Airports of Thailand

Public Companu Limited

Airports of Thailand

AOT

Bloomberg AOT TB Reuters AOT.BK



Strong 1QFY24F will be near-term catalyst

Despite some rebound, AOT's share price is still 9% below its November peak, dragged by the overhang from the proposed cancellation of duty-free purchases for arriving passengers. However, we see limited impact (3-4% of earnings or Bt2/share to TP). AOT is trading at 0.2x PEG, below regional average of 0.3x PEG, suggesting low expectations; good 1QFY24 earnings will be a near-term catalyst. We assign a 3-month tactical call of Outperform with end-2024 DCF TP of Bt84/share.

Limited impact from no duty-free shopping for arrivals. The government is studying about cancelling duty-free purchases for arriving passengers, hoping to boost shopping within the country. This was approved in principle by the cabinet on November 28, 2023. According to AOT, the duty-free concession with King Power will remain valid but will be amended with less area coverage; duty-free for arrivals accounts for ~10% of total duty-free area at its airports. We estimate this will slice 2% off AOT's revenue, subtract 3-4% from core earnings and lower our end-2024 DCF TP by Bt2/share. We will factor this into our forecast once it is official. At the same time, AOT can ameliorate the negative by converting the area to other commercial ventures through rentals. In our view, there will also be offset from the boost to tourism from other measures, particularly visa exemptions for those from China.

Expansion to drive long-term growth. In Figure 1 we detail AOT's committed capex of ~Bt96bn that will go to expanding passenger capacity at its existing airports, plus provisions for potential expansions such as airport management (~Bt10bn, in process) and two new airports (~Bt150bn, under feasibility study). These expansions will increase AOT's passenger capacity by 80-89% by 2031, to 209-219mn/year from 116mn/year, and will underwrite long-term growth. AOT's cash flow from operations at Bt32-46bn in FY2024-26 is believed sufficient to support its committed capex and its strong financial health with net cash position will allow debt funding of other investment in airport management and two new airports.

Strong 1QFY24 to be near-term catalyst (announced Feb 12). Figure 2 presents our estimate of AOT's core earnings of Bt5.6bn for 1QFY24 (October–December 2023), surging YoY and 54% QoQ, based on 16.9mn (+54% YoY, +13% QoQ, 83% of pre-COVID-19 level) international arrivals. These reached ~80% of pre-COVID-19 level in January 1-16, suggesting that MoM is trending up.

Current valuation reflects low market expectations. AOT is trading at 35x FY2024PE (+1SD of historical average in FY2010-19) or 0.2x PE-to-earnings growth (PEG), below the regional average of 0.3x PEG, suggesting low market expectations - though its earnings are trending up. Our end-2024 DCF TP is Bt84/share based on WACC at 7.2% and long-term growth of 2%.

Risks. Global economic slowdown. ESG risk is effective environmental management of greenhouse gases, energy, wastewater, noise and waste (E).

Forecasts and valuation

Year to 30 Sep	Unit	2022	2023	2024F	2025F	2026F
Revenue	(Btmn)	16,560	48,141	73,540	85,839	94,427
EBITDA	(Btmn)	(1,092)	23,524	45,150	55,214	62,345
Core profit	(Btmn)	(10,178)	9,248	25,687	31,694	37,140
Reported profit	(Btmn)	(11,088)	8,791	25,687	31,694	37,140
Core EPS	(Bt)	(0.71)	0.65	1.80	2.22	2.60
DPS	(Bt)	0.00	0.36	0.90	1.11	1.30
P/E, core	(x)	N.M.	97.3	35.0	28.4	24.2
EPS growth, core	(%)	N.M.	N.M.	177.8	23.4	17.2
P/BV, core	(x)	8.9	8.1	6.9	6.0	5.3
ROE	(%)	(9.4)	8.6	21.0	22.4	23.0
Dividend yield	(%)	0.0	0.6	1.4	1.8	2.1
EBITDA growth	(%)	N.M.	N.M.	91.9	22.3	12.9

Source: InnovestX Research

Tactical: OUTPERFORM (3-month)

Stock data Last close (Jan 16) (Bt) 63.00 Target price (Bt) 84.00 Mkt cap (Btbn) 900.00 Mkt cap (US\$mn) 25,431

,	,
Risk rating	L
Mkt cap (%) SET	5.22
Sector % SET	8.04
Shares issued (mn)	14,286
Par value (Bt)	1.00
12-m high / low (Bt)	75.5 / 58
Avg. daily 6m (US\$mn)	43.96
Foreign limit / actual (%)	30 / 8
Free float (%)	30.0
Dividend policy (%)	≥ 25

Share performance	•		
(%)	1M	3M	12M
Absolute	3.3	(7.7)	(14.0)
Relative to SET	2.5	(5.6)	3.1

Source: SET. InnovestX Research

2023 Sustainability / 2022 ESG Score

SET ESG Ratings

ESG Bloomberg Rank in the sector
ESG Score Rank 3/27
Environmental Score Rank 2/27
Social Score Rank 5/27
Governance Score Rank 4/27

ESG comment

AOT's ESG score rank is above sector average. AOT is clearly moving on its focus on sustainability development under its Sustainable Development Master Plan.

Source: Bloomberg Finance L.P.

Analyst

Raweenuch Piyakriengkai
Fundamental Investment
Analyst on Securities
(66-2) 949-1002

rawe enuch. piyak riengkai@scb.co.th

1



Value proposition

AOT is Thailand's largest airport operator with ~90% of all air passengers passing through its terminals. AOT operates two major airports in Bangkok (Suvarnabhumi and Don Mueang) and four regional airports in key destinations (Phuket, Chiang Mai, Hai Yai and Chiang Rai).

Business outlook

AOT's operations and earnings in FY2020-22 were severely damaged when Thailand's tourism vanished after the pandemic resulted in virtual elimination of international passenger traffic, amplified by the assistance it provided to concessionaires of its commercial areas and to airline operators extending through March 31, 2023. Thai tourism is now recovering strongly after the complete lifting of restrictions globally and this brought AOT's earnings back to the black in FY2023. We maintain our assumption of international passengers in FY2024 of 75.6mn (90% of pre-COVID-19 level) and forecast a jump in core earnings to Bt26bn in FY2024 from Bt9.2bn in FY2023. AOT is working to raise its non-aero revenue. In the future, it targets revenue breakdown between aero and non-aero at 50:50 from 56:44 pre-COVID-19.

Bullish views	Bearish views
1. Positioned as the first gainer as Thai tourism recovers, grounded in its strong financial health.	1. Speed of international passenger recovery to pre-COVID- 19 level may be hampered by new virus variants and high competition from other countries also pursuing travelers.
2. Long-term strategy to increase non-aero business, such as the Airport City commercial project.	

