

# Muangthai Capital

Muangthai Capital  
Public Company Limited

# MTC

Bloomberg  
Reuters

MTC TB  
MTC.BK



## 4Q23: Beat on lower credit cost

**With slightly better credit cost than estimated, MTC's 4Q23 results beat our forecast, with lower credit cost, good loan growth, falling NIM and rising cost to income ratio. Our trim in credit cost forecast leads us to raise our 2024F by 4% and we now expect 2024F earnings to grow 15%. We maintain Neutral with a hike in TP to Bt43 from Bt40.**

**4Q23: Beat on credit cost.** 4Q23 net profit rose 5% QoQ and 19% YoY to Bt1.35bn, beating INVX by 11% and consensus by 8% on lower-than-expected credit cost. Earnings slipped 4% in 2023.

### Highlights:

1. Asset quality: NPLs were flattish QoQ in 4Q23 as a result of write-offs; adding these back shows a jump in NPLs of 23% QoQ in 4Q23 (vs. 24% QoQ in 3Q23), suggesting QoQ stable NPL inflow. Credit cost came down 21 bps QoQ (+72 bps YoY) to 3.67%, lower than we anticipated. LLR coverage rose to 116% from 110% at 3Q23.

2. Loan growth: +3% QoQ, +19% YoY, slightly below its target of 20%.

3. NIM: -18 bps QoQ (-69 bps YoY), in line with expectations. Yield on loans slipped 2 bps QoQ. Cost of funds rose 19 bps QoQ.

4. Non-NII: +14% QoQ (-2% YoY) from higher fee and other income.

5. Cost to income ratio: +57 bps QoQ (+91 bps YoY) to 45.72%, as a result of a 4% QoQ rise in opex.

**Raise 2024F forecast.** We raise our 2024F by 4% after cutting credit cost by 10 bps to 3.6% (-10 bps). We expect 2024F earnings to turn around to 15% growth from a 4% contraction in 2023, with 19% loan growth, a 32 bps fall in NIM, a 10 bps reduction in credit cost and a slight rise in cost to income ratio.

**Lower-than-expected DPS.** MTC announced a DPS of Bt0.21 on 2023, giving yield of 0.5%. It cut payout ratio to merely 9% on 2023 from 40% on 2022, below our forecast of 15%.

**Maintain Neutral with TP.** We maintain Neutral with a hike in TP to Bt43 (based on 2.5x PBV or 16x PE for 2024F) from Bt40.

**Risks.** 1) Asset quality risk from an uneven economic recovery, 2) NIM risk from rising interest rates, 3) rising competition from banks, 4) regulatory risk and 5) risk of a capital call due to tight D/E relative to covenant.

### Forecasts and valuation

FY Dec	Unit	2022	2023	2024F	2025F	2026F
Net profit	(Bt mn)	5,093	4,906	5,636	6,881	8,180
EPS	(Bt)	2.40	2.31	2.66	3.25	3.86
BVPS	(Bt)	13.72	15.06	17.50	20.35	23.72
DPS	(Bt)	0.95	0.21	0.40	0.49	0.58
PER	(x)	18.11	18.80	16.36	13.40	11.27
EPS growth	(%)	3.00	(3.66)	14.87	22.09	18.88
PBV	(x)	3.17	2.89	2.49	2.14	1.83
ROE	(%)	18.88	16.08	16.33	17.15	17.51
Dividend yields	(%)	2.18	0.48	0.92	1.12	1.33

Source: InnovestX Research

## Tactical: NEUTRAL

(3-month)

### Stock data

Last close (Feb 20) (Bt)	43.50
Target price (Bt)	43.00
Mkt cap (Btbn)	92.22
Mkt cap (US\$mn)	2,564

Beta	M
Mkt cap (%) SET	0.54
Sector % SET	3.40
Shares issued (mn)	2,120
Par value (Bt)	1.00
12-m high / low (Bt)	47 / 30.8
Avg. daily 6m (US\$mn)	10.66
Foreign limit / actual (%)	49 / 5
Free float (%)	32.1
Dividend policy (%)	≥ 50

### Share performance

(%)	1M	3M	12M
Absolute	1.8	(2.2)	24.3
Relative to SET	1.9	0.8	50.2

Source: SET, InnovestX Research

### 2023 Sustainability / 2022 ESG Score

SET ESG Ratings	A
-----------------	---

### ESG Bloomberg Rank in the sector

ESG Score Rank	3/41
Environmental Score Rank	2/41
Social Score Rank	2/41
Governance Score Rank	1/41

### ESG comment

With a good ESG Score, MTC provides concrete targets on environmental issues with a decent policy on social issues and board of directors.

