# TMBThanachart Bank

TMBThanachart Bank Public Company Limited

Thu, Apr	21,	2022
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# 1Q22: Beat on lower-than-expected opex

TTB's 1Q22 results beat SCBS and consensus forecasts slightly on lower opex than expected. The results showed stable asset quality with easing credit cost, contracting loan growth, falling NIM, lower non-NII and lower cost to income ratio. We maintain Neutral and put our TP under review pending today's analyst meeting.

**1Q22: Beat on lower-than-expected opex.** TTB reported 1Q22 earnings of Bt3.2bn (+14% QoQ, +15% YoY), 12% above SCBS and consensus forecasts. The difference lay in lower opex than expected.

# Highlights:

- 1) Asset quality: NPLs were stable QoQ (+9% if write-offs are added back). Credit cost fell 6 bps QoQ to 1.4%. LLR coverage inched up to 132% from 129% at 4Q21. The bank saw lower NPL formation and a positive trend in customer ability to service their debt.
- 2) Loan growth: As expected, -0.5% QoQ (mainly from commercial loans), -1% YoY. Corporate lending on a consolidated basis contracted 5.8% YTD, due mainly to the repayment of large corporate loans and lower demand for working capital while SME loans increased slightly from re-segmentation. However, retail loans (especially HP and mortgage loans) have resumed growth at 0.8% YTD respectively, with the bank seeing signs of recovery in new bookings in both areas. The bank continues to pursue its loan growth strategy with a focus on the high-yield retail segment, especially unsecured loans and credit cards through its consumer subsidiary to enhance asset yield.
- 3) NIM: -13 bps QoQ with a 13 bps QoQ fall in yield on earning assets and a stable cost of funds.
- 4) Non-NII: -24% QoQ (-16% YoY) due mainly to lower net fee and service income (-35% QoQ, -19% YoY). Mutual fund and bancassurance sales fell QoQ due to poor market sentiment. Mutual fund fees slowed from a reduction in frontend fees in high-fee products. Non-auto bancassurance fees softened on seasonality while auto bancassurance fees slipped QoQ. In the presence of a slow economic recovery, loan-related fees rose QoQ.
- 5) Cost to income ratio: Better than expected, -386 bps QoQ (-282 bps YoY) to 44.6% as a result of lower opex (-19% QoQ, -12% YoY) mainly employee expenses (-10% QoQ from headcount reduction, -22% YoY from smaller ER program expenses), premises & equipment expenses (-14% QoQ owing to branch rationalization after the merger, -7% YoY due to lower utilities and rental expenses) and other expenses (-20% QoQ from lower marketing expenses, -3% YoY owing to lower professional fees and software expense, offset by higher marketing expenses and collection expenses).

### Forecasts and valuation

Year to 31 Dec	Unit	2020	2021	2022F	2023F	2024F
Pre-provision profit	(Bt mn)	36,806	33,972	34,709	36,017	38,505
Net profit	(Bt mn)	10,112	10,474	11,024	12,662	14,475
PPP/Sh	(Bt)	0.38	0.35	0.36	0.37	0.40
EPS	(Bt)	0.10	0.11	0.11	0.13	0.15
BVPS	(Bt)	2.12	2.18	2.26	2.35	2.47
DPS	(Bt)	0.05	0.04	0.03	0.04	0.04
P/PPP	(X)	3.48	3.78	3.70	3.57	3.34
PPP growth	(%)	95.54	(7.70)	2.17	3.77	6.91
P/E	(x)	12.68	12.27	11.66	10.15	8.88
EPS growth	(%)	39.94	3.35	5.25	14.86	14.32
P/BV	(x)	0.63	0.61	0.59	0.56	0.54
ROE	(%)	5.06	5.04	5.14	5.68	6.22
Dividend yield	(%)	3.38	2.86	2.57	2.96	3.38

Source: SCBS Investment Research

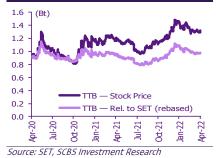


# Tactical: NEUTRAL

### (3-momth) Stock data

Stock data	
Last close (Apr 20) (Bt)	1.33
Target price (Bt)	1.30
Mkt cap (Btbn)	128.51
Mkt cap (US\$mn)	3,808
Beta	#N/A
Mkt cap (%) SET	0.65
Sector % SET	8.73
Shares issued (mn)	96,623
Par value (Bt)	0.95
12-m high / low (Bt)	1.5 / 1
Avg. daily 6m (US\$mn)	19.75
Foreign limit / actual (%)	49 / 27
Free float (%)	34.2
Dividend policy (%)	NA

### **Price performance**



### Share performance

(%)	1M	3M	12M
Absolute	1.5	(4.3)	9.9
Relative to SET	1.1	(5.9)	3.4
Source: SET, SCBS Inves	tment Res	earch	