Key catalysts

Factor	Event	Impact	Comment
Near-term earnings outlook	1QFY24 earnings (October- December 2023)	+YoY +QoQ	We expect 1QFY24 core earnings (October–December 2023) to grow YoY and QoQ on a higher season for Thai tourism.
Factors to be aware of in 2023-24	Working to increase PSC	Positive	AOT reveals that it is working to increase passenger service charge (PSC) to now include transit passengers to offset the higher operating cost brought by expansion. The timeline is uncertain since an increase in PSC requires approval from the Civil Aviation Authority of Thailand (CAAT) and the cabinet.
Factors to be aware of in 2023-24	Airport management	Positive/ Negative	In August 2022, the cabinet assigned AOT all responsibility for management of three regional airports under the Department of Airports (DOA)– Krabi, Udon Thani and Buriram – and the Ministry of Transport is studying to add six other airports - Pitsanulok, Mae Sod, Ubon Ratchathani, Khon Kaen, Trang and Ranong airports. More airports in its network will help improve AOT's air traffic management and provide room to grow via upgrading some to international airports. As yet unknown are details of AOT's compensation to DOA and its plan to improve these airports. In 2019, all nine regional airports had 13.2mn passengers and Bt410mn profit, accounting for 9% of total passengers and 1.6% of core earnings for AOT's FY2019.

Sensitivity Analysis

Factor	Earnings sensitivity
1% change in international passengers at 75.6nm in FY2024.	This will change 1% to FY2024's core earnings.
A Bt100 increase in PSC from each international departing passenger	This will add 9% to FY2024's core earnings.
Bt100 collected from each transit passenger.	This will add 0.2% to FY2024's core earnings.



Our view on ESG

AOT is clearly moving on its focus on sustainability development under its Sustainable Development Master Plan. We expect to see further development in environmental issues. AOT has implemented policies for energy management but has not set a committed target. We have a positive view on its Board of Directors structure with a high proportion of independent directors at 66.67% of total members.

ESG Disclosure Score

Bloomberg ESG Score	55.78 (2022)		CG Ratin	g DJSI	SETESG	SET ESG Ratings
Rank in Sector	3/27	AOT	5	Yes	Yes	А

Environmental Issue (E)

- AOT has implemented a Carbon Management Plan, approved by the Airport Carbon Accreditation. Five AOT airports are accredited under the Airport Carbon Accreditation with Level 3: Optimization, while Phuket International Airport is accredited with Level 1: Mapping.
- AOT has collected and sorted out waste at Suvarnabhumi Airport by the certified contractors of ISO 14001:2015, with plans for other airports to follow suit in the future.
- AOT has conducted water management and wastewater treatment of Suvarnabhumi Airport by the certified contractors of ISO 14001:2015, with plans for other airports to follow suit in the future.
- We expect to see further development in environmental issues. AOT has implemented policies for energy management but has not set a committed target.

Social Issue (S)

- AOT has carried out the occupational health and safety procedures in accordance with ISO 45001:2018 standards in all operational areas. In FY2022, Lost Time Injury Frequency Rate (LTIFR) of employees was 0.22 case per 1 million working hours that was below its goal of zero.
- AOT's survey results in FY2022 revealed that the employees were satisfied at the highest level by 88.45% in work responsibility factors (pride in responsible jobs, delegation appropriate to employees' knowledge, abilities, and interests and systematic and standardized work processes). While 77.07% of least employee satisfaction was in work progress factors (an opportunity for growth). AOT will implement the project to achieve further concrete developments in this issue.
- AOT conducts regular auditory health and hearing performance check-up programs in the communities surrounding the airports to monitor and remedy the noise impact on community members. In FY2022, 2,877 members from 28 communities and 10 schools received auditory health and hearing performance check-ups.

Governance Issue (G)

- AOT has conducted business according to the AOT Safety Policy and AOT Safety Objectives which align with government regulations and national civil aviation safety policy and state safety objectives.
- AOT obtained an ITA score of 91.58 at A level from the Integrity and Transparency Assessment (ITA).
- AOT is listed in the Dow Jones Sustainability Indices
 (DJSI) World Index for the fourth consecutive year and in
 the DJSI Emerging Markets Index for the eighth
 consecutive year in the Transportation and
 Transportation Infrastructure Industry (TRA) and ranked
 first among fellow airport operators.
- As of 30 September 2022, the AOT Board of Directors consisted of 15 directors; 5 of whom were female directors (33.33% of total members). In this number, 14 were non-executive directors and 1 was executive director. There were 10 independent directors (66.67% of total members), which exceeded one-third of the total number of directors.
- The chairman is not an independent director.
- A major shareholder controls 70% of total issued and paid-up shares.

EGS Disclosure Score

	2021	2022
ESG Disclosure Score	60.75	55.78
Environment	53.88	45.70
Emissions Reduction Initiatives	Yes	Yes
Climate Change Policy	Yes	Yes
GHG Scope 1	3.20	2.50
GHG Scope 2 Location-Based	179.12	_
Energy Efficiency Policy	Yes	Yes
Total Energy Consumption	457.27	784.91
Waste Reduction Policy	Yes	Yes
Total Waste	19.34	18.36
Social	42.17	35.43
Human Rights Policy	Yes	Yes
Consumer Data Protection Policy	Yes	Yes
Pct Women in Workforce	39.94	39.76
Lost Time Incident Rate - Employees	0.02	0.04
Number of Employees - CSR	8,176	7,919
Total Hours Spent by Firm - Employee Training	59,834	74,225
Governance	86.09	86.09
Size of the Board	15	15
Board Meeting Attendance Pct	98	98
Number of Independent Directors	11	10
% Independent directors to total board members	73.33	66.67

Board Duration (Years)
Source: Bloomberg Finance L.P.

Disclaimer

Bloomberg ESG Disclosure Scores rate companies on their level of disclosure of ESG data. Bloomberg offers four disclosure scores, for overall ESG, as well as Environmental, Social, and Governance. To review the fully transparent methodology, calculate disclosure scores for any company, and compare a company's scores vs its peers, see ESG Disclosure Score Model in Bloomberg.



Financial statement

i	Dra	\fi+	and	Loce	Statemen	+
	P1 (HIL	CILICI	1 088	Storemen	ш

FY September 30	Unit	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024F	FY2025F	FY2026F
Total revenue	(Btmn)	62,783	31,179	7,086	16,560	48,141	73,540	85,839	94,427
Cost of goods sold	(Btmn)	(28,882)	(23,440)	(22,718)	(24,688)	(30,911)	(35,251)	(39,035)	(40,686)
Gross profit	(Btmn)	33,901	7,739	(15,632)	(8,128)	17,230	38,289	46,803	53,740
SG&A	(Btmn)	0	0	0	0	0	0	0	0
Other income	(Btmn)	1,601	1,427	630	313	294	404	901	991
Interest expense	(Btmn)	(815)	(646)	(2,973)	(2,930)	(2,890)	(3,153)	(3,152)	(2,877)
Pre-tax profit	(Btmn)	31,927	6,216	(19,542)	(12,954)	11,763	31,864	40,261	47,134
Corporate tax	(Btmn)	(6,389)	(1,038)	4,173	2,888	(2,235)	(5,735)	(8,052)	(9,427)
Equity a/c profits	(Btmn)	0	(0)	(0)	(0)	0	0	0	0
Minority interests	(Btmn)	(69)	22	50	(112)	(281)	(441)	(515)	(567)
Core profit	(Btmn)	25,470	5,200	(15,319)	(10,178)	9,248	25,687	31,694	37,140
Extra-ordinary items	(Btmn)	(443)	(879)	(1,003)	(909)	(457)	0	0	0
Net Profit	(Btmn)	25,026	4,321	(16,322)	(11,088)	8,791	25,687	31,694	37,140
EBITDA	(Btmn)	38,593	12,303	(7,541)	(1,092)	23,524	45,150	55,214	62,345
Core EPS	(Bt)	1.78	0.36	(1.07)	(0.71)	0.65	1.80	2.22	2.60
Net EPS	(Bt)	1.75	0.30	(1.14)	(0.78)	0.62	1.80	2.22	2.60
DPS	(Bt)	1.05	0.19	0.00	0.00	0.36	0.90	1.11	1.30

