## **BTS Group Holdings**

**BTS Group Holdings** Public Company Limited

#### Wed, Aug 17, 2022



BTS TB

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## 1QFY23: Far below consensus expectations

We keep our tactical NEUTRAL recommendation with a new SOTP-based TP of Bt13.3 (from Bt13.5) to reflect our new TP for BTSGIF. Our TP would be Bt8.6 if there is no Green Line concession extension. We continue to expect BTS share price to continue to move sideways as current share price already reflects its existing business. In order for share price to move up further, there will have to be more clarity on the concession extension. This is the only major share price driver for BTS, as it has decided not to submit a bid for the West Orange Line.

**10FY23 (Apr–Jun 2022) miss consensus.** BTS reported net profit of Bt536mn, down 34% QoQ and 61.2% YoY. There was no major extra item in the quarter, so core profit growth also dropped 8.8% QoQ and 47.5% YoY. This is 39.6% below consensus forecast. 10FY23 core profit accounted for 18.9% of our previous fullyear forecast.

### 1QFY23 highlights

1) MOVE or mass transit business (68% of revenue): Revenue was Bt2.7bn, down 61% YoY. The YoY drop was due to lower construction revenue from the Pink and Yellow lines and from E&M works as development of the Green Line extension reached its tail-end. However, the impact was offset by 6.7% YoY higher revenue from O&M.

2) MIX or media business (28%): Revenue was Bt1.1bn, up 66.8% YoY. The increase was from a full guarter consolidation of Fanslink and continued expansion of Out-of-Home advertising in tandem with more economic activities.

2QFY23F to grow QoQ and YoY. We expect contribution from BTSGIF to continue growing QoQ and the media business will improve further. We therefore expect its 2QFY23F profit to continue to grow QoQ. For the YoY, we also expect growth off last year's low base from the lockdown.

**Revised down FY2023F numbers.** To factor in our earnings cut at BTSGIF, we nudge down BTS' FY2023F earnings by 4.1%. We now expect 2023F earnings of Bt3.2bn, growth of 11.6% YoY.

Risks and concerns. The overhang on the Green Line concession extension and debt repayment from the BMA will continue to cap share price upside, as the timeline remains unclear. In addition, a rise in COVID-19 cases would hurt its MOVE and MIX businesses via a reduction in economic activities.

#### **Forecasts and valuation**

| Year to 31 Mar    | Unit   | 2021   | 2022   | 2023F  | 2024F  | 2025F  |
|-------------------|--------|--------|--------|--------|--------|--------|
| Revenue           | (Btmn) | 35,128 | 26,056 | 20,963 | 21,973 | 17,394 |
| EBITDA            | (Btmn) | 8,767  | 8,383  | 9,644  | 8,680  | 8,021  |
| Core profit       | (Btmn) | 1,072  | 2,892  | 3,227  | 2,887  | 2,546  |
| Reported profit   | (Btmn) | 4,576  | 3,826  | 3,227  | 2,887  | 2,546  |
| Core EPS          | (Bt)   | 0.08   | 0.22   | 0.25   | 0.22   | 0.19   |
| DPS               | (Bt)   | 0.31   | 0.31   | 0.37   | 0.33   | 0.29   |
| P/E, core         | (x)    | 104.3  | 38.7   | 34.7   | 38.8   | 44.0   |
| EPS growth, core  | (%)    | (76.9) | 169.6  | 11.6   | (10.5) | (11.8) |
| P/BV, core        | (x)    | 1.9    | 1.8    | 1.8    | 1.9    | 1.9    |
| ROE               | (%)    | 1.5    | 3.6    | 3.8    | 3.4    | 3.1    |
| Dividend yield    | (%)    | 3.6    | 3.6    | 4.3    | 3.9    | 3.4    |
| FCF yield         | (x)    | (23.7) | (33.9) | 1.0    | 7.3    | (3.0)  |
| EV/EBIT           | (x)    | 26.1   | 32.0   | 28.3   | 32.2   | 37.5   |
| EBIT growth, core | (%)    | 33.6   | (5.6)  | 14.5   | (13.4) | (11.4) |
| EV/CE             | (x)    | 1.3    | 1.3    | 1.3    | 1.4    | 1.4    |
| ROCE              | (%)    | 1.6    | 1.3    | 1.5    | 1.2    | 1.0    |
| EV/EBITDA         | (x)    | 23.7   | 28.6   | 25.2   | 27.6   | 30.8   |
| EBITDA growth     | (%)    | 26.6   | (4.4)  | 15.0   | (10.0) | (7.6)  |

Source: SCBS Investment Research

# **SCBS**

## Tactical: NEUTRAL

#### (3-month) Stock data

| SLUCK UALA               |        |
|--------------------------|--------|
| Last close (Aug 16) (Bt) | 8.50   |
| Target price (Bt)        | 13.30  |
| Mkt cap (Btbn)           | 111.92 |
| Mkt cap (US\$mn)         | 3,159  |
| Beta                     | L      |
| Mkt cap (%) SET          | 0.57   |
| Sector % SET             | 7.98   |
| Shares issued (mn)       | 13,168 |
| Dar value (D+)           | 4.00   |

| Par value (Bt)             | 4.00       |
|----------------------------|------------|
| 12-m high / low (Bt)       | 10.2 / 8.2 |
| Avg. daily 6m (US\$mn)     | 10.63      |
| Foreign limit / actual (%) | 49 / 22    |
| Free float (%)             | 59.7       |
| Dividend policy (%)        | ≥ 50       |

#### 2021 Sustainability / ESG Score

Sustainability Index (THSI) Included

| ESG Bloomberg Score            | 62.04 |
|--------------------------------|-------|
| Environmental Score            | 47.30 |
| Social Score                   | 51.36 |
| Governance Score               | 87.36 |
| Source: Bloomberg Finance L.P. |       |

#### Share performance

| (%)                            | 1M         | 3M    | 12M   |  |  |  |  |
|--------------------------------|------------|-------|-------|--|--|--|--|
| Absolute                       | 2.6        | 11.4  | (4.9) |  |  |  |  |
| Relative to SET 1.3 4.2 (21.1) |            |       |       |  |  |  |  |
| Source: SET, SCBS Inve         | stment Res | earch |       |  |  |  |  |

