Advanced Info Service

ADVANC

Advanced Info Service Public Company Limited Bloomberg Reuters ADVANC TB ADVANC.BK

Key focal point is approval at JASIF

ADVANC announced that it will pay Bt19.5bn for 99% of TTTBB (a subsidiary of JAS), which is involved in fixed broadband. It will also acquire 19% of JASIF from JAS for Bt12.9bn, equivalent to Bt8.5/sh. Total transaction size is Bt32.4bn. The deal is expected to complete in 1Q23, but requires TTTBB and JASIF shareholder approval and an okay from the NBTC. It will be funded entirely by debt. Dividend will be kept at a minimum of 70%. We have a slightly positive view on this transaction as we see 2.9% earnings upside to ADVANC in 2023 if the deal goes through. Maintain OUTPERFORM with a TP of Bt235.

Key takeaways from conference call. Overall, the tone was slightly positive. Management said the fixed broadband (FBB) business is a growth area, as penetration rate in Thailand remains low compared to other countries. The deal will allow ADVANC to increase its FBB coverage upcountry, spreading past its current weighting on Bangkok and metropolitan areas. Management says ADVANC has 7-8mn home passes vs 13mn home passes for JAS and that 50% of JAS coverage does not duplicate ADVANC's. TTTBB also has more than 300 shops that can be used to cross-sell ADVANC products and services. Post transaction, ADVANC FBB would become no.2 with a 35% market share. TRUE is still no.1 with 38%.

Acquisition price is acceptable. We estimate the acquisition price for TTTBB at Bt8,058/sub based on 2.42mn fixed broadband subscribers as of 1Q22, an 8.6% premium to its revenue of Bt7,417/sub. Applying this to TRUE implies that ADVANC is paying a 16.7% premium to TRUE's estimated fixed broadband valuation (see Figure 1). This is justified for two reasons: 1) TTTBB has a 20% ARPU premium to TRUE and 2) global M&A deals for this sector show acquisition prices at a 20-30% premium. For JASIF, the acquisition price is 10.5% below the latest close before the announcement. We thus see the price for both transactions as acceptable.

Earnings accretive post transaction. ADVANC will propose terminating a portion of its lease agreements with JASIF, which will reduce JASIF's rental income in 2023-2032 in exchange for lengthening the lease terms from 2032 to 2037, lower cash flow risk and potential future asset injection. This requires approval from 75% of JASIF unitholders, excluding the 19% that ADVANC will acquire. This would cut Bt3bn in expenses for TTTBB in 2023F. We expect the proposal to go through and to conservatively provide 2.9% earnings upside to our 2023 earnings (see Figure 2).

Risks and concerns. A rejection by JASIF shareholders would scutter the deal. If the deal goes through, this would lower its dividend payout to the minimum of 70% in 2023 from 85% in 2021.

Forecasts and valuation

Year to 31 Dec	Unit	2020	2021	2022F	2023F	2024F
Revenue	(Btmn)	172,890	181,333	186,958	192,293	196,610
EBITDA	(Btmn)	90,034	92,463	92,505	94,712	96,570
Core profit	(Btmn)	27,433	27,568	28,304	31,479	34,697
Reported profit	(Btmn)	27,434	26,922	28,304	31,479	34,697
Core EPS	(Bt)	9.23	9.27	9.52	10.58	11.67
DPS	(Bt)	6.92	7.69	8.09	9.00	9.92
P/E, core	(x)	21.7	21.6	21.0	18.9	17.1
EPS growth, core	(%)	(11.2)	0.5	2.7	11.2	10.2
P/BV, core	(x)	7.9	7.3	6.9	6.4	6.0
ROE	(%)	37.8	35.0	33.6	35.0	36.0
Dividend yield	(%)	3.5	3.8	4.0	4.5	5.0
FCF yield	(%)	2.7	4.4	7.5	8.1	8.5
EV/EBIT	(x)	8.5	8.3	8.0	7.4	6.9
EBIT growth, core	(%)	16.2	2.3	0.4	4.0	3.4
EV/CE	(x)	2.3	2.3	2.3	2.3	2.4
ROCE	(%)	10.9	10.5	10.7	12.0	13.4
EV/EBITDA	(x)	7.5	7.2	7.0	6.6	6.2
EBITDA growth	(%)	14.0	2.7	0.0	2.4	2.0

SCBS 🗘

Tactical: OUTPERFORM

(3-month)

Stock data

Last close (Jul 4) (Bt)

Target price (Bt)	235.00
Mkt cap (Btbn)	594.79
Mkt cap (US\$mn)	16,677
Doto	
Beta	L
Mkt cap (%) SET	3.19
Sector % SET	8.84
Shares issued (mn)	2,974
Par value (Bt)	1.00
12-m high / low (Bt)	242 / 169
Avg. daily 6m (US\$mn)	38.00
Foreign limit / actual (%)	48 / 36
Free float (%)	36.2
Dividend policy (%)	≥ 70

200,00

Sustainability / ESG Score

2021 Sustainability Index (THSI) Not Included

ESG Bloomberg Score	57.98
Environmental Score	40.92
Social Score	43.05
Governance Score	89.86

Source: Bloomberg Finance L.P.

Share performance

(%)	1M	3M	12M
Absolute	(7.8)	(14.5)	17.0
Relative to SET	(2.7)	(6.8)	18.4

Source: SET, SCBS Investment Research

Analyst

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Value proposition

ADVANC has the highest market share in Thailand's mobile telecom space with 45% of the country's subscribers. It also has the highest spectrum holdings among other operators. The company currently has 700MHz (15MHz bandwidth capacity), 900MHz (10MHz), 1800MHz (20MHz), 2100MHz (30MHz), 2600MHz (100MHz) and 26GHz (1200MHz). This ensures it can provide good service quality to customers.

Business outlook

We see its business as challenging. In the near- and mid-term weak purchasing power will continue to curtail ARPU upside. In the long-term, it will be challenged by its 5G business, as we believe the key growth driver will be industrial users, where the potential business case is now limited. However, we are starting to see the company trying to find new sources of revenue from other businesses such as enterprise non-mobile segment and financial services (JV with SCB). This could be a new long-term earnings growth driver, although the contribution would be small initially. Lastly, the deal between TRUE-DTAC could bring hope for less competition in the industry.

Bullish views	Bearish views
1. Earnings accretive post transaction	1. Near-term earnings downside from TTTBB and JASIF deal if TTTBB cannot improve its earnings
2. Potential asset injection into JASIF which would bring more cash flow to the company	2. Dividend payout could go back to the minimum of 70%

Key catalysts

Factor	Event	Impact	Comment
Latest development	Announced the acquisition of TTTBB and JASIF	Slightly positive	Despite small earnings contribution in the near term, we see multiple indirect benefits, such as diversifying from non- mobile business and increasing the loyalty of its mobile subscribers.
Near-term earnings outlook	2Q22F earnings momentum	Flat QoQ, but drop YoY	We expect QoQ to be relatively flat as the competition will remain high. This also suggests a YoY drop.
Factors to be aware in 2022	TRUE-DTAC deal	Positive	This is positive as it would imply lower pricing competition.