Balance Sheet

FY September 30	Unit	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024F	FY2025F	FY2026F
Total current assets	(Btmn)	80,787	50,491	21,499	8,476	19,014	33,376	55,650	59,087
Total fixed assets	(Btmn)	104,069	110,130	112,157	115,705	122,876	131,277	128,020	143,430
Total assets	(Btmn)	198,382	173,559	195,086	183,813	195,611	221,954	243,346	262,883
Total loans	(Btmn)	13,697	11,093	9,266	6,880	5,859	13,420	15,920	15,920
Total current liabilities	(Btmn)	26,182	15,333	13,610	14,495	23,293	20,550	22,651	22,534
Total long-term liabilities	(Btmn)	10,516	8,245	6,080	3,314	1,646	9,208	11,708	13,223
Total liabilities	(Btmn)	43,843	30,527	81,664	81,294	83,433	90,002	92,544	90,788
Paid-up capital	(Btmn)	14,286	14,286	14,286	14,286	14,286	14,286	14,286	14,286
Total equity	(Btmn)	154,539	143,032	113,421	102,519	112,178	131,952	150,802	172,095
BVPS	(Bt)	10.77	9.96	7.86	7.09	7.73	9.12	10.44	11.93

Cash Flow Statement

FY September 30	Unit	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024F	FY2025F	FY2026F
Core Profit	(Btmn)	25,470	5,200	(15,319)	(10,178)	9,248	25,687	31,694	37,140
Depreciation and amortization	(Btmn)	5,851	5,441	9,027	8,932	8,870	10,133	11,802	12,335
Operating cash flow	(Btmn)	32,916	259	(2,291)	(171)	16,873	32,393	42,373	45,509
Investing cash flow	(Btmn)	(11,578)	14,705	7,173	(936)	(11,559)	(22,113)	(10,920)	(28,435)
Financing cash flow	(Btmn)	(20,008)	(19,068)	(1,067)	(3,573)	(3,020)	704	(10,343)	(15,847)
Net cash flow	(Btmn)	1,330	(4,104)	3,816	(4,681)	2,293	10,983	21,110	1,227

Key Financial Ratios

FY September 30	Unit	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024F	FY2025F	FY2026F
Gross margin	(%)	54.0	24.8	(220.6)	(49.1)	35.8	52.1	54.5	56.9
Operating margin	(%)	54.0	24.8	(220.6)	(49.1)	35.8	52.1	54.5	56.9
EBITDA margin	(%)	61.5	39.5	(106.4)	(6.6)	48.9	61.4	64.3	66.0
EBIT margin	(%)	52.2	22.0	(233.8)	(60.5)	30.4	47.6	50.6	53.0
Net profit margin	(%)	39.9	13.9	(230.4)	(67.0)	18.3	34.9	36.9	39.3
ROE	(%)	17.0	3.5	(11.9)	(9.4)	8.6	21.0	22.4	23.0
ROA	(%)	13.2	2.8	(8.3)	(5.4)	4.9	12.3	13.6	14.7
Net D/E	(x)	Net cash	Net cash	Net cash	0.0	Net cash	0.0	Net cash	Net cash
Interest coverage	(x)	47.4	19.0	(2.5)	(0.4)	8.1	14.3	17.5	21.7
Debt service coverage	(x)	9.7	3.5	(1.2)	(0.2)	3.3	6.1	7.5	11.2
Payout Ratio	(%)	59.9	62.8	0.0	0.0	58.5	50.0	50.0	50.0

Main Assumptions

FY September 30	Unit	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024F	FY2025F	FY2026F
Total passengers	(mn)	141.9	72.6	20.0	46.7	100.1	133.5	149.0	160.8
- International	(mn)	84.0	37.5	1.0	13.9	53.9	75.6	88.2	97.1
- Domestic	(mn)	57.8	35.2	19.1	32.8	46.2	57.8	60.7	63.8
Total passenger growth	(%)	1.7	(48.8)	(72.5)	133.3	114.3	33.4	11.6	8.0
- International	(%)	4.4	(55.4)	(97.5)	1,360.3	287.9	40.3	16.7	10.0
- Domestic	(%)	(2.0)	(39.2)	(45.8)	72.0	40.8	25.3	5.0	5.0



Financial statement

FY September 30	Unit	1QFY22	2QFY22	3QFY22	4QFY22	1QFY23	2QFY23	3QFY23	4QFY23
Total revenue	(Btmn)	2,327	3,017	4,666	6,550	8,824	11,001	12,954	15,362
Cost of goods sold	(Btmn)	(5,693)	(5,925)	(6,283)	(6,787)	(6,940)	(7,235)	(7,448)	(9,288)
Gross profit	(Btmn)	(3,366)	(2,908)	(1,617)	(237)	1,884	3,765	5,507	6,074
SG&A	(Btmn)	0	0	0	0	0	0	0	0
Other income	(Btmn)	73	129	36	75	48	73	98	76
Interest expense	(Btmn)	(739)	(734)	(730)	(727)	(728)	(723)	(719)	(720)
Pre-tax profit	(Btmn)	(4,498)	(3,972)	(2,935)	(1,549)	611	2,423	4,226	4,504
Corporate tax	(Btmn)	1,090	749	549	499	(116)	(432)	(822)	(865)
Equity a/c profits	(Btmn)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	0
Minority interests	(Btmn)	32	(130)	(6)	(7)	(59)	(71)	(151)	0
Core profit	(Btmn)	(3,376)	(3,353)	(2,392)	(1,057)	436	1,920	3,253	3,639
Extra-ordinary items	(Btmn)	(895)	77	185	(276)	(93)	(59)	(97)	(207)
Net Profit	(Btmn)	(4,272)	(3,276)	(2,207)	(1,333)	343	1,861	3,156	3,432
EBITDA	(Btmn)	(1,467)	(1,054)	(22)	1,450	3,562	5,312	7,115	7,534
Core EPS	(Bt)	(0.24)	(0.23)	(0.17)	(0.07)	0.03	0.13	0.23	0.25
Net EPS	(Bt)	(0.30)	(0.23)	(0.15)	(0.09)	0.02	0.13	0.22	0.24