Source: Bloomberg Finance L.P.

### Analyst

**Kittima Sattayapan, CFA**

Fundamental Investment

Analyst on Securities

(66-2) 949-1003

kittima.sattayapan@scb.co.th

**Our view on ESG**

We view that MTC provides concrete targets on environmental issues with a committed timeline and actual performance relative to its targets. We view its management and governance as satisfactory, reflecting a decent size and a diverse board of directors and transparency with stakeholders.

**ESG Disclosure Score**

<b>Bloomberg ESG Score</b>	<b>52.08 (2022)</b>
Rank in Sector	3/41

<b>CG Rating</b>	<b>DJSI</b>	<b>SETESG</b>	<b>SET ESG Ratings</b>
MTC	5	No Yes	A

Source: Thai Institute of Directors (IOD), SET

**Environmental Issue (E)**

- In 2022, the Company improved the internal equipment procurement in the head office, corresponding with the new procurement policy to support the purchasing of environmentally friendly products.
- In 2022, the Company has conducted the organization’s carbon footprint by measuring greenhouse gas emission in 3 scopes.
- In 2022, the Company has set a plan to promote and push its partners as a guideline for operations in 2023, such as pushing and promoting business partners environmentally friendly materials are used.

**Social Issue (S)**

- MTC is committed to doing business in accordance with the national laws on human rights protection to ensure that the Company conducts business without violation of human rights in all business activities (Direct Activity). Therefore, it is appropriate to establish policies and guidelines on human rights. This includes all stakeholders in the Company’s value chain.

**Governance Issue (G)**

- As of December 31, 2022, its Board of Directors consists of 7 members, 4 of which are independent directors, 2 of which are women.
- The Chairman of the Board is an independent director and not be the same person as the Chairman of the Executive Committee and the Managing Director who perform their duties independently with the obvious separation of duties and responsibilities between each other.
- In 2022, MTC has been assessed by MSCI on its environmental, social and corporate governance performance or ESG, at “AA” level in the Consumer Finance sector.
- On the corporate governance assessment of listed companies in the Stock Exchange of Thailand for the year 2021, it was listed as being in the “excellent” level (5 stars) for the 4th consecutive year.

**ESG Disclosure Score**

	2021	2022
<b>ESG Disclosure Score</b>	<b>50.20</b>	<b>52.08</b>
<b>Environment</b>	<b>32.74</b>	<b>34.40</b>
Emissions Reduction Initiatives	No	No
Climate Change Policy	Yes	Yes
GHG Scope 1	6.47	8.24
Biodiversity Policy	No	No
Energy Efficiency Policy	Yes	Yes
Total Energy Consumption	36.10	69.22
<b>Social</b>	<b>30.35</b>	<b>34.34</b>
Human Rights Policy	Yes	Yes
Equal Opportunity Policy	Yes	Yes
Health and Safety Policy	Yes	Yes
Fatalities - Employees	0.00	0.00
Total Recordable Incident Rate - Employees	0.05	0.07
Number of Employees - CSR	11,460	13,005
<b>Governance</b>	<b>87.36</b>	<b>87.36</b>
Size of the Board	7	7
Number of Board Meetings for the Year	8	8
Board Meeting Attendance Pct	100	100
Number of Female Executives	3	3
Number of Independent Directors	4	4
Board Duration (Years)	3	3

Source: Bloomberg Finance L.P.

**Disclaimer**

Bloomberg ESG Disclosure Scores rate companies on their level of disclosure of ESG data. Bloomberg offers four disclosure scores, for overall ESG, as well as Environmental, Social, and Governance. To review the fully transparent methodology, calculate disclosure scores for any company, and compare a company’s scores vs its peers, see ESG Disclosure Score Model in Bloomberg.

