# **Airports of Thailand**

Airports of Thailand Public Company Limited

#### Mon, Aug 8, 2022

AOT Bloomberg Reuters

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Preview 3QFY22: Losses down YoY and QoQ

We expect a net loss of Bt2.4bn in 3QFY22 (Apr–Jun 2022), improving from the net losses of Bt4.1bn in 3QFY21 and Bt3.3bn in 2QFY22 on higher international passengers in tandem with Thailand's reopening. More international passengers will reduce AOT's core loss YoY and QoQ over 3Q-4QFY22 and bring it back to a profit in FY2023. We maintain our Outperform on AOT (end-2023 TP of Bt75/share) and keep it as a top pick in the tourism sector.

**3QFY22 preview: Lower loss YoY and QoQ.** We expect a net loss of Bt2.4bn in 3QFY22 (Apr–Jun 2022), improving from the net losses of Bt4.1bn in 3QFY21 and Bt3.3bn in 2QFY22. Key will be an increase in total revenue to Bt4.6bn (+175% YoY and 52% QoQ), backed by higher revenue from passenger service charges (37% of revenue) and concessions (23% of revenue) as Thailand gradually reopened. Our preview suggests a core loss (excluding extra items) for 9MFY22 (Oct 2021–Jun 2022) of Bt9.1bn, down from Bt11.1bn in 9MFY21. It will release results on Aug 11.

**Accelerating international passengers.** In 3QFY22, AOT reported total passengers of 13.5mn (+51% QoQ, 40% of pre-COVID-19 level) consisting of 9.4mn domestic (+27% QoQ, 69% of pre-COVID-19 level) and 4.1mn international (+167% QoQ, 21% of pre-COVID-19 level) thanks to Thailand's eased travel restrictions. The strong momentum is continuing with ~2.3mn international passengers in July (+32% MoM, 35% of pre-COVID-19 level) after Thailand threw open its doors on July 1 with an end to all travel restrictions, including Thailand Pass and COVID-19 insurance. Airlines are ramping up international flights and Thai AirAsia plans to bring international flights up from 9% of pre-COVID-19 level in 2Q22 to 30% in 3Q22 and 55% in 4Q22.

**Earnings turnaround in FY2023.** More international passengers will reduce AOT's core loss YoY and QoQ over the 3Q-4QFY22. We maintain our projection of a reduction in core loss from Bt15.3bn in FY2021 to Bt10bn in FY2022 with a return to a core profit at Bt13.8bn in FY2023 based on assumptions of a rise in international passengers from 0.95mn in FY2021 to 9mn in FY2022 with a jump to 50mn in FY2023 and pre-COVID-19 level in FY2025 plus the end of assistance it has provided to concessionaires of its commercial areas (waiving minimum guarantee) and to airline operators (lower landing and parking fees) after March 31, 2023.

**Upsides and risks.** Upsides are strong recovery of international passenger traffic and a new commercial area project, Airport City, which is under development. Risks are unpredictable events such as a pandemic and economic slowdowns that will cut travel demand and slow recovery in China outbound.

#### Forecasts and valuation

Year to 30 Sep	Unit	2020	2021	2022F	2023F	2024F
Revenue	(Btmn)	31,179	7,086	15,058	49,978	71,997
EBITDA	(Btmn)	12,303	(7,541)	(905)	28,874	43,945
Core profit	(Btmn)	5,200	(15,319)	(10,012)	13,841	25,482
Reported profit	(Btmn)	4,321	(16,322)	(10,012)	13,841	25,482
Core EPS	(Bt)	0.36	(1.07)	(0.70)	0.97	1.78
DPS	(Bt)	0.19	0.00	0.00	0.48	0.89
P/E, core	(X)	197.1	N.A.	N.A.	74.1	40.2
EPS growth, core	(%)	(79.6)	N.A.	N.A.	N.A.	84.1
P/BV, core	(X)	7.2	9.1	10.1	8.9	7.7
ROE	(%)	3.5	(11.9)	(9.3)	12.6	20.3
Dividend yield	(%)	0.3	0.0	0.0	0.7	1.2
FCF yield	(%)	1.5	1.7	(0.1)	0.4	1.2
EV/EBIT	(X)	144.6	N.A.	(102.5)	51.8	29.6
EBIT growth, core	(%)	(79.0)	N.A.	N.A.	N.A.	74.0
EV/CE	(X)	8.3	5.8	6.0	5.8	5.6
ROCE	(%)	5.4	(7.0)	(4.6)	8.7	15.1
EV/EBITDA	(X)	80.7	N.A.	N.A.	35.1	23.0
EBITDA growth	(%)	(68.1)	N.A.	N.A.	N.A.	52.2

Source: SCBS Investment Research

# SCBS ()

## Tactical: OUTPERFORM

#### (3-month) Stock data

Stock data	
Last close (Aug 5) (Bt)	71.75
Target price (Bt)	75.00
Mkt cap (Btbn)	1,025.00
Mkt cap (US\$mn)	28,829
Risk rating	L
Mkt cap (%) SET	5.31
Sector % SET	8.19
Shares issued (mn)	14,286
Par value (Bt)	1.00
12-m high / low (Bt)	72 / 55.5
Avg. daily 6m (US\$mn)	51.60
Foreign limit / actual (%)	30 / 9
Free float (%)	30.0
Dividend policy (%)	≥ 25

#### 2021 Sustainability / ESG Score

Sustainability Index (THSI) Included

ESG Bloomberg Score	n.a.
Environmental Score	n.a.
Social Score	n.a.
Governance Score	n.a.
Source: Bloomberg Finance L.P.	

#### Share performance

(%)	1M	3M	12M							
Absolute	1.8	7.9	28.7							
Relative to SET	(2.0)	9.8	22.3							
Source SET SCRS Investment Decearch										

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#### Value proposition

AOT is Thailand's largest airport operator with ~90% of all air passengers passing through its terminals. AOT operates two major airports in Bangkok (Suvarnabhumi and Don Mueang) and four regional airports in key destinations (Phuket, Chiang Mai, Hai Yai and Chiang Rai).

#### **Business outlook**

AOT's operations and earnings in FY2020-22 were severely damaged when Thailand's tourism went into a coma after the pandemic resulted in virtual elimination of international passenger traffic plus the assistance it is providing to concessionaires of its commercial areas and to airline operators through March 31, 2023. Thai tourism is now on a more certain path of recovery thanks to the step by step lifting of restrictions in concert with rising vaccinations in the country and this will bring AOT's earnings back to the black in FY2023. AOT is working to raise its non-aero revenue down the road. In the future, it targets revenue breakdown between aero: non-aero business at 50:50 from 56:44 pre-COVID-19.

Bullish views	Bearish views
1. Positioned as the first gainer when Thai tourism	1. Sluggish earnings with continued loss in FY2022.
recovers, grounded in its strong financial health that will	
uphold it.	
2. Long-term strategy to increase non-aero business, such as the Airport City commercial project.	2. Speed of international passenger recovery to pre-COVID- 19 level may be hampered by new virus variants and high
as the Aliport city commercial project.	competition from other countries also pursuing travelers.

#### **Key catalysts**

Factor	Event	Comment	
Near-term earnings outlook	3Q-4QFY22 earnings momentur (Apr - Sep 2022)	n +YoY and +QoQ	As international passenger traffic drives AOT's earnings, we maintain our view that operations and earnings will return to life in tandem with Thailand's tourism now that all restrictions for vaccinated tourists have been lifted. From July 1, all non-Thai arrivals just show their vaccination certificates or COVID-19 test results upon arrival.
			More international passengers will reduce AOT's core loss YoY and QoQ over the 3Q-4QFY22.
Key catalysts for FY2023	Recovery of international passenger traffic and new commercial area projects	Positive	In our view, both factors will lead to sustained recovery and give upside to earnings.

Sensitivity analysis	
Factor	
Change in international	Our sensitivity analysis suggests that ~9mn international passengers per quarter will
passenger numbers	bring operations up to breakeven at the net profit level.



#### **ESG Disclosure Score**

	2020	2021
ESG Disclosure Score	55.69	n.a.
Environment	40.56	n.a.
Total GHG Emissions (thousands of metric tonnes)	n.a.	n.a.
Total Water Use (thousands of cubic meters)	8,822.00	n.a.
Hazardous Waste (thousands of metric tonnes)	0.14	n.a.
Total Waste (thousands of metric tonnes)	26.26	n.a.
Social	45.31	n.a.
Number of Employees	8,773.00	17,861.00
Workforce Accidents	n.a.	n.a.
Lost Time from Accidents	n.a.	n.a.
Fatalities - Contractors	3.00	2.00
Fatalities - Employees	n.a.	n.a.
Fatalities - Total	3.00	n.a.
Community Spending	22.24	19.31
Governance	81.10	n.a.
Size of the Board	14.00	15.00
Independent Directors	9.00	11.00
% Independent Directors	64.29	73.33
Board Duration (Years)	3.00	3.00
# Board Meetings	14.00	15.00
Board Mtg Attendance (%)	95.95	97.83
Source: Bloomberg Finance L.P.		

#### Disclaimer

Bloomberg ESG Disclosure Scores rate companies on their level of disclosure of ESG data. Bloomberg offers four disclosure scores, for overall ESG, as well as Environmental, Social, and Governance such as energy consumption, board composition, and workforce accidents

Company ESG reporting has evolved since our ESG Disclosure Score was originally created in **2010**. In order to reflect the evolution in corporate reporting, in early **2022** Bloomberg updated its ESG disclosure scores methodology. The methodology changes were implemented for all years of data for all companies in the ESG Coverage universe.