Balance Sheet

FY September 30	Unit	1QFY22	2QFY22	3QFY22	4QFY22	1QFY23	2QFY23	3QFY23	4QFY23
Total current assets	(Btmn)	13,532	11,258	9,233	8,476	8,846	11,452	14,947	19,014
Total fixed assets	(Btmn)	111,831	111,681	112,656	115,705	115,931	116,947	119,273	122,876
Total assets	(Btmn)	185,462	182,510	181,131	183,813	183,230	185,665	189,663	195,611
Total loans	(Btmn)	8,424	7,552	6,684	6,880	7,315	6,719	4,643	5,859
Total current liabilities	(Btmn)	9,807	9,984	10,571	14,495	15,779	19,170	19,884	23,293
Total long-term liabilities	(Btmn)	5,254	4,452	3,713	3,314	2,823	2,315	2,100	1,646
Total liabilities	(Btmn)	76,425	76,609	77,369	81,294	80,315	80,608	81,283	83,433
Paid-up capital	(Btmn)	14,286	14,286	14,286	14,286	14,286	14,286	14,286	14,286
Total equity	(Btmn)	109,036	105,902	103,762	102,519	102,914	105,057	108,380	112,178
BVPS	(Bt)	7.63	7.41	7.26	7.18	7.20	7.35	7.59	7.85

Cash Flow Statement

FY September 30	Unit	1QFY22	2QFY22	3QFY22	4QFY22	1QFY23	2QFY23	3QFY23	4QFY23
Core Profit	(Btmn)	(3,376)	(3,353)	(2,392)	(1,057)	436	1,920	3,253	3,639
Depreciation and amortization	(Btmn)	2,293	2,184	2,184	2,271	2,223	2,166	2,170	2,311
Operating cash flow	(Btmn)	(2,813)	(282)	537	2,387	3,277	4,018	4,897	4,680
Investing cash flow	(Btmn)	3,073	883	(1,867)	(3,025)	(3,502)	(1,921)	(2,574)	(3,562)
Financing cash flow	(Btmn)	(2,044)	(694)	(722)	(114)	301	(1,706)	(2,608)	993
Net cash flow	(Btmn)	(1,785)	(93)	(2,052)	(751)	76	391	(285)	2,111

Key Financial Ratios

FY September 30	Unit	1QFY22	2QFY22	3QFY22	4QFY22	1QFY23	2QFY23	3QFY23	4QFY23
Gross margin	(%)	(144.6)	(96.4)	(34.7)	(3.6)	21.4	34.2	42.5	39.5
Operating margin	(%)	(144.6)	(96.4)	(34.7)	(3.6)	21.4	34.2	42.5	39.5
EBITDA margin	(%)	(63.0)	(34.9)	(0.5)	22.1	40.4	48.3	54.9	49.0
EBIT margin	(%)	(161.5)	(107.3)	(47.3)	(12.5)	15.2	28.6	38.2	34.0
Net profit margin	(%)	(183.5)	(108.6)	(47.3)	(20.3)	3.9	16.9	24.4	22.3
ROE	(%)	(12.1)	(12.5)	(9.1)	(4.1)	1.7	7.4	12.2	13.2
ROA	(%)	(7.1)	(7.3)	(5.3)	(2.3)	0.9	4.2	6.9	7.6
Net D/E	(x)	Net cash	0.0	0.0	0.0	0.0	0.0	0.0	Net cash
Interest coverage	(x)	(2.0)	(1.4)	(0.0)	2.0	4.9	7.3	9.9	10.5
Debt service coverage	(x)	(1.0)	(0.7)	(0.0)	0.9	1.9	2.9	5.3	4.2

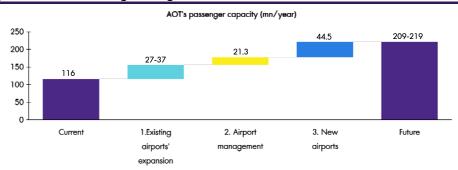
М	all	n /	Ass	υm	ıpt	ions	6

riam Assumptions									
FY September 30	Unit	1QFY22	2QFY22	3QFY22	4QFY22	1QFY23	2QFY23	3QFY23	4QFY23
Total passengers	(mn)	6.9	8.9	13.5	17.4	23.0	26.4	24.9	25.7
- International	(mn)	0.9	1.5	4.1	7.4	11.0	14.0	13.9	15.0
- Domestic	(mn)	6.0	7.4	9.4	9.9	12.0	12.5	11.0	10.7
Total passenger growth	(%)	(35.6)	76.9	315.9	1,648.2	233.0	195.8	85.2	47.8
- International	(%)	330.8	658.5	1,583.1	2,314.5	1,168.3	816.8	243.0	101.6
- Domestic	(%)	(42.6)	52.8	213.8	1,348.2	99.0	68.1	16.9	7.5

5 Wed, Jan 17, 2024



Figure 1: AOT's expansion to drive long-term growth.



	Passen	ger capacity (m	ın/year)	ļ		Expected
	Current	Additional	Future	CAPEX (Bt mn)	Investment period and detail	operating period
1. Expansion at	444	07.77	447.457	04.000	0 0004.00	
existing airports 1.1) Suvarnabhumi:	116	27-37	143-153	96,000	Over 2024-29	
3rd runway				10,000		2024
1.2) Suvarnabhumi:				10,000	Cabinet approved. Expect to start	2027
East Terminal expansion				7,830	construction in mid-2024.	2027
1.3) Don Mueana:					Cabinet approved. Expect to start	
Phase 3 expansion		10-20		36,829	construction in 2025	2030
1.4) Chiang Mai:						
Phase 1 expansion		8.5		10,000	Preparing plan to propose to cabinet.	2028
1.5) Phuket:						
Phase 2 expansion		5.5	·	10,000	Preparing plan to propose to cabinet.	2029
1.6) Chiang Rai:		_				2222
Phase 1 expansion		3		N.A.	Preparing plan to propose to cabinet.	2029
2. Airport management (3 airports from Department of Airport: DOA)			21.3	10,360	 In the process of granting Public Aerodrome Operating Certificate 	2024
Trom Department of Airport. DOA)			21.5	10,360	(PAOC).	2024
2.1) Udonthani Airport			6.5	3,500	As yet unknown are details of AOT's	
2.1) edeminarii / iii pert			0.0	0,000	compensation to DOA.	
2.2) Burirum Airport			2.8	460	'	
<u> </u>		Ì				
2.3) Krabi Airport			12	6,400		
					Under feasibility study.	
3. New airports			44.5	150,000	AOT expects the construction to take	2031
7.0			04.0		7 years.	
3.1) Lanna Airport (Chiang Mai 2)			21.0	70,000		
3.2) Andaman Airport (Phuket 2)			22.5	80,000		
Total	116		209-219	256,360		