## Financial statement

### Profit and Loss Statement

FY December 31	Unit	2019	2020	2021	2022	2023	2024F	2025F	2026F
Interest & dividend income	(Btmn)	11,880	13,962	15,195	19,199	23,500	27,913	33,086	38,753
Interest expense	(Btmn)	1,527	1,817	2,127	2,813	3,857	5,014	5,949	6,847
<b>Net interest income</b>	(Btmn)	<b>10,353</b>	<b>12,145</b>	<b>13,068</b>	<b>16,386</b>	<b>19,644</b>	<b>22,899</b>	<b>27,137</b>	<b>31,905</b>
Non-interest income	(Btmn)	808	771	824	869	1,026	1,174	1,307	1,432
Non-interest expenses	(Btmn)	5,314	6,144	6,961	8,069	9,702	11,448	13,395	15,538
<b>Earnings before tax &amp; provision</b>	(Btmn)	<b>5,847</b>	<b>6,771</b>	<b>6,930</b>	<b>9,187</b>	<b>10,967</b>	<b>12,625</b>	<b>15,050</b>	<b>17,799</b>
Tax	(Btmn)	1,056	1,303	1,257	1,267	1,220	1,409	1,720	2,045
Equities & minority interest	(Btmn)	0	0	0	0	0	0	0	0
<b>Core pre-provision profit</b>	(Btmn)	<b>4,792</b>	<b>5,469</b>	<b>5,673</b>	<b>7,920</b>	<b>9,748</b>	<b>11,216</b>	<b>13,330</b>	<b>15,754</b>
Provision	(Btmn)	554	255	728	2,827	4,841	5,580	6,449	7,574
<b>Core net profit</b>	(Btmn)	<b>4,237</b>	<b>5,214</b>	<b>4,945</b>	<b>5,093</b>	<b>4,906</b>	<b>5,636</b>	<b>6,881</b>	<b>8,180</b>
Extra item	(Btmn)	0	0	0	0	0	0	0	0
<b>Net profit</b>	(Btmn)	<b>4,237</b>	<b>5,214</b>	<b>4,945</b>	<b>5,093</b>	<b>4,906</b>	<b>5,636</b>	<b>6,881</b>	<b>8,180</b>
<b>EPS (Bt)</b>	<b>(Bt)</b>	<b>2.00</b>	<b>2.46</b>	<b>2.33</b>	<b>2.40</b>	<b>2.31</b>	<b>2.66</b>	<b>3.25</b>	<b>3.86</b>
<b>DPS (Bt)</b>	<b>(Bt)</b>	<b>0.30</b>	<b>0.37</b>	<b>0.37</b>	<b>0.95</b>	<b>0.21</b>	<b>0.40</b>	<b>0.49</b>	<b>0.58</b>

### Balance Sheet

FY December 31	Unit	2019	2020	2021	2022	2023	2024F	2025F	2026F
Cash	(Btmn)	783	1,378	1,306	3,213	2,822	3,250	3,273	3,394
Gross loans	(Btmn)	59,434	70,013	90,613	118,939	141,349	168,674	199,824	232,991
Loan loss reserve	(Btmn)	1,715	1,328	1,832	3,686	5,169	7,401	10,625	15,170
<b>Net loans</b>	(Btmn)	<b>58,623</b>	<b>69,640</b>	<b>89,981</b>	<b>116,928</b>	<b>138,149</b>	<b>163,242</b>	<b>191,168</b>	<b>219,791</b>
<b>Total assets</b>	(Btmn)	<b>61,872</b>	<b>77,222</b>	<b>98,390</b>	<b>128,066</b>	<b>150,156</b>	<b>176,047</b>	<b>204,382</b>	<b>233,530</b>
S-T borrowings	(Btmn)	14,689	20,081	29,661	32,718	47,822	54,032	60,722	67,322
L-T borrowings	(Btmn)	29,494	34,457	41,664	63,425	66,948	81,438	97,048	112,448
<b>Total liabilities</b>	(Btmn)	<b>45,900</b>	<b>56,540</b>	<b>73,521</b>	<b>98,976</b>	<b>118,239</b>	<b>138,939</b>	<b>161,239</b>	<b>183,239</b>
Paid-up capital	(Btmn)	2,120	2,120	2,120	2,120	2,120	2,120	2,120	2,120
<b>Total Equities</b>	(Btmn)	<b>15,972</b>	<b>20,682</b>	<b>24,869</b>	<b>29,091</b>	<b>31,917</b>	<b>37,108</b>	<b>43,143</b>	<b>50,291</b>
<b>BVPS (Bt)</b>	<b>(Bt)</b>	<b>7.53</b>	<b>9.76</b>	<b>11.73</b>	<b>13.72</b>	<b>15.06</b>	<b>17.50</b>	<b>20.35</b>	<b>23.72</b>