To review the fully transparent methodology, calculate disclosure scores for any company, and compare a company's scores vs its peers, see ESG Disclosure Score Model in Bloomberg

## Airports of Thailand PLC



#### **Financial statement**

FY September 30	Unit	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022F	FY2023F	FY2024F
Total revenue	(Btmn)	54,901	60,537	62,783	31,179	7,086	15,058	49,978	71,997
Cost of goods sold	(Btmn)	(25,397)	(27,390)	(28,882)	(23,440)	(22,718)	(24,693)	(30,880)	(37,892
Gross profit	(Btmn)	29,504	33,147	33,901	7,739	(15,632)	(9,635)	19,098	34,10
SG&A	(Btmn)					(,,	(5,000)		0.,_0.
Other income	(Btmn)	1,400	1,381	1,601	1,427	630	1,054	1,999	2,880
Interest expense	(Btmn)	(1,195)	(1,016)	(815)	(646)	(2,973)	(2,674)	(1,985)	(1,802
Pre-tax profit	(Btmn)	27,322	<b>30,992</b>	31,927	6,216	(19,542)	(12,609)	17,613	32,30
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Corporate tax Equity a/c profits	(Btmn)	(5,445)	(5,903)	(6,389)	(1,038)	4,173	2,522	(3,523)	(6,461
1 / / 1	(Btmn)	-	-	(69)	(0)	(0) 50	- 75	(250)	(260
Minority interests	(Btmn)	(56)	(54)		22			(250)	(360
Core profit	(Btmn)	21,821	25,036	25,470	5,200	(15,319)	(10,012)	13,841	25,48
Extra-ordinary items	(Btmn)	(1,137)	135	(443)	(879)	(1,003)	-	-	
Net Profit	(Btmn)	20,684	25,171	25,026	4,321	(16,322)	(10,012)	13,841	25,48
EBITDA	(Btmn)	34,162	37,650	38,593	12,303	(7,541)	(905)	28,874	43,94
Core EPS	(Bt)	1.53	1.75	1.78	0.36	(1.07)	(0.70)	0.97	1.7
Net EPS	(Bt)	1.45	1.76	1.75	0.30	(1.14)	(0.70)	0.97	1.7
DPS	(Bt)	0.86	1.05	1.05	0.19	0.00	-	0.48	0.8
Balance Sheet									
FY September 30	Unit	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022F	FY2023F	FY2024
Total current assets	(Btmn)	71,655	77,068	80,787	50,491	21,499	42,463	54,963	70,39
Total fixed assets	(Btmn)	93,625	96,334	104,069	110,130	112,157	123,875	135,501	144,32
Total assets	(Btmn)	178,410	187,709	198,382	173,559	195,086	209,775	228,644	248,55
Total loans	(Btmn)	23,511	17,907	13,697	11,093	9,266	31,816	40,605	48,16
Total current liabilities	(Btmn)	20,728	23,203	26,182	15,333	13,610	20,181	18,121	19,21
Total long-term liabilities	(Btmn)	19,229	13,685	10,516	8,245	6,080	28,657	37,446	45,00
Total liabilities	(Btmn)	46,721	43,439	43,843	30,527	81,664	107,203	112,232	113,58
Paid-up capital	(Btmn)	14,286	14,286	14,286	14,286	14,286	14,286	14,286	14,28
	(= +)	11,200						116,413	
Total equity	(Btmn)	131.689	144.269	154.539	143.032	113.421	102.572		
Total equity BVPS	(Btmn) (Bt)	131,689 9.20	144,269 10.07	154,539 10.77	143,032 9.96	113,421 7.94	102,572 7.10	8.07	134,974 9.37
BVPS									
BVPS Cash Flow Statement	(Bt)	9.20	10.07	10.77	9.96	7.94	7.10	8.07	9.37
BVPS Cash Flow Statement FY September 30	(Bt) Unit	9.20 FY2017	10.07 FY2018	10.77 FY2019	9.96 FY2020	7.94 FY2021	7.10 FY2022F	8.07 FY2023F	9.3 FY2024
BVPS Cash Flow Statement FY September 30 Core Profit	(Bt) Unit (Btmn)	<b>9.20</b> <b>FY2017</b> 21,821	<b>10.07</b> <b>FY2018</b> 25,036	<b>10.77</b> <b>FY2019</b> 25,470	9.96 FY2020 5,200	<b>7.94</b> <b>FY2021</b> (15,319)	7.10 FY2022F (10,012)	8.07 FY2023F 13,841	9.3 FY2024 25,48
BVPS Cash Flow Statement FY September 30 Core Profit Depreciation and amortization	(Bt) Unit (Btmn) (Btmn)	9.20 FY2017 21,821 5,645	<b>10.07</b> <b>FY2018</b> 25,036 5,642	<b>10.77</b> <b>FY2019</b> 25,470 5,851	9.96 FY2020 5,200 5,441	<b>7.94</b> <b>FY2021</b> (15,319) 9,027	7.10 FY2022F (10,012) 9,031	8.07 FY2023F 13,841 9,276	<b>9.3</b> <b>FY2024</b> 25,48 9,840
BVPS Cash Flow Statement FY September 30 Core Profit Depreciation and amortization Operating cash flow	(Bt) Unit (Btmn) (Btmn) (Btmn)	9.20 FY2017 21,821 5,645 27,102	<b>10.07</b> <b>FY2018</b> 25,036 5,642 33,818	<b>10.77</b> <b>FY2019</b> 25,470 5,851 32,916	9.96 FY2020 5,200 5,441 259	7.94 FY2021 (15,319) 9,027 (11,935)	7.10 FY2022F (10,012) 9,031 1,876	8.07 FY2023F 13,841 9,276 19,667	9.32 FY2024 25,48 9,840 27,372
BVPS Cash Flow Statement FY September 30 Core Profit Depreciation and amortization Operating cash flow Investing cash flow	(Bt) Unit (Btmn) (Btmn) (Btmn) (Btmn)	9.20 FY2017 21,821 5,645 27,102 (8,423)	<b>FY2018</b> 25,036 5,642 33,818 (15,608)	<b>10.77</b> <b>FY2019</b> 25,470 5,851 32,916 (11,578)	9.96 FY2020 5,200 5,441 259 14,705	7.94 FY2021 (15,319) 9,027 (11,935) 20,561	7.10 FY2022F (10,012) 9,031 1,876 (3,014)	8.07 FY2023F 13,841 9,276 19,667 (15,913)	9.37 FY20241 25,482 9,84( 27,377 (14,599
BVPS Cash Flow Statement FY September 30 Core Profit Depreciation and amortization Operating cash flow Investing cash flow Financing cash flow	(Bt) Unit (Btmn) (Btmn) (Btmn) (Btmn) (Btmn)	9.20 FY2017 21,821 5,645 27,102 (8,423) (15,247)	<b>FY2018</b> 25,036 5,642 33,818 (15,608) (18,926)	<b>10.77</b> <b>FY2019</b> 25,470 5,851 32,916 (11,578) (20,008)	9.96 FY2020 5,200 5,441 259 14,705 (19,068)	<b>7.94</b> (15,319) 9,027 (11,935) 20,561 (5,976)	7.10 FY2022F (10,012) 9,031 1,876 (3,014) 7,806	8.07 FY2023F 13,841 9,276 19,667 (15,913) 8,789	9.37 FY2024I 25,487 9,844 27,377 (14,599 643
BVPS Cash Flow Statement FY September 30 Core Profit Depreciation and amortization Operating cash flow Investing cash flow	(Bt) Unit (Btmn) (Btmn) (Btmn) (Btmn)	9.20 FY2017 21,821 5,645 27,102 (8,423)	<b>FY2018</b> 25,036 5,642 33,818 (15,608)	<b>10.77</b> <b>FY2019</b> 25,470 5,851 32,916 (11,578)	9.96 FY2020 5,200 5,441 259 14,705	7.94 FY2021 (15,319) 9,027 (11,935) 20,561	7.10 FY2022F (10,012) 9,031 1,876 (3,014)	8.07 FY2023F 13,841 9,276 19,667 (15,913)	9.37 FY20241 25,482 9,84( 27,377 (14,599
BVPS Cash Flow Statement FY September 30 Core Profit Depreciation and amortization Operating cash flow Investing cash flow Financing cash flow Net cash flow Key Financial Ratios	(Bt) Unit (Btmn) (Btmn) (Btmn) (Btmn) (Btmn)	9.20 FY2017 21,821 5,645 27,102 (8,423) (15,247) 3,431	10.07 FY2018 25,036 5,642 33,818 (15,608) (18,926) (716)	<b>10.77</b> <b>FY2019</b> 25,470 5,851 32,916 (11,578) (20,008) <b>1,330</b>	9.96 FY2020 5,200 5,441 259 14,705 (19,068) (19,068) (4,104)	7.94 FY2021 (15,319) 9,027 (11,935) 20,561 (5,976) 2,651	7.10 FY2022F (10,012) 9,031 1,876 (3,014) 7,806 6,668	8.07 FY2023F 13,841 9,276 19,667 (15,913) 8,789 12,543	9.37 FY2024I 25,48 9,840 27,377 (14,599 643 13,414
BVPS Cash Flow Statement FY September 30 Core Profit Depreciation and amortization Operating cash flow Investing cash flow Financing cash flow Net cash flow Key Financial Ratios FY September 30	(Bt) Unit (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) Unit	9.20 FY2017 21,821 5,645 27,102 (8,423) (15,247) 3,431 FY2017	10.07 FY2018 25,036 5,642 33,818 (15,608) (18,926) (716) FY2018	10.77 FY2019 25,470 5,851 32,916 (11,578) (20,008) 1,330 FY2019	9.96 FY2020 5,200 5,441 259 14,705 (19,068) (4,104) FY2020	7.94 FY2021 (15,319) 9,027 (11,935) 20,561 (5,976) 2,651 FY2021	7.10 FY2022F (10,012) 9,031 1,876 (3,014) 7,806 6,668 FY2022F	8.07 FY2023F 13,841 9,276 19,667 (15,913) 8,789 12,543 FY2023F	9.37 FY2024I 25,48 9,840 27,377 (14,599 647 13,414 FY2024I
BVPS Cash Flow Statement FY September 30 Core Profit Depreciation and amortization Operating cash flow Investing cash flow Financing cash flow Net cash flow Key Financial Ratios FY September 30 Gross margin	(Bt) Unit (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) Unit (%)	9.20 FY2017 21,821 5,645 27,102 (8,423) (15,247) 3,431 FY2017 53.7	10.07 FY2018 25,036 5,642 33,818 (15,608) (18,926) (716) FY2018 54.8	10.77 FY2019 25,470 5,851 32,916 (11,578) (20,008) 1,330 FY2019 54.0	9.96 FY2020 5,200 5,441 259 14,705 (19,068) (4,104) FY2020 24.8	7.94 FY2021 (15,319) 9,027 (11,935) 20,561 (5,976) 2,651 FY2021 (220.6)	7.10 FY2022F (10,012) 9,031 1,876 (3,014) 7,806 6,668 FY2022F (64.0)	8.07 FY2023F 13,841 9,276 19,667 (15,913) 8,789 12,543 FY2023F 38.2	9.37 FY2024I 25,48 9,840 27,377 (14,599 647 13,414 FY2024I 47.4