## Analyst

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# Financial statement

Unit	2017	2018	2019	2020	2021F	2022F	2023F	2024F
(Btmn)	34,713	35,128	39,837	72,321	64,239	63,378	68,887	73,913
(Btmn)	9,979	10,632	12,972	18,515	13,240	12,926	17,092	19,265
(Btmn)	24,734	24,497	26,865	53,805	51,000	50,452	51,795	54,647
(Btmn)	12,705	23,482	12,632	14,623	14,191	14,613	15,027	15,456
(Btmn)	17,792	17,475	20,674	31,623	31,219	30,355	30,805	31,599
(Btmn)	19,646	30,504	18,822	36,806	33,972	34,709	36,017	38,505
(Btmn)	8,915	16,100	10,337	24,831	21,514	21,484	20,804	21,091
(Btmn)	10,732	14,403	8,486	11,975	12,458	13,226	15,213	17,414
(Btmn)	2,004	2,866	1,588	2,223	2,327	2,579	2,967	3,396
(Btmn)	41	(64)	(324)	(360)	(343)	(377)	(415)	(457)
(Btmn)	8,687	11,601	7,222	10,112	10,474	11,024	12,662	14,475
(Btmn)	0	0	0	0	0	0	0	0
(Btmn)	8,687	11,601	7,222	10,112	10,474	11,024	12,662	14,475
(Bt)	0.20	0.26	0.07	0.10	0.11	0.11	0.13	0.15
(Bt)	0.06	0.07	0.04	0.05	0.04	0.03	0.04	0.04
	(Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn)	(Btmn) 34,713   (Btmn) 9,979   (Btmn) 24,734   (Btmn) 12,705   (Btmn) 12,705   (Btmn) 17,792   (Btmn) 19,646   (Btmn) 19,646   (Btmn) 8,915   (Btmn) 10,732   (Btmn) 2,004   (Btmn) 41   (Btmn) 0   (Btmn) 0   (Btmn) 8,687   (Btmn) 8,687   (Btm) 0.20	(Btmn) 34,713 35,128   (Btmn) 9,979 10,632   (Btmn) 24,734 24,497   (Btmn) 12,705 23,482   (Btmn) 12,705 23,482   (Btmn) 17,792 17,475   (Btmn) 19,646 30,504   (Btmn) 19,646 30,504   (Btmn) 10,732 14,403   (Btmn) 2,004 2,866   (Btmn) 41 (64)   (Btmn) 41 (64)   (Btmn) 0 0   (Btmn) 0 0   (Btmn) 0 0   (Btmn) 0,20 0.26	(Btmn) 34,713 35,128 39,837   (Btmn) 9,979 10,632 12,972   (Btmn) 24,734 24,497 26,865   (Btmn) 12,705 23,482 12,632   (Btmn) 17,792 17,475 20,674   (Btmn) 19,646 30,504 18,822   (Btmn) 19,646 30,504 18,822   (Btmn) 10,732 14,403 8,486   (Btmn) 2,004 2,866 1,588   (Btmn) 41 (64) (324)   (Btmn) 0 0 0   (Btmn) 8,687 11,601 7,222   (Btm) 0.20 0.26 0.07	(Btmn) 34,713 35,128 39,837 72,321   (Btmn) 9,979 10,632 12,972 18,515   (Btmn) 24,734 24,497 26,865 53,805   (Btmn) 12,705 23,482 12,632 14,623   (Btmn) 17,792 17,475 20,674 31,623   (Btmn) 19,646 30,504 18,822 36,806   (Btmn) 19,646 30,504 18,822 36,806   (Btmn) 19,646 30,504 18,822 36,806   (Btmn) 10,732 14,403 8,486 11,975   (Btmn) 2,004 2,866 1,588 2,223   (Btmn) 41 (64) (324) (360)   (Btmn) 0 0 0 0 0   (Btmn) 0 0 0 0 0   (Btmn) 0 0 0 0 0   (Btmn) 0 0 0 0	(Btmn) 34,713 35,128 39,837 72,321 64,239   (Btmn) 9,979 10,632 12,972 18,515 13,240   (Btmn) <b>24,734 24,497 26,865 53,805 51,000</b> (Btmn) 12,705 23,482 12,632 14,623 14,191   (Btmn) 17,792 17,475 20,674 31,623 31,219   (Btmn) 19,646 30,504 18,822 36,806 33,972   (Btmn) 19,646 30,504 18,822 36,806 33,972   (Btmn) 10,732 14,403 8,486 11,975 12,458   (Btmn) 2,004 2,866 1,588 2,223 2,327   (Btmn) 41 (64) (324) (360) (343)   (Btmn) 0 0 0 0 0   0 0 0 0 0 0 0   (Btmn) 8,687 11,601 7,222 10,112	(Btmn) 34,713 35,128 39,837 72,321 64,239 63,378   (Btmn) 9,979 10,632 12,972 18,515 13,240 12,926   (Btmn) <b>24,734 24,497 26,865 53,805 51,000 50,452</b> (Btmn) 12,705 23,482 12,632 14,623 14,191 14,613   (Btmn) 17,792 17,475 20,674 31,623 31,219 30,355   (Btmn) 19,646 30,504 18,822 36,806 33,972 34,709   (Btmn) 19,646 30,504 18,822 36,806 33,972 34,709   (Btmn) 19,646 30,504 18,822 36,806 33,972 34,709   (Btmn) 10,732 14,403 8,486 11,975 12,458 13,226   (Btmn) 2,004 2,866 1,588 2,223 2,327 2,579   (Btmn) 41 (64) (324) (360) (343) (377)	(Btmn) 34,713 35,128 39,837 72,321 64,239 63,378 68,887   (Btmn) 9,979 10,632 12,972 18,515 13,240 12,926 17,092   (Btmn) <b>24,734 24,497 26,865 53,805 51,000 50,452 51,795</b> (Btmn) 12,705 23,482 12,632 14,623 14,191 14,613 15,027   (Btmn) 17,792 17,475 20,674 31,623 31,219 30,355 30,805   (Btmn) 19,646 30,504 18,822 36,806 33,972 34,709 36,017   (Btmn) 19,646 30,504 18,822 36,806 33,972 34,709 36,017   (Btmn) 19,646 30,504 18,822 36,806 33,972 34,709 36,017   (Btmn) 10,732 14,403 8,486 11,975 12,458 13,226 15,213   (Btmn) 2,004 2,866 1,588 2,223

Balance Sheet									
FY December 31	Unit	2017	2018	2019	2020	2021F	2022F	2023F	2024F
Cash	(Btmn)	17,872	15,234	23,853	21,943	16,011	16,038	16,779	17,168
Interbank assets	(Btmn)	112,534	113,522	236,311	211,185	158,873	174,760	183,498	192,673
Investments	(Btmn)	61,305	78,054	175,218	146,738	190,270	190,270	190,270	190,270
Gross loans	(Btmn)	643,373	685,707	1,392,225	1,392,925	1,372,315	1,399,761	1,469,749	1,543,237
Accrued interest receivable	(Btmn)	969	1,308	1,883	8,533	7,369	7,369	7,369	7,369
Loan loss reserve	(Btmn)	24,969	32,975	45,477	52,978	54,472	60,956	66,760	72,850
Net loans	(Btmn)	619,373	654,040	1,348,630	1,348,480	1,325,212	1,346,175	1,410,359	1,477,755
Total assets	(Btmn)	843,872	891,713	1,864,678	1,808,332	1,759,181	1,798,004	1,873,836	1,953,208
Deposits	(Btmn)	611,430	649,568	1,398,112	1,373,408	1,339,195	1,370,666	1,437,144	1,505,839
Interbank liabilities	(Btmn)	60,349	64,267	86,626	75,909	84,966	84,966	84,966	84,966
Borrowings	(Btmn)	33,352	35,124	108,835	88,965	68,398	68,398	68,398	68,398
Total liabilities	(Btmn)	754,016	792,934	1,669,870	1,603,582	1,548,345	1,579,816	1,646,293	1,714,989
Minority interest	(Btmn)	0	0	30	37	1	1	1	1
Paid-up capital	(Btmn)	41,648	41,659	91,541	91,589	91,792	91,792	91,792	91,792
Total Equities	(Btmn)	89,856	98,779	194,777	204,713	210,835	218,187	227,542	238,218
BVPS	(Bt)	2.05	2.25	2.02	2.12	2.18	2.26	2.35	2.47

