## Commerce

SET COMM index Close: 28/9/2022
Bloomberg ticker: SETCOMM

34,392.55 -11.97 / -0.03%

Bt5,950mn



### Led by robust sales growth in 3Q22TD

Sector SSS in 3Q22TD is up for the fourth quarter at above 15% YoY to this year's best and will grow further YoY in 4Q22F on no lockdown and travel restrictions, more economic activities and tourists, and less stimulus that excluded modern retailers. Risks: less purchasing power, rising costs (electricity, wages, interest rate). Our picks are CRC, CPALL and HMPRO.

SSS growth in 3Q22TD best in 2022. SSS looks to have grown at above 15% YoY in 3Q22TD (vs -6% YoY in 3Q21 and 9% YoY in 2Q22), off 1) last year's low base during lockdowns; 2) return of economic activities and tourists; 3) growing farm income (+19% YoY in August, up for the eighth month from higher agricultural prices); 4) continued rise in product prices to adjust for inflation (i.e. fresh food) though some product prices (i.e. steel) turned down. SSS grew strongly YoY in July-August but slowed YoY in September as heavier rainfall YoY hindered store traffic.

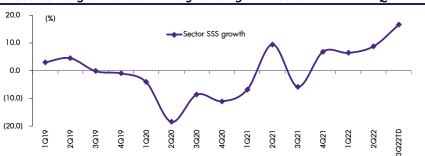
By company, SSS growth for players who were affected by store closures and curfews in 3Q21 have outperformed the sector in 3Q22TD: CRC (up about 50% YoY), CPALL (up above 20% YoY), and HMPRO (up about 20% YoY). This is followed by MAKRO (high single-digit growth YoY for the B2B unit and low single digit YoY for the B2C unit) and BJC (up in low single digits YoY) off last year's low base for non-food sales from the closure of sales area during lockdown but high base for food sales from the closure of wet markets, and GLOBAL (up in low single digits YoY) with insignificant store closures during lockdown in 3Q21.

SSS to grow YoY in 4Q22. We expect sector SSS to grow YoY in 4Q22 thanks to: 1) revived economic activities as the impact of COVID-19 fades amid mass vaccinations and off 4Q21's low base from government measures (night curfew in Bangkok lifted at end-Oct 2021 and nationwide at end-Nov 2021); 2) a steady growth in local and foreign tourists. In 8M22, local tourists numbered 128mn, up 237% YoY, and foreign tourists 4.4mn, +5849% YoY. Local tourist numbers were still 14% below pre-COVID level in 8M19 with foreign at 81% below. With the relaxation of travel restrictions and the reopening of land borders, INVX expects international tourist arrivals to hit 8mn in 2022F (from 428K in 2021), mostly in 4Q22; 3) less government stimulus that excluded modern trade retailers: the budget for Khon La Khrueng is Bt21bn in Sep-Oct 2022 vs Bt126bn in Jul-Dec 2021. (Of the Bt1.5trn emergency decree, 99% has been approved with only 10% still to be disbursed as of Sep 2022.)

**Risks** are changes in purchasing power, inflation-led rise in costs and higher interest rate. The sector's logistics costs account for 1-2% of sales, utilities 1-2% and payroll 4-9%. Factoring in a 17% electricity cost rise in Sep, a 5% minimum wage increase in Oct and assuming a 50bps rise in interest rate in Sep-Dec, we estimate a net profit erosion of 9% for the sector in 2023. This works out to a hit 5% for utilities (8% for staples and 2% discretionary), 1% for payroll (assuming 5-20% of employees are linked to minimum wage) and 3% for financial cost (affecting floating-rate and current portion of fixed-rate interest-bearing debt).

**Top picks.** We like CRC and CPALL, with the sector's best growth in 2022F led by strongly reviving sales off a low base from COVID-19. We also like HMPRO, with limited downside risk from higher costs, protected by its higher margin and lower floating-rate debt than peers.

### Sector SSS set to grow to reach this year's high at above 15% YoY in 3Q22TD



Valuation summary Rating Price TP ETR P/E (x) P/BV (x) 22F 23F 22F 23F (Bt) (Bt) (%) Outperform 33.0 CPALL Outperform 56.8 72.0 28.2 39.4 30.6 38.2 29.1 3.8 Outperform 40.0 GLOBAL Neutral 20.1 24.0 20.7 26.3 23.8 4.3 3.8 HMPRO Outperform 13.7 33.8 28.7 25.0 7.2 MAKRO Outperform 33.8 43.0 28.6 41.6 29.9

Source: InnovestX Research

Price p	Price performance												
	Al	bsolut	е	Re	Relative to SET								
(%)	1M	3M	12M	1M	3M	12M							
BJC	(1.5)	0.0	(0.8)	0.2	(0.8)	0.3							
CPALL	(5.8)	(6.6)	(9.6)	(4.2)	(7.3)	(8.6)							
CRC	1.3	13.5	17.6	3.0	12.5	19.0							
GLOBAL	3.6	8.6	(0.1)	5.4	7.8	1.0							
HMPRO	0.7	4.6	0.7	2.5	3.7	1.9							
MAKRO	(2.2)	(5.6)	(32.8)	(0.5)	(6.4)	(32.1)							