BVPS Cash Flow Statement FY September 30 Core Profit Depreciation and amortization Operating cash flow Investing cash flow Financing cash flow Net cash flow Net cash flow Key Financial Ratios FY September 30 Gross margin Operating margin	(Bt) Unit (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn)	9.20 FY2017 21,821 5,645 27,102 (8,423) (15,247) 3,431 FY2017 53.7 53.7	10.07 FY2018 25,036 5,642 33,818 (15,608) (18,926) (716) FY2018 FY2018 54.8 54.8	10.77 FY2019 25,470 5,851 32,916 (11,578) (20,008) 1,330 FY2019 54.0 54.0	9.96 FY2020 5,200 5,441 259 14,705 (19,068) (4,104) FY2020 24.8 24.8	7.94 FY2021 (15,319) 9,027 (11,935) 20,561 (5,976) 2,651 7,651 (2,06) (220.6) (220.6)	7.10 FY2022F (10,012) 9,031 1,876 (3,014) 7,806 6,668 FY2022F (64.0) (64.0)	8.07 FY2023F 13,841 9,276 19,667 (15,913) 8,789 12,543 12,543 FY2023F S8,2 38,2	9.3 FY2024 25,48 9,84 27,37 (14,599 64 13,414 FY2024 47. 47.
BVPS Cash Flow Statement FY September 30 Core Profit Depreciation and amortization Operating cash flow Investing cash flow Financing cash flow Net cash flow Net cash flow Key Financial Ratios FY September 30 Gross margin Operating margin EBITDA margin	(Bt) Unit (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn)	9.20 FY2017 21,821 5,645 27,102 (8,423) (15,247) 3,431 FY2017 53.7 53.7 53.7 62.2	10.07 FY2018 25,036 5,642 33,818 (15,608) (18,926) (716) FY2018 54.8 54.8 54.8 62.2	10.77 FY2019 25,470 5,851 32,916 (11,578) (20,008) 1,330 FY2019 54.0 54.0 61.5	9.96 FY2020 5,200 5,441 259 14,705 (19,068) (4,104) FY2020 24.8 24.8 39.5	7.94 FY2021 (15,319) 9,027 (11,935) 20,561 (5,976) 2,651 FY2021 (220.6) (220.6) (220.6) (106.4)	7.10 FY2022F (10,012) 9,031 1,876 (3,014) 7,806 6,668 FY2022F (64.0) (64.0) (64.0) (6.0)	8.07 FY2023F 13,841 9,276 19,667 (15,913) 8,789 12,543 12,543 FY2023F FY2023F 38.2 38.2 38.2 57.8	9.3 FY2024 25,48 9,84 27,37 (14,599 64 13,414 FY2024 47.4 47.4 61.0
BVPS Cash Flow Statement FY September 30 Core Profit Depreciation and amortization Operating cash flow Investing cash flow Financing cash flow Net cash flow Net cash flow Key Financial Ratios FY September 30 Gross margin Operating margin EBITDA margin EBIT margin	(Bt) Unit (Btmn) (B	9.20 FY2017 21,821 5,645 27,102 (8,423) (15,247) 3,431 FY2017 53.7 53.7 53.7 62.2 51.9	10.07 FY2018 25,036 5,642 33,818 (15,608) (18,926) (716) FY2018 FY2018 54.8 54.8 54.8 62.2 52.9	10.77 FY2019 25,470 5,851 32,916 (11,578) (20,008) 1,330 FY2019 FY2019 54.0 54.0 61.5 52.2	9.96 FY2020 5,200 5,441 259 14,705 (19,068) (4,104) FY2020 24.8 24.8 39.5 22.0	7.94 FY2021 (15,319) 9,027 (11,935) 20,561 (5,976) 2,651 (5,976) 2,651 (220.6) (220.6) (220.6) (106.4) (233.8)	7.10 FY2022F (10,012) 9,031 1,876 (3,014) 7,806 6,668 FY2022F (64.0) (64.0) (64.0) (64.0) (66.0)	8.07 FY2023F 13,841 9,276 19,667 (15,913) 8,789 12,543 FY2023F 57.8 38.2 57.8 39.2	9.3 FY2024I 25,48 9,84 27,37 (14,599 64 13,414 FY2024I 47. 47. 61. 47.
BVPS Cash Flow Statement FY September 30 Core Profit Depreciation and amortization Operating cash flow Investing cash flow Financing cash flow Net cash flow Net cash flow Key Financial Ratios FY September 30 Gross margin Operating margin EBITDA margin EBIT margin Net profit margin	(Bt) Unit (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (b	9.20 FY2017 21,821 5,645 27,102 (8,423) (15,247) 3,431 FY2017 53.7 53.7 53.7 62.2	10.07 FY2018 25,036 5,642 33,818 (15,608) (18,926) (716) FY2018 54.8 54.8 54.8 62.2	10.77 FY2019 25,470 5,851 32,916 (11,578) (20,008) 1,330 FY2019 54.0 54.0 61.5	9.96 FY2020 5,200 5,441 259 14,705 (19,068) (4,104) FY2020 24.8 24.8 39.5	7.94 FY2021 (15,319) 9,027 (11,935) 20,561 (5,976) 2,651 FY2021 (220.6) (220.6) (220.6) (106.4)	7.10 FY2022F (10,012) 9,031 1,876 (3,014) 7,806 6,668 FY2022F (64.0) (64.0) (64.0) (6.0)	8.07 FY2023F 13,841 9,276 19,667 (15,913) 8,789 12,543 12,543 FY2023F FY2023F 38.2 38.2 38.2 57.8	9.3 FY2024 25,48 9,84 27,37 (14,599 64 13,41 57 72024 47. 47. 47. 61. 47.
BVPS Cash Flow Statement FY September 30 Core Profit Depreciation and amortization Operating cash flow Investing cash flow Financing cash flow Net cash flow Net cash flow Key Financial Ratios FY September 30 Gross margin Operating margin EBITDA margin EBIT margin Net profit margin ROE	(Bt) Unit (Btmn) (B	9.20 FY2017 21,821 5,645 27,102 (8,423) (15,247) 3,431 FY2017 53.7 53.7 53.7 62.2 51.9 37.7 17.3	10.07 FY2018 25,036 5,642 33,818 (15,608) (18,926) (716) FY2018 FY2018 54.8 54.8 54.8 62.2 52.9 41.6 18.1	10.77 FY2019 25,470 5,851 32,916 (11,578) (20,008) 1,330 (20,008) 1,330 FY2019 54.0 54.0 61.5 54.0 61.5 52.2 39.9 17.0	9.96 FY2020 5,200 5,441 259 14,705 (19,068) (4,104) FY2020 24.8 24.8 39.5 22.0 13.9 3.5	7.94 FY2021 (15,319) 9,027 (11,935) 20,561 (5,976) 2,651 (20,6) (220,6) (220,6) (220,6) (220,6) (220,6) (220,6) (220,6) (23,8) (23,8) (230,4) (11,9)	7.10 FY2022F (10,012) 9,031 1,876 (3,014) 7,806 6,668 FY2022F (64.0) (64.0) (64.0) (64.0) (66.0) (66.5) (9.3)	8.07 FY2023F 13,841 9,276 19,667 (15,913) 8,789 12,543 FY2023F 38.2 38.2 38.2 38.2 38.2 38.2 38.2 38.2	9.3 FY2024I 25,48 9,84 27,37 (14,599 64 13,414 FY2024I 47. 47. 47. 61. 47. 61. 47. 20.
BVPS Cash Flow Statement FY September 30 Core Profit Depreciation and amortization Operating cash flow Investing cash flow Financing cash flow Net cash flow Net cash flow Key Financial Ratios FY September 30 Gross margin Operating margin EBITDA margin EBITD margin Net profit margin ROE ROA	(Bt) Unit (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (b	9.20 FY2017 21,821 5,645 27,102 (8,423) (15,247) 3,431 FY2017 53.7 53.7 53.7 62.2 51.9 37.7	10.07 FY2018 25,036 5,642 33,818 (15,608) (18,926) (716) FY2018 FY2018 54.8 54.8 54.8 62.2 52.9 41.6	10.77 FY2019 25,470 5,851 32,916 (11,578) (20,008) 1,330 FY2019 54.0 54.0 61.5 52.2 39.9	9.96 FY2020 5,200 5,441 259 14,705 (19,068) (4,104) FY2020 24.8 24.8 39.5 22.0 13.9	7.94 FY2021 (15,319) 9,027 (11,935) 20,561 (5,976) 2,651 (5,976) 2,651 (220.6) (220.6) (220.6) (106.4) (233.8) (230.4)	7.10 FY2022F (10,012) 9,031 1,876 (3,014) 7,806 6,668 FY2022F (64.0) (64.0) (64.0) (64.0) (66.0) (66.5)	8.07 FY2023F 13,841 9,276 19,667 (15,913) 8,789 12,543 12,543 FY2023F FY2023F 38.2 38.2 38.2 57.8 39.2 27.7	9.3 FY2024 25,48 9,84 27,37 (14,599 64 13,414 FY2024 47. 47. 47. 61. 47. 47. 61. 47. 35. 20.
BVPS Cash Flow Statement FY September 30 Core Profit Depreciation and amortization Operating cash flow Investing cash flow Financing cash flow Net cash flow Net cash flow Key Financial Ratios FY September 30 Gross margin Operating margin EBITDA margin EBIT margin Net profit margin ROE ROA	(Bt) Unit (Btmn) (B	9.20 FY2017 21,821 5,645 27,102 (8,423) (15,247) 3,431 FY2017 53.7 53.7 53.7 62.2 51.9 37.7 17.3	10.07 FY2018 25,036 5,642 33,818 (15,608) (18,926) (716) FY2018 FY2018 54.8 54.8 54.8 62.2 52.9 41.6 18.1	10.77 FY2019 25,470 5,851 32,916 (11,578) (20,008) 1,330 FY2019 FY2019 54.0 54.0 61.5 52.2 39.9 17.0	9.96 FY2020 5,200 5,441 259 14,705 (19,068) (4,104) FY2020 24.8 24.8 39.5 22.0 13.9 3.5	7.94 FY2021 (15,319) 9,027 (11,935) 20,561 (5,976) 2,651 (20,6) (220,6) (220,6) (220,6) (220,6) (220,6) (220,6) (220,6) (23,8) (23,8) (230,4) (11,9)	7.10 FY2022F (10,012) 9,031 1,876 (3,014) 7,806 6,668 FY2022F (64.0) (64.0) (64.0) (64.0) (66.0) (66.5) (9.3)	8.07 FY2023F 13,841 9,276 19,667 (15,913) 8,789 12,543 FY2023F 38.2 38.2 38.2 38.2 38.2 38.2 38.2 38.2	9.3 FY2024 25,48 9,84 27,37 (14,599 64 13,414 47. 47. 47. 47. 61. 47. 47. 61. 47. 35. 20. 10.