FY December 31	Unit	2017	2018	2019	2020	2021F	2022F	2023F	2024F
Growth									
YoY loan growth	(%)	8.41	6.58	103.03	0.05	(1.48)	2.00	5.00	5.00
YoY non-NII growth	(%)	21.44	84.82	(46.21)	15.77	(2.95)	2.97	2.84	2.85
Profitability									
Yield on earn'g assets	(%)	4.34	4.15	2.97	4.07	3.70	3.64	3.82	3.92
Cost on int-bear'g liab	(%)	1.44	1.46	1.11	1.18	0.87	0.86	1.10	1.19
Spread	(%)	2.90	2.68	1.86	2.89	2.83	2.78	2.72	2.74
Net interest margin	(%)	3.09	2.89	2.00	3.03	2.94	2.89	2.87	2.90
ROE	(%)	10.01	12.30	4.92	5.06	5.04	5.14	5.68	6.22
ROA	(%)	1.04	1.34	0.52	0.55	0.59	0.62	0.69	0.76
Asset Quality									
NPLs/Total Loans	(%)	2.72	3.17	2.71	2.84	3.07	3.07	2.78	2.51
LLR/NPLs	(%)	142.90	151.82	120.48	133.80	129.32	141.88	163.57	187.88
Provision expense/Total loans	(%)	1.44	2.42	0.99	1.78	1.56	1.55	1.45	1.40
Liquidity									
Loans/Deposits & borrowings	(%)	99.78	100.15	92.39	95.25	97.49	97.27	97.62	98.03
Efficiency									
Cost to income ratio	(%)	47.52	36.42	52.34	46.21	47.89	46.65	46.10	45.07
Capital Fund									
Capital adequacy ratio	(%)	17.46	17.34	19.28	19.88	19.60	19.56	18.70	17.87
Tier-1	(%)	13.29	13.56	14.63	15.46	15.33	15.09	14.43	13.79
Tier-2	(%)	4.17	3.78	4.65	4.42	4.27	4.47	4.27	4.08



# Financial statement

FY December 31	Unit	2Q20	3Q20	4Q20	1Q21	2Q21	3Q21	4Q21	1Q22
Interest & dividend income	(Btmn)	17,996	17,475	17,244	16,350	16,064	15,836	15,990	15,677
Interest expense	(Btmn)	4,950	4,248	3,725	3,478	3,281	3,259	3,221	3,268
Net interest income	(Btmn)	13,045	13,227	13,519	12,872	12,782	12,577	12,769	12,409
Non-interest income	(Btmn)	3,445	2,907	4,231	3,879	3,005	2,990	4,317	3,273
Non-interest expenses	(Btmn)	7,776	7,429	8,086	7,928	7,402	7,268	8,622	6,987
Earnings before tax & provision	(Btmn)	8,714	8,705	9,663	8,823	8,386	8,299	8,464	8,695
Provision	(Btmn)	4,972	6,863	8,237	5,480	5,491	5,527	5,017	4,808
Pre-tax profit	(Btmn)	3,742	1,842	1,427	3,343	2,895	2,773	3,447	3,887
Тах	(Btmn)	724	301	258	653	472	509	693	784
Equities & minority interest	(Btmn)	(77)	(77)	(66)	(92)	(111)	(95)	(45)	(92)
Core net profit	(Btmn)	3,095	1,619	1,235	2,782	2,534	2,359	2,799	3,195
Extra item	(Btmn)	0	0	0	0	0	0	0	0
Net profit	(Btmn)	3,095	1,619	1,235	2,782	2,534	2,359	2,799	3,195
EPS	(Bt)	0.03	0.02	0.01	0.03	0.03	0.02	0.03	0.03

Balance Sheet									
FY December 31	Unit	2Q20	3Q20	4Q20	1Q21	2Q21	3Q21	4Q21	1Q22
Cash	(Btmn)	18,074	18,921	21,943	18,220	16,088	14,709	16,011	13,609
Interbank assets	(Btmn)	295,871	232,539	211,185	213,646	169,648	153,824	158,873	200,002
Investments	(Btmn)	156,763	186,182	146,738	154,458	178,040	184,385	190,270	188,388
Gross loans	(Btmn)	1,381,857	1,363,162	1,392,925	1,380,211	1,358,766	1,359,454	1,372,315	1,365,992
Accrued interest receivable	(Btmn)	6,443	9,209	8,533	7,145	7,130	7,232	7,369	7,148
Loan loss reserve	(Btmn)	44,374	48,371	52,978	53,800	54,419	53,923	54,472	55,476
Net loans	(Btmn)	1,343,926	1,324,000	1,348,480	1,333,556	1,311,477	1,312,763	1,325,212	1,317,664
Total assets	(Btmn)	1,893,153	1,840,853	1,808,332	1,794,474	1,748,473	1,750,040	1,759,181	1,789,198
Deposits	(Btmn)	1,442,596	1,406,434	1,373,408	1,383,733	1,324,159	1,325,187	1,339,195	1,360,213
Interbank liabilities	(Btmn)	83,928	71,961	75,909	65,484	80,730	73,308	84,966	92,968
Borrowings	(Btmn)	93,171	96,033	88,965	74,354	75,516	82,830	68,398	67,885
Total liabilities	(Btmn)	1,691,926	1,637,925	1,603,582	1,586,893	1,542,613	1,542,149	1,548,345	1,575,976
Minority interest	(Btmn)	36	36	37	38	39	18	1	1
Paid-up capital	(Btmn)	91,541	91,589	91,589	91,589	91,589	91,676	91,792	91,792
Total Equities	(Btmn)	201,191	202,891	204,713	207,542	205,821	207,872	210,835	213,221
BVPS	(Bt)	2.09	2.10	2.12	2.15	2.13	2.15	2.18	2.21