Source: SET, InnovestX Research



Source: SET, InnovestX Research

#### Analyst

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Source: InnovestX Research



Figure 1: Recap of Thai government measures to control COVID-19 in 2H21 and impact on retailers

Thai government measures to contain COVID-19	Effective period (July 12 -November 30, 2021)	Related companies
Closure of non-food stores (excluding construction material & home improvement stores outside malls) and non-food sales areas in stores	Partial closure in some provinces from 12 July, 2021 to 30 August, 2021	Mainly discretionary (department stores), partially staples
Limited inter-provincial travel	Limited inter-province travelling without necessity	Staples
Levied a night curfew	Imposed for 7 hours from 9.00 p.m. to 4.00 a.m. (Convenience stores will be closed for 8 hours, during 8.00 p.m. to 4.00 a.m.); shortened by an hour at end Sep 2021 and another two hours in mid-Oct 2021; lifted curfew in main provinces (including Bangkok) at end Oct 2021 and lifted curfew entirely at end Nov 2021	Staples (Convenience stores)

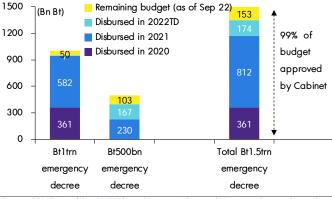
Source: InnovestX Research

Figure 2: Examples of government measures assisting household consumption in 2H22 vs 2H21

	Measures	Period	Budget approved (Bt mn)	Modern trade participation
2H21				
Other measures	A one-time subsidy of Bt200/person/month in July-Dec 2021 and additional Bt300/person/month in Nov-Dec 2021 for 14mn welfare cardholders and 2.5mn people who need special assistance	Jul-Dec 2021	28,826	Not allowed
Khon La Khrueng (phase 3)	A co-payment scheme to cover 29mn people for a half subsidy for purchase at eligible stores, with a maximum spending of Bt150/person/day or Bt4,500/person during the program	Jul-Dec 2021	126,000	Not allowed
Ying Chai Ying Dai	An e-voucher of up to Bt7,000/person (used from Aug-Dec 2021) for a refund of 10-15% on purchases of products and services of up to Bt60,000/person (capped at Bt5,000/day) during Jul-Sep 2021	Jul-Dec 2021	10,000	Allowed
2H22				
Other measures	A one-time subsidy of Bt200/person/month for 13.3mn welfare cardholders and 2.2mn people who need special assistance	Sep-Oct 2022	6,228	Not allowed
Khon La Khrueng (phase 5)	A co-payment scheme to cover 26.5mn people for a half subsidy for purchase at eligible stores, with a maximum spending of Bt150/person/day or Bt800/person during the program	Sep-Oct 2022	21,200	Not allowed

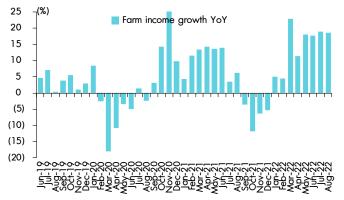
Source: Local newspapers and InnovestX Research

Figure 3: Of the Bt1.5trn emergency decree, 99% (Bt1.48trn) has been approved and 10% (Bt153bn) remains to be disbursed as of September 15, 2022



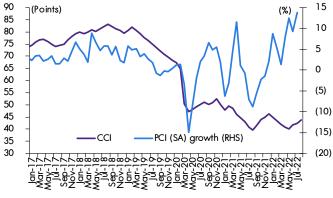
Source: PDMO (as of Sep 15, 2022) and InnovestX Research (Note Modern trade retailers were unable to participate in the majority of recent budget disbursement.)

Figure 5: Farm income index grew 19% YoY in August, up for eight consecutive months ...



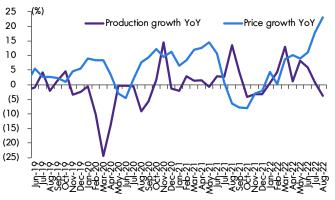
Source: OAE and InnovestX Research

Figure 4: Consumer Confidence Index (CCI) is up three months in a row from more positive view on rising tourists from easing travel restrictions



Source: UTCC, BoT and InnovestX Research

Figure 6: ... off a 23% YoY rise in agricultural price outpacing a 4% YoY drop in agricultural production



Source: OAE and InnovestX Research

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Figure 7: Fresh food prices have risen YoY in 2022TD

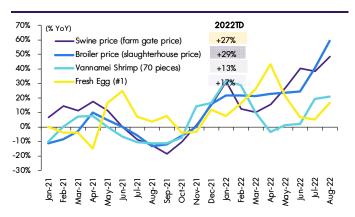


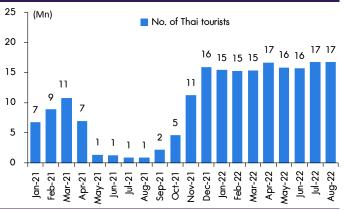
Figure 8: Steel prices turned to move down YoY in 3Q22TD



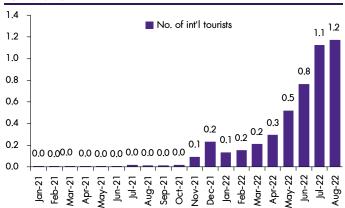
Source: CPF and InnovestX Research

Source: MOC and InnovestX Research

Figure 9: Local tourists reached 128mn in 8M22, +237% YoY Figure 10: International tourists reached 4.4mn in 8M22,