BVPS Cash Flow Statement FY September 30 Core Profit Depreciation and amortization Operating cash flow Investing cash flow Financing cash flow Net cash flow Net cash flow Key Financial Ratios FY September 30 Gross margin Operating margin EBITDA margin EBIT margin Net profit margin ROE ROA Net D/E	(Bt) Unit (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (b	9.20 FY2017 21,821 5,645 27,102 (8,423) (15,247) 3,431 FY2017 53.7 53.7 53.7 62.2 51.9 37.7 17.3 12.4	10.07 FY2018 25,036 5,642 33,818 (15,608) (18,926) (716) FY2018 FY2018 54.8 54.8 62.2 52.9 41.6 18.1 13.7	10.77 FY2019 25,470 5,851 32,916 (11,578) (20,008) 1,330 (20,008) 1,330 54.0 54.0 54.0 61.5 52.2 39.9 17.0 13.2	9.96 FY2020 5,200 5,441 259 14,705 (19,068) (4,104) FY2020 24.8 24.8 39.5 22.0 13.9 3.5 2.8	7.94 FY2021 (15,319) 9,027 (11,935) 20,561 (5,976) 2,651 (20.6) (220.6) (220.6) (220.6) (220.6) (220.6) (23.8) (23.8) (230.4) (11.9) (8.3)	7.10 FY2022F (10,012) 9,031 1,876 (3,014) 7,806 6,668 FY2022F (64.0) (64.0) (64.0) (64.0) (66.0) (66.5) (9.3) (4.9)	8.07 FY2023F 13,841 9,276 19,667 (15,913) 8,789 12,543 FY2023F 38.2 57.8 39.2 27.7 12.6 6.3	9.3 FY2024 25,48 9,84 27,37 (14,599 64 13,41 47. 47. 47. 47. 61. 47. 47. 61. 47. 35. 20. 10. Net cast
BVPS Cash Flow Statement FY September 30 Core Profit Depreciation and amortization Operating cash flow Investing cash flow Financing cash flow Net cash flow Net cash flow Key Financial Ratios FY September 30 Gross margin Operating margin EBITDA margin EBITDA margin Net profit margin ROE ROA Net D/E Interest coverage	(Bt) Unit (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (b	9.20 FY2017 21,821 5,645 27,102 (8,423) (15,247) 3,431 FY2017 53.7 53.7 53.7 62.2 51.9 37.7 17.3 12.4 Net cash	10.07 FY2018 25,036 5,642 33,818 (15,608) (18,926) (716) FY2018 FY2018 54.8 54.8 54.8 62.2 52.9 41.6 18.1 13.7 Net cash	10.77 FY2019 25,470 5,851 32,916 (11,578) (20,008) 1,330 (20,008) 1,330 54.0 54.0 54.0 61.5 52.2 39.9 17.0 13.2 Net cash	9.96 FY2020 5,200 5,441 259 14,705 (19,068) (4,104) FY2020 24.8 24.8 39.5 22.0 13.9 3.5 2.8 Net cash	7.94 FY2021 (15,319) 9,027 (11,935) 20,561 (5,976) 2,651 (20.6) (220.6) (220.6) (220.6) (220.6) (220.6) (220.6) (23.8) (23.8) (23.0.4) (11.9) (8.3) Net cash	7.10 FY2022F (10,012) 9,031 1,876 (3,014) 7,806 6,668 FY2022F (64.0) (64.0) (64.0) (64.0) (66.0) (66.5) (9.3) (4.9) Net cash	8.07 FY2023F 13,841 9,276 19,667 (15,913) 8,789 12,543 12,543 FY2023F 38.2 38.2 38.2 38.2 38.2 38.2 38.2 38.2	9.3 FY2024 25,48 9,84 27,37 (14,599 64 13,414 FY2024 47. 47. 61. 47. 61. 47. 61. 47. 01. 01. Net cast 24.
BVPS Cash Flow Statement FY September 30 Core Profit Depreciation and amortization Operating cash flow Investing cash flow Financing cash flow	(Bt) Unit (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (b	9.20 FY2017 21,821 5,645 27,102 (8,423) (15,247) 3,431 FY2017 53.7 53.7 62.2 51.9 37.7 17.3 12.4 Net cash 28.6	10.07 FY2018 25,036 5,642 33,818 (15,608) (18,926) (716) (716) FY2018 54.8 54.8 62.2 52.9 41.6 18.1 13.7 Net cash 37.1	10.77 FY2019 25,470 5,851 32,916 (11,578) (20,008) 1,330 (20,008) 1,330 54.0 54.0 61.5 52.2 39.9 17.0 13.2 Net cash 47.4	9.96 FY2020 5,200 5,441 259 14,705 (19,068) (4,104) FY2020 24.8 24.8 39.5 22.0 13.9 3.5 2.8 Net cash 19.0	7.94 FY2021 (15,319) 9,027 (11,935) 20,561 (5,976) 2,651 (20.6) (220.6) (220.6) (220.6) (220.6) (106.4) (233.8) (230.4) (11.9) (8.3) Net cash (2.5)	7.10 FY2022F (10,012) 9,031 1,876 (3,014) 7,806 6,668 FY2022F (64.0) (64.0) (64.0) (64.0) (66.0) (66.5) (9.3) (4.9) Net cash (0.3)	8.07 FY2023F 13,841 9,276 19,667 (15,913) 8,789 12,543 12,543 FY2023F 38.2 57.8 39.2 27.7 12.6 6.3 Net cash 14.5	9.3 FY2024 25,48 9,84 27,37 (14,599 64 13,414 FY2024 47. 47. 47. 61. 47. 61. 47. 20. 10. Net casl 24. 8.
BVPS Cash Flow Statement FY September 30 Core Profit Depreciation and amortization Operating cash flow Investing cash flow Financing cash flow Net cash flow Net cash flow Key Financial Ratios FY September 30 Gross margin Operating margin EBITDA margin EBITDA margin ROE ROA Net D/E Interest coverage Debt service coverage	(Bt) Unit (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (b	9.20 FY2017 21,821 5,645 27,102 (8,423) (15,247) 3,431 FY2017 53.7 53.7 53.7 62.2 51.9 37.7 17.3 12.4 Net cash 28.6 6.2	10.07 FY2018 25,036 5,642 33,818 (15,608) (18,926) (716) FY2018 FY2018 54.8 62.2 52.9 41.6 18.1 13.7 Net cash 37.1 7.2	10.77 FY2019 25,470 5,851 32,916 (11,578) (20,008) 1,330 (20,008) 1,330 54.0 61.5 54.0 61.5 54.0 61.5 52.2 39.9 17.0 13.2 Net cash 47.4 9.7	9.96 FY2020 5,200 5,441 259 14,705 (19,068) (4,104) FY2020 FY2020 24.8 39.5 22.0 13.9 3.5 22.0 13.9 3.5 2.8 Net cash 19.0 3.5	7.94 FY2021 (15,319) 9,027 (11,935) 20,561 (5,976) 2,651 (220.6) (220.6) (106.4) (223.8) (230.4) (11.9) (8.3) Net cash (2.5) (1.2)	7.10 FY2022F (10,012) 9,031 1,876 (3,014) 7,806 6,668 FY2022F (64.0) (64.0) (64.0) (64.0) (66.5) (9.3) (4.9) Net cash (0.3) (0.2)	8.07 FY2023F 13,841 9,276 19,667 (15,913) 8,789 12,543 78,789 12,543 78,789 78,789 72,543 78,2 38,2 38,2 38,2 38,2 38,2 38,2 38,2 3	9.37 FY2024I 25,48 9,840 27,377 (14,599 647 13,414 FY2024I
BVPS Cash Flow Statement FY September 30 Core Profit Depreciation and amortization Operating cash flow Investing cash flow Net cash flow Net cash flow Net cash flow Key Financial Ratios FY September 30 Gross margin Operating margin EBITDA margin EBITDA margin ROE ROA Net D/E Interest coverage Debt service coverage Payout Ratio Main Assumptions	(Bt) Unit (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Comparison (Comparison) (%) (%) (%) (%) (%) (%) (%) (%	9.20 FY2017 21,821 5,645 27,102 (8,423) (15,247) 3,431 FY2017 FY2017 53.7 62.2 51.9 37.7 17.3 12.4 Net cash 28.6 6.2 59.4	10.07 FY2018 25,036 5,642 33,818 (15,608) (18,926) (716) FY2018 FY2018 54.8 54.8 62.2 52.9 41.6 18.1 13.7 Net cash 37.1 7.2 59.6	10.77 FY2019 25,470 5,851 32,916 (11,578) (20,008) 1,330 FY2019 FY2019 54.0 61.5 52.2 39.9 17.0 13.2 Net cash 47.4 9.7 59.9	9.96 FY2020 5,200 5,441 259 14,705 (19,068) (4,104) FY2020 FY2020 24.8 39.5 22.0 13.9 3.5 22.0 13.9 3.5 2.8 Net cash 19.0 3.5	7.94 FY2021 (15,319) 9,027 (11,935) 20,561 (5,976) 2,651 (206) (220.6) (220.6) (106.4) (233.8) (230.4) (11.9) (8.3) Net cash (2.5) (1.2) 0.0	7.10 FY2022F (10,012) 9,031 1,876 (3,014) 7,806 6,668 FY2022F (64.0) (64.0) (64.0) (66.0) (66.0) (66.5) (9.3) (4.9) Net cash (0.3) (0.2) 0.0	8.07 FY2023F 13,841 9,276 19,667 (15,913) 8,789 12,543 FY2023F 38.2 38.2 38.2 38.2 38.2 38.2 38.2 57.8 39.2 27.7 12.6 6.3 Net cash 14.5 5.6 50.0	9.3 FY2024 25,48 9,84 27,37 (14,599 64 13,41 FY2024 47. 47. 47. 47. 61. 47. 20. 10. Net casl 24. 8. 50.
BVPS         Cash Flow Statement         FY September 30         Core Profit         Depreciation and amortization         Operating cash flow         Investing cash flow         Financing cash flow         Net cash flow         Net cash flow         Key Financial Ratios         FY September 30         Gross margin         Operating margin         EBITDA margin         Reb profit margin         Reb profit margin         ROP         ROA         Net D/E         Interest coverage         Debt service coverage         Payout Ratio         Main Assumptions         FY September 30	(Bt) Unit (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (Btmn) (b	9.20 FY2017 21,821 5,645 27,102 (8,423) (15,247) 3,431 FY2017 FY2017 53.7 62.2 51.9 37.7 17.3 12.4 Net cash 28.6 6.2 59.4 FY2017	10.07 FY2018 25,036 5,642 33,818 (15,608) (18,926) (716) FY2018 FY2018 54.8 62.2 52.9 41.6 18.1 13.7 Net cash 37.1 7.2 59.6	10.77 FY2019 25,470 5,851 32,916 (11,578) (20,008) 1,330 FY2019 FY2019 54.0 54.0 61.5 52.2 39.9 17.0 (13.2 Net cash 47.4 9.7 59.9	9.96 FY2020 5,200 5,441 259 14,705 (19,068) (4,104) 74,104	7.94 FY2021 (15,319) 9,027 (11,935) 20,561 (5,976) 2,651 (206) (220.6) (220.6) (106.4) (230.4) (230.4) (11.9) (8.3) Net cash (2.5) (1.2) 0.0	7.10 FY2022F (10,012) 9,031 1,876 (3,014) 7,806 6,668 (3,014) 7,806 6,668 (4.0) (64.0) (64.0) (66.0) (66.5) (9.3) (0.2) Net cash (0.3) (0.2) 0.0	8.07 FY2023F 13,841 9,276 19,667 (15,913) 8,789 12,543 FY2023F 38.2 38.2 38.2 38.2 38.2 38.2 38.2 38.2	9.3 FY2024 25,48 9,84 27,37 (14,599 64 13,41 FY2024 47. 47. 47. 61. 47. 47. 20. 10. Net casl 24. 8. 50. FY2024