FY December 31	Unit	2Q20	3Q20	4Q20	1Q21	2Q21	3Q21	4Q21	1Q22
Growth			- (						
YoY loan growth	(%)	103.28	96.54	0.05	(1.66)	(1.67)	(0.27)	(1.48)	(1.03)
YoY non-NII growth	(%)	39.30	(34.11)	19.95	(4.02)	(12.76)	2.87	2.05	(15.61)
Profitability			. ,		. ,	. ,			
Yield on earn'g assets	(%)	3.93	3.87	3.91	3.74	3.72	3.72	3.74	3.61
Cost on int-bear'g liab	(%)	1.22	1.06	0.96	0.91	0.87	0.88	0.87	0.87
Spread	(%)	2.71	2.80	2.95	2.83	2.85	2.84	2.87	2.74
Net interest margin	(%)	2.85	2.93	3.06	2.94	2.96	2.96	2.99	2.86
ROE	(%)	6.20	3.21	2.42	5.40	4.90	4.56	5.35	-
ROA	(%)	0.65	0.35	0.27	0.62	0.58	0.54	0.64	0.00
Asset Quality									
NPLs/Total Loans	(%)	2.81	2.70	2.84	3.14	3.20	3.27	3.07	3.09
LLR/NPLs	(%)	114.35	131.63	133.80	123.96	124.98	121.42	129.32	131.63
Provision expense/Total loans	(%)	1.43	2.00	2.39	1.58	1.60	1.63	1.47	1.40
Liquidity									
Loans/Deposits & borrowings	(%)	89.98	90.73	95.25	94.66	97.08	96.55	97.49	95.65
Efficiency									
Cost to income ratio	(%)	48.46	45.13	46.13	47.40	47.13	46.93	50.45	44.58
Capital Fund									
Capital adequacy ratio	(%)	18.57	19.24	19.50	19.50	19.60	19.70	19.60	19.40
Tier-1	(%)	14.63	15.16	15.40	15.50	15.50	15.60	15.33	15.40
Tier-2	(%)	3.94	4.08	4.10	4.00	4.10	4.10	4.27	4.00