## Analyst

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#### **ESG Disclosure Score**

|  | 2020     | 2021     |
|--|----------|----------|
| ESG Disclosure Score                             | 64.67    | 62.04    |
| Environment                                      | 47.51    | 47.30    |
| Total GHG Emissions (thousands of metric tonnes) | 75.46    | 70.39    |
| Total Water Use (thousands of cubic meters)      | 197.19   | 209.70   |
| Hazardous Waste (thousands of metric tonnes)     | 0.07     | 0.12     |
| Total Waste (thousands of metric tonnes)         | 0.57     | 0.66     |
|  |          |          |
| Social   | 59.07    | 51.36    |
| Number of Employees                              | 4,287.00 | 5,088.00 |
| Workforce Accidents                              | n.a.     | n.a.     |
| Lost Time from Accidents                         | n.a.     | n.a.     |
| Fatalities - Contractors                         | n.a.     | n.a.     |
| Fatalities - Employees                           | n.a.     | n.a.     |
| Fatalities - Total                               | n.a.     | n.a.     |
| Community Spending                               | 7.01     | n.a.     |
| Governance                                       | 87.36    | 87.36    |
| Size of the Board                                | 13.00    | 12,00    |
| Independent Directors                            | 7.00     | 6.00     |
| % Independent Directors                          | 53,85    | 50,00    |
| Board Duration (Years)                           | 3.00     | 3.00     |
| # Board Meetings                                 | 8,00     | 12.00    |
| Board Mtg Attendance (%)                         | 93.45    | 96.10    |
| Source: Bloomberg Finance L.P.                   |          |          |

#### Disclaimer

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Company ESG reporting has evolved since our ESG Disclosure Score was originally created in **2010**. In order to reflect the evolution in corporate reporting, in early **2022** Bloomberg updated its ESG disclosure scores methodology. The methodology changes were implemented for all years of data for all companies in the ESG Coverage universe.

To review the fully transparent methodology, calculate disclosure scores for any company, and compare a company's scores vs its peers, see ESG Disclosure Score Model in Bloomberg