### Key Financial Ratios

FY December 31	Unit	2019	2020	2021	2022	2023	2024F	2025F	2026F
YoY loan growth	(%)	25.80	17.80	29.42	31.26	18.84	19.33	18.47	16.60
Yield on earn'g assets	(%)	22.27	21.57	18.92	18.32	18.06	18.01	17.96	17.91
Cost on int-bear'g liab	(%)	3.83	3.68	3.38	3.36	3.66	4.01	4.06	4.06
Spread	(%)	18.44	17.89	15.54	14.96	14.40	14.00	13.90	13.85
Net interest margin	(%)	19.41	18.76	16.27	15.64	15.09	14.77	14.73	14.74
Cost to income ratio	(%)	47.61	47.57	50.11	46.76	46.94	47.56	47.09	46.61
Provision expense/Total loans	(%)	1.04	0.39	0.91	2.70	3.72	3.60	3.50	3.50
NPLs/ Total Loans	(%)	1.05	1.07	1.41	2.95	3.16	3.17	3.19	3.20
LLR/NPLs	(%)	275.94	177.65	143.57	105.11	115.86	138.25	166.79	203.53
ROA	(%)	7.63	7.50	5.63	4.50	3.53	3.46	3.62	3.74
ROE	(%)	29.98	28.45	21.71	18.88	16.08	16.33	17.15	17.51
D/E	(X)	2.87	2.73	2.96	3.40	3.70	3.74	3.74	3.64

## Financial statement

### Profit and Loss Statement

(Btmn)

FY December 31	Unit	1Q22	2Q22	3Q22	4Q22	1Q23	2Q23	3Q23	4Q23
Interest & dividend income	(Btmn)	4,285	4,617	4,959	5,338	5,397	5,754	6,063	6,287
Interest expense	(Btmn)	604	663	737	810	848	909	1,004	1,096
<b>Net interest income</b>	(Btmn)	<b>3,682</b>	<b>3,955</b>	<b>4,222</b>	<b>4,528</b>	<b>4,549</b>	<b>4,845</b>	<b>5,059</b>	<b>5,191</b>
Non-interest income	(Btmn)	163	208	226	273	233	287	236	269
Non-interest expenses	(Btmn)	1,963	1,946	2,008	2,152	2,352	2,463	2,391	2,496
<b>Earnings before tax &amp; provision</b>	(Btmn)	<b>1,881</b>	<b>2,216</b>	<b>2,440</b>	<b>2,649</b>	<b>2,431</b>	<b>2,669</b>	<b>2,904</b>	<b>2,963</b>
Tax	(Btmn)	357	355	312	243	295	269	320	336
Equities & minority interest	(Btmn)	0	0	0	0	0	0	0	0
<b>Core pre-provision profit</b>	(Btmn)	<b>1,524</b>	<b>1,861</b>	<b>2,129</b>	<b>2,406</b>	<b>2,136</b>	<b>2,400</b>	<b>2,585</b>	<b>2,627</b>
Provision	(Btmn)	149	481	923	1,274	1,066	1,200	1,300	1,276
<b>Core net profit</b>	(Btmn)	<b>1,376</b>	<b>1,381</b>	<b>1,205</b>	<b>1,132</b>	<b>1,070</b>	<b>1,200</b>	<b>1,285</b>	<b>1,351</b>
Extra item	(Btmn)	0	0	0	0	0	0	0	0
<b>Net profit</b>	(Btmn)	<b>1,376</b>	<b>1,381</b>	<b>1,205</b>	<b>1,132</b>	<b>1,070</b>	<b>1,200</b>	<b>1,285</b>	<b>1,351</b>
<b>EPS (Bt)</b>	<b>(Bt)</b>	<b>0.65</b>	<b>0.65</b>	<b>0.57</b>	<b>0.53</b>	<b>0.50</b>	<b>0.57</b>	<b>0.61</b>	<b>0.64</b>