Sensitivity analysis

Factor	Earnings impact	TP impact
1ppt change in mobile service revenue	3%	Bt5/sh.

Tue, Jul 5, 2022



EGS Disclosure Score

2020	2021
57.98	57.98
40.92	40.92
696.88	645.32
217.19	179.31
0.30	0.12
0.55	0.18
43.05	43.05
14,103.00	12,909.00
13.00	2.00
-	-
-	-
-	-
-	-
25.00	27.00
	57.98 40.92 696.88 217.19 0.30 0.55 43.05 14,103.00 13.00

Governance	89.86	89.86
Size of the Board	11.00	11.00
Indep Directors	5.00	4.00
% Indep Directors	45.45	36.36
Board Duration (Years)	3.00	3.00
# Board Meetings	11.00	13.00
Board Mtg Attendance	97.52	99.28

Source: Bloomberg Finance L.P.

Disclaimer

Bloomberg ESG Disclosure Scores rate companies on their level of disclosure of ESG data. Bloomberg offers four disclosure scores, for overall ESG, as well as Environmental, Social, and Governance such as energy consumption, board composition, and workforce accidents

Company ESG reporting has evolved since our ESG Disclosure Score was originally created in 2010. In order to reflect the evolution in corporate reporting, in early 2022 Bloomberg updated its ESG disclosure scores methodology. The methodology changes were implemented for all years of data for all companies in the ESG Coverage universe.

To review the fully transparent methodology, calculate disclosure scores for any company, and compare a company's scores vs its peers, see ESG Disclosure Score Model in Bloomberg