#### BTS Group Holdings PLC



## **Financial statement**

| Profit and Loss Statement   |  | EV2010  | EVOATA  | EV2020   | EV2024   | EV2022   | EV2022E  | EV2024E  | EVODOF  |
|---|--|---|---|--|--|--|--|--|---|
| FY March 31   | (Ptmp)   | FY2018  | FY2019  | FY2020   | FY2021   | FY2022   | FY2023F  | FY2024F  | FY2025F   |
| Total revenue   | (Btmn)   | 12,171  | 44,540  | 35,405   | 35,128   | 26,056   | 20,963   | 21,973   | 17,394  |
| Cost of goods sold  | (Btmn)   | (8,085)   | (39,498)  | (29,566)   | (28,674)   | (20,267)   | (13,612)   | (15,658)   | (11,731)  |
| Gross profit  | (Btmn)   | 4,086   | 5,042   | 5,839  | 6,454  | 5,789  | 7,351  | 6,314  | 5,664   |
| SG&A  | (Btmn)   | (2,281)   | (2,535)   | (3,160)  | (2,597)  | (2,622)  | (3,353)  | (3,420)  | (3,489)   |
| Other income  | (Btmn)   | 1,707   | 2,430   | 3,276  | 4,099  | 4,345  | 4,605  | 4,556  | 4,425   |
| Interest expense  | (Btmn)   | (1,236)   | (1,642)   | (2,245)  | (2,509)  | (3,220)  | (3,806)  | (3,806)  | (3,945)   |
| Pre-tax profit  | (Btmn)   | 2,276   | 3,296   | 3,710  | 5,447  | 4,293  | 4,797  | 3,644  | 2,655   |
| Corporate tax   | (Btmn)   | (776)   | (773)   | (1,478)  | (1,927)  | (1,214)  | (1,439)  | (911)  | (531)   |
| Equity a/c profits  | (Btmn)   | 180   | 552   | 2,071  | (1,664)  | (131)  | (75)   | 211  | 479   |
| Minority interests  | (Btmn)   | (126)   | (530)   | 336  | (783)  | (55)   | (56)   | (56)   | (57)  |
| Core profit   | (Btmn)   | 1,553   | 2,545   | 4,640  | 1,072  | 2,892  | 3,227  | 2,887  | 2,546   |
| Extra-ordinary items  | (Btmn)   | 2,862   | 328   | 3,522  | 3,504  | 934  | 0  | 0  | 0   |
| Net Profit  | (Btmn)   | 4,416   | 2,873   | 8,162  | 4,576  | 3,826  | 3,227  | 2,887  | 2,546   |
| EBITDA  | (Btmn)   | 4,270   | ,<br>5,731  | 6,926  | 8,767  | 8,383  | 9,644  | 8,680  | 8,021   |
| Core EPS  | (Bt)   | 0.13  | 0.21  | 0.35   | 0.08   | 0.22   | 0.25   | 0.22   | 0.19  |
| Net EPS   | (Bt)   | 0.37  | 0.24  | 0.62   | 0.35   | 0.29   | 0.25   | 0.22   | 0.19  |
| DPS   | (Bt)   | 0.35  | 0.42  | 0.48   | 0.31   | 0.31   | 0.37   | 0.33   | 0.29  |
|   | (60)   | 0.55  | 0.12  | 0.10   | 0.51   | 0.51   | 0.57   | 0.55   | 0.25  |
| Balance Sheet   |  |   |   |  |  |  |  |  |   |
| FY March 31   | Unit   | FY2018  | FY2019  | FY2020   | FY2021   | FY2022   | FY2023F  | FY2024F  | FY2025F   |
| Total current assets  | (Btmn)   | 21,667  | 19,653  | 22,398   | 14,157   | 23,153   | 23,817   | 27,767   | 24,956  |
| Total fixed assets  | (Btmn)   | 5,939   | 6,669   | 9,844  | 11,121   | 13,993   | 16,893   | 19,811   | 22,755  |
| Total assets  | (Btmn)   | 106,258   | 144,398   | 173,100  | 212,076  | 255,867  | 259,744  | 261,858  | 257,236   |
| Total loans   | (Btmn)   | 31,740  | 53,418  | 75,798   | 99,483   | 132,307  | 137,000  | 137,000  | 142,000   |
| Total current liabilities   | (Btmn)   | 22,923  | 41,612  | 32,915   | 32,270   | 47,524   | 47,768   | 51,411   | 43,148  |
| Total long-term liabilities   | (Btmn)   | 36,971  | 50,477  | 72,940   | 103,768  | 122,215  | 127,015  | 127,135  | 132,256   |
| Total liabilities   | (Btmn)   | <b>59,895</b>   | 92,089  | 105,855  | <b>136,038</b>   | 169,739  | 174,782  | 178,546  | 175,404   |
|   | . ,  | -   |   |  |  |  |  |  |   |
| Paid-up capital   | (Btmn)   | 49,635  | 49,258  | 62,942   | 63,015   | 63,050   | 63,050   | 63,050   | 63,050  |
| Total equity<br>BVPS  | (Btmn)   | 46,364  | 52,310  | 67,246   | 76,037   | 86,128   | 84,962   | 83,312   | 81,832  |
| BVP3  | (Bt)   | 3.40  | 3.27  | 4.18   | 4.57   | 4.71   | 4.62   | 4.49   | 4.38  |
| Cash Flow Statement   |  |   |   |  |  |  |  |  |   |
| FY March 31   | Unit   | FY2018  | FY2019  | FY2020   | FY2021   | FY2022   | FY2023F  | FY2024F  | FY2025F   |
| Core Profit   | (Btmn)   | 1,553   | 2,545   | 4,640  | 1,072  | 2,892  | 3,227  | 2,887  | 2,546   |
| Depreciation and amortization   | (Btmn)   | 758   | 793   | 971  | 811  | 871  | 1,041  | 1,230  | 1,422   |
| Operating cash flow   | (Btmn)   | 4,577   | 8,864   | (8,665)  | 12,787   | (3,212)  | 5,097  | 6,792  | (4,291)   |
| Investing cash flow   | (Btmn)   |   | -   |  |  |  | (3,936)  |  | 990   |
| Financing cash flow   | (Btmn)   | (13,621)<br>3,407   | (39,044)<br>24,743  | (23,140)<br>31,011   | (39,306)<br>27,122   | (34,738)<br>38,216   | (3,930)<br>245   | 1,356<br>(4,594)   | 990   |
| Net cash flow   | (Btmn)   | (5,637)   | (5,437)   | (795)  | 603  | 265  | 1,406  | 3,555  | (2,385)   |
| Net cash now  | (Builli)                                       | (3,037)   | (3,437)   | (793)  | 005  | 205  | 1,400  | 3,333  | (2,305)   |
| Key Financial Ratios  |  |   |   |  |  |  |  |  |   |
| FY March 31   | Unit   | FY2018  | FY2019  | FY2020   | FY2021   | FY2022   | FY2023F  | FY2024F  | FY2025F   |
| Gross margin  | (%)  | 33.6  | 11.3  | 16.5   | 18.4   | 22.2   | 35.1   | 28.7   | 32.6  |
| Operating margin  | (%)  | 14.8  | 5.6   | 7.6  | 11.0   | 12.2   | 19.1   | 13.2   | 12.5  |
| EBITDA margin   | (%)  | 35.1  | 12.9  | 19.6   | 25.0   | 32.2   | 46.0   | 39.5   | 46.1  |
| EBIT margin   | (%)  | 28.9  | 11.1  | 16.8   | 22.6   | 28.8   | 41.0   | 33.9   | 37.9  |
|   |  | 36.3  | 6.5   | 23.1   | 13.0   | 14.7   | 15.4   | 13.1   | 14.6  |
| Net profit margin   | (%)  |   | 0.5   | 23.1   |  |  | 3.8  | 3.5  |   |
| Net profit margin   | (%)<br>(%)                                     |   |   | 10.1   | <i>c</i> 0   |  |  | 1 5  | 3.1   |
| ROE   | (%)  | 9.5   | 5.5   | 12.1   | 6.0  | 4.4  |  |  | 1.0   |
| ROE<br>ROA  | (%)<br>(%)                                     | 9.5<br>1.6  | 2.0   | 2.9  | 0.6  | 1.2  | 1.3  | 1.1  |   |
| ROE<br>ROA<br>Net D/E   | (%)<br>(%)<br>(X)                              | 9.5<br>1.6<br>0.5   | 2.0<br>0.9  | 2.9<br>1.1   | 0.6<br>1.3   | 1.2<br>1.5   | 1.3<br>1.5   | 1.1<br>1.5   | 1.7   |
| ROE<br>ROA<br>Net D/E<br>Interest coverage  | (%)<br>(%)<br>(x)<br>(x)                       | 9.5<br>1.6<br>0.5<br>3.5  | 2.0<br>0.9<br>3.5   | 2.9<br>1.1<br>3.1  | 0.6<br>1.3<br>3.5  | 1.2<br>1.5<br>2.6  | 1.3<br>1.5<br>2.5  | 1.1<br>1.5<br>2.3  | 1.0<br>1.7<br>2.0                                       |
| ROE<br>ROA<br>Net D/E<br>Interest coverage<br>Debt service coverage   | (%)<br>(%)<br>(x)<br>(x)<br>(x)<br>(x)         | 9.5<br>1.6<br>0.5<br>3.5<br>1.7                                   | 2.0<br>0.9<br>3.5<br>0.5                                    | 2.9<br>1.1<br>3.1<br>0.6                                   | 0.6<br>1.3<br>3.5<br>0.8                                   | 1.2<br>1.5<br>2.6<br>0.3                                     | 1.3<br>1.5<br>2.5<br>0.4                                     | 1.1<br>1.5<br>2.3<br>0.3                                     | 1.7<br>2.0<br>0.3                                       |
| ROE<br>ROA<br>Net D/E<br>Interest coverage  | (%)<br>(%)<br>(x)<br>(x)                       | 9.5<br>1.6<br>0.5<br>3.5  | 2.0<br>0.9<br>3.5   | 2.9<br>1.1<br>3.1  | 0.6<br>1.3<br>3.5  | 1.2<br>1.5<br>2.6  | 1.3<br>1.5<br>2.5  | 1.1<br>1.5<br>2.3  | 1.7   |
| ROE<br>ROA<br>Net D/E<br>Interest coverage<br>Debt service coverage<br>Payout Ratio   | (%)<br>(%)<br>(x)<br>(x)<br>(x)<br>(x)         | 9.5<br>1.6<br>0.5<br>3.5<br>1.7                                   | 2.0<br>0.9<br>3.5<br>0.5                                    | 2.9<br>1.1<br>3.1<br>0.6                                   | 0.6<br>1.3<br>3.5<br>0.8                                   | 1.2<br>1.5<br>2.6<br>0.3                                     | 1.3<br>1.5<br>2.5<br>0.4                                     | 1.1<br>1.5<br>2.3<br>0.3                                     | 1.7<br>2.0<br>0.3                                       |
| ROE<br>ROA<br>Net D/E<br>Interest coverage<br>Debt service coverage<br>Payout Ratio<br>Main Assumptions   | (%)<br>(%)<br>(x)<br>(x)<br>(x)<br>(%)         | 9.5<br>1.6<br>0.5<br>3.5<br>1.7<br>94.6                           | 2.0<br>0.9<br>3.5<br>0.5<br>173.2                           | 2.9<br>1.1<br>3.1<br>0.6<br>77.4                           | 0.6<br>1.3<br>3.5<br>0.8<br>89.2                           | 1.2<br>1.5<br>2.6<br>0.3<br>106.7                            | 1.3<br>1.5<br>2.5<br>0.4<br>150.0                            | 1.1<br>1.5<br>2.3<br>0.3<br>150.0                            | 1.7<br>2.0<br>0.3<br>150.0                              |
| ROE<br>ROA<br>Net D/E<br>Interest coverage<br>Debt service coverage<br>Payout Ratio<br>Main Assumptions<br>FY March 31                              | (%)<br>(%)<br>(x)<br>(x)<br>(x)<br>(%)<br>Unit | 9.5<br>1.6<br>0.5<br>3.5<br>1.7<br>94.6                           | 2.0<br>0.9<br>3.5<br>0.5<br>173.2                           | 2.9<br>1.1<br>3.1<br>0.6<br>77.4                           | 0.6<br>1.3<br>3.5<br>0.8<br>89.2<br>FY2021                 | 1.2<br>1.5<br>2.6<br>0.3<br>106.7                            | 1.3<br>1.5<br>2.5<br>0.4<br>150.0                            | 1.1<br>1.5<br>2.3<br>0.3<br>150.0<br>FY2024F                 | 1.7<br>2.0<br>0.3<br>150.0<br>FY2025F                   |
| ROE<br>ROA<br>Net D/E<br>Interest coverage<br>Debt service coverage<br>Payout Ratio<br>Main Assumptions<br>FY March 31<br>Equity income from BTSGIF | (%)<br>(%)<br>(x)<br>(x)<br>(x)<br>(%)<br>Unit | 9.5<br>1.6<br>0.5<br>3.5<br>1.7<br>94.6<br><b>FY2018</b><br>950.0 | 2.0<br>0.9<br>3.5<br>0.5<br>173.2<br><b>FY2019</b><br>898.0 | 2.9<br>1.1<br>3.1<br>0.6<br>77.4<br><b>FY2020</b><br>848.0 | 0.6<br>1.3<br>3.5<br>0.8<br>89.2<br><b>FY2021</b><br>235.0 | 1.2<br>1.5<br>2.6<br>0.3<br>106.7<br><b>FY2022</b><br>(29.0) | 1.3<br>1.5<br>2.5<br>0.4<br>150.0<br><b>FY2023F</b><br>584.0 | 1.1<br>1.5<br>2.3<br>0.3<br>150.0<br><b>FY2024F</b><br>908.1 | 1.7<br>2.0<br>0.3<br>150.0<br><b>FY2025F</b><br>1,198.9 |
| ROE<br>ROA<br>Net D/E<br>Interest coverage<br>Debt service coverage<br>Payout Ratio<br>Main Assumptions<br>FY March 31                              | (%)<br>(%)<br>(x)<br>(x)<br>(x)<br>(%)<br>Unit | 9.5<br>1.6<br>0.5<br>3.5<br>1.7<br>94.6                           | 2.0<br>0.9<br>3.5<br>0.5<br>173.2                           | 2.9<br>1.1<br>3.1<br>0.6<br>77.4                           | 0.6<br>1.3<br>3.5<br>0.8<br>89.2<br>FY2021                 | 1.2<br>1.5<br>2.6<br>0.3<br>106.7                            | 1.3<br>1.5<br>2.5<br>0.4<br>150.0                            | 1.1<br>1.5<br>2.3<br>0.3<br>150.0<br>FY2024F                 | 1.7<br>2.0<br>0.3<br>150.0<br>FY2025F                   |