### Balance Sheet

FY December 31	Unit	1Q22	2Q22	3Q22	4Q22	1Q23	2Q23	3Q23	4Q23
Cash	(Btmn)	1,652	2,879	3,654	3,213	1,918	1,640	2,801	2,822
Gross loans	(Btmn)	97,364	106,056	113,099	118,939	124,053	131,090	136,891	141,349
Loan loss reserve	(Btmn)	1,840	2,025	2,671	3,686	4,191	4,699	4,865	5,169
<b>Net loans</b>	(Btmn)	<b>96,773</b>	<b>105,376</b>	<b>111,915</b>	<b>116,928</b>	<b>121,553</b>	<b>128,151</b>	<b>133,878</b>	<b>138,149</b>
<b>Total assets</b>	(Btmn)	<b>105,811</b>	<b>115,822</b>	<b>123,220</b>	<b>128,066</b>	<b>131,802</b>	<b>138,498</b>	<b>145,506</b>	<b>150,156</b>
S-T borrowings	(Btmn)	31,242	33,891	30,673	32,718	31,223	36,064	43,429	47,822
L-T borrowings	(Btmn)	46,093	53,055	62,559	63,425	67,313	70,263	68,900	66,948
<b>Total liabilities</b>	(Btmn)	<b>79,567</b>	<b>88,982</b>	<b>95,206</b>	<b>98,976</b>	<b>101,660</b>	<b>109,112</b>	<b>114,864</b>	<b>118,239</b>
Paid-up capital	(Btmn)	2,120	2,120	2,120	2,120	2,120	2,120	2,120	2,120
<b>Total Equities</b>	(Btmn)	<b>26,244</b>	<b>26,840</b>	<b>28,014</b>	<b>29,091</b>	<b>30,142</b>	<b>29,386</b>	<b>30,642</b>	<b>31,917</b>
<b>BVPS (Bt)</b>	<b>(Bt)</b>	<b>12.38</b>	<b>12.66</b>	<b>13.21</b>	<b>13.72</b>	<b>14.22</b>	<b>13.86</b>	<b>14.45</b>	<b>15.06</b>

### Key Financial Ratios

FY December 31	Unit	1Q22	2Q22	3Q22	4Q22	1Q23	2Q23	3Q23	4Q23
YoY loan growth	(%)	33.94	34.34	34.87	31.26	27.41	23.61	21.04	18.84
Yield on earn'g assets	(%)	18.24	18.16	18.10	18.40	17.77	18.04	18.10	18.08
Cost on int-bear'g liab	(%)	3.25	3.23	3.27	3.42	3.48	3.55	3.67	3.86
Spread	(%)	14.99	14.93	14.83	14.98	14.28	14.49	14.43	14.21
Net interest margin	(%)	15.67	15.55	15.41	15.61	14.98	15.19	15.10	14.92
Cost to income ratio	(%)	51.06	46.76	45.14	44.82	49.18	47.99	45.15	45.72
Provision expense/Total loans (%)	(%)	0.63	1.89	3.37	4.39	3.51	3.76	3.88	3.67
NPLs/ Total Loans	(%)	1.67	1.98	2.31	2.95	3.22	3.41	3.22	3.16
LLR/NPLs	(%)	112.90	96.26	102.29	105.11	105.00	105.15	110.27	115.86
ROA	(%)	5.39	4.98	4.03	3.60	3.29	3.55	3.62	3.66
ROE	(%)	21.53	20.81	17.58	15.85	14.45	16.13	17.13	17.28
D/E	(x)	3.03	3.32	3.40	3.40	3.37	3.71	3.75	3.70

**Figure 1: Quarterly results**

P & L (Bt mn)	4Q22	3Q23	4Q23	%YoY ch	%QoQ ch	2022	2023	% YoY ch
Net interest income	4,528	5,059	5,191	15	3	16,386	19,644	20
Non-interest income	273	236	269	(2)	14	869	1,026	18
Operating expenses	2,152	2,391	2,496	16	4	8,069	9,702	20
Pre-provision profit	2,649	2,904	2,963	12	2	9,187	10,967	19
Less Provision	1,274	1,300	1,276	0	(2)	2,827	4,841	71
Pre-tax profit	1,375	1,605	1,687	23	5	6,360	6,126	(4)
Income tax	243	320	336	38	5	1,267	1,220	(4)
Net profit	1,132	1,285	1,351	19	5	5,093	4,906	(4)
EPS (Bt)	0.53	0.61	0.64	19	5	2.40	2.31	(4)
B/S (Bt mn)	4Q22	3Q23	4Q23	%YoY ch	%QoQ ch	2022	2023	%YoY ch
Gross loans	118,939	136,891	141,349	19	3	118,939	141,349	18
Liabilities	98,976	114,864	118,239	19	3	98,976	118,239	19
BVPS (Bt)	13.72	14.45	15.06	10	4	13.72	15.06	10
Ratios (%)	4Q22	3Q23	4Q23	%YoY ch*	%QoQ ch*	2022	2023	YoY ch*
Yield on loans	18.40	18.10	18.08	(0.33)	(0.02)	18.32	18.06	(0.27)
Cost of funds	3.42	3.67	3.86	0.44	0.19	3.36	3.66	0.30
Net interest margin	15.61	15.10	14.92	(0.69)	(0.18)	15.64	15.09	(0.55)
Cost to income	44.82	45.15	45.72	0.91	0.57	46.76	-	(46.76)
Credit cost	4.39	3.88	3.67	(0.72)	(0.21)	2.70	3.72	1.02
NPLs/gross loans	2.95	3.22	3.16	0.21	(0.07)	2.95	3.16	0.21
LLR/NPL	105	110	116	10.75	5.59	105	116	10.75
D/E(x)	3.40	3.75	3.70	0.30	(0.04)	3.40	3.70	0.30