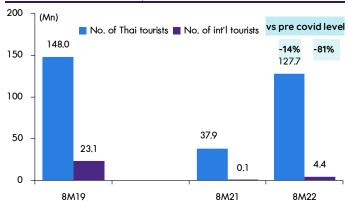
+5849% YoY



Source: Ministry of Tourism and Sports and InnovestX Research

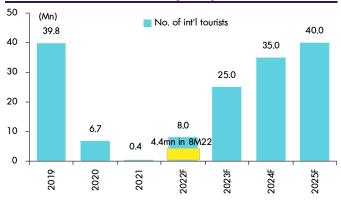
Source: Ministry of Tourism and Sports and InnovestX Research

Figure 11: 8M22 local and foreign tourists growing YoY, but still 14% and 81% below pre-covid level in 8M19



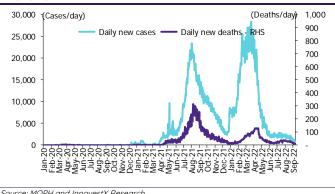
Source: Ministry of Tourism and Sports and InnovestX Research

Figure 12: INVX expects 2022 international tourist arrivals to accelerate, notably in 4Q22



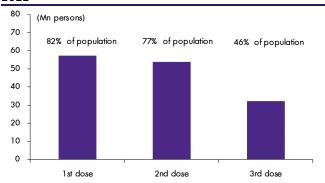
Source: InnovestX Research

Figure 13: Daily new COVID-19 cases and deaths in Thailand



Source: MOPH and InnovestX Research

Figure 14: Vaccination rate in Thailand, as of September



Source: MOPH and InnovestX Research

Figure 15: INVX sector care profit and care EPS recap and outlook

Figure 15: INVX S	ector cor	re proti	t ana co	re EPS I	recap an	ια ουτιο	ок						
Core profit (Bt mn)	1Q21	2Q21	3Q21	4Q21	1Q22	2Q22	% YoY	% QoQ	2019	2020	2021	2022F	2023F
BJC	953	800	358	1,374	1,249	1,157	44.7	(7.3)	7,205	4,454	3,485	5,091	6,384
CPALL	2,540	1,906	1,469	2,801	3,502	3,063	60.7	(12.5)	22,887	16,276	8,716	13,945	17,658
MAKRO	1,734	1,287	1,572	2,577	2,050	1,573	22.2	(23.3)	6,265	6,563	7,169	8,593	11,951
HMPRO	1,362	1,433	870	1,775	1,511	1,520	6.1	0.6	6,177	5,155	5,441	6,286	7,202
GLOBAL	966	972	659	747	1,156	1,048	7.8	(9.4)	2,103	1,930	3,344	3,674	4,053
CRC	450	(401)	(2,069)	2,210	1,104	1,849	n.a.	67.5	7,290	(909)	190	6,310	8,298
Total	8,005	5,997	2,859	11,483	10,572	10,211	70.3	(3.4)	51,926	33,469	28,345	43,901	55,546
% Growth YoY													
BJC	(20.9)	(0.5)	(66.1)	(0.9)	31.0	44.7			11.8	(38.2)	(21.7)	46.1	25.4
CPALL	(54.6)	(34.0)	(63.1)	(26.5)	37.9	60.7			7.9	(28.9)	(46.4)	60.0	26.6
MAKRO	3.1	9.1	(0.0)	21.0	18.3	22.2			5.4	4.8	9.2	19.9	39.1
HMPRO	7.6	52.0	(37.9)	14.9	10.9	6.1			9.1	(16.5)	5.5	15.5	14.6
GLOBAL	56.8	92.4	43.5	113.3	19.7	7.8			5.0	(8.2)	73.2	9.9	10.3
CRC	(47.0)	n.a.	n.a.	158.3	145.1	n.a.			3.3	n.a.	n.a.	3,223.6	31.5
Growth YoY (%)	(28.6)	76.8	(67.5)	13.9	32.1	70.3			7.5	(35.5)	(15.3)	54.9	26.5
Core EPS (Bt/sh)	1Q21	2Q21	3Q21	4Q21	1Q22	2Q22	% YoY	% QoQ	2019	2020	2021	2022F	2023F
= :=													