BVPS         Cash Flow Statement         FY September 30         Core Profit         Depreciation and amortization         Dperating cash flow         Investing cash flow         Financing cash flow         Net cash flow         Net cash flow         Key Financial Ratios         FY September 30         Gross margin         Dperating margin         EBITDA margin         ROF         ROA         Net profit margin         ROE         ROA         Debt service coverage         Debt service coverage         Payout Ratio         Main Assumptions         FY September 30         Total passengers	(Bt) Unit (Btmn) (B	9.20 FY2017 21,821 5,645 27,102 (8,423) (15,247) 3,431 FY2017 FY2017 53.7 62.2 51.9 37.7 17.3 12.4 Net cash 28.6 6.2 59.4 FY2017 129.2	10.07 FY2018 25,036 5,642 33,818 (15,608) (18,926) (716) FY2018 FY2018 54.8 62.2 52.9 41.6 18.1 13.7 Net cash 37.1 Net cash 37.1 FY2018 FY2018 139.5	10.77 FY2019 25,470 5,851 32,916 (11,578) (20,008) 1,330 FY2019 FY2019 FY2019 13.2 Net cash 47.4 9.7 59.9 FY2019 141.9	9.96 FY2020 5,200 5,441 259 14,705 (19,068) (4,104) 74,104	7.94 FY2021 (15,319) 9,027 (11,935) 20,561 (5,976) 2,651 (20.6) (220.6) (220.6) (106.4) (230.8) (230.4) (11.9) (8.3) Net cash (2.5) (1.2) 0.0 FY2021 20.0	7.10 FY2022F (10,012) 9,031 1,876 (3,014) 7,806 6,668 (3,014) 7,806 6,668 (4.0) (64.0) (64.0) (66.0) (66.5) (9.3) (4.9) Net cash (0.3) (0.2) 0.0 FY2022F 43.7	8.07 FY2023F 13,841 9,276 19,667 (15,913) 8,789 12,543 7,89 12,543 7,8 38,2 38,2 38,2 38,2 38,2 38,2 38,2 38	9.3 FY2024 25,48 9,84 27,37 (14,599 64 13,41 FY2024 47. 47. 47. 61. 47. 61. 47. 20. 10. Net cas 24. 8. 50. FY2024 129.
BVPS         Cash Flow Statement         FY September 30         Core Profit         Depreciation and amortization         Operating cash flow         Investing cash flow         Financing cash flow         Net cash flow         Net cash flow         Key Financial Ratios         FY September 30         Gross margin         Operating margin         EBITDA margin         ROE         ROA         Net D/E         Interest coverage         Debt service coverage         Payout Ratio         Main Assumptions         FY September 30         Total passengers         International	(Bt) Unit (Btmn) (B	9.20 FY2017 21,821 5,645 27,102 (8,423) (15,247) 3,431 FY2017 FY2017 53.7 62.2 51.9 37.7 62.2 51.9 37.7 17.3 12.4 Net cash 28.6 6.2 59.4 FY2017 129.2 72.5	10.07 FY2018 25,036 5,642 33,818 (15,608) (18,926) (716) FY2018 FY2018 54.8 62.2 52.9 41.6 18.1 13.7 Net cash 37.1 7.2 59.6 FY2018 FY2018	10.77 FY2019 25,470 5,851 32,916 (11,578) (20,008) 1,330 FY2019 FY2019 FY2019 1,320 FY2019 1,320 Net cash 4,7.4 9,7 59.9 FY2019 FY2019 FY2019	9.96 FY2020 5,200 5,441 259 14,705 (19,068) (4,104) 74,104	7.94 FY2021 (15,319) 9,027 (11,935) 20,561 (5,976) 2,651 (20.6) (220.6) (106.4) (233.8) (230.4) (230.4) (230.4) (230.4) (11.9) (8.3) Net cash (2.5) (1.2) 0.0 FY2021 20.0 1.0	7.10 FY2022F (10,012) 9,031 1,876 (3,014) 7,806 6,668 (3,014) 7,806 6,668 (4.0) (64.0) (64.0) (64.0) (66.0) (66.5) (9.3) (4.9) Net cash (4.9) Net cash (0.3) (0.2) 0.0 FY2022F 43.7 9.0	8.07 FY2023F 13,841 9,276 19,667 (15,913) 8,789 12,543 7 7,8 38,2 38,2 38,2 38,2 38,2 38,2 38,2 38	9.3 FY2024 25,48 9,84 27,37 (14,599 64 13,41 FY2024 47. 47. 47. 61. 47. 35. 20. 10. Net cas 24. 8. 50. FY2024 129. 71.
BVPS         Cash Flow Statement         FY September 30         Core Profit         Depreciation and amortization         Operating cash flow         Investing cash flow         Financing cash flow         Net cash flow         Net cash flow         FY September 30         Gross margin         Operating margin         EBITDA margin         ROE         ROA         Net D/E         Interest coverage         Debt service coverage         Payout Ratio         Main Assumptions         FY September 30         Total passengers         International         - Domestic	(Bt) Unit (Btmn) (B	9.20 FY2017 21,821 5,645 27,102 (8,423) (15,247) 3,431 FY2017 FY2017 53.7 62.2 51.9 37.7 62.2 51.9 37.7 17.3 12.4 Net cash 28.6 6.2 59.4 FY2017 129.2 72.5 56.7	10.07 FY2018 25,036 5,642 33,818 (15,608) (18,926) (716) FY2018 FY2018 54.8 62.2 52.9 41.6 18.1 13.7 Net cash 37.1 7.2 59.6 FY2018 FY2018 139.5 80.5 59.0	10.77 FY2019 25,470 5,851 32,916 (11,578) (20,008) 1,330 FY2019 FY2019 FY2019 17.0 13.2 Net cash 47.4 9.7 59.9 FY2019 FY2019 FY2019	9.96 FY2020 5,200 5,441 259 14,705 (19,068) (4,104) FY2020 FY2020 24.8 39.5 22.0 13.9 3.5 22.0 13.9 3.5 2.8 Net cash 19.0 3.5 50.0 FY2020 FY2020 FY2020	7.94 FY2021 (15,319) 9,027 (11,935) 20,561 (5,976) 2,651 (220.6) (220.6) (220.6) (106.4) (233.8) (230.4) (230.4) (230.4) (11.9) (8.3) Net cash (2.5) (1.2) 0.0 FY2021 20.0 1.0 1.0 1.0 19.1	7.10 FY2022F (10,012) 9,031 1,876 (3,014) 7,806 6,668 (3,014) 7,806 6,668 (4.0) (64.0) (64.0) (64.0) (66.0) (66.0) (65.3) (4.9) Net cash (0.3) (4.9) Net cash (0.3) (4.9) Net cash (0.3) (4.9) Net cash (0.3) (4.9) Net cash (0.3) (4.9) Net cash (0.3) (0.2)	8.07 FY2023F 13,841 9,276 19,667 (15,913) 8,789 12,543 FY2023F FY2023F 38.2 38.2 38.2 38.2 38.2 38.2 38.2 38.2	9.3 FY2024 25,48 9,84 27,37 (14,599 64 13,41 FY2024 47. 47. 47. 61. 47. 35. 20. 10. Net cas 24. 8. 50. FY2024 129. 71. 57.
BVPS         Cash Flow Statement         FY September 30         Core Profit         Depreciation and amortization         Operating cash flow         Investing cash flow         Financing cash flow         Net cash flow         Net cash flow         Key Financial Ratios         FY September 30         Gross margin         Operating margin         EBITDA margin         ROE         ROA         Net D/E         Interest coverage         Debt service coverage         Payout Ratio         Main Assumptions         FY September 30         Total passengers	(Bt) Unit (Btmn) (B	9.20 FY2017 21,821 5,645 27,102 (8,423) (15,247) 3,431 FY2017 FY2017 53.7 62.2 51.9 37.7 62.2 51.9 37.7 17.3 12.4 Net cash 28.6 6.2 59.4 FY2017 129.2 72.5	10.07 FY2018 25,036 5,642 33,818 (15,608) (18,926) (716) FY2018 FY2018 54.8 62.2 52.9 41.6 18.1 13.7 Net cash 37.1 7.2 59.6 FY2018 FY2018	10.77 FY2019 25,470 5,851 32,916 (11,578) (20,008) 1,330 FY2019 FY2019 FY2019 1,320 FY2019 1,320 Net cash 4,7.4 9,7 59.9 FY2019 FY2019 FY2019	9.96 FY2020 5,200 5,441 259 14,705 (19,068) (4,104) 74,104	7.94 FY2021 (15,319) 9,027 (11,935) 20,561 (5,976) 2,651 (20.6) (220.6) (106.4) (233.8) (230.4) (230.4) (230.4) (230.4) (11.9) (8.3) Net cash (2.5) (1.2) 0.0 FY2021 20.0 1.0	7.10 FY2022F (10,012) 9,031 1,876 (3,014) 7,806 6,668 (3,014) 7,806 6,668 (4.0) (64.0) (64.0) (64.0) (66.0) (66.5) (9.3) (4.9) Net cash (4.9) Net cash (0.3) (0.2) 0.0 FY2022F 43.7 9.0	8.07 FY2023F 13,841 9,276 19,667 (15,913) 8,789 12,543 7 7,8 38,2 38,2 38,2 38,2 38,2 38,2 38,2 38	9.3 FY2024 25,48 9,84 27,37 (14,599 64 13,41 FY2024 47. 47. 47. 61. 47. 47. 20. 10. Net casl 24. 8. 50.