Source: InnovestX Research

Note: \* Percentage points

**Figure 2: Valuation summary** (price as of Feb 20, 2024)

	Rating	Price (Bt/Sh)	Target (Bt/Sh)	ETR (%)	P/E (x)			EPS growth (%)			P/BV (x)			ROE (%)			Div. Yield (%)		
					22A	23F	24F	22A	23F	24F	22A	23F	24F	22A	23F	24F	22A	23F	24F
AEONTS	Neutral	149.50	164.0	12.5	9.8	12.5	12.2	7	(21)	2	1.6	1.5	1.4	18	13	12	3.7	2.8	2.9
KTC	Underperform	43.00	44.0	5.0	15.7	15.2	14.7	20	3	3	3.5	3.1	2.8	24	22	20	2.6	2.6	2.7
MTC	Neutral	43.50	43.0	(0.7)	18.1	18.8	16.4	3	(4)	15	3.2	2.9	2.5	19	16	16	2.2	0.5	0.9
SAWAD	Neutral	40.25	47.0	18.1	12.3	10.9	10.1	(5)	13	8	2.2	2.0	1.7	18	19	18	4.5	1.4	1.5
TIDLOR	Outperform	22.40	26.0	17.3	15.4	15.8	13.0	7	(3)	21	2.2	2.1	1.9	15	14	15	1.3	1.3	1.5
THANI	Neutral	2.26	2.3	7.3	7.3	9.9	10.6	3	(27)	(6)	1.0	1.0	1.0	14	10	9	7.5	5.5	5.2
<b>Average</b>					<b>13.1</b>	<b>13.8</b>	<b>12.8</b>	<b>6</b>	<b>(6)</b>	<b>7</b>	<b>2.3</b>	<b>2.1</b>	<b>1.9</b>	<b>18</b>	<b>16</b>	<b>15</b>	<b>3.6</b>	<b>2.4</b>	<b>2.5</b>

Source: InnovestX Research

**Disclaimer**

The information in this report has been obtained from sources believed to be reliable. However, its accuracy or completeness is not guaranteed. Any opinions expressed herein reflect our judgment at this date and are subject to change without notice. This report is for information only. It is not to be construed as an offer, or solicitation of an offer to sell or buy any securities. We accept no liability for any loss arising from the use of this document. We or our associates may have an interest in the companies mentioned therein.

InnovestX Securities Company Limited ("INVX") is wholly owned by SCB X Public Company Limited ("SCBX") and The Siam Commercial Bank Public Company Limited ("SCB") is majority-owned by SCBX. Any information related to SCB is for sector comparison purpose.

This document is prepared by InnovestX Securities Company Limited ("INVX") which is wholly-owned by SCB X Public Company Limited ("SCBX"). The Siam Commercial Bank Public Company Limited, which is majority-owned by SCBX, acts as financial advisor of the SCG Chemicals Public Company Limited (SCGC). Any opinions, news, research, analyses, prices, statements, forecasts, projections and/or other information contained in this document (the "Information") is provided as general information purposes only and shall not be construed as individualized recommendation of an offer to buy or sell or the solicitation of an offer to buy or sell any securities. INVX and/or its directors, officers and employees shall not be liable for any direct, indirect, incidental, special or consequential loss or damage, resulting from the use of or reliance on the Information, including without limitation to, damages for loss of profits. The investors shall use the Information in association with other information and opinion, including their own judgment in making investment decision. The Information is obtained from sources believed to be reliable, and INVX cannot guarantee the accuracy, completeness and/or correctness of the Information.

This document is prepared by InnovestX Securities Company Limited ("INVX") which is wholly-owned by SCB X Public Company Limited ("SCBX"). The Siam Commercial Bank Public Company Limited, which is majority-owned by SCBX, acts as financial advisor of the Big C Retail Company Limited (BRC), a subsidiary of Berli Jucker Public Company Limited. Any opinions, news, research, analyses, prices, statements, forecasts, projections and/or other information contained in this document (the "Information") is provided as general information purposes only and shall not be construed as individualized recommendation of an offer to buy or sell or the solicitation of an offer to buy or sell any securities. INVX and/or its directors, officers and employees shall not be liable for any direct, indirect, incidental, special or consequential loss or damage, resulting from the use of or reliance on the Information, including without limitation to, damages for loss of profits. The investors shall use the Information in association with other information and opinion, including their own judgment in making investment decision. The Information is obtained from sources believed to be reliable, and INVX cannot guarantee the accuracy, completeness and/or correctness of the Information.