Core EPS (Bt/sh)	1Q21	2Q21	3Q21	4Q21	1Q22	2Q22	% YoY	% QoQ	2019	2020	2021	2022F	2023F
BJC	0.24	0.20	0.09	0.34	0.31	0.29	44.7	(7.3)	1.80	1.11	0.87	1.27	1.59
CPALL	0.25	0.18	0.14	0.28	0.36	0.31	69.9	(13.5)	2.44	1.70	0.86	1.44	1.85
MAKRO	0.36	0.27	0.33	0.40	0.19	0.15	(44.6)	(23.3)	1.31	1.37	1.25	0.81	1.13
HMPRO	0.10	0.11	0.07	0.13	0.11	0.12	6.1	0.6	0.47	0.39	0.41	0.48	0.55
GLOBAL	0.20	0.20	0.14	0.16	0.24	0.22	7.8	(9.4)	0.44	0.40	0.70	0.77	0.84
CRC	0.07	(0.07)	(0.34)	0.37	0.18	0.31	n.a.	67.5	1.55	(0.16)	0.03	1.05	1.38
Sector's core EPS	0.22	0.14	0.07	0.30	0.25	0.24	74.4	(3.5)	1.42	0.91	0.75	1.03	1.31
% Growth YoY													
BJC	(20.9)	(0.6)	(66.2)	(1.0)	31.0	44.7			11.7	(38.2)	(21.8)	46.1	25.4
CPALL	(57.1)	(37.3)	(67.4)	(28.4)	42.1	69.9			8.3	(30.2)	(49.5)	67.8	28.7
MAKRO	3.1	9.1	(0.0)	(9.1)	(46.3)	(44.6)			5.4	4.8	(8.8)	(34.9)	39.1
HMPRO	7.6	52.0	(37.9)	14.9	10.9	6.1			9.1	(16.5)	5.5	15.5	14.6
GLOBAL	56.8	92.4	43.5	113.3	19.7	7.8			5.0	(8.2)	73.2	9.9	10.3
CRC	(53.4)	(86.3)	(754.2)	158.3	145.1	n.a.			(36.4)	n.a.	n.a.	3,223.6	31.5
Growth YoY (%)	(29.2)	56.5	(64.3)	27.9	14.6	74.4			7.6	(36.3)	(18.0)	38.6	27.1

Source: InnovestX Research

Figure 16: INVX sector core profit vs consensus

Core profit (Bt mn)	INV	•		% INVX/Consensus (avg)						
	2022F	2023F		2022F			2023F	2022F	2023F	
			Average	Min	Max	Average	Min	Max		
BJC	5,091	6,384	5,133	4,685	5,366	6,157	6,384	6,477	-1%	4%
CPALL	13,945	17,658	14,525	13,204	17,188	20,205	17,595	23,824	-4%	-13%
MAKRO	8,593	11,951	8,373	7,125	9,535	12,511	11,895	13,728	3%	-4%
HMPRO	6,286	7,202	6,319	6,184	6,719	7,096	6,776	7,350	-1%	1%
GLOBAL	3,674	4,053	3,632	3,387	3,948	4,027	3,703	4,378	1%	1%
CRC	6,310	8,298	6,149	5,568	6,844	8,197	7,616	9,454	3%	1%