Financial statement Profit and Loss Statement

Profit and Loss Statement									
FY December 31	Unit	2017	2018	2019	2020	2021	2022F	2023F	2024F
Total revenue	(Btmn)	157,722	169,856	180,894	172,890	181,333	186,958	192,293	196,610
Cost of goods sold	(Btmn)	(92,259)	(103,456)	(111,899)	(110,848)	(121,453)	(125,452)	(127,522)	(128,296)
Gross profit	(Btmn)	65,463	66,400	68,994	62,042	59,880	61,506	64,771	68,314
SG&A	(Btmn)	(25,220)	(26,472)	(27,885)	(24,499)	(21,846)	(23,063)	(24,216)	(25,427)
Other income	(Btmn)	750	861	846	969	1,273	1,263	1,325	1,231
Interest expense	(Btmn)	(5,302)	(5,148)	(4,777)	(5,917)	(5,626)	(4,200)	(2,400)	(600)
Pre-tax profit	(Btmn)	35,691	35,641	37,179	32,595	33,680	35,507	39,481	43,518
Corporate tax	(Btmn)	(5,843)	(5,923)	(6,209)	(5,089)	(5,970)	(7,101)	(7,896)	(8,704)
Equity a/c profits	(Btmn)	5	(123)	(86)	(70)	(141)	(99)	(103)	(114)
Minority interests	(Btmn)	(1)	(32)	(3)	(3)	(2)	(2)	(3)	(3)
Core profit	(Btmn)	29,852	29,564	30,881	27,433	27,568	28,304	31,479	34,697
Extra-ordinary items	(Btmn)	225	119	308	2	(646)	0	0	0
Net Profit	(Btmn)	30,077	29,682	31,190	27,434	26,922	28,304	31,479	34,697
EBITDA	(Btmn)	70,969	74,503	78,987	90,034	92,463	92,505	94,712	96,570
Core EPS	(Bt)	10.04	9.94	10.39	9.23	9.27	9.52	10.58	11.67
Net EPS	(Bt)	10.12	9.98	10.49	9.23	9.05	9.52	10.58	11.67
DPS	(Bt)	7.05	7.08	7.34	6.92	7.69	8.09	9.00	9.92
Balance Sheet									
FY December 31	Unit	2017	2018	2019	2020	2021	2022F	2023F	2024F
Total current assets	(Btmn)	34,841	34,905	47,142	42,155	35,566	43,851	40,527	37,264
Total fixed assets	(Btmn)	240,103	241,961	228,584	291,460	300,192	285,206	269,135	250,483
Total assets	(Btmn)	284,067	290,505	289,669	350,171	356,222	349,686	330,458	308,714
Total loans	(Btmn)	109,677	109,133	94,044	98,050	87,828	70,000	40,000	10,000
Total current liabilities	(Btmn)	69,718	72,764	105,255	95,039	92,590	93,767	97,235	87,671
Total long-term liabilities	(Btmn)	163,922	160,072	115,020	179,443	181,807	169,191	140,283	121,386
Total liabilities	(Btmn)	233,641	232,836	220,275	274,481	274,397	262,958	237,518	209,058
Paid-up capital	(Btmn)	2,973	2,973	2,973	2,974	2,974	2,974	2,974	2,974
Total equity	(Btmn)	50,427	57,669	69,394	75,689	81,825	86,728	92,940	99,656
BVPS	(Bt)	16.93	19.35	23.30	25.41	27.47	29.12	31.21	33.47
Cash Flow Statement									
Cash Flow Statement FY December 31	Unit	2017	2018	2019	2020	2021	2022F	2023F	2024F
	Unit (Btmn)	2017 29,852	2018 29,564	2019 30,881	2020 27,433	2021 27,568	2022F 28,304	2023F 31,479	
FY December 31									34,697
FY December 31 Core Profit	(Btmn)	29,852	29,564	30,881	27,433	27,568	28,304	31,479	34,697 52,595
FY December 31 Core Profit Depreciation and amortization	(Btmn) (Btmn)	29,852 30,151	29,564 33,879	30,881 37,229	27,433 51,842	27,568 53,374	28,304 52,996	31,479 53,081	34,697 52,595 84,071
FY December 31 Core Profit Depreciation and amortization Operating cash flow	(Btmn) (Btmn) (Btmn)	29,852 30,151 62,914	29,564 33,879 61,292	30,881 37,229 94,764	27,433 51,842 83,310	27,568 53,374 88,308	28,304 52,996 84,925	31,479 53,081 86,367	34,697 52,595 84,071 (33,483)
FY December 31 Core Profit Depreciation and amortization Operating cash flow Investing cash flow	(Btmn) (Btmn) (Btmn) (Btmn)	29,852 30,151 62,914 (51,258)	29,564 33,879 61,292 (40,066)	30,881 37,229 94,764 (48,365)	27,433 51,842 83,310 (67,450)	27,568 53,374 88,308 (62,333)	28,304 52,996 84,925 (40,385)	31,479 53,081 86,367 (37,897)	34,697 52,595 84,071 (33,483) (57,984)
FY December 31 Core Profit Depreciation and amortization Operating cash flow Investing cash flow Financing cash flow Net cash flow	(Btmn) (Btmn) (Btmn) (Btmn) (Btmn)	29,852 30,151 62,914 (51,258) (12,232)	29,564 33,879 61,292 (40,066) (22,809)	30,881 37,229 94,764 (48,365) (35,829)	27,433 51,842 83,310 (67,450) (17,076)	27,568 53,374 88,308 (62,333) (31,657)	28,304 52,996 84,925 (40,385) (41,231)	31,479 53,081 86,367 (37,897) (55,269)	34,697 52,595 84,071 (33,483) (57,984)
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FY December 31 Core Profit Depreciation and amortization Operating cash flow Investing cash flow Financing cash flow Net cash flow	(Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn)	29,852 30,151 62,914 (51,258) (12,232) (576)	29,564 33,879 61,292 (40,066) (22,809) (1,584)	30,881 37,229 94,764 (48,365) (35,829) 10,570	27,433 51,842 83,310 (67,450) (17,076) (1,216)	27,568 53,374 88,308 (62,333) (31,657)	28,304 52,996 84,925 (40,385) (41,231) 3,308	31,479 53,081 86,367 (37,897) (55,269) (6,799)	34,697 52,595 84,071 (33,483) (57,984) (7,396)
FY December 31 Core Profit Depreciation and amortization Operating cash flow Investing cash flow Financing cash flow Net cash flow Key Financial Ratios	(Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn)	29,852 30,151 62,914 (51,258) (12,232) (576)	29,564 33,879 61,292 (40,066) (22,809) (1,584)	30,881 37,229 94,764 (48,365) (35,829) 10,570	27,433 51,842 83,310 (67,450) (17,076) (1,216)	27,568 53,374 88,308 (62,333) (31,657) (5,681)	28,304 52,996 84,925 (40,385) (41,231) 3,308	31,479 53,081 86,367 (37,897) (55,269) (6,799)	34,697 52,595 84,071 (33,483) (57,984) (7,396)
FY December 31 Core Profit Depreciation and amortization Operating cash flow Investing cash flow Financing cash flow Net cash flow Key Financial Ratios FY December 31 Gross margin Operating margin	(Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Unit) (%) (%)	29,852 30,151 62,914 (51,258) (12,232) (576) 2017 41.5 25.5	29,564 33,879 61,292 (40,066) (22,809) (1,584) 2018 39.1 23.5	30,881 37,229 94,764 (48,365) (35,829) 10,570 2019 38.1 22.7	27,433 51,842 83,310 (67,450) (17,076) (1,216) 2020 35.9 21.7	27,568 53,374 88,308 (62,333) (31,657) (5,681) 2021 33.0 21.0	28,304 52,996 84,925 (40,385) (41,231) 3,308 2022F 32.9 20.6	31,479 53,081 86,367 (37,897) (55,269) (6,799) 2023F 33.7 21.1	34,697 52,595 84,071 (33,483) (57,984) (7,396) 2024F 34.7 21.8