## BTS Group Holdings PLC

#### **Financial statement**

| Profit and Loss Statement   |        |         |         |         |         |         |         |         |         |
|-----------------------------|--------|---------|---------|---------|---------|---------|---------|---------|---------|
| FY March 31                 | Unit   | 2QFY21  | 3QFY21  | 4QFY21  | 1QFY22  | 2QFY22  | 3QFY22  | 4QFY22  | 1QFY23  |
| Total revenue               | (Btmn) | 8,967   | 8,779   | 7,619   | 7,842   | 5,589   | 7,896   | 4,729   | 4,003   |
| Cost of goods sold          | (Btmn) | (7,446) | (7,169) | (5,694) | (6,270) | (4,233) | (6,406) | (3,358) | (2,632) |
| Gross profit                | (Btmn) | 1,520   | 1,610   | 1,925   | 1,571   | 1,356   | 1,490   | 1,371   | 1,371   |
| SG&A                        | (Btmn) | (542)   | (604)   | (838)   | (681)   | (621)   | (765)   | (555)   | (793)   |
| Other income                | (Btmn) | 885     | 1,043   | 1,164   | 932     | 1,015   | 1,020   | 1,378   | 856     |
| Interest expense            | (Btmn) | (609)   | (655)   | (673)   | (722)   | (838)   | (865)   | (795)   | (884)   |
| Pre-tax profit              | (Btmn) | 1,254   | 1,394   | 1,579   | 1,101   | 913     | 880     | 1,398   | 549     |
| Corporate tax               | (Btmn) | (394)   | (746)   | (515)   | (323)   | (336)   | (270)   | (285)   | (392)   |
| Equity a/c profits          | (Btmn) | (242)   | (639)   | (304)   | (19)    | (236)   | 311     | (187)   | 213     |
| Minority interests          | (Btmn) | (56)    | (447)   | (255)   | (56)    | (24)    | (3)     | 27      | (8)     |
| Core profit                 | (Btmn) | 562     | 1,386   | 1,166   | 1,002   | 571     | 603     | 638     | 47      |
| Extra-ordinary items        | (Btmn) | 14      | 300     | 516     | 381     | 5       | 451     | 516     | 451     |
| Net Profit                  | (Btmn) | 576     | 1,686   | 1,682   | 1,383   | 576     | 1,054   | 1,154   | 497     |
| EBITDA                      | (Btmn) | 2,087   | 895     | 2,622   | 2,382   | 1,975   | 591     | 2,564   | 1,993   |
| Core EPS                    | (Bt)   | 0.06    | 0.11    | 0.09    | 0.08    | 0.04    | 0.05    | 0.12    | 0.00    |
| Net EPS                     | (Bt)   | 0.06    | 0.13    | 0.13    | 0.11    | 0.04    | 0.08    | 0.16    | 0.04    |
| Balance Sheet               |        |         |         |         |         |         |         |         |         |
| FY March 31                 | Unit   | 2QFY21  | 3QFY21  | 4QFY21  | 1QFY22  | 2QFY22  | 3QFY22  | 4QFY22  | 1QFY23  |
| Total current assets        | (Btmn) | 12,118  | 15,765  | 14,157  | 21,296  | 17,304  | 14,295  | 23,153  | 15,058  |
| Total fixed assets          | (Btmn) | 9,922   | 14,780  | 11,121  | 11,208  | 13,414  | 13,767  | 13,993  | 14,423  |
| Total assets                | (Btmn) | 185,906 | 205,974 | 212,076 | 225,250 | 228,847 | 243,641 | 255,867 | 253,804 |
| Total loans                 | (Btmn) | 85,804  | 95,073  | 99,483  | 105,029 | 115,546 | 125,446 | 132,307 | 132,865 |
| Total current liabilities   | (Btmn) | 32,993  | 31,037  | 32,270  | 42,509  | 40,839  | 42,541  | 47,524  | 33,112  |
| Total long-term liabilities | (Btmn) | 90,000  | 101,923 | 103,768 | 106,694 | 111,196 | 121,453 | 122,215 | 132,501 |
| Total liabilities           | (Btmn) | 122,994 | 132,960 | 136,038 | 149,202 | 152,035 | 163,994 | 169,739 | 165,613 |