### Airports of Thailand PLC



#### **Financial statement**

Profit and Loss Statemen	-								
FY September 30	Unit	3QFY20	4QFY20	1QFY21	2QFY21	3QFY21	4QFY21	1QFY22	2QFY22
Total revenue	(Btmn)	1,319	1,853	2,176	1,778	1,667	1,465	2,327	3,01
Cost of goods sold	(Btmn)	(4,623)	(4,796)	(5,570)	(5,425)	(5,531)	(6,192)	(5,693)	(5,925
Gross profit	(Btmn)	(3,304)	(2,943)	(3,394)	(3,647)	(3,864)	(4,727)	(3,366)	(2,908
SG&A	(Btmn)	-	-	-	-	-	-	-	
Other income	(Btmn)	422	163	212	125	117	177	73	129
Interest expense	(Btmn)	(155)	(148)	(748)	(743)	(740)	(742)	(739)	(734
Pre-tax profit	(Btmn)	(3,403)	(3,567)	(4,397)	(4,639)	(4,882)	(5,624)	(4,498)	(3,972
Corporate tax	(Btmn)	761	973	945	923	885	1,421	1,090	74
Equity a/c profits	(Btmn)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0
Minority interests	(Btmn)	27	9	9	6	33	2	32	(130
Core profit	(Btmn)	(2,615)	(2,585)	(3,443)	(3,710)	(3,965)	(4,201)	(3,376)	(3,353
Extra-ordinary items	(Btmn)	(319)	(1,143)	1	66	(114)	(956)	(895)	7
Net Profit	(Btmn)	(2,934)	(3,728)	(3,442)	(3,644)	(4,079)	(5,157)	(4,272)	(3,276
EBITDA	(Btmn)	(1,916)	(2,038)	(1,498)	(1,789)	(2,051)	(2,204)	(1,467)	(1,054
Core EPS	(Bt)	(0.18)	(0.18)	(0.24)	(0.26)	(0.28)	(0.29)	(0.24)	(0.23
Net EPS	(Bt)	(0.21)	(0.26)	(0.24)	(0.26)	(0.29)	(0.36)	(0.30)	(0.23
	()	(**==)	()	()	()	(0.20)	()	(0.00)	(0.20
Balance Sheet									
FY September 30	Unit	3QFY20	4QFY20	1QFY21	2QFY21	3QFY21	4QFY21	1QFY22	2QFY22
Total current assets	(Btmn)	57,618	50,491	40,156	30,948	26,293	21,499	13,532	11,25
Total fixed assets	(Btmn)	107,831	110,130	110,387	110,301	110,352	112,157	111,831	111,68
Total assets	(Btmn)	178,077	173,559	207,613	200,475	197,235	195,086	185,462	182,51
Total loans	(Btmn)	11,443	11,123	10,995	9,963	9,673	9,266	8,424	7,55
Total current liabilities	(Btmn)	15,429	15,333	11,532	10,510	10,848	13,610	9,807	9,984
Total long-term liabilities	(Btmn)	8,685	8,275	7,455	6,757	6,341	6,080	5,254	4,45
Total liabilities	(Btmn)	30,564	30,527	78,734	77,916	78,767	81,664	76,425	76,60
Paid-up capital	(Btmn)	14,286	14,286	14,286	14,286	14,286	14,286	14,286	14,28
Total equity	(Btmn)	147,513	143,032	128,879	122,559	118,467	113,421	109,036	105,902
BVPS	(Bt)	10.33	10.01	9.02	8.58	8.29	7.94	7.63	7.4
Cash Flow Statement			(05)(00	4.0.51/24	205/24	2051/24	105/01		2051/2/
FY September 30	Unit	3QFY20	4QFY20	1QFY21	2QFY21	3QFY21	4QFY21	1QFY22	2QFY22
Core Profit	(Btmn)	(2,615)	(2,585)	(3,443)	(3,710)	(3,965)	(4,201)	(3,376)	(3,353
Depreciation and amortization	(Btmn)	1,333	1,381	2,151	2,107	2,091	2,678	2,293	2,18
Operating cash flow	(Btmn)	(5,467)	(4,689)	(5,914)	(1,732)	(1,998)	(2,291)	(2,813)	5,909
Investing cash flow	(Btmn)	7,306	(3,536)	6,928	6,340	120	7,173	3,073	883
Financing cash flow	(Btmn)	(553)	(1,105)	(460)	(3,807)	(642)	(1,067)	(2,044)	(694
Net cash flow	(Btmn)	1,286	(9,331)	554	801	(2,519)	3,816	(1,785)	6,098
Key Financial Ratios									
FY September 30	Unit	3QFY20	4QFY20	1QFY21	2QFY21	3QFY21	4QFY21	1QFY22	2QFY22
Gross margin	(%)	(250.4)	(158.8)	(156.0)	(205.2)	(231.9)	(322.6)	(144.6)	(96.4
Operating margin	(%)	(250.4)	(158.8)	(156.0)	(205.2)	(231.9)	(322.6)	(144.6)	(96.4
EBITDA margin	(%)	(145.2)	(110.0)	(68.8)	(100.6)	(123.0)	(150.4)	(63.0)	(34.9
EBIT margin	(%)	(246.2)	(184.5)	(167.7)	(219.2)	(248.5)	(333.2)	(161.5)	(107.3
Net profit margin	(%)	(222.4)	(201.2)	(158.2)	(205.0)	(244.7)	(352.0)	(183.5)	(108.6
ROE	(%)	(7.0)	(7.1)	(10.1)	(11.8)	(13.2)	(14.5)	(12.1)	(12.5
ROA	(%)	(5.7)	(7.1)	(10.1)	(11.8)	(13.2)	(14.5)	(7.1)	(12.3
Net D/E	(70) (X)	Net cash	Net cash	Net cash		Net cash	Net cash	Net cash	0.0
Interest coverage	(x) (x)	(12.4)	(13.8)	(2.0)	Net cash (2.4)	(2.8)	(3.0)	(2.0)	(1.4
Debt service coverage	(x) (x)								
Debt service coverage	(^)	(2.3)	(2.4)	(0.9)	(1.2)	(1.3)	(1.4)	(1.0)	(0.7
Main Assumptions									
FY September 30	Unit	3QFY20	4QFY20	1QFY21	2QFY21	3QFY21	4QFY21	1QFY22	2QFY2
Total passengers	(mn)	1.4	7.5	10.7	5.1	3.2	1.0	6.9	8.
Tetemeticsel	(mn)	0.1	0.2	0.2	0.2	0.2	0.3	0.9	1.
- International					4.0	3.0	0.7	6.0	7
- Domestic	(mn)	1.3	7.3	10.5	4.9	5.0	0.7	6.0	7.
	(mn) (%)								
- Domestic		1.3 (95.7) (99.3)	7.3 (78.0) (99.1)	10.5 (70.8) (99.1)	(81.3) (98.7)	126.7 80.8	(86.7)	(35.6) 330.8	7. 76. 658.