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FY December 31 Core Profit Depreciation and amortization Operating cash flow Investing cash flow Financing cash flow Net cash flow Key Financial Ratios FY December 31 Gross margin Operating margin EBITDA margin EBIT margin Net profit margin ROE ROA	(Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Unit) (%) (%) (%) (%) (%) (%) (%) (%) (%) (%	29,852 30,151 62,914 (51,258) (12,232) (576) 2017 41.5 25.5 45.0 37.9 19.1	29,564 33,879 61,292 (40,066) (22,809) (1,584) 2018 39.1 23.5 43.9 37.3 17.5	30,881 37,229 94,764 (48,365) (35,829) 10,570 2019 38.1 22.7 43.7 37.6 17.2	27,433 51,842 83,310 (67,450) (17,076) (1,216) 2020 35.9 21.7 52.1 45.7 15.9	27,568 53,374 88,308 (62,333) (31,657) (5,681) 2021 33.0 21.0 51.0 44.6 14.8	28,304 52,996 84,925 (40,385) (41,231) 3,308 2022F 32.9 20.6 49.5 43.4 15.1	31,479 53,081 86,367 (37,897) (55,269) (6,799) 2023F 33.7 21.1 49.3 43.9 16.4	34,697 52,595 84,071 (33,483) (57,984) (7,396) 2024F 34.7 21.8 49.1 44.4 17.6
FY December 31 Core Profit Depreciation and amortization Operating cash flow Investing cash flow Financing cash flow Net cash flow Key Financial Ratios FY December 31 Gross margin Operating margin EBITDA margin EBIT margin Net profit margin ROE	(Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) Unit (%) (%) (%) (%) (%) (%) (%) (%) (%) (%)	29,852 30,151 62,914 (51,258) (12,232) (576) 2017 41.5 25.5 45.0 37.9 19.1 64.1	29,564 33,879 61,292 (40,066) (22,809) (1,584) 2018 39.1 23.5 43.9 37.3 17.5 54.7 10.3 1.7	30,881 37,229 94,764 (48,365) (35,829) 10,570 2019 38.1 22.7 43.7 37.6 17.2 48.6 10.6	27,433 51,842 83,310 (67,450) (17,076) (1,216) 2020 35.9 21.7 52.1 45.7 15.9 37.8 8.6 1.1	27,568 53,374 88,308 (62,333) (31,657) (5,681) 2021 33.0 21.0 51.0 44.6 14.8 35.0 7.8 0.9	28,304 52,996 84,925 (40,385) (41,231) 3,308 2022F 32.9 20.6 49.5 43.4 15.1 33.6 8.0 0.6	31,479 53,081 86,367 (37,897) (55,269) (6,799) 2023F 33.7 21.1 49.3 43.9 16.4 35.0 9.3 0.3	34,697 52,595 84,071 (33,483) (57,984) (7,396) 2024F 34.7 21.8 49.1 44.4 17.6 36.0 10.9
FY December 31 Core Profit Depreciation and amortization Operating cash flow Investing cash flow Financing cash flow Net cash flow Key Financial Ratios FY December 31 Gross margin Operating margin EBITDA margin EBIT margin Net profit margin ROE ROA	(Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) Unit (%) (%) (%) (%) (%) (%) (%) (%) (%) (%)	29,852 30,151 62,914 (51,258) (12,232) (576) 2017 41.5 25.5 45.0 37.9 19.1 64.1 10.7	29,564 33,879 61,292 (40,066) (22,809) (1,584) 2018 39.1 23.5 43.9 37.3 17.5 54.7 10.3	30,881 37,229 94,764 (48,365) (35,829) 10,570 2019 38.1 22.7 43.7 37.6 17.2 48.6 10.6	27,433 51,842 83,310 (67,450) (17,076) (1,216) 2020 35.9 21.7 52.1 45.7 15.9 37.8 8.6	27,568 53,374 88,308 (62,333) (31,657) (5,681) 2021 33.0 21.0 51.0 44.6 14.8 35.0 7.8	28,304 52,996 84,925 (40,385) (41,231) 3,308 2022F 32.9 20.6 49.5 43.4 15.1 33.6 8.0	31,479 53,081 86,367 (37,897) (55,269) (6,799) 2023F 33.7 21.1 49.3 43.9 16.4 35.0 9.3	34,697 52,595 84,071 (33,483) (57,984) (7,396) 2024F 34.7 21.8 49.1 44.4 17.6 36.0 10.5
FY December 31 Core Profit Depreciation and amortization Operating cash flow Investing cash flow Financing cash flow Net cash flow Key Financial Ratios FY December 31 Gross margin Operating margin EBITDA margin EBIT margin Net profit margin ROE ROA Net D/E	(Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) Unit (%) (%) (%) (%) (%) (%) (%) (%) (%) (%)	29,852 30,151 62,914 (51,258) (12,232) (576) 2017 41.5 25.5 45.0 37.9 19.1 64.1 10.7 2.0	29,564 33,879 61,292 (40,066) (22,809) (1,584) 2018 39.1 23.5 43.9 37.3 17.5 54.7 10.3 1.7 14.5 3.3	30,881 37,229 94,764 (48,365) (35,829) 10,570 2019 38.1 22.7 43.7 37.6 17.2 48.6 10.6	27,433 51,842 83,310 (67,450) (17,076) (1,216) 2020 35.9 21.7 52.1 45.7 15.9 37.8 8.6 1.1	27,568 53,374 88,308 (62,333) (31,657) (5,681) 2021 33.0 21.0 51.0 44.6 14.8 35.0 7.8 0.9	28,304 52,996 84,925 (40,385) (41,231) 3,308 2022F 32.9 20.6 49.5 43.4 15.1 33.6 8.0 0.6	31,479 53,081 86,367 (37,897) (55,269) (6,799) 2023F 33.7 21.1 49.3 43.9 16.4 35.0 9.3 0.3	34,697 52,595 84,071 (33,483) (57,984) (7,396) 2024F 34.7 21.8 49.1 44.4 17.6 36.0 10.9 0.1 160.9
FY December 31 Core Profit Depreciation and amortization Operating cash flow Investing cash flow Financing cash flow Net cash flow Key Financial Ratios FY December 31 Gross margin Operating margin EBITDA margin EBIT margin Net profit margin ROE ROA Net D/E Interest coverage	(Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) Unit (%) (%) (%) (%) (%) (%) (%) (%) (%) (%)	29,852 30,151 62,914 (51,258) (12,232) (576) 2017 41.5 25.5 45.0 37.9 19.1 64.1 10.7 2.0 13.4	29,564 33,879 61,292 (40,066) (22,809) (1,584) 2018 39.1 23.5 43.9 37.3 17.5 54.7 10.3 1.7 14.5	30,881 37,229 94,764 (48,365) (35,829) 10,570 2019 38.1 22.7 43.7 37.6 17.2 48.6 10.6 1.1	27,433 51,842 83,310 (67,450) (17,076) (1,216) 2020 35.9 21.7 52.1 45.7 15.9 37.8 8.6 1.1 15.2	27,568 53,374 88,308 (62,333) (31,657) (5,681) 2021 33.0 21.0 51.0 44.6 14.8 35.0 7.8 0.9 16.4	28,304 52,996 84,925 (40,385) (41,231) 3,308 2022F 32.9 20.6 49.5 43.4 15.1 33.6 8.0 0.6 22.0	31,479 53,081 86,367 (37,897) (55,269) (6,799) 2023F 33.7 21.1 49.3 43.9 16.4 35.0 9.3 0.3 39.5	34,697 52,595 84,071 (33,483) (57,984) (7,396) 2024F 34.7 21.8 49.1 44.4 17.6 36.0 10.9 0.1 160.9
FY December 31 Core Profit Depreciation and amortization Operating cash flow Investing cash flow Financing cash flow Net cash flow Key Financial Ratios FY December 31 Gross margin Operating margin EBITDA margin EBIT margin Net profit margin ROE ROA Net D/E Interest coverage Payout Ratio	(Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) Unit (%) (%) (%) (%) (%) (%) (%) (%) (%) (%)	29,852 30,151 62,914 (51,258) (12,232) (576) 2017 41.5 25.5 45.0 37.9 19.1 64.1 10.7 2.0 13.4	29,564 33,879 61,292 (40,066) (22,809) (1,584) 2018 39.1 23.5 43.9 37.3 17.5 54.7 10.3 1.7 14.5 3.3	30,881 37,229 94,764 (48,365) (35,829) 10,570 2019 38.1 22.7 43.7 37.6 17.2 48.6 10.6 1.1 16.5 2.7	27,433 51,842 83,310 (67,450) (17,076) (1,216) 2020 35.9 21.7 52.1 45.7 15.9 37.8 8.6 1.1 15.2 3.7	27,568 53,374 88,308 (62,333) (31,657) (5,681) 2021 33.0 21.0 51.0 44.6 14.8 35.0 7.8 0.9 16.4 4.7	28,304 52,996 84,925 (40,385) (41,231) 3,308 2022F 32.9 20.6 49.5 43.4 15.1 33.6 8.0 0.6 22.0 6.5	31,479 53,081 86,367 (37,897) (55,269) (6,799) 2023F 33.7 21.1 49.3 43.9 16.4 35.0 9.3 0.3 39.5 7.6	34,697 52,595 84,071 (33,483) (57,984) (7,396) 2024F 34.7 21.8 49.1 44.4 17.6 36.0 10.5 0.1 160.5