#### Cash Flow Statement

Paid-up capital

Total equity

BVPS

| FY March 31                   | Unit   | 2QFY21  | 3QFY21   | 4QFY21   | 1QFY22 | 2QFY22  | 3QFY22   | 4QFY22   | 1QFY23 |
|-------------------------------|--------|---------|----------|----------|--------|---------|----------|----------|--------|
| Core Profit                   | (Btmn) | 562     | 1,386    | 1,166    | 1,002  | 571     | 603      | 638      | 47     |
| Depreciation and amortization | (Btmn) | 215     | 222      | 181      | 237    | 209     | 249      | 177      | 224    |
| Operating cash flow           | (Btmn) | (547)   | 12,840   | (14,312) | 2,019  | (547)   | 12,840   | (14,312) | 2,019  |
| Investing cash flow           | (Btmn) | (3,743) | (22,099) | 28,343   | 1,060  | (5,696) | (24,870) | 29,772   | 3,806  |
| Financing cash flow           | (Btmn) | 4,817   | 9,927    | (15,235) | 491    | 4,817   | 9,927    | (15,235) | 491    |
| Net cash flow                 | (Btmn) | 527     | 668      | (1,204)  | 3,570  | (1,426) | (2,103)  | 225      | 6,315  |

63,013

73,014

4.41

63,015

76,037

4.57

63,036

76,048

4.60

63,036

76,813

4.54

63,046

79,647

4.72

63,050

86,128

4.72

63,081

88,191

4.77

(Btmn)

(Btmn)

(Bt)

63,013

62,912

3.88

#### **Key Financial Ratios**

| Rey Financial Racios      |        |        |        |        |        |        |        |        |        |
|---------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| FY March 31               | Unit   | 2QFY21 | 3QFY21 | 4QFY21 | 1QFY22 | 2QFY22 | 3QFY22 | 4QFY22 | 1QFY23 |
| Gross margin              | (%)    | 17.0   | 18.3   | 25.3   | 20.0   | 24.3   | 18.9   | 29.0   | 34.3   |
| Operating margin          | (%)    | 10.9   | 11.5   | 14.3   | 11.4   | 13.2   | 9.2    | 17.3   | 14.4   |
| EBITDA margin             | (%)    | 23.3   | 10.2   | 34.4   | 30.4   | 35.3   | 7.5    | 54.2   | 49.8   |
| EBIT margin               | (%)    | 20.9   | 7.7    | 32.0   | 27.4   | 31.6   | 4.3    | 50.5   | 44.2   |
| Net profit margin         | (%)    | 8.5    | 19.2   | 22.1   | 17.6   | 10.3   | 13.3   | 45.0   | 12.4   |
| ROE                       | (%)    | 4.7    | 7.6    | 6.5    | 5.8    | 3.3    | 3.2    | 8.0    | 0.2    |
| ROA                       | (%)    | 1.7    | 2.9    | 2.4    | 2.0    | 1.1    | 1.1    | 2.8    | 0.1    |
| Net D/E                   | (x)    | 1.3    | 1.2    | 1.3    | 1.3    | 1.4    | 1.5    | 1.5    | 1.4    |
| Interest coverage         | (x)    | 3.4    | 1.4    | 3.9    | 3.3    | 2.4    | 0.7    | 3.2    | 2.3    |
| Debt service coverage     | (x)    | 0.7    | 0.3    | 0.9    | 0.6    | 0.4    | 0.1    | 0.4    | 0.6    |
| Main Assumptions          |        |        |        |        |        |        |        |        |        |
| FY March 31               | Unit   | 2QFY21 | 3QFY21 | 4QFY21 | 1QFY22 | 2QFY22 | 3QFY22 | 4QFY22 | 1QFY23 |
| Equity income from BTSGIF | (Btmn) | 108.0  | 130.0  | 21.0   | (18.0) | (48.0) | 30.0   | 7.0    | 46.0   |
| O&M revenue               | (Btmn) | 1,300  | 1,334  | 1,548  | 1,557  | 1,557  | 1,529  | 1,657  | 1,662  |
| Media revenue             | (Btmn) | 738    | 674    | 761    | 658    | 959    | 812    | 354    | 727    |



#### Figure 1: 1QFY23 results review

| Unit: Btmn              | 1QFY22  | 4QFY22  | 1QFY23  | QoQ     | YoY      |
|-------------------------|---------|---------|---------|---------|----------|
| Total operating revenue | 7,842   | 4,729   | 4,003   | -15.4%  | -49.0%   |
| Cost of goods sold      | (6,270) | (3,358) | (2,632) | -21.6%  | -58.0%   |
| Gross profit            | 1,571   | 1,371   | 1,371   | 0.0%    | -12.7%   |
| SG&A                    | (681)   | (555)   | (793)   | 42.8%   | 16.5%    |
| Other income/(expense)  | 1,612   | 1,237   | 1,030   | -16.7%  | -36.1%   |
| Interest expense        | (722)   | (795)   | (884)   | 11.2%   | 22.5%    |
| Pre-tax profit          | 1,780   | 1,258   | 723     | -42.5%  | -59.4%   |
| Corporate tax           | (323)   | (285)   | (392)   | 37.6%   | 21.6%    |
| Equity a/c profits      | (19)    | (187)   | 213     | -213.7% | -1216.3% |
| Minority interests      | (56)    | 27      | (8)     | -129.1% | -85.8%   |
| Net profit              | 1,383   | 812     | 536     | -34.0%  | -61.2%   |
| EPS (Bt/sh.)            | 0.11    | 0.06    | 0.04    | -34.0%  | -61.2%   |
| Adjusted core profit    | 1,020   | 588     | 536     | -8.8%   | -47.5%   |