Source: AOT, local newspapers and InnovestX Research

Figure 2: 1QFY24earnings preview

rigoro z. igi iz icarii	<u>9- </u>						
	Oct-22	Jan-23	Apr-23	Jul-23	Oct-23		
	Dec-22	Mar-23	Jun-23	Sep-23	Dec-23		
(Btmn)	1QFY23	2QFY23	3QFY23	4QFY23	1QFY24F	% YoY	% QoQ
Total revenue	8,824	11,001	12,954	15,362	16,739	89.7	9.0
Operating profit	1,884	3,765	5,507	6,074	8,150	332.6	34.2
EBITDA	3,562	5,312	7,115	7,534	10,523	195.4	39.7
Core profit	436	1,920	3,253	3,639	5,603	1,185.4	54.0
Net Profit	343	1,861	3,156	3,432	5,603	1,534.5	63.2
EPS (Bt/share)	0.02	0.13	0.22	0.24	0.39	1,534.5	63.2
Financial ratio							
Operating margin (%)	21.4	34.2	42.5	39.5	48.7		
EBITDA margin (%)	40.4	48.3	54.9	49.0	62.9		
Net profit margin (%)	3.9	16.9	24.4	22.3	33.5		
Key statistics							
No. of aircraft (movements)	150,378	163,705	160,799	165,010	178,205	18.5	8.0
No. of passenger (mn)	23.0	26.4	24.9	25.7	28.9	25.5	12.5
- International passengers	11.0	14.0	13.9	15.0	16.9	53.9	12.7
- Domestic passengers	12.0	12.5	11.0	10.7	12.0	(0.4)	12.4

Source: AOT and InnovestX Research

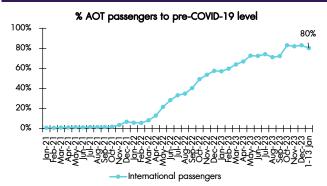


Figure 3: Five measures to support Thailand as a center for tourism spending

	• • • • • • • • • • • • • • • • • • • •	· · · · · · · · · · · · · · · · · · ·
	November 28, 2023, the cabinet approves in principle 5 measures support Thailand as a center for tourism spending.	Implementation
1)	Tax and financial measures to make Thai products interesting to tourists.	On January 2, 2024 the government announced: 1) The restructuring of taxation and excise taxes.
2)	Measures to improve the structure of excise tax rates and other taxes, including improving laws. and related regulations to support the tourism sector.	1.1) Restructuring excise tax for liquor products and a temporary reduction in the excise tax for entertainment business 1.2) Exempting import duties on some wine products 2) Improved criteria for checking goods for VAT refunds for tourists in order to reduce the queues as tourists attempt to get a VAT refund at airports.
3)	A proposal to eliminate duty-free shops in the arrival concourse to encourage more shopping by international visitors during their stay in Thailand.	Under study
4)	Relaxation of opening hours at night entertainment venues in important tourist destinations.	In December 2023, entertainment businesses in tourist destinations including Bangkok, Phuket, Chonburi, Koh Samui were allowed to stay open until 4 a.m.
5)	Possibility of extending the visa-free policy to cover visitors from more countries	In September last year, Thailand added four countries (China, Kazakhstan, India and Taiwan) to its visa-free list to boost tourism and the economy.

Source: Ministry of Finance and InnovestX Research

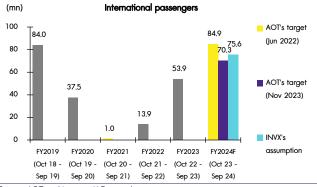
Figure 4: Rising international passengers



Source: AOT and InnovestX Research

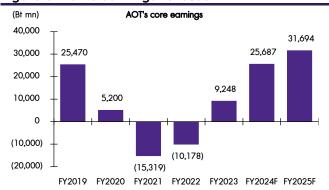
(mn) AOT's international passengers 10.0 8.0 6.0 4.0 2.0 0.0 Sep-20 Jan-22 Sep-22 Jan-23 May-21 Sep-21 May-22 23 Jan-21 May-May-Sep-횽 Source: AOT and InnovestX Research

Figure 5: International passenger forecast



Source: AOT and InnovestX Research

Figure 6: AOT's earnings forecast



Source: InnovestX Research

Figure 7: Regional valuation comparison

		Mkt Cap.		PE (x)		EPS Growth (%)			PEG (x)			EV/EBITDA (x)			PBV (x)			ROE (%)		
Company name	Country	(US\$ mn)	23F	24F	25F	23F	24F	25F	23F	24F	25F	23F	24F	25F	23F	24F	25F	23F	24F	25F
Airports Of Thailand	Thailand	25,478	97.3	35.0	28.4	N.M.	177.8	23.4	n.m.	0.2	1.2	38.2	20.1	16.1	8.1	6.9	6.0	8.6	21.0	22.4
Shang Intl Air-A	China	11,508	80.9	22.2	16.0	132.6	264.7	39.0	0.6	0.1	0.4	25.3	14.0	11.2	2.0	1.9	1.7	2.7	8.7	10.6
Auckland Airport	New Zealand	7,786	78.5	42.8	38.2	36.9	83.2	12.3	2.1	0.5	3.1	29.3	20.9	17.5	1.5	1.5	1.5	2.5	3.6	3.9
Japan Air Termin	Japan	3,908	67.4	35.2	29.3	192.0	91.3	20.1	0.4	0.4	1.5	19.4	11.9	10.3	3.6	3.4	3.2	5.2	10.0	11.3
Guangzhou Baiy-A	China	3,254	46.4	16.6	13.5	147.3	180.3	22.9	0.3	0.1	0.6	10.0	7.0	6.4	1.3	1.2	1.1	2.9	7.5	8.9
Malaysia Airport	Malaysia	2,703	32.9	17.6	15.5	195.4	86.6	13.5	0.2	0.2	1.2	8.1	6.5	6.2	1.7	1.7	1.6	5.7	10.2	10.8
Shenz Airport-A	China	1,868	44.9	30.6	22.3	126.2	46.6	37.4	0.4	0.7	0.6	14.1	12.6	11.3	1.2	1.2	1.1	3.0	3.9	5.1
Beijing Cap Ai-H	China	1,445	n.m	21.4	6.9	62.3	136.6	210.4	n.m.	0.2	0.0	45.3	8.5	5.9	0.7	0.6	0.6	(8.4)	3.9	7.5
Xiamen Interna-A	China	747	13.0	10.6	9.5	1,447.8	22.1	11.1	0.0	0.5	0.9	4.6	3.9	3.6	1.3	1.2	1.3	10.5	12.2	13.6
Average			57.7	25.8	20.0	292.6	121.0	43.3	0.6	0.3	1.0	21.6	11.7	9.8	2.4	2.2	2.0	3.6	9.0	10.5

Source: Bloomberg L.P. and InnovestX Research

Figure 8: Valuation summary (price as of Jan 16, 2024)

	Rating	Price	Target	ETR	P/E (x)		EPS growth (%)			P/BV (x)			ROE (%)			Div. Yield (%)			EV/EBITDA (x)			
		(Bt/Sh)	(Bt/Sh)	(%)	22A	23F	24F	22A	23F	24F	22A	23F	24F	22A	23F	24F	22A	23F	24F	22A	23F	24F
AAV	Neutral	2.06	2.6	26.2	n.m.	n.m.	21.3	32.6	96.2	n.m.	3.0	3.9	3.3	(50.0)	(4.0)	16.7	0.0	0.0	0.0	(49.0)	10.6	7.4
AOT	Outperform	63.00	84.0	33.9	n.m.	97.3	35.0	33.6	n.m.	177.8	8.9	8.1	6.9	(9.4)	8.6	21.0	0.0	0.6	1.4	(826.6)	38.2	20.1
Average					n.m.	97.3	28.2	33.1	96.2	177.8	5.9	6.0	5.1	(29.7)	2.3	18.9	0.0	0.3	0.7	(437.8)	24.4	13.7

Source: InnovestX Research

Wed, Jan 17, 2024



Disclaimer

The information in this report has been obtained from sources believed to be reliable. However, its accuracy or completeness is not guaranteed. Any opinions expressed herein reflect our judgment at this date and are subject to change without notice. This report is for information only. It is not to be construed as an offer, or solicitation of an offer to sell or buy any securities. We accept no liability for any loss arising from the use of this document. We or our associates may have an interest in the companies mentioned therein.