FY December 31 Core Profit Depreciation and amortization Operating cash flow Investing cash flow Financing cash flow Net cash flow Key Financial Ratios FY December 31 Gross margin Operating margin EBITDA margin EBIT margin Net profit margin ROE ROA Net D/E Interest coverage Payout Ratio Main Assumptions	(Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) Unit (%) (%) (%) (%) (%) (%) (%) (%) (%) (%)	29,852 30,151 62,914 (51,258) (12,232) (576) 2017 41.5 25.5 45.0 37.9 19.1 64.1 10.7 2.0 13.4 4.8 69.7	29,564 33,879 61,292 (40,066) (22,809) (1,584) 2018 39.1 23.5 43.9 37.3 17.5 54.7 10.3 1.7 14.5 3.3 70.9	30,881 37,229 94,764 (48,365) (35,829) 10,570 2019 38.1 22.7 43.7 37.6 17.2 48.6 10.6 1.1 16.5 2.7 70.0	27,433 51,842 83,310 (67,450) (17,076) (1,216) 2020 35.9 21.7 52.1 45.7 15.9 37.8 8.6 1.1 15.2 3.7 75.0	27,568 53,374 88,308 (62,333) (31,657) (5,681) 2021 33.0 21.0 51.0 44.6 14.8 35.0 7.8 0.9 16.4 4.7 84.9	28,304 52,996 84,925 (40,385) (41,231) 3,308 2022F 32.9 20.6 49.5 43.4 15.1 33.6 8.0 0.6 22.0 6.5 85.0	31,479 53,081 86,367 (37,897) (55,269) (6,799) 2023F 33.7 21.1 49.3 43.9 16.4 35.0 9.3 0.3 39.5 7.6 85.0	34,697 52,595 84,071 (33,483) (57,984) (7,396) 2024F 34.7 21.8 49.1 44.4 17.6 36.0 10.9 0.1 160.9 85.0
FY December 31 Core Profit Depreciation and amortization Operating cash flow Investing cash flow Financing cash flow Net cash flow Key Financial Ratios FY December 31 Gross margin Operating margin EBITDA margin EBIT margin Net profit margin ROE ROA Net D/E Interest coverage Debt service coverage Payout Ratio Main Assumptions FY December 31	(Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) Unit (%) (%) (%) (%) (%) (%) (%) (%) (%) (%)	29,852 30,151 62,914 (51,258) (12,232) (576) 2017 41.5 25.5 45.0 37.9 19.1 64.1 10.7 2.0 13.4 4.8 69.7	29,564 33,879 61,292 (40,066) (22,809) (1,584) 2018 39.1 23.5 43.9 37.3 17.5 54.7 10.3 1.7 14.5 3.3 70.9	30,881 37,229 94,764 (48,365) (35,829) 10,570 2019 38.1 22.7 43.7 37.6 17.2 48.6 10.6 1.1 16.5 2.7 70.0	27,433 51,842 83,310 (67,450) (17,076) (1,216) 2020 35.9 21.7 52.1 45.7 15.9 37.8 8.6 1.1 15.2 3.7 75.0	27,568 53,374 88,308 (62,333) (31,657) (5,681) 2021 33.0 21.0 51.0 44.6 14.8 35.0 7.8 0.9 16.4 4.7 84.9	28,304 52,996 84,925 (40,385) (41,231) 3,308 2022F 32.9 20.6 49.5 43.4 15.1 33.6 8.0 0.6 22.0 6.5 85.0	31,479 53,081 86,367 (37,897) (55,269) (6,799) 2023F 33.7 21.1 49.3 43.9 16.4 35.0 9.3 0.3 39.5 7.6 85.0	34,697 52,595 84,071 (33,483) (57,984) (7,396) 2024F 34.7 21.8 49.1 44.4 17.6 36.0 10.9 0.1 160.9 85.0
FY December 31 Core Profit Depreciation and amortization Operating cash flow Investing cash flow Financing cash flow Net cash flow Key Financial Ratios FY December 31 Gross margin Operating margin EBITDA margin EBIT margin Net profit margin Net profit margin ROE ROA Net D/E Interest coverage Debt service coverage Payout Ratio Main Assumptions FY December 31 Service revenue ex. IC growth yoy	(Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) Unit (%) (%) (%) (%) (%) (%) (%) (%) (%) (%)	29,852 30,151 62,914 (51,258) (12,232) (576) 2017 41.5 25.5 45.0 37.9 19.1 64.1 10.7 2.0 13.4 4.8 69.7	29,564 33,879 61,292 (40,066) (22,809) (1,584) 2018 39.1 23.5 43.9 37.3 17.5 54.7 10.3 1.7 14.5 3.3 70.9	30,881 37,229 94,764 (48,365) (35,829) 10,570 2019 38.1 22.7 43.7 37.6 17.2 48.6 10.6 1.1 16.5 2.7 70.0	27,433 51,842 83,310 (67,450) (17,076) (1,216) 2020 35.9 21.7 52.1 45.7 15.9 37.8 8.6 1.1 15.2 3.7 75.0	27,568 53,374 88,308 (62,333) (31,657) (5,681) 2021 33.0 21.0 51.0 44.6 14.8 35.0 7.8 0.9 16.4 4.7 84.9	28,304 52,996 84,925 (40,385) (41,231) 3,308 2022F 32.9 20.6 49.5 43.4 15.1 33.6 8.0 0.6 22.0 6.5 85.0	31,479 53,081 86,367 (37,897) (55,269) (6,799) 2023F 33.7 21.1 49.3 43.9 16.4 35.0 9.3 0.3 39.5 7.6 85.0	34,697 52,595 84,071 (33,483) (57,984) (7,396) 2024F 34.7 21.8 49.1 44.4 17.6 36.0 10.9 0.1 160.9 85.0
FY December 31 Core Profit Depreciation and amortization Operating cash flow Investing cash flow Financing cash flow Net cash flow Key Financial Ratios FY December 31 Gross margin Operating margin EBITDA margin EBIT margin Net profit margin Net profit margin ROE ROA Net D/E Interest coverage Debt service coverage Payout Ratio Main Assumptions FY December 31 Service revenue ex. IC growth yoy Mobile revenue	(Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) Unit (%) (%) (%) (%) (%) (%) (%) (%) (%) (%)	29,852 30,151 62,914 (51,258) (12,232) (576) 2017 41.5 25.5 45.0 37.9 19.1 64.1 10.7 2.0 13.4 4.8 69.7 2017 4.9 122,979	29,564 33,879 61,292 (40,066) (22,809) (1,584) 2018 39.1 23.5 43.9 37.3 17.5 54.7 10.3 1.7 14.5 3.3 70.9 2018 3.8 124,784	30,881 37,229 94,764 (48,365) (35,829) 10,570 2019 38.1 22.7 43.7 37.6 17.2 48.6 10.6 1.1 16.5 2.7 70.0	27,433 51,842 83,310 (67,450) (17,076) (1,216) 2020 35.9 21.7 52.1 45.7 15.9 37.8 8.6 1.1 15.2 3.7 75.0 2020 (5.1) 118,082	27,568 53,374 88,308 (62,333) (31,657) (5,681) 2021 33.0 21.0 51.0 44.6 14.8 35.0 7.8 0.9 16.4 4.7 84.9	28,304 52,996 84,925 (40,385) (41,231) 3,308 2022F 32.9 20.6 49.5 43.4 15.1 33.6 8.0 0.6 22.0 6.5 85.0 2022F 3.4 120,175	31,479 53,081 86,367 (37,897) (55,269) (6,799) 2023F 33.7 21.1 49.3 43.9 16.4 35.0 9.3 0.3 39.5 7.6 85.0 2023F 3.1 122,578	34,697 52,595 84,071 (33,483) (57,984) (7,396) 2024F 34.7 21.8 49.1 44.4 17.6 36.0 0.1 160.9 85.0 2024F 2.8 125,030
FY December 31 Core Profit Depreciation and amortization Operating cash flow Investing cash flow Financing cash flow Net cash flow Key Financial Ratios FY December 31 Gross margin Operating margin EBITDA margin EBIT margin Net profit margin Net profit margin ROE ROA Net D/E Interest coverage Debt service coverage Payout Ratio Main Assumptions FY December 31 Service revenue ex. IC growth yoy	(Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) Unit (%) (%) (%) (%) (%) (%) (%) (%) (%) (%)	29,852 30,151 62,914 (51,258) (12,232) (576) 2017 41.5 25.5 45.0 37.9 19.1 64.1 10.7 2.0 13.4 4.8 69.7	29,564 33,879 61,292 (40,066) (22,809) (1,584) 2018 39.1 23.5 43.9 37.3 17.5 54.7 10.3 1.7 14.5 3.3 70.9	30,881 37,229 94,764 (48,365) (35,829) 10,570 2019 38.1 22.7 43.7 37.6 17.2 48.6 10.6 1.1 16.5 2.7 70.0	27,433 51,842 83,310 (67,450) (17,076) (1,216) 2020 35.9 21.7 52.1 45.7 15.9 37.8 8.6 1.1 15.2 3.7 75.0	27,568 53,374 88,308 (62,333) (31,657) (5,681) 2021 33.0 21.0 51.0 44.6 14.8 35.0 7.8 0.9 16.4 4.7 84.9	28,304 52,996 84,925 (40,385) (41,231) 3,308 2022F 32.9 20.6 49.5 43.4 15.1 33.6 8.0 0.6 22.0 6.5 85.0	31,479 53,081 86,367 (37,897) (55,269) (6,799) 2023F 33.7 21.1 49.3 43.9 16.4 35.0 9.3 0.3 39.5 7.6 85.0	2024F 34,697 52,595 84,071 (33,483) (57,984) (7,396) 2024F 34.7 21.8 49.1 44.4 17.6 36.0 10.9 0.1 160.9 85.0 2024F 2.8 125,030 12,273