This document is prepared by InnovestX Securities Company Limited ("INVX") which is wholly owned by SCB X Public Company Limited ("SCBX"). The Siam Commercial Bank Public Company Limited, which is majority-owned by SCBX, acts as financial advisor of the LH Hotel Leasehold Real Estate Investment Trust. Any opinions, news, research, analyses, prices, statements, forecasts, projections and/or other information contained in this document (the "Information") is provided as general information purposes only and shall not be construed as individualized recommendation of an offer to buy or sell or the solicitation of an offer to buy or sell any securities. INVX and/or its directors, officers and employees shall not be liable for any direct, indirect, incidental, special or consequential loss or damage, resulting from the use of or reliance on the Information, including without limitation to, damages for loss of profits. The investors shall use the Information in association with other information and opinion, including their own judgment in making investment decision. The Information is obtained from sources believed to be reliable, and INVX cannot guarantee the accuracy, completeness and/or correctness of the Information.

INVX reserves the right to modify the Information from time to time without notice and in its sole discretion. This document is delivered to intended recipient(s) only and is not permitted to reproduce, retransmit, disseminate, sell, distribute, republish, circulate or commercially exploit the Information in any manner without the prior written consent of INVX.

Futures and Options trading carry a high level of risk with the potential for substantial losses, and are not suitable for all persons. Before deciding to trade Futures and Options, you should carefully consider your financial position, investment objectives, level of experience, and risk appetite if Futures and Options trading are appropriate. The possibility exists that you could sustain a loss of some or all of your initial investment. You should be aware of all the risks associated with Futures and Options trading, and you are advised to rely on your own judgment while making investment decision and/or should seek advice from professional investment advisor if you have any doubts.

This document is delivered to intended recipient(s) only and is not permitted to reproduce, retransmit, disseminate, sell, distribute, republish, circulate or commercially exploit the Information in any manner without the prior written consent of INVX.

© Copyright 2022 InnovestX Securities Co., Ltd. All right reserved.