# Figure 1: Quarterly results

P & L (Bt mn) 1Q21 4Q21 1Q22 %YoY ch %QoQ ch   Interest income 16,350 15,990 15,677 (4) (2)   Interest expense 3,478 3,221 3,268 (6) 1   Net interest income 12,872 12,769 12,409 (4) (3)   Non-interest income 3,879 4,317 3,273 (16) (24)   Operating expenses 7,928 8,622 6,987 (12) (19)   Pre-provision profit 8,823 8,464 8,695 (1) 3   Provision 5,480 5,017 4,808 (12) (4)   Pre-tax profit 3,343 3,447 3,887 16 13   Income tax 653 693 784 20 13   MI and equity 92 45 92 0 106   Net profit 2,782 2,799 3,195 15 14   EPS (Bt) 0.03 0.03 0.03	rigure i. Quarteriy i	CSUICS				
Interest expense 3,478 3,221 3,268 (6) 1   Net interest income 12,872 12,769 12,409 (4) (3)   Non-interest income 3,879 4,317 3,273 (16) (24)   Operating expenses 7,928 8,622 6,987 (12) (19)   Pre-provision profit 8,823 8,464 8,695 (1) 3   Provision 5,480 5,017 4,808 (12) (4)   Pre-tax profit 3,343 3,447 3,887 16 13   Income tax 653 693 784 20 13   MI and equity 92 45 92 0 106   Net profit 2,782 2,799 3,195 15 14   EPS (Bt) 0.03 0.03 0.03 15 14   B/S (Bt mn) 1Q21 4Q21 1Q22 %YoY ch %QoQ ch   Gross loans 1,383,733 1,339,195 1,360,213	P & L (Bt mn)	1Q21	4Q21	1Q22	%YoY ch	%QoQ ch
Net interest income 12,872 12,769 12,409 (4) (3)   Non-interest income 3,879 4,317 3,273 (16) (24)   Operating expenses 7,928 8,622 6,987 (12) (19)   Pre-provision profit 8,823 8,464 8,695 (1) 3   Provision 5,480 5,017 4,808 (12) (4)   Pre-tax profit 3,343 3,447 3,887 16 13   Income tax 653 693 784 20 13   MI and equity 92 45 92 0 106   Net profit 2,782 2,799 3,195 15 14   EPS (Bt) 0.03 0.03 0.03 15 14   B/S (Bt mn) 1Q21 4Q21 1Q22 %YoY ch %QoQ ch   Gross loans 1,380,211 1,372,315 1,360,213 (2) 2   BVPS (Bt) 2.15 2.18 2.21 <td< td=""><td>Interest income</td><td>16,350</td><td>15,990</td><td>15,677</td><td>(4)</td><td>(2)</td></td<>	Interest income	16,350	15,990	15,677	(4)	(2)
Non-interest income 3,879 4,317 3,273 (16) (24)   Operating expenses 7,928 8,622 6,987 (12) (19)   Pre-provision profit 8,823 8,464 8,695 (1) 3   Provision 5,480 5,017 4,808 (12) (4)   Pre-tax profit 3,343 3,447 3,887 16 13   Income tax 653 693 784 20 13   MI and equity 92 45 92 0 106   Net profit 2,782 2,799 3,195 15 14   EPS (Bt) 0.03 0.03 0.03 15 14 <b>B/S (Bt mn)</b> 1Q21 4Q21 1Q22 %YoY ch %QoQ ch   Gross loans 1,380,211 1,372,315 1,365,992 (1) (0)   Deposits 1,383,733 1,339,195 1,360,213 (2) 2   BVPS (Bt) 2.15 2.18 2.21 <td< td=""><td>Interest expense</td><td>3,478</td><td>3,221</td><td>3,268</td><td>(6)</td><td>1</td></td<>	Interest expense	3,478	3,221	3,268	(6)	1
Operating expenses 7,928 8,622 6,987 (12) (19)   Pre-provision profit 8,823 8,464 8,695 (1) 3   Provision 5,480 5,017 4,808 (12) (4)   Pre-tax profit 3,343 3,447 3,887 16 13   Income tax 653 693 784 20 13   MI and equity 92 45 92 0 106   Net profit 2,782 2,799 3,195 15 14   EPS (Bt) 0.03 0.03 0.03 15 14   B/S (Bt mn) 1Q21 4Q21 1Q22 %YoY ch %QoQ ch   Gross loans 1,380,211 1,372,315 1,365,992 (1) (0)   Deposits 1,383,733 1,339,195 1,360,213 (2) 2   BVPS (Bt) 2.15 2.18 2.21 3 1   Ratios (%) 1Q21 4Q21 1Q22 %YoY Ch*	Net interest income	12,872	12,769	12,409	(4)	(3)
Pre-provision profit 8,823 8,464 8,695 (1) 3   Provision 5,480 5,017 4,808 (12) (4)   Pre-tax profit 3,343 3,447 3,887 16 13   Income tax 653 693 784 20 13   MI and equity 92 45 92 0 106   Net profit 2,782 2,799 3,195 15 14   EPS (Bt) 0.03 0.03 0.03 15 14 <b>B/S (Bt mn)</b> 1Q21 4Q21 1Q22 %YoY ch %QoQ ch   Gross loans 1,380,211 1,372,315 1,365,992 (1) (0)   Deposits 1,383,733 1,339,195 1,360,213 (2) 2   BVPS (Bt) 2.15 2.18 2.21 3 1   Ratios (%) 1Q21 4Q21 1Q22 %YoY ch* %QoQ ch*   Yield on earn. asset 3.74 3.74 3.61 (0.13) <td></td> <td>3,879</td> <td>4,317</td> <td>3,273</td> <td>(16)</td> <td>(24)</td>		3,879	4,317	3,273	(16)	(24)
Provision 5,480 5,017 4,808 (12) (4)   Pre-tax profit 3,343 3,447 3,887 16 13   Income tax 653 693 784 20 13   MI and equity 92 45 92 0 106   Net profit 2,782 2,799 3,195 15 14   EPS (Bt) 0.03 0.03 0.03 15 14   B/S (Bt mn) 1Q21 4Q21 1Q22 %YoY ch %QoQ ch   Gross loans 1,380,211 1,372,315 1,365,992 (1) (0)   Deposits 1,383,733 1,339,195 1,360,213 (2) 2   BVPS (Bt) 2.15 2.18 2.21 3 1   Ratios (%) 1Q21 4Q21 1Q22 %YoY ch* %QoQ ch*   Yield on earn. asset 3.74 3.74 3.61 (0.13) (0.13)   Cost of funds 0.91 0.87 0.87 (0.04)	Operating expenses	7,928	8,622	6,987	(12)	(19)
Pre-tax profit 3,343 3,447 3,887 16 13   Income tax 653 693 784 20 13   MI and equity 92 45 92 0 106   Net profit 2,782 2,799 3,195 15 14   EPS (Bt) 0.03 0.03 0.03 15 14   B/S (Bt mn) 1Q21 4Q21 1Q22 %YoY ch %QoQ ch   Gross loans 1,380,211 1,372,315 1,365,992 (1) (0)   Deposits 1,383,733 1,339,195 1,360,213 (2) 2   BVPS (Bt) 2.15 2.18 2.21 3 1   Ratios (%) 1Q21 4Q21 1Q22 %YoY ch* %QoQ ch*   Yield on earn. asset 3.74 3.74 3.61 (0.13) (0.13)   Cost of funds 0.91 0.87 0.87 (0.04) 0.00	Pre-provision profit	8,823	8,464	8,695	(1)	3
Income tax 653 693 784 20 13   MI and equity 92 45 92 0 106   Net profit 2,782 2,799 3,195 15 14   EPS (Bt) 0.03 0.03 0.03 15 14   B/S (Bt mn) 1Q21 4Q21 1Q22 %YoY ch %QoQ ch   Gross loans 1,380,211 1,372,315 1,365,992 (1) (0)   Deposits 1,383,733 1,339,195 1,360,213 (2) 2   BVPS (Bt) 2.15 2.18 2.21 3 1   Ratios (%) 1Q21 4Q21 1Q22 %YoY ch* %QoQ ch*   Yield on earn. asset 3.74 3.74 3.61 (0.13) (0.13)   Cost of funds 0.91 0.87 0.87 (0.04) 0.00	Provision	5,480	5,017		(12)	(4)
MI and equity 92 45 92 0 106   Net profit 2,782 2,799 3,195 15 14   EPS (Bt) 0.03 0.03 0.03 15 14   B/S (Bt mn) 1Q21 4Q21 1Q22 %YoY ch %QoQ ch   Gross loans 1,380,211 1,372,315 1,365,992 (1) (0)   Deposits 1,383,733 1,339,195 1,360,213 (2) 2   BVPS (Bt) 2.15 2.18 2.21 3 1   Ratios (%) 1Q21 4Q21 1Q22 %YoY ch* %QoQ ch*   Yield on earn. asset 3.74 3.74 3.61 (0.13) (0.13)   Cost of funds 0.91 0.87 0.87 (0.04) 0.00	Pre-tax profit	3,343	3,447	3,887	16	13
Net profit 2,782 2,799 3,195 15 14   EPS (Bt) 0.03 0.03 0.03 15 14   B/S (Bt mn) 1Q21 4Q21 1Q22 %YoY ch %QoQ ch   Gross loans 1,380,211 1,372,315 1,365,992 (1) (0)   Deposits 1,383,733 1,339,195 1,360,213 (2) 2   BVPS (Bt) 2.15 2.18 2.21 3 1   Ratios (%) 1Q21 4Q21 1Q22 %YoY ch* %QoQ ch*   Yield on earn. asset 3.74 3.74 3.61 (0.13) (0.13)   Cost of funds 0.91 0.87 0.87 (0.04) 0.00	Income tax	653	693	784	20	13
EPS (Bt)0.030.030.031514B/S (Bt mn)1Q214Q211Q22%YoY ch%QoQ chGross loans1,380,2111,372,3151,365,992(1)(0)Deposits1,383,7331,339,1951,360,213(2)2BVPS (Bt)2.152.182.2131Ratios (%)1Q214Q211Q22%YoY ch*%QoQ ch*Yield on earn. asset3.743.743.61(0.13)(0.13)Cost of funds0.910.870.87(0.04)0.00	MI and equity	92	45	92	0	106
B/S (Bt mn)1Q214Q211Q22%YoY ch%QoQ chGross loans1,380,2111,372,3151,365,992(1)(0)Deposits1,383,7331,339,1951,360,213(2)2BVPS (Bt)2.152.182.2131Ratios (%)1Q214Q211Q22%YoY ch*%QoQ ch*Yield on earn. asset3.743.743.61(0.13)(0.13)Cost of funds0.910.870.87(0.04)0.00	Net profit	2,782	2,799	3,195	15	14
Gross loans 1,380,211 1,372,315 1,365,992 (1) (0)   Deposits 1,383,733 1,339,195 1,360,213 (2) 2   BVPS (Bt) 2.15 2.18 2.21 3 1   Ratios (%) 1Q21 4Q21 1Q22 %YoY ch* %QoQ ch*   Yield on earn. asset 3.74 3.74 3.61 (0.13) (0.13)   Cost of funds 0.91 0.87 0.87 (0.04) 0.00	EPS (Bt)	0.03	0.03	0.03	15	14
Deposits 1,383,733 1,339,195 1,360,213 (2) 2   BVPS (Bt) 2.15 2.18 2.21 3 1   Ratios (%) 1Q21 4Q21 1Q22 %YoY ch* %QoQ ch*   Yield on earn. asset 3.74 3.74 3.61 (0.13) (0.13)   Cost of funds 0.91 0.87 0.87 (0.04) 0.00	B/S (Bt mn)	1Q21	4Q21	1Q22	%YoY ch	%QoQ ch
BVPS (Bt) 2.15 2.18 2.21 3 1   Ratios (%) 1Q21 4Q21 1Q22 %YoY ch* %QoQ ch*   Yield on earn. asset 3.74 3.74 3.61 (0.13) (0.13)   Cost of funds 0.91 0.87 0.87 (0.04) 0.00	Gross loans		1,372,315	1,365,992	(1)	(0)
Ratios (%) 1Q21 4Q21 1Q22 %YoY ch* %QoQ ch*   Yield on earn. asset 3.74 3.74 3.61 (0.13) (0.13)   Cost of funds 0.91 0.87 0.87 (0.04) 0.00	Deposits	1,383,733	1,339,195	1,360,213	(2)	2
Yield on earn. asset 3.74 3.74 3.61 (0.13) (0.13)   Cost of funds 0.91 0.87 0.87 (0.04) 0.00	BVPS (Bt)	2.15	2.18	2.21	3	1
Cost of funds 0.91 0.87 0.87 (0.04) 0.00	Ratios (%)	1Q21	4Q21	1Q22	%YoY ch*	%QoQ ch*
	Yield on earn. asset	3.74	3.74	3.61	(0.13)	(0.13)
Not interact margin $2.04$ $2.00$ $2.96$ $(0.00)$ $(0.12)$	Cost of funds	0.91	0.87	0.87	(0.04)	0.00
1000 1100 1000 1000 1000 1000 1000 100	Net interest margin	2.94	2.99	2.86	(0.09)	(0.13)
Cost to income 47.40 50.45 44.58 (2.82) (5.86)		47.40	50.45	44.58	(2.82)	(5.86)
Credit cost 1.58 1.47 1.40 (0.18) (0.06)	Credit cost	1.58	1.47	1.40	(0.18)	(0.06)
NPLs/total loans 3.14 3.07 3.09 (0.06) 0.02		3.14	3.07	3.09	(0.06)	0.02
LLR/NPLs 123.96 129.32 131.63 7.67 2.31			129.32	131.63	7.67	2.31