Financial statement Profit and Loss Statement

FY December 31	Unit	2Q20	3Q20	4Q20	1Q21	2Q21	3Q21	4Q21	1Q22
Total revenue	(Btmn)	42,256	41,715	46,074	45,861	42,757	42,377	50,338	45,279
Cost of goods sold	(Btmn)	(26,767)	(26,528)	(30,796)	(30,755)	(27,935)	(27,640)	(35,123)	(30,678)
Gross profit	(Btmn)	15,489	15,187	15,277	15,106	14,822	14,737	15,215	14,601
SG&A	(Btmn)	(6,066)	(6,050)	(6,070)	(5,538)	(5,183)	(5,273)	(5,851)	(5,578)
Other income	(Btmn)	184	220	246	223	624	179	247	209
Interest expense	(Btmn)	(1,546)	(1,449)	(1,358)	(1,386)	(1,460)	(1,414)	(1,366)	(1,320)
Pre-tax profit	(Btmn)	8,061	7,908	8,095	8,405	8,802	8,228	8,245	7,913
Corporate tax	(Btmn)	(1,411)	(1,215)	(1,128)	(1,477)	(1,571)	(1,399)	(1,522)	(1,543)
Equity a/c profits	(Btmn)	0	3	(66)	(61)	(33)	(26)	(21)	(16)
Minority interests	(Btmn)	1	(2)	(1)	(1)	(0)	(1)	(1)	(1)
Core profit	(Btmn)	6,651	6,693	6,901	6,867	7,198	6,802	6,700	6,353
Extra-ordinary items	(Btmn)	350	(181)	263	(223)	(157)	(428)	163	(42)
Net Profit	(Btmn)	7,001	6,513	7,164	6,644	7,041	6,374	6,863	6,311
EBITDA	(Btmn)	22,469	22,306	23,717	22,800	23,640	23,084	23,157	22,602
Core EPS	(Bt)	2.24	2.25	2.32	2.31	2.42	2.29	2.25	2.14
Net EPS	(Bt)	2.35	2.19	2.41	2.23	2.37	2.14	2.31	2.12
Balance Sheet									
FY December 31	Unit	2Q20	3Q20	4Q20	1Q21	2Q21	3Q21	4Q21	1Q22
Total current assets	(Btmn)	51,593	41,899	42,155	42,381	41,188	33,763	35,566	41,017
Total fixed assets	(Btmn)	301,918	297,328	291,460	303,466	309,703	304,021	300,192	293,440
Total assets	(Btmn)	368,074	353,797	350,171	363,733	369,646	356,521	356,222	355,783
Total loans	(Btmn)	90,856	105,360	98,050	94,403	93,636	93,066	87,828	85,729
Total current liabilities	(Btmn)	116,320	104,023	95,039	107,154	91,808	94,228	92,590	102,545
Total long-term liabilities	(Btmn)	180,057	181,148	179,443	184,922	199,168	187,450	181,807	177,501
Total liabilities	(Btmn)	296,378	285,171	274,481	292,076	290,976	281,678	274,397	280,046
Paid-up capital	(Btmn)	2,974	2,974	2,974	2,974	2,974	2,974	2,974	2,974
Total equity	(Btmn)	71,696	68,627	75,689	71,657	78,670	74,843	81,825	75,737
BVPS	(Bt)	24.07	23.04	25.41	24.06	26.41	25.12	27.47	25.42
Cash Flow Statement									
FY December 31	Unit	2Q20	3Q20	4Q20	1Q21	2Q21	3Q21	4Q21	1Q22
Core Profit	(Btmn)	6,651	6,693	6,901	6,867	7,198	6,802	6,700	6,353
Depreciation and amortization	(Btmn)	12,862	12,948	13,025	13,009	13,377	13,442	13,546	13,369
Operating cash flow	(Btmn)	10,733	4,230	26,718	33,690	11,181	23,133	20,304	29,814
Investing cash flow	(Btmn)	(12,976)	(27,615)	40,223	(30,418)	(10,834)	(27,363)	6,282	(24,360)
Financing cash flow	(Btmn)	(2,487)	14,193	(65,154)	(3,942)	(1,128)	(1,405)	(25,182)	(1,805)
Net cash flow	(Btmn)	(4,730)	(9,192)	1,787	(671)	(780)	(5,634)	1,403	3,649
Net cash now	(Dallil)	(4,730)	(3,132)	1,707	(0/1)	(700)	(3,034)	1,403	3,043
Key Financial Ratios									
FY December 31	Unit	2020	2020	4030	1031	2024	2024	4024	1022
	(%)	2Q20 36.7	3Q20 36.4	4Q20 33.2	1Q21 32.9	2Q21 34.7	3Q21 34.8	4Q21 30.2	1Q22 32.2
Gross margin									
Operating margin	(%)	22.3	21.9	20.0	20.9	22.5	22.3	18.6	19.9
EBITDA margin	(%)	53.2	53.5	51.5	49.7	55.3	54.5	46.0	49.9
EBIT margin	(%)	46.2	47.1	46.1	43.5	48.2	47.8	40.3	43.6
Net profit margin	(%)	16.6	15.6	15.5	14.5	16.5	15.0	13.6	13.9
ROE	(%)	39.1	41.0	38.1	40.3	38.3	37.9	34.0	34.5
ROA	(%)	8.1	8.4	8.6	7.4	7.8	7.7	7.6	7.1
Net D/E	(%)	0.9	1.3	1.1	1.1	1.0	1.1	0.9	0.9
Interest coverage	(%)	14.5	15.4	17.5	16.5	16.2	16.3	17.0	17.1
Deht service coverage	(%)	3.0	2.6	3.0	4.0	E 1	11	17	4.0

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Interest coverage Debt service coverage

FY December 31	Unit	2Q20	3Q20	4Q20	1Q21	2Q21	3Q21	4Q21	1Q22
Service revenue ex. IC growth yoy	(%)	(6.4)	(6.8)	(7.2)	(2.0)	0.2	2.1	4.1	1.1
Mobile revenue	(Btmn)	29,536	29,197	29,015	29,351	29,098	29,204	29,591	28,847
FBB revenue	(Btmn)	1,683	1,785	1,852	1,919	2,038	2,189	2,290	2,437
SIM and Handset margin	(%)	2.5	(1.2)	1.2	0.6	2.7	(0.5)	0.8	1.4

2.6

3.9

4.0

5.1

4.4

4.7

4.9

3.0

(%)