InnovestX Securities Company Limited ("INVX") is wholly owned by SCB X Public Company Limited ("SCBX") and The Siam Commercial Bank Public Company Limited ("SCBX") is majority-owned by SCBX. Any information related to SCB is for sector comparison purpose.

This document is prepared by InnovestX Securities Company Limited ("INVX") which is wholly-owned by SCB X Public Company Limited ("SCBX"). The Siam Commercial Bank Public Company Limited, which is majority-owned by SCBX, acts as financial advisor of the SCG Chemicals Public Company Limited (SCGC). Any opinions, news, research, analyses, prices, statements, forecasts, projections and/or other information contained in this document (the "Information") is provided as general information purposes only and shall not be construed as individualized recommendation of an offer to buy or sell or the solicitation of an offer to buy or sell any securities. INVX and/or its directors, officers and employees shall not be liable for any direct, indirect, incidental, special or consequential loss or damage, resulting from the use of or reliance on the Information, including without limitation to, damages for loss of profits. The investors shall use the Information in association with other information and opinion, including their own judgment in making investment decision. The Information is obtained from sources believed to be reliable, and INVX cannot guarantee the accuracy, completeness and/or correctness of the Information.

This document is prepared by InnovestX Securities Company Limited ("INVX") which is wholly-owned by SCB X Public Company Limited ("SCBX"). The Siam Commercial Bank Public Company Limited, which is majority-owned by SCBX, acts as financial advisor of the Big C Retail Company Limited (BRC), a subsidiary of Berli Jucker Public Company Limited. Any opinions, news, research, analyses, prices, statements, forecasts, projections and/or other information contained in this document (the "Information") is provided as general information purposes only and shall not be construed as individualized recommendation of an offer to buy or sell or the solicitation of an offer to buy or sell any securities. INVX and/or its directors, officers and employees shall not be liable for any direct, incidental, special or consequential loss or damage, resulting from the use of or reliance on the Information, including without limitation to, damages for loss of profits. The investors shall use the Information in association with other information and opinion, including their own judgment in making investment decision. The Information is obtained from sources believed to be reliable, and INVX cannot guarantee the accuracy, completeness and/or correctness of the Information.

This document is prepared by InnovestX Securities Company Limited ("INVX") which is wholly owned by SCB X Public Company Limited ("SCBX"). The Siam Commercial Bank Public Company Limited, which is majority-owned by SCBX, acts as financial advisor of the LH Hotel Leasehold Real Estate Investment Trust. Any opinions, news, research, analyses, prices, statements, forecasts, projections and/or other information contained in this document (the "Information") is provided as general information purposes only and shall not be construed as individualized recommendation of an offer to buy or sell or the solicitation of an offer to buy or sell any securities. INVX and/or its directors, officers and employees shall not be liable for any direct, incidental, special or consequential loss or damage, resulting from the use of or reliance on the Information, including without limitation to, damages for loss of profits. The investors shall use the Information in association with other information and opinion, including their own judgment in making investment decision. The Information is obtained from sources believed to be reliable, and INVX cannot guarantee the accuracy, completeness and/or correctness of the Information.

INVX reserves the right to modify the Information from time to time without notice and in its sole discretion. This document is delivered to intended recipient(s) only and is not permitted to reproduce, retransmit, disseminate, sell, distribute, republish, circulate or commercially exploit the Information in any manner without the prior written consent of INVX.

Futures and Options trading carry a high level of risk with the potential for substantial losses, and are not suitable for all persons. Before deciding to trade Futures and Options, you should carefully consider your financial position, investment objectives, level of experience, and risk appetite if Futures and Options trading are appropriate. The possibility exists that you could sustain a loss of some or all of your initial investment. You should be aware of all the risks associated with Futures and Options trading, and you are advised to rely on your own judgment while making investment decision and/or should seek advice from professional investment advisor if you have any doubts.

This document is delivered to intended recipient(s) only and is not permitted to reproduce, retransmit, disseminate, sell, distribute, republish, circulate or commercially exploit the Information in any manner without the prior written consent of INVX.

© Copyright 2022 InnovestX Securities Co., Ltd. All right reserved.