Source: SCBS Investment Research

Note: \* Percentage points

# Figure 2: Valuation summary (price as of Apr 20, 2022)

	Rating	Price	Target	ETR	P	/E (x)	)	EPS gi	owth (	%)	P/	BV (x	)	RO	E (%	)	Div.	field (	%)
		(Bt/Sh)	(Bt/Sh)	(%)	21A	22F	23F	21A	22F	23F	21A	22F	23F	21A	22F	23F	21A	22F	23F
BAY	Neutral	35.00	38.0	10.9	7.6	8.7	8.0	47	(12)	8	0.8	0.8	0.7	11	9	9	2.4	2.3	2.5
BBL	Outperform	137.00	163.0	22.6	9.9	8.0	7.4	54	24	8	0.5	0.5	0.5	6	6	7	2.9	3.6	4.7
KBANK	Outperform	157.50	173.0	12.2	9.8	8.5	7.8	29	16	8	0.8	0.7	0.7	8	9	9	2.0	2.4	2.6
ККР	Outperform	71.75	80.0	15.9	9.6	8.4	7.9	23	14	7	1.2	1.1	1.0	13	13	13	3.8	4.4	4.7
КТВ	Outperform	13.10	16.0	27.0	8.5	7.2	6.6	29	19	8	0.5	0.5	0.5	6	7	7	3.2	4.9	5.3
TCAP	Neutral	40.50	40.0	6.2	8.9	8.9	8.2	(21)	(0)	9	0.7	0.7	0.7	8	8	8	7.4	7.4	7.4
TISCO	Neutral	100.50	102.0	9.3	11.9	11.0	10.8	12	8	2	2.0	1.9	1.8	17	17	17	7.1	7.8	7.9
ТТВ	Neutral	1.33	1.3	0.3	12.3	11.7	10.1	3	5	15	0.6	0.6	0.6	5	5	6	2.9	2.6	3.0
Average					9.6	8.7	8.1	26	15	7	0.9	0.8	0.8	9	9	10	4.0	4.5	4.8

Source: SCBS Investment Research



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Companies with Very Good CG Scoring 2S, 7UP, ABICO, ABM, ACE, ACG, ADB, AEONTS, AGE, AHC, AIT, ALL, ALLA, ALUCON, AMANAH, AMARIN, APCO, APCS, APURE, AQUA, ASEFA, ASIAN, ASK, ATP30, BA, BC, BEC, BFIT, BJCHI, BR, CBG, CGH, CHAYO, CHOTI, CI, CMC, CPL, CRD, CSP, DCC, ASAP, ASIA, ASIMAR, ASN, B, BAM, BCH, BEYOND, BJC, BLA, BROOK, CEN, CHARAN, CHG, CHOW, CIG, COLOR, CPW, CSC, CWT, DCON, DHOUSE, DOD, DOHOME, DV8, EASON, EFORL, ERW, ESSO, ESTAR, ETE, FE, FLOYD, FN, FNS, FORTH, FSS, FTE, FVC, GEL, GENCO, GJS, GYT, HEMP, HPT, HTC, HYDRO, ICN, IFS, IMH, IND, INET, INSET, INSURE, IRC, IRCP, IT, ITD\*, J, JAS, JCK, JCKH, JMART, JMT, KBS, KCAR, KEX, KGI, KIAT\*, KISS, KOOL, KTIS, KUMWEL, KUN, KWC, KWM, L&E, LDC, LEO, LHK, LOXLEY, LRH, LST, M, MATCH, MBAX, MEGA, META, MFC\*, MGT, MICRO, MILL, MITSIB, MK, MODERN, MTI, NBC, NCAP, NCH, NETBAY, NEX, NINE, NRF, NTV, OCC, OGC, PATO, PB, PICO, PIMO, PJW, PL, PM, PMTA, PPP, PPM, PRIME, PRIN, PRINC, PSTC, PT, QLT, RBF, RCL, RICHY, RML, ROJNA, RPC, RT, RWI, S11, SA, SAK, SALEE, SAMCO, SANKO, SAPPE, SAWAD, SCI, SCN, SCP, SE, SFLEX, SFP, SFT, SGF, SIAM, SINGER, SKE, SKN, SKR, SKY, SLP, SMIT, SMT, SNP, SO, SORKON, SPA, SPC, SPCG, SR, SRICHA, SSC, SSF, STANLY, STGT, STOWER\*, STPI, SUC, SWNC, SYNEX, T, TAE, TAKUNI, TBSP, TCC, TCMC, TEAM, TFG, TFI, TIGER, TITLE, TKN, TKS, TM, TMC, TMD, TMI, TMILL, TNP, TOG, TPA, TPAC, TPCS, TPS, TRITN, TRT, TSE, TVT, TWP, UEC, UMI, UOBKH, UP, UPF, UPOIC, UTP, VCOM, VL, VNT, VPO, VRANDA, WGE, WIIK, WP, XO, XPG, YUASA