Source: Bloomberg and InnovestX Research

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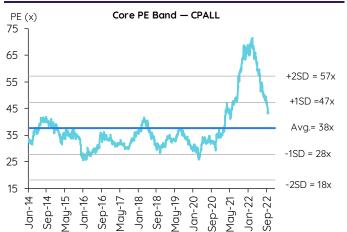
Figure 17: INVX sec	tor sale	s. marai	in. and r	net inter	est bea	rina DE	assumpt	tions					
SSS growth (%)	1Q21	2Q21	3Q21	4Q21	1Q22		ppts YoY p		2019	2020	2021	2022F	2023F
BJC/BIGC	(21.6)	(14.3)	(6.6)	(0.1)	2.9	5.2	19.5	2.3	(2.7)	(15.3)	(11.0)	4.5	3.5
CPALL	(17.1)	2.1	(9.2)	1.3	13.0	14.2	12.1	1.2	1.7	(14.5)	(6.7)	11.0	4.5
MAKRO (B2B only)	(1.2)	6.1	1.3	4.1	1.0	7.4	1.3	6.4	6.3	1.9	2.5	5.0	3.0
HMPRO	0.6	13.7	(11.0)	11.0	3.1	(1.1)	(14.8)	(4.2)	0.8	(8.5)	3.4	4.5	3.0
GLOBAL	13.0	35.0	12.6	15.0	7.4	1.5	(33.5)	(5.9)	3.5	(8.8)	18.9	4.0	3.0
CRC (simple avg)	(14.7)	14.0	(22.0)	9.7	11.0	25.3	11.3	14.3	(0.8)	(19.0)	(5.0)	15.0	3.5
- Fashion	(20.0)	29.0	(35.0)	17.0	22.0	56.0	27.0	34.0	(2.5)	(34.0)	(6.0)	30.0	4.0
- Hardline	(4.0)	24.0	(18.0)	14.0	6.0	2.0	(22.0)	(4.0)	(2.3)	(13.0)	3.0	5.0	3.0
- Food	(20.0)	(11.0)	(13.0)	(2.0)	5.0	18.0	29.0	13.0	2.4	(10.0)	(12.0)	10.0	3.5
Average	(6.8)	9.4	(5.8)	6.8	6.4	8.8	(0.7)	2.4	1.5	(10.7)	0.4	7.3	3.4
Avg - Staples	(15.0)	(4.3)	(6.9)	0.8	5.5	11.2	15.5	5.7	1.9	(9.5)	(6.8)	7.6	3.6
Avg - Discretionary	(2.6)	25.4	(12.9)	14.3	9.6	14.6	(10.8)	5.0	(0.1)	(16.1)	4.8	10.9	3.3
Avg Biodretionary	(2.0)	25.1	(12.7)	11.5	7.0	11.0	(10.0)	5.0	(0.1)	(10.1)			
No. store, ending	1Q21	2Q21	3Q21	4Q21	1Q22	2Q22	% YoY	% QoQ	2019	2020	2021	2022F	2023F
BJC/BIGC	1,588	1,616	1,658	1,714	1,752	1,792	10.9	2.3	1,374	1,572	1,714	1,876	2,032
CPALL	12,587	12,743	12,882	13,134	13,253	13,433	5.4	1.4	11,712	12,432	13,134	13,834	14,534
MAKRO	145	145	145	2,829	2,815	2,815	1,841.4	-	140	144	2,829	3,031	3,342
- B2B	145	145	145	149	151	154	6.2	2.0	140	144	149	181	218
- B2C				2,680	2,664	2,661	n.a.	(0.1)			2,680	2,850	3,124
HMPRO	115	115	115	114	114	114	(0.9)	-	113	115	114	120	124
GLOBAL	74	74	75	76	77	77	4.1	-	67	72	76	80	87
CRC	2,249	2,215	2,165	2,180	2,027	1,851	(16.4)	(8.7)	2,083	2,039	2,180	2,443	2,576
- Fashion	584	582	559	559	559	562	(3.4)	0.5	601	597	559	612	634
- Hardline	453	453	455	466	474	474	4.6	-	234	239	466	588	615
- Food	1,212	1,180	1,151	1,155	994	815	(30.9)	(18.0)	1,248	1,203	1,155	1,243	1,327
Total	16,758	16,908	17,040	20,047	20,038	20,082	18.8	0.2	15,489	16,374	20,047	21,384	22,695
Growth YoY (%)	6.1	6.0	5.5	22.4	19.6	18.8			5.8	5.7	22.4	6.7	6.1
GP margin (%)	1Q21	2Q21	3Q21	4Q21	1Q22	2Q22	ppts YoY p	nts OoO	2019	2020	2021	2022F	2023F
BJC	19.1	18.3	18.2	19.5	18.6	18.0	(0.3)	(0.6)	19.5	19.0	18.8	18.4	18.4
CPALL	21.2	21.2	21.0	21.6	21.5	21.0	(0.2)	(0.5)	22.7	21.9	21.3	21.4	21.7
MAKRO	12.1	11.3	12.2	17.5	17.2	16.6	5.3	(0.6)	10.3	12.0	13.6	16.5	16.9
HMPRO	25.7	25.2	25.2	27.1	26.0	25.7	0.5	(0.3)	25.7	25.3	25.8	26.2	26.4
GLOBAL	25.5	25.2	23.7	25.5	26.1	26.4	0.6	0.3	22.6	23.9	25.2	26.0	26.2
CRC	24.7	25.0	24.0	26.9	25.1	27.2	2.2	2.1	29.0	25.0	25.2	26.3	26.6
Average	21.4	21.2	20.7	23.0	22.4	22.5	1.3	0.1	21.6	21.2	21.7	22.5	22.7
Growth YoY (ppts)	0.0	0.9	(0.9)	1.5	1.0	1.3	1.5	0.1	0.3	(0.5)	0.5	0.8	0.2
EBIT margin (%)	1Q21	2Q21	3Q21	4Q21	1Q22	2Q22	ppts YoY p		2019	2020	2021	2022F	2023F
BJC	7.7	6.9	5.8	8.2	7.6	7.2	0.3	(0.3)	8.6	7.8	7.2	7.5	8.1
CPALL	4.6	4.4	3.7	4.3	4.6	4.0	(0.4)	(0.5)	6.2	5.3	4.3	4.5	4.8
MAKRO	4.2	3.3	4.0	4.6	3.8	3.1	(0.2)	(0.7)	4.0	4.1	4.0	3.6	4.1
HMPRO	12.0	11.4	9.0	13.7	12.6	12.1	0.7	(0.5)	12.7	11.4	11.6	12.4	13.2
GLOBAL	14.2	13.9	10.9	11.3	15.0	14.3	0.5	(0.7)	10.2	9.8	12.7	12.9	13.0
CRC	2.6	0.2	(4.2)	5.8	4.2	5.6	5.4	1.5	6.0	0.8	1.5	5.1	5.8
Average	7.5	6.7	4.9	8.0	8.0	7.7	1.1	(0.2)	7.9	6.5	6.9	7.7	8.2
Growth YoY (ppts)	0.0	2.2	(2.0)	1.0	0.4	1.1			(0.0)	(1.4)	0.4	0.8	0.5
Core profit margin (%)	1Q21	2Q21	3Q21	4Q21	1Q22	2Q22	ppts YoY p	pts QoQ	2019	2020	2021	2022F	2023F
BJC	2.9	2.3	1.0	3.7	3.4	3.0	0.7	(0.4)	4.6	3.1	2.5	3.3	4.0
CPALL	2.0	1.4	1.2	1.6	1.8	1.5	0.0	(0.3)	4.2	3.1	1.5	1.7	2.0
MAKRO	3.2	2.4	2.9	2.7	1.9	1.4	(1.0)	(0.5)	3.0	3.0	2.7	1.9	2.4
HMPRO	9.1	8.9	6.6	11.0	9.6	9.3	0.4	(0.3)	9.8	8.8	9.0	9.7	10.4
GLOBAL	11.1	10.9	8.6	9.1	12.0	11.4	0.4	(0.6)	7.5	7.2	10.0	10.3	10.4
CRC	1.0	(0.9)	(5.3)	4.1	2.1	3.5	4.4	1.4	3.6	-0.5	0.1	3.0	3.6
Average	4.9	4.2	2.5	5.3	5.1	5.0	0.8	(0.1)	5.4	4.1	4.3	5.0	5.5
Growth YoY (ppts)	0.0	1.8	(1.9)	0.7	0.3	8.0			0.1	(1.3)	0.2	0.7	0.5
Net IBD/E	1Q21	2Q21	3Q21	4Q21	1Q22	2Q22	ppts YoY p	pts OoO	2019	2020	2021	2022F	2023F
BJC	1.3	1.3	1.3	1.3	1.3	1.3	(0.0)	(0.0)	1.3	1.4	1.3	1.3	1.2
CPALL	2.3	2.5	2.4	1.2	1.2	1.3	(1.2)	0.0	1.1	2.2	1.2	1.1	1.0
MAKRO	0.2	0.4	0.4	0.4	0.4	0.4	0.1	0.0	0.2	0.0	0.4	0.4	0.4
HMPRO	0.2	0.4	0.4	0.4	0.4			0.0	0.2	0.0	0.4	0.4	0.4
				0.6	0.5	0.6 0.7	(0.1)	0.0	0.5	0.7	0.6	0.5	0.5
	0.7												0.5
GLOBAL	0.7	0.7	0.7				0.0						
GLOBAL CRC	2.0	2.2	2.2	2.0	2.0	1.9	(0.2)	(0.0)	1.3	1.9	2.0	1.7	1.5
GLOBAL CRC Average	2.0 <b>1.2</b>	2.2 <b>1.3</b>	2.2 1.3	2.0 <b>1.0</b>	2.0 <b>1.0</b>	1.9 <b>1.0</b>			1.3 <b>0.9</b>	1.9 <b>1.2</b>	2.0 <b>1.0</b>	1.7 <b>0.9</b>	1.5 <b>0.8</b>
GLOBAL CRC	2.0	2.2	2.2	2.0	2.0	1.9	(0.2)	(0.0)	1.3	1.9	2.0	1.7	1.5