CG Rating 2023 Companies with CG Rating

Companies with Excellent CG Scoring

7UP, AAV, ABM, ACE, ACG, ADB, ADD, ADVANC, AEONTS, AF, AGE, AH, AHC, AIRA, AIT, AJ, AKP, AKR, ALLA, ALT, AMA, AMARIN, AMATA, AMATAV, ANAN, AOT, AP, APCO, APCS, ARIP, ARROW, ASEFA, ASK, ASP, ASW, ATP30, AUCT, AWC, AYUD, B, BA, BAFS, BAM, BANPU, BAY, BBGI, BBIK, BBL, BC, BCH, BCP, BCPG, BDMS, BEC, BEM, BEYOND, BGC, BGRIM, BH, BIZ, BJC, BJCHI, BKI, BLA, BOL, BPP, BRI, BROOK, BRR, BTS, BTW, BWG, BYD, CBG, CENTEL, CFRESH, CHASE, CHEWA, CHG, CHOW, CIMBT, CIVIL, CK, CKP, CM, CNT, COLOR, COM7, COTTO, CPALL, CPAXT, CPF, CPI, CPL, CPN, CPW, CRC, CRD, CSC, CSS, CV, DCC, DDD, DELTA, DEMCO, DMT, DOHOME, DRT, DUSIT, EA, EASTW, ECF, ECL, EE, EGCO, EPG, ERW, ETC, ETE, FE, FLOYD, FN, FPI, FPT, FSX, FVC, GBX, GC, GCAP, GENCO, GFPT, GGC, GLAND, GLOBAL, GPSC, GRAMMY, GULF, GUNKUL, HANA, HARN, HENG, HMPRO, HPT, HTC, ICC, ICHI, ICN, III, ILINK, ILM, IMH, IND, INET, INTUCH, IP, IRC, IRPC, ITC, ITEL, IVL, JAS, JTS, KBANK, KCC, KCE, KEX, KKP, KSL, KTB, KTC, KTMS, KUMWEL, KUN, LALIN, LANNA, LH, LHFG, LIT, LOXLEY, LPN, LRH, LST, M, MAJOR, MALEE, MATCH, MBK, MC, M-CHAI, MCOT, MEGA, MFC, MFEC, MILL, MINT, MONO, MOONG, MSC, MST, MTC, MTI, NC, NCH, NCL, NDR, NER, NKI, NOBLE, NRF, NTV, NVD, NWR, NYT, OCC, OISHI¹, ONEE, OR, ORI, OSP, OTO, PAP, PATO, PB, PCSGH, PDG, PDJ, PG, PHOL, PIMO, PJW, PLANB, PLAT, PLUS, PM, POLY, PORT, PPP, PPS, PR9, PR9, PRM, PRTR, PSH, PSL, PT, PTC, PTT, PTTEP, PTTGC, Q-CON, QH, QTC, RATCH, RBF, RPH, RS, RT, S, S&J, SA, SABINA, SAK, SAMART, SAMTEL, SAPPE, SAT, SBNEXT, SC, SCB, SCC, SCCG, SCGP, SCM, SDC, SEAFCO, SEAOIL, SECURE, SELIC, SENA, SENX, SFP², SFT, SGC, SGF, SGP, SHR, SICT, SIRI, SIS, SITHAI, SJWD, SKR, SM, SMPC, SMT, SNC, SNNP, SNP, SO, SPALI, SPC, SPCG, SPI, SPRC, SR, SSC, SSF, SSSC, STA, STC, STEC, STGT, STI, SUC, SUN, SUSCO, SUTHA, SVI, SVT, SYMC, SYNEX, SYNTEC, TACC, TACC, TACC, TEAMG, TEGH, TFG, TFMAMA, TGE, TGH, THANI, THOOM, THIP, THRE, THREL, TIDLOR, TIPH, TISCO, TK, TKN, TKS, TKT, TLI, TM, TMC, TMD, TMT, TNDT, TNITY, TNL, TNR, TOA, TOG, TOP, TPBI, TPCS, TPIPL, TPIPP, TPS, TQM, TQR, TRT, TRUE, TRV, TSC, TSTE, TSTH, TTA, TTB, TTCL, TTW, TURTLE, TVDH, TVH, TVO, TVT, TWPC, UAC, UBE, UBIS, UKEM, UP, UPF, UPOIC, UV, VCOM, VGI, VIBHA, VIH, VL, WACOAL, WGE, WHA, WHAUP, WICE, WINMED, WINNER, XPG, YUASA, ZEN

Companies with Very Good CG Scoring

2S, AS, AAI, AIE, ALUCON, AMR, APURE, ARIN, AS, ASIA, ASIAN, ASIMAR, ASN, AURA, BR, BSBM, BTG, CEN, CGH, CH, CHIC, CI, CIG, CMC, COMAN, CSP, DOD, DPAINT, DV8, EFORL, EKH, ESSO, ESTAR, EVER, FORTH, FSMART, FTI, GEL, GPI, HEALTH, HUMAN, IFS, INSET, IT, J, JCKH, JDF, JKN, JMART, JUBILE, K, KCAR, KGI, KIAT, KISS, KK, KTIS, KWC, KWM, LDC, LEO, LHK, MACO, METCO, MICRO, MK, MVP, NCAP, NOVA, NTSC, PACO, PIN, PQS, PREB, PRI, PRIME, PROEN, PROS, PROUD, PSTC, PTECH, PYLON, RCL, SALEE, SANKO, SCI, SCN, SE, SE-ED, SFLEX, SINGER, SKN, SONIC, SORKON, SPVI, SSP, SST, STANLY, STP, SUPER, SVOA, SWC, TCC, TEKA, TFM, TMILL, TNP, TPLAS, TPOLY, TRC, TRU, TRUBB, TSE, VRANDA, WAVE, WFX, WIIK, WIN, WP, XO

Companies with Good CG Scoring

24CS, AMANAH, AMARC, AMC, APP, ASAP, BCT, BE8, BIG, BIOTEC, BLESS, BSM, BVG, CAZ, CCET, CHARAN, CHAYO, CHOTI, CITY, CMAN, CMR, CRANE, CWT, DHOUSE, DTCENT, EASON, FNS, FTE, GIFT, GJS, GTB, GTV, GYT, HL, HTECH, HYDRO, IIG, INGRS, INSURE, IRCP, ITD, ITNS, JCK, JMT, JR, JSP, KBS, KGEN, KJL, L&E, LEE, MASTER, MBAX, MEB, MENA, META, MGT, MITSIB, MJD, MOSHI, MUD, NATION, NNCL, NPK, NSL, NV, OGC, PAF, PCC, PEACE, PICO, PK, PL, PLANET, PLE, PMTA, PPM, PRAKIT, PRAPAT, PRECHA, PRIN, PSG, RABBIT, READY, RJH, RSP, RWI, S11, SAAM, SAF, SAMCO, SAWAD, SCAP, SCP, SIAM, SKE, SKY, SMART, SMD, SMIT, SOLAR, SPA, STECH, STPI, SVR, TC, TCCC3, TEAM, TFI, TIGER, TITLE, TKC, TMI, TNH, TPA, TPAC, TRITN, UBA, UMI, UMS, UTP, VARO, VPO, W, WARRIX, WORK, WPH, YONG, ZIGA

Corporate Governance Report

The material contained in this publication is for general information only and is not intended as advice on any of the matters discussed herein. Readers and others should perform their own independent analysis as to the accuracy or completeness or legality of such information. The Thai Institute of Directors, its officers, the authors and editor make no representation or warranty as to the accuracy, completeness or legality of any of the information contained herein. By accepting this document, each recipient agrees that the Thai Institute of Directors Association, its officers, the authors and editor shall not have any liability for any information contained in, or for any omission from, this publication

The survey result is as of the date appearing in the Corporate Governance Report of Thai Listed Companies. As a result, the survey result may be changed after that date. InnovestX Securities Company Limited does not conform nor certify the accuracy of such survey result.

To recognize well performers, the list of companies attaining "Good", "Very Good" and "Excellent" levels of recognition (Not including listed companies qualified in the "no announcement of the results" clause from 1 January 2022 to 31 October 2023) is publicized.

¹OISHI was voluntarily delisted from the Stock Exchange of Thailand, effectively on September 6, 2023 ²SFP was voluntarily delisted from the Stock Exchange of Thailand, effectively on July 19, 2023

³TCCC was voluntarily delisted from the Stock Exchange of Thailand effectively on August 25, 2023

Anti-corruption Progress Indicator

Certified (ได้รับการรับรอง)