### **Companies with Good CG Scoring**

A, AI, AIE, AJ, AMC, APP, AQ, ARIN, AS, AU, B52, BEAUTY, BGT, BH, BIG, BLAND, BM, BROCK, BSBM, BSM, BYD\*, CCP, CITY, CMO, CPT, CSR, EKH, EP, FMT, GLOCON\*, GSC, HTECH, IHL, INGRS, JAK, JTS, KASET, KK, KWG, LEE, BTNC, CAZ, CGD, CMAN, CMR, CRANE, D, EMC, F&D, GIFT, GREEN, GTB, HUMAN, IIG, INOX, JR, JUBILE, KCM, KKC, KYE, LPH, MATI, M-CHAI, MCS, MDX, MJD, MORE, MUD, NC, NDR, NFC, NNCL, NOVA, NPK, NUSA, OCEAN, PAF, PF, PK, PLE, PPM, PRAKIT, PRAPAT, PRECHA, PTL, RCI<sup>2</sup>, RJH, RP, RPH, RSP, SABUY, SF, SGP, SICT, SIMAT, SISB, SK, SMART, SOLAR, SPACK, SPG, SQ, SSP, STARK, STC, SUPER, SVOA, TC, TCCC, THMUI, TNH, TNR, TOPP, TPCH, TPIPL, TPIPP, TPLAS, TPOLY, TQR, TTI, TYCN, UKEM, UMS, UNIQ, UPA, UREKA, VIBHA, W, WIN, WORK, WPH, YGG, ZIGA

### **Corporate Governance Report**

The material contained in this publication is for general information only and is not intended as advice on any of the matters discussed herein. Readers and others should perform their own independent analysis as to the accuracy or completeness or legality of such information. The Thai Institute of Directors, its officers, the authors and editor make no representation or warranty as to the accuracy, completeness or legality of any of the information contained herein. By accepting this document, each recipient agrees that the Thai Institute of Directors Association, its officers, the authors and editor shall not have any liability for any information contained in, or for any omission from, this publication.

The survey result is as of the date appearing in the Corporate Governance Report of Thai Listed Companies. As a result, the survey result may be changed after that date. SCB Securities Company Limited does not conform nor certify the accuracy of such survey result. To recognize well performers, the list of companies attaining "Good", "Very Good" and "Excellent" levels of recognition (Not including listed companies qualified in the "no announcement of the results" clause from 1 January 2020 to 26 October 2021) is publicized.

TIP was voluntarily delisted from the Stock Exchange of Thailand effectively on July 24, 2021

<sup>2</sup> RCI was voluntarily delisted from the Stock Exchange of Thailand, effectively on July 16, 2021

\* บริษัทหรือกรรมการหรือผู้บริหารของบริษัททมีีข่าวดำนการกากับดูแลกิจการ เช่น การกระทาผิดเกี่ยวกับหลักทรัพย์ การทุจริต คอร์รัปขัน เป็นดัน ซึ่งการใช้ข้อมูล CGR ควรตระหนักถึงข่าวดังกล่าว ประกอบด้วย

#### Anti-corruption Progress Indicator

### Certified (ได้รับการรับรอง)

25, 7UP, ADVANC, AF, AI, AIE, AIRA, AKP, ALPHAX, AMA, AMANAH, AMATA, AMATAV, AP, APCS, AQUA, ARROW, AS, ASIAN, ASK, ASP, AWC, AYUD, B, BAFS, BAM, BANPU, BAY, BBL, BCH, BCP, BCPG, BE8, BEYOND, BGC, BGRIM, BJCHI, BKI, BLA, BPP, BROOK, BRR, BSBM, BTS, BWG, CEN, CENTEL, CFRESH, CGH, CHEWA, CHOTI, CHOW, CIG, CIMBT, CM, CMC, COM7, COTTO, CPALL, CPF, CPI, CPN, CSC, DCC, DELTA, DEP, DROOK, DKK, BDBH, DTS, DMG, CLIV, CLIV, ECH, CENT, CGN, CH, CHAWA, CHOH, AND CHOW, CGS, FPI, FPT, FSMART, FSS, FTE, GBX, GC, GCAP, GEL, GPT, GGC, GJS, GPI, GPSC, GSTEEL, GUNKUL, HANA, HARN, HEMP, HENG, HMPRO, HTC, ICC, ICHI, IFEC, IFS, ILINK, INET, INSURE, INTUCH, IRC, IRPC, ITTEL, IVL, JKN, K, KASET, KBANK, KBS, KCAR, KCE, KGI, KKP, KSL, KTB, KTC, KWC, KWI, L&E, LANNA, LH, LHFG, LHK, LPN, LRH, M, MAKRO, MALEE, MATCH, MBAX, MBK, MC, MCOT, META, MFC, MFEC, MILL, MINT, MONO, MOONG, MSC, MST, MTC, MTI, NBC, NEP, NINE, NKI, NMG, NNCL, NOBLE, NOK, NSI, NWR, OCC, OGC, COR, CRI, PAP, PATO, PB, PCSGH, PDG, PDI, PE, PG, PHOL, PK, PL, PLANB, PLANET, PLAT, PM, PPP, PPPM, PPS, PR9, PREB, PRG, PRIOR, CRM, SCAP, FCE, DATCH SELC, SENA, SAP, SINGER, SIRI, SITHAI, SKR, SMIT, SMK, SMPC, SNC, SNP, SORKON, SPACK, SPALI, SPC, SPI, SPC, SRS, SCS, SSC, SCS, SCA, SEAOL, SE-ED, SVI, SYNC, SYNCE, TAKUNI, TASCO, TBSP, TCAP, TCM, TFG, TFI, TFMAMA, TGH, THANI, THCOM, THIP, THRE, TIDLOR, TIPCO, TISCO, TKS, TKT, TMD, TMILL, TMT, TNITY, TNL, TNP, TNR, TOG, TOP, TOPP, TPA, TPP, TRU, TRUE, TSC, TSTE, TSTH, TTA, TTB, TTCL, TU, TVD, TVI, TVO, TWPC, U, UBE, UBIS, UEC, UKEM, UOBKH, UPF, UV, VGI, VIH, WACOAL, WHA, WHAUP, WICE, WIIK, XO, ZEN