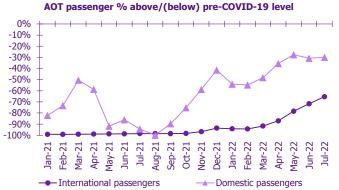


#### Figure 1: 3QFY22F earnings preview

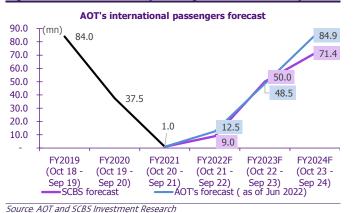
	Apr-21	Jul-21	Oct-21	Jan-22	Apr-22			Oct-20	Oct-21	
	Jun-21	Sep-21	Dec-21	Mar-22	Jun-22			Jun-21	Jun-22	
						%	%			
(Btmn)	3QFY21	4QFY21	1QFY22	2QFY22	3QFY22F	YoY	QoQ	9MFY21	9MFY22F	% YoY
Total revenue	1,667	1,465	2,327	3,017	4,580	174.8	51.8	5,620	9,924	76.6
Operating profit	(3,864)	(4,727)	(3,366)	(2,908)	(1,756)	N.M.	N.M.	(10,906)	(8,029)	N.M.
EBITDA	(2,051)	(2,204)	(1,467)	(1,054)	64	N.M.	N.M.	(5,338)	(2,456)	N.M.
Core profit	(3,965)	(4,201)	(3,376)	(3,353)	(2,404)	N.M.	N.M.	(11,118)	(9,134)	N.M.
Net Profit	(4,079)	(5,157)	(4,272)	(3,276)	(2,404)	N.M.	N.M.	(11,165)	(9,952)	N.M.
EPS (Bt/share)	(0.29)	(0.36)	(0.30)	(0.23)	(0.17)	N.M.	N.M.	(0.78)	(0.70)	N.M.
Financial ratio										
Operating margin (%)	(231.9)	(322.6)	(144.6)	(96.4)	(38.3)			(194.0)	(80.9)	
EBITDA margin (%)	(123.0)	(150.4)	(63.0)	(34.9)	1.4			(95.0)	(24.8)	
Net profit margin (%)	(244.7)	(352.0)	(183.5)	(108.6)	(52.5)			(198.6)	(100.3)	
Key statistics										
No. of aircraft (movements)	50,258	27,876	73,342	91,044	107,517	113.9	18.1	217,608	271,903	25.0
No. of passenger (mn)	3.2	1.0	6.9	8.9	13.5	315.9	50.6	19.0	29.3	54.2
- Int'l passengers	0.2	0.3	0.9	1.5	4.1	1,583.1	166.6	0.6	6.5	907.9
- Domestic passengers	3.0	0.7	6.0	7.4	9.4	213.8	26.7	18.4	22.9	24.4
Source AOT and SCBS Investme	nt Research									

Source: AOT and SCBS Investment Research

#### Figure 2: AOT's passengers vs. pre-COVID-19 level



#### Figure 3: International passenger traffic assumption



Source: AOT and SCBS Investment Research

#### Figure 4: AOT's quarterly earnings

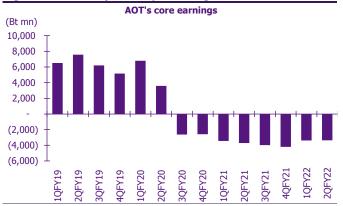
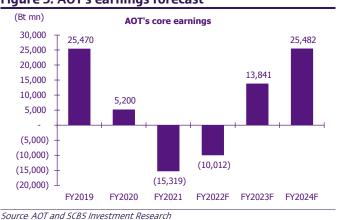


Figure 5: AOT's earnings forecast



Source: AOT and SCBS Investment Research

#### Figure 6: Valuation summary (price as of Aug 5, 2022)

	Rating	Price	Target	FTR	P/E (x)	FPS o	rowth (%)	P/BV (x)	ROF	E(%)	Div.	(ield (%)	FV/F	BITDA (x)
					21A 22F 23F	_			-	22F 23F				
AAV	Underperform	2.80	2.0	(28.6)	n.m. n.m. n.m.	65.3	(29.8) 86.3	1.8 4.5 5.0	(26.8) (*	46.4) (10.8)	0.0	0.0 0.0	n.m.	139.1 13.3
AOT	Outperform	71.75	75.0	4.5	n.m. n.m. 74.1	n.m.	34.6 n.m.	9.1 10.1 8.9	(11.9)	(9.3) 12.6	0.0	0.0 0.7	′ n.m.	n.m. 35.1
Average					n.m. n.m. 74.1	65.3	2.4 86.3	5.5 7.3 6.9	(19.4) (2	27.8) 0.9	0.0	0.0 0.3	n.m.	139.1 24.2

Source: SCBS Investment Research

#### **Airports of Thailand PLC**



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#### CG Rating 2021 Companies with CG Rating

**Companies with Excellent CG Scoring** 

AAV, ADVANC, AF, AH, AIRA, AKP, AKR, ALT, AMA, AMATA, AMATAV, ANAN, AOT, AP, ARIP, ARROW, ASP, AUCT, AWC, AYUD, BAFS, BANPU, BAY, BBL, BCP, BCPG, BDMS, BEM, BGC, BGRIM, BIZ, BKI, BOL, BPP, BRR, BTS, BTW, BWG, CENTEL, CFRESH, CHEWA, CHO, CIMBT, CK, CKP, CM, CNT, COM7, COMAN, COTTO, CPALL, CPF, CPI, CPN, CRC, CSS, DDD, DELTA, DEMCO, DRT, DTAC, DUSIT, EA, EASTW, ECF, ECL, EE, EGCO, EPG, ETC, FPI, FPT, FSMART, GBX, GC, GCAP, GFPT, GGC\*, GLAND, GLOBAL, GPI, GPSC, GRAMMY, GULF, GUNKUL, HANA, HARN, HMPRO, ICC, ICHI, III, ILINK, ILM, INTUCH, IP, IRPC, ITEL, IVL, JSP, JWD, K, KBANK, KCE, KKP, KSL, KTB, KTC, LALIN, LANNA, LH, GRAMMY, GUEF, GUNKUL, HANA, HARN, HMPRO, ICC, ICHI, III, ILIN, ILM, INTUCH, IP, IRPC, ITEL, IVL, JSP, JWD, K, KBANK, KCE, KKP, KSL, KTB, KTC, LALIN, LANNA, HA, LHFG, LIT, LPN, MACO, MAJOR, MAKRO, MALEE, MBK, MBKET, MC, MCOT, METCO, MFEC, MINT, MONO, MOONG, MSC, MTC, MVP, NCL, NEP, NER, NKI, NOBLE, NSI, NVD, NWR, NYT, OISHI, OR, ORI, OSP, OTO, PAP, PCSGH, PDG, PDJ, PG, PHOL\*, PLANB, PLANET, PLAT, PORT, PPS, PR9, PRB, PRG, PRM, PROUD, PSH, PSL, PTG, PTT, PTTEP, PTTGC, PYLON, Q-CON, QH, QTC, RATCH, RS, S, S & J, SAAM, SABINA, SAMART, SAMTEL, SAT, SC, SCB, SCC, SCCC, SCG, SCGP, SCM, SDC, SEAFCO, SEAOLI, SE-ED, SELIC, SENA, SHR, SIRI, SIS, SITHAI, SMK, SMPC, SNC, SONIC, SPALI, SPI, SPRC, SPVI, SSSC, SST, STA, STEC\*, STI, SUN, SUSCO, SUTHA, SVI\*, SYMC, SYNTEC, TACC, TASCO, TCAP, TEAMG, TFMAMA, TGH, THANA, THANI, THCOM, THG, THIP, THRE, THREL, TIP<sup>1</sup>, TIPCO, TISCO, TK, TKT, TMT, TNDT, TNITY, TOA, TOP, TPBI, TQM, TRC, TRU, TRUE, TSC, TSR, TSTE, TSTH, TTA, TTB, TTCL, TTW, TU, TVD, TVI, TVO, TWPC, U, UAC, UBIS, UV, VGI, VIH, WACOAL, WAVE, WHA, WHAUP, WICE, WINNER, ZEN

#### Companies with Very Good CG Scoring

2S, 7UP, ABICO, ABM, ACE, ACG, ADB, AEONTS, AGE, AHC, AIT, ALL, ALLA, ALUCON, AMANAH, AMARIN, APCO, APCS, APURE, AQUA, ASEFA, ASIAN, ASK, ATP30, BA, BC, BEC, BFIT, BJCHI, BR, CBG, CGH, CHAYO, CHOTI, CI, CMC, CPL, CRD, CSP, DCC, ASAP, ASIA, ASIMAR, ASN, B, BAM, BCH, BEYOND, BJC, BLA, BROOK, CEN, CHARAN, CHG, CHOW, CIG, COLOR, CPW, CSC, CWT, DCON, DHOUSE, DOD, DOHOME, DV8, EASON, EFORL, ERW, ESSO, ESTAR, ETE, FE, FLOYD, FN, FNS, FORTH, FSS, FTE, FVC, GEL, GENCO, GJS, GYT, HEMP, HPT, HTC, HYDRO, ICN, IFS, IMH, IND, INET, INSET, INSURE, IRC, IRCP, IT, ITD\*, J, JAS, JCK, JCKH, JMART, JMT, KBS, KCAR, KEX, KGI, KIAT\*, KISS, KOOL, KTIS, KUMWEL, KUN, KWC, KWM, L&E, LDC, LEO, LHK, LOXLEY, LRH, LST, M, MATCH, MBAX, MEGA, META, MFCA, MGTA, MILL, MITSIB, MK, MODERN, MTI, NBC, NCAP, NCH, NETBAY, NEX, NINE, NRF, NTV, OCC, OGC, PATO, PB, PICO, PIMO, PJW, PL, PM, PMTA, PPP, PPPM, PRIME, PRIN, PRINC, PSTC, PT, QLT, RBF, RCL, RICHY, RML, ROJNA, RPC, RT, RWI, S11, SA, SAK, SALEE, SAMCO, SANKO, SAPPE, SAWAD, SCI, SCN, SCP, SE, SFLEX, SFP, SFT, SGF, SIAM, SINGER, SKE, SKN, SKR, SKY, SLP, SMIT, SMT, SNP, SO, SORKON, SPA, SPC, SPCG, SR, SRICHA, SSC, SSF, STANLY, STGT, STOWER\*, STPI, SUC, SWC, SYNEX, T, TAE, TAKUNI, TBSP, TCC, TCMC, TEAM, TFG, TFI, TIGER, TITLE, TKN, TKS, TM, TMC, TMD, TMIL, TNL, TNP, TOG, TPA, TPAC, TPCS, TPS, TRITN, TRT, TSE, TVT, TWP, UEC, UMI, UOBKH, UP, UPF, UPOIC, UTP, VCOM, VL, VNT, VPO, VRANDA, WGE, WIIK, WP, XO, XPG, YUASA