2S, 7UP, AAI, ADVANC, AF, AH, AI, AIE, AIRA, AJ, AKP, AMA, AMANAH, AMATAV, AP, APCS, AS, ASIAN, ASK, ASP, AWC, AYUD, B, BAFS, BAM, BANPU, BAY, BBGI, BBL, BCH, BCP, BCPG, BE8, BEC, BEYOND, BGC, BGRIM, BKI, BLA, BPP, BROOK, BRR, BSBM, BTS, BWG, CEN, CENTEL, CFRESH, CGH, CHEWA, CHOTI, CHOW, CIG, CIMBT, CM, CMC, COM7, CPALL, CPAXT, CPF, CPI, CPL, CPN, CPW, CRC, CSC, DCC, DELTA, DEMCO, DIMET, DOHOME, DRT, DUSIT, EA, EASTW, ECF, EGCO, EP, EPG, ERW, ESTAR, ETC, ete, fns, fpi, fpt, fsmart, fte, gbx, gc, gcap, gel, gfpt, ggc, gje, gpi, gpsc, gsteel, gulf, gunkul, hana, harn, heng, hmpro, htc, icc, ichi, ifs, iii, ilink, ilm, INET, INOX, INSURE, INTUCH, IRPC, ITEL, IVL, JAS, JKN, JR, JTS, KASET, KBANK, KBS, KCAR, KCC, KCE, KGEN, KGI, KKP, KSL, KTB, KTC, L&E, LANNA, LHFG, LHK, LPN, LRH, M, MAJOR, MALEE, MATCH, MBAX, MBK, MC, MCOT, META, MFC, MFEC, MILL, MINT, MONO, MOONG, MSC, MST, MTC, MTI, NATION, NCAP, NEP, NKI, NOBLE, NRF, NWR, TKS, TKT, TMD, TMILL, TMT, TNITY, TNL, TNP, TNR, TOG, TOP, TOPP, TPA, TPCS, TRT, TRU, TSC, TSI, TSTE, TSTH, TTA, TTB, TTCL, TU, TVDH, TVO, TWPC, UBE, UBIS, UEC, UKEM, UOBKH, UV, VCOM, VGI, VIH, WACOAL, WHA, WHAUP, WICE, WIIK, XO, YUASA, ZEN, ZIGA

Declared (ประกาศเจตนารมณ์)

ACE, ADB, ALT, AMC, ASW, BLAND, BTG, BYD, CAZ, CBG, CV, DEXON, DMT, EKH, FSX, GLOBAL, GREEN, ICN, IHL, ITC, J, JMART, JMT, LEO, LH, MENA, MITSIB, MODERN, NER, NEX, OSP, OTO, PLUS, POLY, PQS, PRIME, PROEN, PRTR, RBF, RT, SA, SANKO, SCB, SENX, SFLEX, SIS, SKE, SM, SVOA, TBN, TEGH, TIPH, TKN, TPAC, TPLAS, TQM, TRUE, W, WPH XPG

24CS, 3K-BAT, A, A5, AAV, ABM, ACAP, ACC, ACG, ADD, AEONTS, AFC, AGE, AHC, AIT, AJA, AKR, AKS, ALL, ALLA, ALPHAX, ALUCON, AMARC, AMARIN, AMR, ANAN, ANI, AOT, APCO, APEX, APP, APURE, AQUA, ARIN, ARIP, ARROW, ASAP, ASEFA, ASIA, ASIMAR, ASN, ATP30, AU, AUCT, AURA, B52, BA, BBIK, BC, BCT, BDMS, BEAUTY, BEM, BGT, BH, BIG, BIOTEC, BIS, BIZ, BJC, BJCHI, BKD, BLC, BLESS, BLISS, BM, BOL, BR, BRI, BROCK, BSM, BSRC, BTNC, BTW, BUI, BVG, CCET, CCP, CEYE, CGD, CH, CHARAN, CHASE, CHAYO, CHG, CHIC, CHO, CI, CITY, CIVIL, CK, CKP, CMAN, CMO, CMR, CNT, COCOCO, COLOR, COMAN, CPANEL, CPH, CPR, CPT, CRANE, CRD, CSP, CSR, CSS, CTW, CWT, D, DCON, DDD, DHOUSE, DITTO, DOD, DPAINT, DTCENT, DTCI, DV8, EASON, ECL, EE, EFORL, EMC, ETL, EVER, F&D, FANCY, FE, FLOYD, FMT, FN, FORTH, FTI, FVC, GABLE, GENCO, GFC, GIFT, GL, GLAND, GLOCON, GLORY, GRAMMY, GRAND, GSC, GTB, GTV, GYT, HEALTH, HFT, HL, HPT, HTECH, HUMAN, HYDRO, 12, IFEC, IIG, IMH, IND, INGRS, INSET, IP, IRC, IRCP, IT, ITD, ITNS, ITTHI, JAK, JCK, JCKH, JCT, JDF, JPARK, JSP, JUBILE, K, KAMART, KC, KCG, KCM, KDH, KEX, KIAT, KISS, KJL, KK, KKC, KLINIQ, KOOL, KTIS, KTMS, KUMWEL, KUN, KWC, KWI, KWM, KYE, LALIN, LDC, LEE, LIT, LOXLEY, LPH, LST, MANRIN, MASTER, MATI, MCA, M-CHAI, MCS, MDX, MEB, MEGA, METCO, MGC, MGI, MGT, MICRO, MIDA, MJD, MK, ML, MORE, MOSHI, MTW, MUD, MVP, NAM, NC, NCH, NCL, NDR, NETBAY, NEW, NEWS, NFC, NNCL, NOK, NOVA, NPK, NSL, NTSC, NTV, NUSA, NV, NVD, NYT, OHTL, ONEE, ORN, PACE, PACO, PAF, PCC, PEACE, PERM, PF, PHG, PICO, PIN, PJW, PLE, PLT, PMTA, POLAR, POMPUI, PORT, POST, PPM, PRAKIT, PRAPAT, PRECHA, PRI, PRIN, PRO, PROUD, PSG, PSP, PTC, PTL, RAM, RCL, READY, RICHY, RJH, ROCK, ROCTEC, ROH, ROJNA, RP, RPC, RPH, RSP, S, S11, SABUY, SAF, SAFARI, SAFE, SALEE, SAM, SAMART, SAMCO, SAMTEL, SAUCE, SAV, SAWANG, SBNEXT, SCAP, SCGD, SCI, SCL, SCP, SDC, SE, SEAFCO, SECURE, SFT, SGF, SHANG, SHR, SIAM, SICT, SIMAT, SINGER, SINO, SISB, SJWD, SK, SKN, SKY, SLM, SLP, SMART, SMD, SMT, SNNP, SO, SOLAR, SONIC, SPA, SPCG, SPG, SPVI, SQ, SR, SRS, SSC, SSS, STANLY, STARK, STC, STEC, STECH, STHAI, STI, STP, STPI, SUC, SUN, SVPER, SUTHAI, SVT, SWC, SYNEX, TACC, TAN, TAPAC, TC, TCC, TCJ, TCOAT, TEAM, TEAMG, TRITN, TRP, TRUBB, TRV, TSE, TTI, TTT, TTW, TURTLE, TVH, TVT, TWP, TWZ, TYCN, UAC, UBA, UMI, UMS, UNIQ, UP, UPF, UPOIC, UREKA, UTP, UVAN, VARO, VIBHA, VL, VNG, VPO, VRANDA, WARRIX, WAVE, WFX, WGE, WIN, WINDOW, WINMED, WINNER, WORK, WORLD, WP, YGG, YONG, ZAA

Explanations

Companies participating in Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) under Thai Institute of Directors (as of November 1, 2023) are categorised into: companies that have declared their intention to join CAC, and companies certified by CAC

9 Wed, Jan 17, 2024