### Declared (ประกาศเจตนารมณ์)

AJ, ALT, APCO, B52, BEC, CHG, CPL, CPR, CPW, CRC, DDD, DHOUSE, DOHOME, ECF, EKH, ETC, FLOYD, GULF, III, INOX, JR, JTS, KEX, KUMWEL, LDC, MAJOR, NCAP, NCL, NOVA, NRF, NUSA, NYT, OR, PIMO, PLE, RS, SAK, SCGP, SCM, SIS, SSS, STECH, STGT, TKN, TMI, TQM, TSI, VARO, VCOM, VIBHA, YUASA, ZIGA N/A

3K-BAT, A, A5, AAV, ABICO, ABM, ACAP, ACC, ACE, ACG, ADB, ADD, AEONTS, AFC, AGE, AH, AHC, AIT, AJA, AKR, ALL, ALLA, ALUCON, AMARIN, AMC, AMR, ANAN, AOT, APEX, APP, APURE, ÁQ, ARIN, ARÍP, ASAP, ASEFA, ÁSIA, ASIMAR, AŚN, AŚW, ATP3Ó, AÚ, AUĆT, BÁ, BBGI, BBIK, BC, BĆT, BDMS, BEAUTY, BEM, BFIŤ, BGŤ, BH, BIG, BÍZ, BJĆ, BKD, BLAND, BLISS, BM, BOL, BR, BRI, BROK, SBM, BTNC, BTW, BUL, BYD, CAZ, CBG, CCET, CCP, CGD, CHARAN, CHAYO, CHO, CI, CITV, CIVIL, CKP, CMAN, CMO, COLOR, COLOR, COMAN, CPANEL, CPH, CPT, CRANE, CRD, CSP, CSR, CSS, CTW, CV, CWT, D, DCON, DITTO, DMT, DOD, DPAINT, DTCI, DV8, EASON, EE, EFORL, EMC, ESSO, EVER, F&D, FANCY, FMT, FN, FORTH, FVC, GENCO, GIFT, GL, GLAND, GLOBAL, GLOCON, GLORY, GRAMMY, GRAND, GREEN, GSC, GTB, GYT, HFT, HL, HPT, HTECH, HUMAN, HYDRO, ICN, IHL, IIG, ILM, IMH, IND, INGRS, INSET, IP, IRCP, IT, ITD, J, JAK, JAS, JCK, JCKH, JCT, JDF, JMART, JMT, JP, JSP, JUBILE, JUTHA, JWD, KAMART, KC, KCM, KDH, KIAT, ICN, IHL, IIG, ILM, IMH, IND, INGRS, INSET, IP, IRCP, IT, ITD, J, JAK, JAS, JCK, JCK, JCT, JDF, JMART, JMT, JP, JSP, JUBILE, JUTHA, JWD, KAMART, KC, KCM, KDH, KIAT, KISS, KK, KKC, KOOL, KTIS, KUN, KWM, KYE, LALIN, LEE, LEO, LIT, LOXLEY, LPH, LST, MACO, MANRIN, MATI, MAX, M-CHAI, MCS, MDX, MEGA, MENA, METCO, MGT, MICAO, MIDA, MITSIB, MJD, MK, ML, MODERN, MORE, MPIC, MUD, MVP, NC, NCH, NDR, NER, NETBAY, NEW, NEWS, NEX, NFC, NPK, NSL, NTV, NV, NOD, OHTL, OISHI, ONEE, OSP, OTO, PACE, PACO, PAE, PAF, PEACE, PERM, PF, PICO, PIN, PJW, PMTA, POLAR, POMPUI, PORT, POST, PPM, PRAKIT, PRAPAT, PRECHA, PRIME, PRIN, PRO, PROEN, PROUD, PSG, PTC, PTL, RAM, RBF, RCL, RICHY, RJH, ROCK, ROH, ROJNA, RP, RPC, RPH, RSP, RT, S, S11, SA, SABUY, SAFARI, SALEE, SAM, SAMART, SAMCO, SAMTEL, SANKO, SAUCE, SAWAD, SAWANG, SCI, SCP, SDC, SE, SEAFCO, SECURE, SF, SFLXS, SFP, SFT, SGF, SHANG, SHR, SIAM, SICT, SIMAT, SISB, SK, SKE, SKN, SKY, SLM, SLP, SMART, SMD, SMSND, SO, SOLAR, SONIC, SPA, SPCG, SPG, SPUJ, SQ, SR, SSC, STANLY, STARK, STC, STEC, STHAI, STI, STPI, SUC, SUN, SUPER, SUTHA, SVH, SVOA, SVT, SWC, SYNEX, TACC, TCA, TCC, TCC, TCC, TCOAT, TEAM, TEAMG, TFM, TGPRO, TH, THAI, THANA, THE, THG, THL, THMUI, TIGER, TIPH, TITLE, TK, TKC, TM, TMC, TMW, TNDT, TNH, TNPC, TOA, TPAC, TPBI, TPCH, TPCS, TPIPL, TPLAS, TPOLY, TPS, TQR, TR, TRC, TRITN, TRT, TRUBB, TRV, TSE, TSF, TSR, TTI, TTT, TTW, TVT, TWP, TWZ, TYCN, UAC, UMI, UMS, UNIQ, UP, UPA, UPOIC, UREKA, UTP, UVAN, VL, VNG, VPO, VRANDA, W, WAVE, WFX, WGE, WIN, WINNED, WINNER, WORK, WORLD, WP, WPH, XPG, YGG YGG

#### Explanations

Companies participating in Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) under Thai Institute of Directors (as of January 6, 2022) are categorised into: companies that have declared their intention to join CAC, and companies certified by CAC