Average
Growth YoY (ppts)
Source: InnovestX Research

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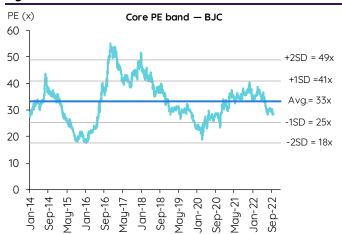
# inn@vest<sup>x</sup>

Figure 18: Historical core PE band for CPALL



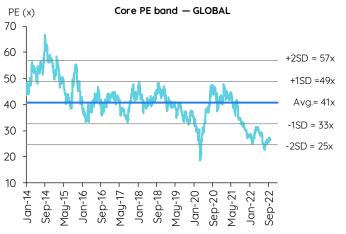
Source: InnovestX Research

Figure 20: Historical core PE band for BJC



Source: InnovestX Research

Figure 22: Historical core PE band for GLOBAL



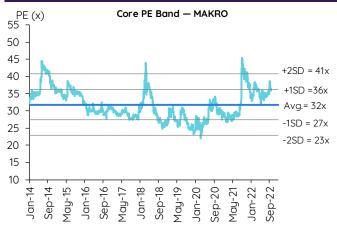
Source: InnovestX Research

Figure 24: Valuation summary (price as of Sep 28, 2022)

Rating Target ETR P/E (x) EPS growth (%) P/BV(x) **ROE (%)** Div. Yield (%) EV/EBITDA (x) Price 21A 22F 23F 22F 23F 22F (Bt/Sh) (Bt/Sh) 21A 22F 22F 23F 21A 22F 23F 21A 21A (%) 23F 21A 23F BJC Outperform 33.00 44.0 35.6 37.9 26.0 20.7 (22)46 25 1.1 1.1 1.0 3 4 2.0 2.3 2.7 15.4 14.0 12.7 **CPALL** Outperform 56.75 72.0 282 66.1 39.4 30.6 (49)68 29 1.7 1.7 1.6 0.8 1.4 1.7 17.8 13.5 12.1 CRC Outperform 40.00 46.0 16.0 38.2 29.1 3,224 31 4.1 3.8 3.5 0 10 12 8.0 1.0 18.1 12.3 10.8 n.m. n.m. 1.4 GLOBAL 24.0 4.3 17 Neutral 20.10 20.7 28.9 26.3 23.8 73 10 10 4.9 3.8 18 1.2 1.3 1.5 20.2 18.5 16.8 HMPRO Outperform 13.70 18.0 33.8 33.1 28.7 25.0 16 15 7.9 7.2 6.5 24 26 27 2.3 2.4 2.8 18.9 17.0 15.1 6 43.0 41.6 2.1 13.9 MAKRO Outperform 28.6 27.1 29.9 (9) (35)4 1.7 18.2 12.2 39 1.2 1.2 1.2 1.2 38.6 33.3 26.5 555 3.5 11 12 1.5 2.0 14.9 13.3 Average (0)25 3.2 2.9 9 1.6 18.1