5 Tue, Jul 5, 2022



Appendix

Figure 1: Comparing acquisition price

	TTTBB		TrueOnline	Comment
No. of subscriber (mn)	2.42	No. of subscriber (mn)	4.64	
Revenue in 2021	17,950	Revenue in 2021	29,503	
Revenue per subscriber (Bt/subs)	7,417	Revenue per subscriber (Bt/subs)	6,358	TTTBB revenue per subscriber is 16.7% premium to TrueOnline
Acquisition price per subscriber (Bt/subs)	8,058	Estimated TrueOnline value per subscribers (Bt/subs)	6,907	Acquisition price is 16.7% premium to estimated valuation for TrueOnline
% premium to revenue per subscriber	8.6	% premium to revenue per subscriber	8.6	
ARPU (Bt/subs/mth)	596.0	ARPU (Bt/subs/mth)	491.0	TTTBB ARPU is 21% premium to TrueOnline

Source: SCBS Investment Research, JAS, TRUE

Figure 2: Potential earnings upside

Unit: Btmn TTTB 2021 earnings	Expected rental expense saving for lease restructuring	TTTB earnings (net tax) post- transaction (i)	Contribution from JASIF (ii)	Additional interest expense based on 3.5% interest rate (iii)	Additonal earnings to ADVANC (i) + (ii) - (iii)	% upside to 2023F earnings
(2,065)	3,228	931	1,103	1,135	899	2.9

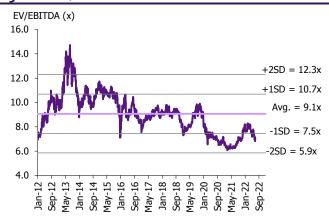
Source: SCBS Investment Research





Source: SCBS Investment Research

Figure 4: EV/EBITDA Band



Source: SCBS Investment Research

Figure 5: Valuation summary (price as of Jul 4, 2022)

	Rating	Price	Target	ETR	P/E (x)			EPS growth (%)			P/BV (x)			ROE (%)			Div. Yield (%)			EV/EBITDA (x)		
		(Bt/Sh)	(Bt/Sh)	(%)	21A	22F	23F	21A	22F	23F	21A	22F	23F	21A	22F	23F	21A	22F	23F	21A	22F	23F
ADVANC	Outperform	200.00	235.0	21.5	21.6	21.0	18.9	0	3	11	7.3	6.9	6.4	35	34	35	3.8	4.0	4.5	7.2	7.0	6.6
DTAC	Neutral	44.50	42.0	(2.2)	30.1	29.6	25.1	(27)	2	18	5.2	5.4	5.3	16	18	21	4.7	3.4	4.0	5.8	5.9	6.1
TRUE	Neutral	4.66	3.7	(20.6)	n.m.	n.m.	204.1	(9)	33	n.m.	1.9	2.0	2.0	(3)	(2)	1	1.5	0.0	0.2	6.3	5.6	5.2
Average		·	·		25.8	25.3	82.7	(12)	12	15	4.8	4.8	4.6	16	17	19	3.4	2.5	2.9	6.4	6.2	6.0

Source: SCBS Investment Research



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Companies with Excellent CG Scoring

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Companies with Good Cd Sching
A, AI, AIE, AJ, AMC, APP, AQ, ARIN, AS, AU, B52, BEAUTY, BGT, BH, BIG, BLAND, BM, BROCK, BSBM, BSM, BYD*, CCP, CITY, CMO, CPT, CSR, EKH, EP, FMT, GLOCON*, GSC, HTECH, IHL, INGRS, JAK, JTS, KASET, KK, KWG, LEE, BTNC, CAZ, CGD, CMAN, CMR, CRANE, D, EMC, F&D, GIFT, GREEN, GTB, HUMAN, IIG, INOX, JR, JUBILE, KCM, KKC, KYE, LPH, MATI, M-CHAI, MCS, MDX, MJD, MORE, MUD, NC, NDR, NFC, NNCL, NOVA, NPK, NUSA, OCEAN, PAF, PF, PK, PLE, PPM, PRAKIT, PRAPAT, PRECHA, PTL, RCI², RJH, RP, RPH, RSP, SABUY, SF, SGP, SICT, SIMAT, SISB, SK, SMART, SOLAR, SPACK, SPG, SQ, SSP, STARK, STC, SUPER, SVOA, TC, TCCC, THMUI, TNH, TNR, TOPP, TPCH, TPIPP, TPLAS, TPOLY, TQR, TTI, TYCN, UKEM, UMS, UNIQ, UPA, UREKA, VIBHA, W, WIN, WORK, WPH, YGG, ZIGA

Corporate Governance Report

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To recognize well performers, the list of companies attaining "Good", "Very Good" and "Excellent" levels of recognition (Not including listed companies qualified in the "no announcement of the results" clause from 1 January 2020 to 26 October 2021) is publicized.

- TIP was voluntarily delisted from the Stock Exchange of Thailand effectively on July 24, 2021
- ² RCI was voluntarily delisted from the Stock Exchange of Thailand, effectively on July 16, 2021
- * บริษัทหรือกรรมการหรือผู้บริหารของบริษัททมีีข่าวด้านการกากับดูแลกิจการ เช่น การกระทาผิดเกี่ยวกับหลักทรัพย์ การทุจริต คอร์รัปชัน เป็นต้น ซึ่งการใช้ข้อมูล CGR ควรตระหนักถึงข่าวดังกล่าว ประกอบด้วย

Anti-corruption Progress Indicator

Certified (ได้รับการรับรอง)