#### **Companies with Good CG Scoring**

A, AI, AIE, AJ, AMC, APP, AQ, ARIN, AS, AU, B52, BEAUTY, BGT, BH, BIG, BLAND, BM, BROCK, BSBM, BSM, BYD\*, CCP, CITY, CMO, CPT, CSR, EKH, EP, FMT, GLOCON\*, GSC, HTECH, IHL, INGRS, JAK, JTS, KASET, KK, KWG, LEE, BTNC, CA2, CGD, CMAN, CMR, CRANE, D, EMC, F&D, GIFT, GREEN, GTB, HUMAN, IIG, INOX, JR, JUBILE, KCM, KKC, KYE, LPH, MATI, M-CHAI, MCS, MDX, MJD, MORE, MUD, NC, NDR, NFC, NNCL, NOVA, NPK, NUSA, OCEAN, PAF, PF, PK, PLE, PPM, PRAKIT, PRAPAT, PRECHA, PTL, RCI<sup>2</sup>, RJH, RP, RPH, RSP, SABUY, SF, SGP, SICT, SIMAT, SISB, SK, SMART, SOLAR, SPACK, SPG, SQ, SSP, STARK, STC, SUPER, SVOA, TC, TCCC, THMUI, TNH, TNR, TOPP, TPCH, TPIPL, TPIPP, TPLAS, TPOLY, TQR, TTI, TYCN, UKEM, UMS, UNIQ, UPA, UREKA, VIBHA, W, WIN, WORK, WPH, YGG, ZIGA

#### **Corporate Governance Report**

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The survey result is as of the date appearing in the Corporate Governance Report of Thai Listed Companies. As a result, the survey result may be changed after that date. SCB Securities Company Limited does not conform nor certify the accuracy of such survey result. To recognize well performers, the list of companies attaining "Good", "Very Good" and "Excellent" levels of recognition (Not including listed companies qualified in the "no announcement of the results" clause from 1 January 2020 to 26 October 2021) is publicized.

TIP was voluntarily delisted from the Stock Exchange of Thailand effectively on July 24, 2021

<sup>2</sup> RCI was voluntarily delisted from the Stock Exchange of Thailand, effectively on July 16, 2021

\* บริษัทหรือกรรมการหรือผู้บริหารของบริษัทที่มีข่าวด้านการกากับดูแลกิจการ เช่น การกระทาผิดเกี่ยวกับหลักทรัพย์ การทุจริต คอร์รัปขัน เป็นต้น ซึ่งการใช้ข้อมูล CGR ควรตระหนักถึงข่าวดังกล่าว ประกอบด้วย

#### Anti-corruption Progress Indicator

#### Certified (ได้รับการรับรอง)

2S, 7UP, ADVANC, AF, AI, ÁIE, AIRA, AKP, AMA, AMANAH, AMATA, AMATAV, AP, APCS, AQUA, ARROW, AS, ASIAN, ASK, ASP, AWC, AYUD, B, BAFS, BAM, BANPU, BAY, BBL, 25, 70°, ADVANC, AF, AJ, ALE, AIRA, ARF, ANA, ANAVARA, AMANARA, AMANARA, AMANARA, AR-S, AQUA, ARROW, AS, ASLAN, AS INTUCH, IRC, IRPC, ITEL, IVL, JKN, JR, K, KASET, KBANK, KBS, KCAR, KCE, KGI, KKP, KSL, KTB, KTC, KWI, L&E, LANNA, LH, LHFG, LHK, LPN, LRH, M, MAKRO, MALEE, MATCH, MBAX, MBK, MC, MCOT, META, MFC, MFEC, MILL, MINT, MONO, MOONG, MSC, MST, MTC, MTI, NATION, NBC, NEP, NINE, NKI, NOBLE, NOK, NSI, NWR, OCC, OGC, ORI, PAP, PATO, PB, PCSGH, PDG, PDJ, PG, PHOL, PK, PL, PLANB, PLANET, PLAT, PM, PPP, PPPM, PPS, PR9, PR8, PR6, PRINC, PRM, PROS, PSH, PSL, PSTC, PT, TG, PTT, PTTEP, PTTGC, PYLON, Q-CON, QH, QLT, QTC, RATCH, RML, RWI, S & J, SAAM, SABINA, SAPPE, SAT, SC, SCB, SCC, SCCC, SCG, SCGP, SCM, SCN, SCA, SLD, SELD, SELIC, SENA, SGP, SINGER, SIRI, SITHAI, SKR, SMIT, SMK, SMPC, SNC, SNP, SORKON, SPACK, SPALI, SPC, SPI, SPRC, SRICHA, SSF, SSP, SSSC, SST, STA, STOWER, SUSCO, SVI, SYMC, SYNTEC, TAE, TAKUNI, TASCO, TCAP, TCMC, TFG, TFI, TFMAMA, TGH, THANI, THCOM, THIP, THRE, THREL, TIDLOR, TIPCO, TISCO, TKS, TKT, TMILL, TMT, TNITY, TNL, TNP, TNR, TOG, TOP, TOPP, TPA, TPCS, TPP, TRU, TRUE, TSC, TSTE, TSTH, TTA, TTB, TTCL, TU, TVDH, TVI, TVO, TWPC, U, UBE, UBIS, UEC, UKEM, UOBKH, UPF, UV, VGI, VIH, WACOAL, WHA, WHAUP, WICE, WIKK, XO, YUASA, ZEN, ZIGA

N/A

**INVA** 3K-BAT, A, AS, AAV, ABICO, ABM, ACAP, ACC, ACE, ACG, ADB, ADD, AEONTS, AFC, AGE, AHC, AIT, AJA, AKR, ALL, ALLA, ALPHAX, ALUCON, AMARIN, AMC, AMR, ANAN, AOT, APEX, APP, APURE, AQ, ARIN, ARIP, ASAP, ASEFA, ASIA, ASIMAR, ASN, ATP30, AU, AUCT, BA, BBGI, BBIK, BC, BCT, BDMS, BEAUTY, BEM, BFIT, BGT, BH, BIG, BIOTEC, BIS, BIZ, BJC, BJCHI, BKD, BLAND, BLESS, BLISS, BM, BOL, BR, BRI, BROCK, BSM, BTNC, BTW, BUI, BYD, CAZ, CBG, CCET, CCP, CEYE, CGD, CHARAN, CHAYO, CHIC, CHO, CITY, CIVIL, CK, CKP, CMAN, CMO, CMR, CNT, COLOR, COMAN, CPANEL, CPH, CPT, CRANE, CRD, CSP, CSS, CTW, CV, CWT, D, DCON, DITTO, DMT, DOD, DPAINT, DTCI, DV8, EASON, EE, EFORL, EMC, ESSO, F&D, FANCY, FMT, FN, FORTH, FTI, FVC, GENCO, GIFT, GL, GLAND, GLOCON, GLORY, GRAMMY, GRAND, GREEN, GSC, GTB, GYT, HFT, HL, HPT, HTECH, HUMAN, HYDRO, ICN, IFEC, IIL, IIG, IMH, IND, INGRS, INSET, IP, IRCP, IT, ITD, J, JAK, JAS, JCK, JCKH, JCT, JDF, JMART, JMT, JP, JUBILE, JWD, KAMART, KC, KCC, KCM, KDH, KIAT, KISS, KK, KKC, KOOL, KTIS, KUN, KWC, KWM, KYE, LALIN, LEE, LEO, LIT, LOXLEY, LPH, LST, MACO, MANRIN, MATI, MAX, M-CHAI, MCS, MDX, MENA, METCO, MGT, MICRO, MICA, MITSIB, MJD, MK, ML, MODERN, MORE, MPIC, MUD, MVP, NC, NCH, NCL, NDR, NER, NETBAY, NEW, NEWS, NEX, NFC, NNCL, NPK, NSL, NTV, NV, NVD, OHTL, OISHI, ONEE, OSP, OTO, PACE, PACO, PAF, PEACE, PERM, PF, PICO, PIN, PJW, PLUS, PMTA, POLAR, POMPUI, PORT, POST, PPM, PRAKIT, PRAPAT, PRECHA, PRIME, PRIN, PRO, PROEN, PROUD, PSG, PTC, PTECH, PTL, RAM, RBF, RCL, RICHY, RJH, ROCK, ROH, ROJNA, RP, RPC, RPH, RSP, RT, S, S11, SA, SABUY, SAFARI, SALES, SAM, SAKE, SKM, SKY, SLM, SLP, SMART, SMND, SMT, SNNP, SO, SOLAR, SONLG, SPC, SEC, SECURE, SENAJ, SFLS, SFP, SFT, SGF, SHANG, SHR, SIAM, SIT, SINP, SO, SOLAR, SONL, SPC, SPC, SECURE, SENAJ, SFLS, SFP, SFT, SGF, SHANG, SHR, SIAM, SIT, SNNP, SO, SOLAR, SONL, SPC, SPC, SPC, SECURE, SENAJ, SFLS, SFF, ST, ST, STI, SA, SABUY, SAFARI, STP, STPI, SUC, SUN, SUTHA, SVH, SVOA, SWC, SYNEX, TACC, TAPAC, TC, TCC, TCC, TCC, TCA, TEAM, TEAM, TEAM, TEAM, SFF, SCT, STS, STANLY, STARK, STC, S Explanations

Companies participating in Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) under Thai Institute of Directors (as of May 9, 2022) are categorised into: companies that have declared their intention to join CAC, and companies certified by CAC