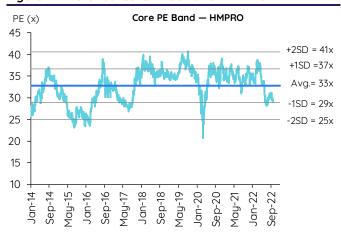
Source: InnovestX Research

Figure 19: Historical core PE band for MAKRO



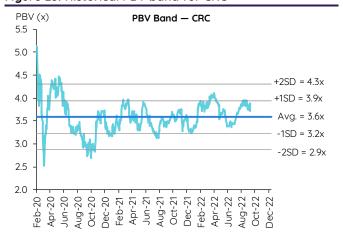
Source: InnovestX Research

Figure 21: Historical core PE band for HMPRO



Source: InnovestX Research

Figure 23: Historical PBV band for CRC



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Source: InnovestX Research

Thu, Sep 29, 2022



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#### CG Rating 2021 Companies with CG Rating

#### Companies with Excellent CG Scoring

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#### Companies with Very Good CG Scoring

2S, 7UP, ABICO, ABM, ACE, ACG, ADB, AEONTS, AGE, AHC, AIT, ALL, ALLA, ALUCON, AMANAH, AMARIN, APCO, APCS, APURE, AQUA, ASEFA, ASIAN, ASK, ATP30, BA, BC, BEC, BFIT, BJCHI, BB, CBG, CGH, CHAYO, CHOTI, CI, CMC, CPL, CRD, CSP, DCC, ASAP, ASIA, ASIMAR, ASN, B, BAM, BCH, BEYOND, BJC, BLA, BROOK, CEN, CHARAN, CHG, CHOW, CIG, COLOR, CPW, CSC, CWT, DCON, DHOUSE, DOD, DOHOME, DV8, EASON, EFORH, ERW, ESSO, ESTAR, ETE, FE, FLOYD, FN, FNS, FORTH, FSS, FTE, FVC, GEL, GENCO, GJS, GYT, HEMP, HPT, HTC, HYDRO, ICN, IFS, IMH, IND, INET, INSURE, IRC, IRCP, IT, ITD\*, J, JAS, JCK, JCKH, JMART, JMT, KBS, KCAR, KEX, KGI, KIAT\*, KISS, KOOL, KTIS, KUMWEL, KUN, KWC, KWM, L&E, LDC, LEO, LHK, LOXLEY, LRH, LST, M, MATCH, MBAX, MEGA, META, MFC\*, MGT, MICRO, MILL, MITSIB, MK, MODERN, MTI, NBC, NCAP, NCH, NETBAY, NEX, NINE, NRF, NTV, OCC, OGC, PATO, PB, PICO, PIMO, PJW, PL, PM, PMTA, PPP, PPPM, PRIME, PRIN, PRINC, PSTC, PT, QLT, RBF, RCL, RICHY, RML, ROJNA, RPC, RT, RWI, S11, SA, SAK, SALEE, SAMCO, SANKO, SAPPE, SAWAD, SCI, SCN, SCP, SE, SFLEX, SFP, SFT, SGF, SIAM, SINGER, SKE, SKN, SKR, SKY, SLP, SMIT, SMT, SNP, SO, SORKON, SPA, SPC, SPCG, SR, SRICHA, SSC, SSF, STANLY, STGT, STOWER\*, STPI, SUC, SWC, SYNEX, T, TAE, TAKUNI, TBSP, TCC, TCMC, TEAM, TFG, TFI, TIGER, TITLE, TKN, TKS, TM, TMC, TMD, TMI, TMILL, TNL, TNP, TOG, TPA, TPAC, TPCS, TPS, TRITN, TRT, TSE, TVT, TWP, UEC, UMI, UOBKH, UP, UPF, UPOIC, UTP, VCOM, VL, VNT, VPO, VRANDA, WGE, WIIK, WP, XO, XPG, YUASA

#### Companies with Good CG Scoring

A, AI, AIE, AJ, AMC, APP, AQ, ARIN, ĀS, AU, B52, BEAUTY, BGT, BH, BIG, BLAND, BM, BROCK, BSBM, BSM, BYD\*, CCP, CITY, CMO, CPT, CSR, EKH, EP, FMT, GLOCON\*, GSC, HTECH, IHL, INGRS, JAK, JTS, KASET, KK, KWG, LEE, BTNC, CAZ, CGD, CMAN, CMR, CRANE, D, EMC, F&D, GIFT, GREEN, GTB, HUMAN, IIG, INOX, JR, JUBILE, KCM, KKC, KYE, LPH, MATI, M-CHAI, MCS, MDX, MJD, MORE, MUD, NC, NDR, NFC, NNCL, NOVA, NPK, NUSA, OCEAN, PAF, PF, PK, PLE, PPM, PRAKIT, PRAPAT, PRECHA, PTL, RCI², RJH, RP, RSP, SABUY, SF, SGP, SICT, SIMAT, SISB, SK, SMART, SOLAR, SPACK, SPG, SQ, SSP, STARK, STC, SUPER, SVOA, TC, TCCC, THMUI, TNH, TNR, TOPP, TPCH, TPIPP, TPLAS, TPOLY, TQR, TTI, TYCN, UKEM, UMS, UNIQ, UPA, UREKA, VIBHA, W, WIN, WORK, WPH, YGG, ZIGA

#### Corporate Governance Report

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To recognize well performers, the list of companies attaining "Good", "Very Good" and "Excellent" levels of recognition

(Not including listed companies qualified in the "no announcement of the results" clause from 1 January 2020 to 26 October 2021) is publicized.