2S, 7UP, ADVANC, AF, AI, ÁIE, AIRA, AKP, AMA, AMANAH, AMATA, AMATAV, AP, APCS, AQUA, ARROW, AS, ASIAN, ASK, ASP, AWC, AYUD, B, BAFS, BAM, BANPU, BAY, BBL, 25, 707, ADVANC, AF, AL, ALE, AIRA, ARP, AIRA, ARMANA, ARAMANA, AR, ARCS, AQUA, ARROW, AS, ASLAN, ASR, ASP, AWC, ATOU, B, BAT-S, BAIN, BAIN, BAIN, BAIR, BBEN, BCH, BCP, BCPG, BE8, BEYOND, BGC, BGRIM, BKI, BLA, BPP, BROOK, BRR, BSBM, BTS, BWG, CEN, CFRESH, CGH, CHEWA, CHOTI, CHOW, CIG, CIMBT, CM, CMC, COM7, COTTO, CPALL, CPF, CPI, CPN, CSC, DCC, DELTA, DEMCO, DIMET, DRT, DTAC, DUSTT, EA, EASTW, ECL, EGCO, EP, EPG, ERW, ESTAR, ETE, FE, FNS, FPI, FPT, FSMART, FSS, FTE, GBX, GC, GCAP, GEL, GFPT, GGC, GJS, GPI, GPSC, GSTEEL, GULF, GUNKUL, HANA, HARN, HEMP, HENG, HMPRO, HTC, ICC, ICHI, IFS, ILINK, INET, INSURE, INTUCH, IRC, IRPC, ITEL, IVL, JKN, JR, K, KASET, KBANK, KBS, KCAR, KCE, KGI, KKP, KSL, KTB, KTC, KWI, L&E, LANNA, LH, LHFG, LHK, LPN, LRH, M, MAKRO, MALEE, MATCH, MBAX, MBK, MC, MCOT, METÁ, MFC, MFÉC, MILL, MINT, MONO, MOÓNG, MSC, MST, MTC, MTÍ, NATION, NBC, NEP, NÍNE, NKI, NÓBLÉ, NOK, NSÍ, NWR, OCC, OGC, ÓRI, PAP, NIBAS, MISK, MIC, MCUT, META, MICL, MIELA, MILL, MINT, MONO, MOUNG, MSC, MST, MTC, MTI, NATION, NBC, NEP, NINE, NKI, NOBLE, NOK, NSI, NWR, OCC, OGC, ORI, PAP, PATO, PB, PCSGH, PDG, PDJ, PG, PHOL, PK, PL, PLANB, PLANET, PLAT, PM, PPP, PPPM, PPS, PR9, PREB, PRG, PRINC, PRM, PROS, PSH, PSL, PSTC, PT, PTTG, PTT, PTTTGP, PTT, PTTTGP, PTYLON, Q-CON, QH, QLT, QTC, RATCH, RML, RWI, S & J, SAAM, SABINA, SAPPE, SAT, SC, SCB, SCC, SCC, SCGP, SCM, SCN, SCN, SEAOIL, SE-ED, SELIC, SENA, SGP, SINGER, SIRI, SITHAI, SKR, SMIT, SMK, SMPC, SNC, SNP, SORKON, SPACK, SPALI, SPC, SPI, SPRC, SRICHA, SSF, SSP, SSSC, SST, STA, STOWER, SUSCO, SVI, SYMC, SYNTEC, TAE, TAKUNI, TASCO, TCAP, TCMC, TFG, TFI, TFMAMA, TGH, THANI, THCOM, THIP, THRE, THREL, TIDLOR, TIPCO, TISCO, TKS, TKT, TMILL, TMT, TNITY, TNL, TNP, TNR, TOG, TOP, TOPP, TPA, TPCS, TPP, TRU, TRUE, TSC, TSTE, TSTH, TTA, TTB, TTCL, TU, TVD, TVI, TVO, TWPC, U, UBE, UBIS, UEC, UKEM, UOBKH, UPF, UV, VGI, VIH, WACOAL, WHA, WHALUP, WICE, WIIK, XO, YUASA, ZEN, ZIGA

Declared (ประกาศเจตนารมณ์)
AH, AJ, ALT, APCO, B52, BEC, CHG, CI, CPL, CPR, CPW, CRC, DDD, DHOUSE, DOHOME, ECF, EKH, ETC, EVER, FLOYD, GLOBAL, III, ILM, INOX, JTS, KEX, KUMWEL, LDC, MAJOR, MEGA, NCAP, NOVA, NRF, NUSA, NYT, OR, PIMO, PLE, RS, SAK, SIS, STECH, STGT, SUPER, SVT, TKN, TMI, TQM, TSI, VARO, VCOM, VIBHA, WIN

N/A

3K-BAT, A, AS, AAV, ABICO, ABM, ACAP, ACC, ACE, ACG, ADB, ADD, AEONTS, AFC, AGE, AHC, AIT, AJA, AKR, ALL, ALLA, ALPHAX, ALUCON, AMARIN, AMC, AMR, ANAN, AOT, APEX, APP, APURE, AQ, ARIN, ARIP, ASAP, ASEFA, ASIA, ASIMAR, ASN, ASW, ATP30, AU, AUCT, BA, BBGI, BBIK, BC, BCT, BDMS, BEAUTY, BEM, BFIT, BGT, BH, BIG, BIOTEC, BIS, BIZ, BJC, BJCHI, BKD, BLAND, BLISS, BM, BOL, BR, BRI, BROCK, BSM, BTNC, BTW, BUI, BYD, CAZ, CBG, CCET, CCP, CEYE, CGD, CHARAN, CHAYO, CHO, CITY, CIVIL, CK, CKP, CMAN, CMO, CMR, CNT, COLOR, COMAN, CPANEL, CPH, CPT, CRANE, CRD, CSP, CSR, CSS, CTW, CV, CWT, D, DCON, DITTO, DMT, DOD, DPAINT, DTCI, DV8, EASON, EE, EFORL, EMC, ESSO, F&D, FANCY, FMT, FN, FORTH, FTI, FVC, GENCO, GIFT, GL, GLAND, GLOCON, GLORY, GRAMMY, GRAND, GREEN, GSC, GTB, GYT, HFT, HL, HPT, HTECH, HUMAN, HYDRO, ICN, IFEC, IHL, IIG, IMH, IND, INGRS, INSET, IP, IRCP, IT, ITD, J, JAK, JAS, JCK, JCKH, JCT, JDF, JMART, JMT, JP, JUBILE, JWD, KAMART, KC, KCC, KCM, KDH, KIAT, KISS, KK, KKC, KOOL, KTIS, KUN, KWC, KWM, KYE, LALIN, LEE, LEO, LIT, LOXLEY, LPH, LST, MACO, MANRIN, MATI, MAX, M-CHAI, MCS, MDX, METCO, MGT, MICRO, MIDA, MITSIB, MJD, MK, ML, MODERN, MORE, MPIC, MUD, MVP, NC, NCH, NCL, NDR, NER, NETBAY, NEW, NEWS, NEX, NFC, NNCL, NPK, NSL, NTV, NV, NVD, OHTL, OISHI, ONEE, OSP, OTO, PACE, PAF, PEACE, PERM, PF, PICO, PIN, PJW, PLUS, PMTA, POLAR, POMPUI, PORT, POST, PPM, PRAKIT, PRAPAT, PRECHA, PRIME, PRIN, PRO, PROOUP, PSG, PTC, PTECH, PTL, RAM, RBF, RCL, RICHY, RJH, ROCK, ROH, ROJNA, RP, RPC, RPH, RSP, RT, S, S11, SA, SABUY, SAFARI, SALEE, SAM, SAMART, SAMCO, SAMTEL, SANKO, SAUCE, SAWAD, SAWAD, SAVANG, SCI, SCP, SDC, SE, SEAFCO, SECURE, SENAJ, SFLEX, SFP, SFF, SFF, SFR, TIA, TT, THAI, THANA, THE, THG, THL, THMUI, TIGER, TIPH, TITLE, TK, KC, TM, TMC, TMD, TMM, TNDT, TNH, TNPC, TOA, TPAC, TPBI, TPCH, TPIPP, TPLAS, TPOLY, TPS, TQR, TR, TRC, TRITN, TRT, TRUBB, TRV, TSE, TSF, TSR, TTI, TTT, TTW, TVT, TWP, TWZ, TYCN, UAC, UMI, UMS, UNIQ, UP, UPA, UPOIC, UREKA, UTP, UVAN, VL, VNG, VPO, VRANDA, W, WAVE, WFX, WGE, WINNED, WINNER, WORK, WORL WINNER, WORK, WORLD, WP, WPH, XPG, YGG

Companies participating in Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) under Thai Institute of Directors (as of May 9, 2022) are categorised into: companies that have declared their intention to join CAC, and companies certified by CAC

8 Tue, Jul 5, 2022