Source: SCBS Investment Research, BTS

#### Figure 2: SOTP valuation

|   | % stake | Value (Btmn) | Per share (Bt) | Comment                                       |
|---|---------|--------------|----------------|---|
| Mass transit                                  |         |              |                |   |
| O&M for Green line core network               | 100     | 17,944       | 1.4            | During 2029-2042                              |
| O&M for Green line extension Zone 1           | 100     | 11,804       | 0.9            |   |
| O&M for Green line extension Zone 2           | 100     | 28,402       | 2.2            |   |
| Pink line                                     | 75      | 12,258       | 0.9            |   |
| Yellow line                                   | 75      | 9,424        | 0.7            |   |
| O&M for Gold line Phase 1                     | 100     | 1,522        | 0.1            |   |
| U-Tapao                                       | 35      | 9,230        | 0.7            |   |
| Two motorways projects                        | 40      | 3,956        | 0.3            |   |
| Total mass transit                            |         | 94,540       | 7.2            |   |
| Investment                                    |         |              |                |   |
| BTSGIF  | 33      | 11,460       | 0.9            | Based on our TP of Bt6.0/sh.                  |
| VGI   | 51      | 25,500       | 1.9            | Market price                                  |
| U   | 36-48   | 10,809       | 0.8            | Market price                                  |
| Total investment                              |         | 47,769       | 3.6            |   |
| Less: net debt                                |         | 29,500       | 2.2            |   |
| Grand total                                   |         | 113,864      |                |   |
| No. of shares                                 |         | 13,186       |                |   |
| TP per share (Bt)                             |         | 8.6          |                | TP without concession extension on Green line |
| Potential upside                              |         |              |                |   |
| Concession extension on Green line            | 100     | 61,319       | 4.7            |   |
| TP per share (Bt)                             |         | 13.3         |                | TP with concession extension on Green line    |
| Source: SCBS Investment Research, BTS, VGI, U |         |              |                |   |

Source: SCBS Investment Research, BTS, VGI, U

#### Figure 3: Valuation summary (price as of Aug 16, 2022)

|                                |           | Mkt. Cap | PE (x)         | EPS Growth (%) |         | PBV (x)     | Div. Y | ield (% | ) ROE (%)       | EV/EBITDA (x)  |
|--------------------------------|-----------|----------|----------------|----------------|---------|-------------|--------|---------|-----------------|----------------|
| Company name                   | Country   | (US\$mn) | 22F 23F 24F    | 22F 23         | 24F     | 22F23F24F   | 22F    | 23F 24  | F 22F 23F 24F   | 22F 23F 24F    |
| Guangshen Railway Co Ltd       | China     | 1,957    | n.m 85.2 85.2  | 23.6 112       | .1 0.0  | 0.3 0.3 0.3 | n.a    | 1.8 1   | .8 -1.4 0.0 0.0 | 21.8 7.9 7.9   |
| MTR Corp Ltd                   | Hong Kong | 33,047   | 23.1 20.3 20.3 | 16.9 13        | .8 0.0  | 1.4 1.4 1.4 | 3.1    | 3.2 3   | .2 5.9 6.2 6.2  | 20.8 16.3 16.3 |
| East Japan Railway Co          | Japan     | 19,706   | 78.4 34.5 16.6 | 115.6 127      | 1 108.3 | 1.1 1.1 1.0 | 1.4    | 1.4 1   | .7 0.8 3.4 6.9  | 16.0 12.3 10.0 |
| West Japan Railway Co          | Japan     | 9,480    | 80.5 20.2 16.6 | 109.4 298      | .4 21.7 | 1.3 1.3 1.2 | 1.9    | 1.9 2   | .1 1.6 5.8 7.7  | 25.0 12.3 9.8  |
| Bangkok Expressway & Metro PCL | Thailand  | 3,796    | 52.7 35.5 35.5 | 138.6 48       | .5 0.0  | 3.5 3.4 3.4 | 1.3    | 2.0 2   | .0 6.810.810.8  | 31.1 24.5 24.5 |
| BTS Group Holdings PCL         | Thailand  | 3,159    | 34.1 36.2 31.6 | (18.4) (5.     | 5) 14.4 | 1.8 1.8 1.8 | 3.1    | 3.2 3   | .4 4.4 4.6 5.5  | 43.7 42.1 35.6 |
|                                | Average   |          | 53.738.634.3   | 64.3 99        | 1 24.1  | 1.6 1.5 1.5 | 2.2    | 2.3 2   | 4 3.0 5.1 6.2   | 26.4 19.2 17.4 |

Source: Bloomberg Finance L.P.