<sup>1</sup> TIP was voluntarily delisted from the Stock Exchange of Thailand effectively on July 24, 2021

 $^{2}$  RCI was voluntarily delisted from the Stock Exchange of Thailand, effectively on July 16, 2021

\* บริษัทหรือกรรมการหรือผู้บริหารของบริษัทที่มีช่าวด้านการกากับดูแลกิจการ เช่น การกระทาผิดเกี่ยวกับหลักทรัพย์ การทุจริต คอร์รัปซัน เป็นต้น ซึ่งการใช้ข้อมูล CGR ควรตระหนักถึงข่าวดังกล่าวประกอบด้วย

#### **Anti-corruption Progress Indicator**

#### Certified (ได้รับการรับรอง)

2S, 7UP, ADVANC, AF, AI, AIE, AIRA, AKP, AMA, AMANAH, AMATA, AMATAV, AP, APCS, AQUA, ARROW, AS, ASIAN, ASK, ASP, AWC, AYUD, B, BAFS, BAM, BANPU, BAY, BBL, BCH, BCP, BCPG, BE8, BEYOND, BGC, BGRIM, BKI, BLA, BPP, BROOK, BRR, BSBM, BTS, BWG, CEN, CENTEL, CFRESH, CGH, CHEWA, CHOTI, CHOW, CIG, CIMBT, CM, CMC, COM7, COTTO, CPALL, CPF, CPI, CPN, CSC, DCC, DELTA, DEMCO, DIMET, DRT, DATAC, DUSIT, EA, EASTW, ECL, EGCO, EP, EPG, ERW, ESTAR, ETE, FE, FNS, FPI, FPT, FSMART, FSS, FTE, GBX, GC, GCAP, GEL, GFPT, GGC, GJS, GPI, GPSC, GSTEEL, GULF, GUNKUL, HANA, HARN, HEMP, HENG, HMPRO, HTC, ICCI, ICHI, IFS, ILINK, INET, INSURE, INTUCH, IRC, IRPC, ITEL, IVL, JKN, JR, K, KASET, KBANK, KBS, KCAR, KCE, KGI, KKP, KSL, KTB, KTC, KWI, L&E, LANNA, LH, LHFG, LHK, LPN, LRH, M, MAKRO, MALEE, MATCH, MBAX, MBK, MC, MCOT, META, MFC, MFEC, MILL, MINT, MONO, MOONG, MSC, MST, MTC, MTI, NATION, NBC, NEP, NINE, NKI, NOBLE, NOK, NSI, NWR, OCC, OGC, ORI, PAP, PATO, PB, PCSGH, PDG, PDJ, PG, PHOL, PK, PL, PLANB, PLANET, PLAT, PM, PPP, PPPM, PPS, PR9, PREB, PRG, PRINC, PRM, PROS, PSH, PSL, PSTC, PT, PTG, PTT, PTTEP, PTTGC, PYLON, Q-CON, QH, QLT, QTC, RATCH, RML, RWI, S&J, SAAM, SABINA, SAPPE, SAT, SC, SCB, SCC, SCCC, SCG, SCGP, SCM, SCN, SEAOIL, SE-ED, SELIC, SENA, SGP, SINGER, SIRI, SITHAI, SKR, SMIT, SMK, SMPC, SNC, SNP, SORKON, SPACK, SPALI, SPC, SPI, SPRC, SRICHA, SSF, SSP, SSSC, SST, STA, STOWER, SUSCO, SVI, SYMC, SYNTEC, TAE, TAKUNI, TASCO, TCAP, TCMC, TFG, TFT, TFMAMA, TGH, THANI, THCOM, THIP, THRE, THREL, TIDLOR, TIPCO, TISCO, TKS, TKT, TMILL, TMT, TNITY, TNL, TNP, TNR, TOG, TOP, TOPP, TPA, TPCS, TPP, TRU, TRUE, TSC, TSTE, TSTH, TTA, TTB, TTCL, TU, TVDH, TVI, TVO, TWPC, U, UBE, UBIS, UEC, UKEM, UOBKH, UPF, UV, VGI, VIH, WACOAL, WHA, WHAUP, WICE, WIIK, XO, YUASA, ZEN, ZIGA

#### Declared (ประกาศเจตนารมณ์)

AH, AJ, ALT, APCO, B52, BEC, CHG, CI, CPL, CPR, CPW, CRC, DDD, DHOUSE, DOHOME, ECF, EKH, ETC, EVER, FLOYD, GLOBAL, III, ILM, INOX, JTS, KEX, KUMWEL, LDC, MAJOR, MEGA, NCAP, NOVA, NRF, NUSA, NYT, OR, PIMO, PLE, RS, SAK, SIS, STECH, STGT, SUPER, SVT, TKN, TMI, TQM, TSI, VARO, VCOM, VIBHA, WIN

#### N/A

#### Explanations

Companies participating in Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) under Thai Institute of Directors (as of May 9, 2022) are categorised into: companies that have declared their intention to join CAC, and companies certified by CAC.