#### **BTS Group Holdings PLC**



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Companies with Very Good CG Scoring 25, 7UP, ABICO, ABM, ACE, ACG, ADB, AEONTS, AGE, AHC, AIT, ALL, ALLA, ALUCON, AMANAH, AMARIN, APCO, APCS, APURE, AQUA, ASEFA, ASIAN, ASK, ATP30, BA, BC, BEC, BFIT, BJCHI, BR, CBG, CGH, CHAYO, CHOTI, CI, CMC, CPL, CRD, CSP, DCC, ASAP, ASIA, ASIMAR, ASN, B, BAM, BCH, BEYOND, BJC, BLA, BROOK, CEN, CHARAN, CHG, CHOW, CIG, COLOR, CPW, CSC, CWT, DCON, DHOUSE, DOD, DOHOME, DV8, EASON, EFORL, ERW, ESSO, ESTAR, ETE, FE, FLOYD, FN, FNS, FORTH, FSS, FTE, FVC, GEL, GENCO, GJS, GYT, HEMP, HPT, HTC, HYDRO, ICN, IFS, IMH, IND, INET, INSET, INSURE, IRC, IRCP, IT, ITD\*, J, JAS, JCK, JCKH, JMART, JMT, KBS, KCAR, KEX, KGI, KIAT\*, KISS, KOOL, KTIS, KUMWEL, KUN, KWC, KWM, L&E, LDC, LEO, LHK, LOXLEY, LRH, LST, M, MATCH, MBAX, MEGA, META, MFC\*, MGT, MICRO, MILL, MITSIB, MK, MODERN, MTI, NBC, NCAP, NCH, NETBAY, NEX, NINE, NRF, NTV, OCC, OGC, PATO, PB, PICO, PIMO, PJW, PL, PM, PMTA, PPP, PPM, PRIME, PRIN, PRINC, PSIC, PT, QLT, RBF, RCL, RICHY, RML, ROJNA, RPC, RT, RWI, S11, SA, SAK, SALEE, SAMCO, SANKO, SAPPE, SAWAD, SCI, SCN, SCP, SE, SFLEX, SFP, SFT, SGF, SIAM, SINGER, SKE, SKN, SKR, SKY, SLP, SMIT, SMT, SNP, SO, SORKON, SPA, SPC, SPCG, SR, SRICHA, SSC, SSF, STANLY, STGT, STOWER\*, STPI, SUC, SWC, SYNEX, T, TAE, TAKUNI, TBSP, TCC, TCMC, TEAM, TFG, TFI, TIGER, TITLE, TKN, TKS, TM, TMC, TMD, TMI, TMILL, TNP, TOG, TPA, TPAC, TPCS, TPS, TRITN, TRT, TSE, TVT, TWP, UEC, UMI, UOBKH, UP, UPF, UPOIC, UTP, VCOM, VL, VNT, VPO, VRANDA, WGE, WIIK, WP, XO, XPG, YUASA

#### **Companies with Good CG Scoring**

A, AI, AIE, AJ, AMC, APP, AQ, ARIN, AS, AU, B52, BEAUTY, BGT, BH, BIG, BLAND, BM, BROCK, BSBM, BSM, BYD\*, CCP, CITY, CMO, CPT, CSR, EKH, EP, FMT, GLOCON\*, GSC, HTECH, IHL, INGRS, JAK, JTS, KASET, KK, KWG, LEE, BTNC, CA2, CGD, CMAN, CMR, CRANE, D, EMC, F&D, GIFT, GREEN, GTB, HUMAN, IIG, INOX, JR, JUBILE, KCM, KKC, KYE, LPH, MATI, M-CHAI, MCS, MDX, MJD, MORE, MUD, NC, NDR, NFC, NNCL, NOVA, NPK, NUSA, OCEAN, PAF, PF, PK, PLE, PPM, PRAKIT, PRAPAT, PRECHA, PTL, RCI<sup>2</sup>, RJH, RP, RPH, RSP, SABUY, SF, SGP, SICT, SIMAT, SISB, SK, SMART, SOLAR, SPACK, SPG, SQ, SSP, STARK, STC, SUPER, SVOA, TC, TCCC, THMUI, TNH, TNR, TOPP, TPCH, TPIPL, TPIPP, TPLAS, TPOLY, TQR, TTI, TYCN, UKEM, UMS, UNIQ, UPA, UREKA, VIBHA, W, WIN, WORK, WPH, YGG, ZIGA

#### Corporate Governance Report

The material contained in this publication is for general information only and is not intended as advice on any of the matters discussed herein. Readers and others should perform their own independent analysis as to the accuracy or completeness or legality of such information. The Thai Institute of Directors, its officers, the authors and editor make no representation or warranty as to the accuracy, completeness or legality of any of the information contained herein. By accepting this document, each recipient agrees that the Thai Institute of Directors Association, its officers, the authors and editor shall not have any liability for any information contained in, or for any omission from, this publication.

The survey result is as of the date appearing in the Corporate Governance Report of Thai Listed Companies. As a result, the survey result may be changed after that date. SCB Securities Company Limited does not conform nor certify the accuracy of such survey result. The task of the survey result may be survey result may be companies attaining "Good", "Very Good" and "Excellent" levels of recognition (Not including listed companies qualified in the "no announcement of the results" clause from 1 January 2020 to 26 October 2021) is publicized.

TIP was voluntarily delisted from the Stock Exchange of Thailand effectively on July 24, 2021

<sup>2</sup> RCI was voluntarily delisted from the Stock Exchange of Thailand, effectively on July 16, 2021

\* บริษัทหรือกรรมการหรือผู้บริหารของบริษัทที่มีข่าวดำนการกากับดูแลกิจการ เช่น การ์กระทาศิดเกี่ยวกับหลักทรัพย์ การทุจริด คอร์รัปขัน เป็นตัน ซึ่งการใช้ข้อมูล CGR ควรตระหนักถึงข่าวดังกล่าว ประกอบด้วย

#### Anti-corruption Progress Indicator

#### Certified (ได้รับการรับรอง)

2S, 7UP, ADVANC, AF, AI, ÁIE, AIRA, AKP, AMA, AMANAH, AMATA, AMATAV, AP, APCS, AQUA, ARROW, AS, ASIAN, ASK, ASP, AWC, AYUD, B, BAFS, BAM, BANPU, BAY, BBL, BCH, BCP, BCPG, BE8, BEYOND, BGC, BGRIM, BKI, BLA, BPP, BROOK, BRR, BSBM, BTS, BWG, CEN, CENTEL, CFRESH, CGH, CHEWA, CHOTI, CHOW, CIG, CIMBT, CM, CMC, BCH, BCP, BCPG, BE8, BEYOND, BGC, BGRIM, BKI, BLA, BPP, BROOK, BRR, BSBM, BTS, BWG, CEN, CENTEL, CFRESH, CGH, CHEWA, CHOTI, CHOW, CIG, CIMBT, CM, CMC, COM7, COTTO, CPALL, CPF, CPI, CPN, CSC, DCC, DELTA, DEMCO, DIMET, DRT, DTAC, DUSIT, EA, EASTW, ECL, EGCO, EP, EPG, ERW, ESTAR, ETE, FE, FNS, FPI, FFY, FSMARF, SS, FTE, GBX, GC, GCAP, GEL, GFPT, GGC, GJS, GPI, GPSC, GSTEEL, GULF, GUNKUL, HANA, HARN, HEMP, HENG, HMPRO, HTC, ICC, ICTI, IFS, ILINK, INET, INSURE, INTUCH, IRC, IRPC, TTEL, IVL, JKN, JR, K, KASET, KBANK, KBS, KCAR, KCE, KGI, KKP, KSL, KTB, KTC, KWI, L&E, LANNA, LH, LHFG, LHK, LPN, LRH, M, MAKRO, MALEE, MATCH, MBAX, MBK, MC, MCOT, META, MFC, MFEC, MILL, MINT, MONO, MOONG, MSC, MST, MTC, MTI, NATION, NBC, NEP, NINE, NKI, NOBLE, NOK, NSI, NWR, OCC, OGC, ORI, PAP, PATO, PB, PCSGH, PDG, PDJ, PG, PHOL, PK, PL, PLANB, PLANET, PLAT, PM, PPP, PPPM, PPS, PR9, PREB, PRG, PRINC, PRM, PROS, PSH, PSL, PSTC, PT, PTG, PTT, PTTEP, PTTGC, PYLON, Q-CON, QH, QLT, QTC, RATCH, RML, RWI, S & J, SAAM, SABINA, SAPPE, SAT, SC, SGC, SCC, SCG, SCM, SCN, SEAOL, SE-ED, SELIC, SENA, SGP, SINCER, SIRI, SITHAI, SKR, SMIT, SMK, SMPC, SNC, SNP, SOKKON, SPACK, SPALI, SPC, SPI, SPRC, SRICHA, SSF, SSP, SSC, SST, STA, STOWER, SUSCO, SVI, SYMC, SYNTEC, TAE, TAKUNI, TASCO, TCAP, TCMC, TFG, TFI, TFMAMA, TGH, THANI, THCOM, THIP, THRE, THREL, TIDLOR, TIPCO, TISCO, TKS, TKT, TMILL, TMT, TNITY, TNL, TNP, TNR, TOG, TOP, TOPP, TPA, TPCS, TPP, TRU, TRUE, TSC, TSTE, TSTH, TTA, TTB, TTCL, TU, TVDH, TVI, TVO, TWPC, U, UBE, UBIS, UEC, UKEM, UOBKH, UPF, UV, VGI, VIH, WACOAL, WHAU, WHAU, WHAU, WICE, WIIK, XO, YUASA, ZEN, ZIGA

Declared (ประการแจนารมาย) Declared (ประการแจนารมณ์) AH, AJ, ALT, APCO, B52, BEC, CHG, CI, CPL, CPR, CPW, CRC, DDD, DHOUSE, DOHOME, ECF, EKH, ETC, EVER, FLOYD, GLOBAL, III, ILM, INOX, JTS, KEX, KUMWEL, LDC, MAJOR, MEGA, NCAP, NOVA, NRF, NUSA, NYT, OR, PIMO, PLE, RS, SAK, SIS, STECH, STGT, SUPER, SVT, TKN, TMI, TQM, TSI, VARO, VCOM, VIBHA, WIN N/A

N/A 3K-BAT, A, A5, AAV, ABICO, ABM, ACAP, ACC, ACE, ACG, ADB, ADD, AEONTS, AFC, AGE, AHC, AIT, AJA, AKR, ALL, ALLA, ALPHAX, ALUCON, AMARIN, AMC, AMR, ANAN, AOT, APEX, APP, APURE, AQ, ARIN, ARIP, ASAP, ASEFA, ASIA, ASIMAR, ASN, ASW, ATP30, AU, AUCT, BA, BBGI, BBIK, BC, BCT, BDMS, BEAUTY, BEM, BFIT, BGT, BH, BIG, BIOTEC, BIS, BIZ, BJC, BJCHI, BKD, BLAND, BLESS, BLISS, BM, BOL, BR, BRI, BROCK, BSM, BTNC, BTW, BUI, BYD, CAZ, CBG, CCET, CCP, CEYE, CGD, CHARAN, CHAYO, CHIC, CHO, CITY, CIVIL, CK, CKP, CMAN, CMO, CMR, CNT, COLOR, COMAN, CPANEL, CPH, CPT, CRANE, CRD, CSP, CSR, CSS, CTW, CV, CWT, D, DCON, DITTO, DMT, DOD, DPAINT, DTCI, DV8, EASON, EE, EFORL, EMC, ESSO, F&D, FANCY, FMT, FN, FORTH, FTI, FVC, GENCO, GIFT, GL, GLAND, GLOCON, GLORY, GRAMMY, GRAND, GREEN, GSC, GTB, GYT, HFT, HL, HPT, HTECH, HUMAN, HYDRO, ICN, IFEC, IHL, IIG, IMH, IND, INGRS, INSET, IP, IRCP, IT, ITD, J, JAK, JAS, JCK, JCK, JCT, JDF, JMART, JMT, JP, JUBILE, JWD, KAMART, KC, KCC, KCM, KDH, KIAT, KISS, KK, KKC, KOOL, KTIS, KUN, KWC, KWM, KYE, LALIN, LEE, LEO, LIT, LOXLEY, LPH, LST, MACO, MANRIN, MATI, MAX, M-CHAI, MCS, MDX, MENA, METCO, MGT, MICRO, MIDA, MITSIB, MJD, MK, ML, MODERN, MORE, MPIC, MUD, MVP, NC, NCH, NCL, NDR, NER, NETBAY, NEW, NEWS, NEX, NFC, NNCL, NPK, NSL, NTV, NV, NVD, OHTL, OISHI, ONEE, OSP, OTO, PACE, PACO, PAF, PEACE, PERM, PF, PICO, PIN, PJW, PLUS, PMTA, POLAR, POMPUI, PORT, POST, PPM, PRAKIT, PRAPAT, PRECHA, PRIME, PRIN, PRO, PROEN, PROUD, PSG, PTC, PTECH, PTL, RAM, RBF, RCL, RICHY, RIH, ROCK, ROH, ROJIAA, RP, RPC, RPH, RSP, RT, S, S11, SA, SABUY, SAFARI, SALEE, SAM, SAMART, SAMCO, SAMTEL, SANKO, SAUCE, SAWAD, SAWANG, SCI, SCP, SDC, SE, SEAFCO, SECURE, SENAJ, SFLEX, SFP, SFT, SGF, SHANG, SHR, SIAM, SINAT, SIMAT, SISB, SK, SKE, SKN, SKY, SLM, SLP, SMART, SNNP, SO, SOLAR, SONIC, SPA, SPCG, SPC, SPUI, SO, SR, SSC, SST, STANN, STAR, SIAM, SICT, SIMAT, SIND, SMT, SNNP, SO, SOLAR, SONIC, SPA, SPCG, SPUI, SO, SS, STANLY, STARK, STC, STEC, STHAL, STIL, SNP, SO, SOLAR, SONIC, SPA, SPCG, SPUI, SO, SSC, SSS, STANLY, STARK, STC, STEC, S Explanations

Companies participating in Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) under Thai Institute of Directors (as of May 9, 2022) are categorised into: companies that have declared their intention to join CAC, and companies certified by CAC