**CG Rating 2023 Companies with CG Rating**

**Companies with Excellent CG Scoring**

7UP, AAV, ABM, ACE, ACG, ADB, ADD, ADVANC, AEONTS, AF, AGE, AH, AHC, AIRA, AIT, AJ, AKP, AKR, ALL, ALA, ALTA, AMA, AMARIN, AMATA, AMATAV, ANAN, AOT, AP, APCO, APCS, ARIP, ARROW, ASEFA, ASK, ASP, ASW, ATP30, AUCTION, AWC, AYUD, B, BA, BAFS, BAM, BANPU, BAY, BBGI, BBIK, BBL, BC, BCH, BCP, BCPG, BDMS, BEC, BEM, BEYOND, BGC, BGRIM, BH, BIZ, BJC, BJCHI, BKI, BLA, BOL, BPP, BRI, BROOK, BRR, BTS, BTW, BWG, BYD, CBG, CENTEL, CFRESH, CHASE, CHEWA, CHG, CHOW, CIMBT, CIVIL, CK, CKP, CM, CNT, COLOR, COM7, COTTO, CPALL, CPAXT, CPF, CPI, CPL, CPN, CPW, CRC, CRD, CSC, CSS, CV, DCC, DDD, DELTA, DEMCO, DMT, DOHOME, DRT, DUSIT, EA, EASTW, ECF, ECL, EE, EGCO, EPG, ERW, ETC, ETE, FE, FLOYD, FN, FPI, FPT, FSX, FVC, GBX, GC, GCAP, GENCO, GFPT, GGC, GLAND, GLOBAL, GPSC, GRAMMY, GULF, GUNKUL, HANA, HARN, HENG, HMPRO, HPT, HTC, ICC, ICHI, ICN, III, ILINK, ILM, IMH, IND, INET, INTUCH, IP, IRC, IRPC, ITC, ITEL, IVL, JAS, JTS, KBANK, KCC, KCE, KEX, KKP, KSL, KTB, KTC, KTMS, KUMWEL, KUN, LALIN, LANNA, LH, LHFG, LIT, LOXLEY, LPN, LRH, LST, M, MAJOR, MALEE, MATCH, MBK, MC, M-CHAI, MCOT, MEGA, MFC, MFEC, MILL, MINT, MONO, MOONG, MSC, MST, MTC, MTI, NC, NCH, NCL, NDR, NER, NKI, NOBLE, NRF, NTV, NVD, NWR, NYT, OCC, OISHI<sup>1</sup>, ONEE, OR, ORI, OSP, OTO, PAP, PATO, PB, PCSGH, PDG, PDJ, PG, PHOL, PIMO, PJW, PLANB, PLAT, PLUS, PM, POLY, PORT, PPP, PPS, PR9, PRG, PRINC, PRM, PRTR, PSH, PSL, PT, PTC, PTT, PTTEP, PTTGC, Q-CON, QH, QTC, RATCH, RBF, RPH, RS, RT, S, S&J, SA, SABINA, SAK, SMART, SAMTEL, SAPPE, SAT, SBNEXT, SC, SCB, SCC, SCCC, SCG, SCGP, SCM, SDC, SEAFCO, SEAOL, SECURE, SELIC, SENA, SENX, SFP<sup>2</sup>, SFT, SGC, SGF, SGP, SHR, SICT, SIRI, SIS, SITHAI, SJWD, SKR, SM, SMP, SMT, SNC, SNNP, SNP, SO, SPALI, SPC, SPCG, SPI, SPRC, SR, SSC, SSF, SSSC, STA, STC, STEC, STGT, STI, SUC, SUN, SUSCO, SUTHA, SVI, SVT, SYMC, SYNEX, SYNTEC, TACC, TAE, TCAP, TCMC, TEAMG, TEGH, TFG, TFMAMA, TGE, TGH, THANA, THANI, THCOM, THIP, THRE, THREL, TIDLOR, TIPH, TISCO, TK, TKN, TKS, TKT, TLI, TM, TMC, TMD, TMT, TNDT, TNITY, TNL, TNR, TOA, TOG, TOP, TPBI, TPCS, TPIPL, TPIPP, TPS, TQM, TQR, TRT, TRUE, TRV, TSC, TSTE, TSTH, TTA, TTB, TTCL, TTW, TURTLE, TVDH, TVH, TVO, TVT, TWPC, UAC, UBE, UBIS, UKEM, UP, UPF, UPOIC, UV, VCOM, VGI, VIBHA, VIH, VL, WACOAL, WGE, WHA, WHAUP, WICE, WINMED, WINNER, XPG, YUASA, ZEN

**Companies with Very Good CG Scoring**

2S, A5, AAI, AIE, ALUCON, AMR, APURE, ARIN, AS, ASIA, ASIAN, ASIMAR, ASN, AURA, BR, BSBM, BTG, CEN, CGH, CH, CHIC, CI, CIG, CMC, COMAN, CSP, DOD, DPAINT, DV8, EFORL, EKH, ESSO, ESTAR, EVER, FORTH, FSMART, FTI, GEL, GPI, HEALTH, HUMAN, IFS, INSET, IT, J, JCKH, JDF, JKN, JMART, JUBILE, K, KCAR, KGI, KIAT, KISS, KK, KTIS, KWC, KWM, LDC, LEO, LHK, MACO, METCO, MICRO, MK, MVP, NCAP, NOVA, NTSC, PACO, PIN, PQS, PREB, PRI, PRIME, PROEN, PROS, PROUD, PSTC, PTECH, PYLON, RCL, SALEE, SANKO, SCI, SCN, SE, SE-ED, SFLEX, SINGER, SKN, SONIC, SORKON, SPVI, SSP, SST, STANLY, STP, SUPER, SVOA, SWC, TCC, TEKA, TFM, TMILL, TNP, TPLAS, TPOLY, TRC, TRU, TRUBB, TSE, VRANDA, WAVE, WFX, WIIK, WIN, WP, XO

**Companies with Good CG Scoring**

24CS, AMANAH, AMARC, AMC, APP, ASAP, BCT, BE8, BIG, BIOTEC, BLESS, BSM, BVG, CAZ, CCET, CHARAN, CHAYO, CHOTI, CITY, CMAN, CMR, CRANE, CWT, DHOUSE, DTCENT, EASON, FNS, FTE, GIFT, GJS, GTB, GTV, GYT, HL, HTECH, HYDRO, IIG, INGRS, INSURE, IRPC, ITD, ITNS, JCK, JMT, JR, JSP, KBS, KGEN, KJL, L&E, LEE, MASTER, MBAX, MEB, MENA, META, MGT, MITSIB, MJD, MOSHI, MUD, NATION, NNCL, NPK, NSL, NV, OGC, PAF, PCC, PEACE, PICO, PK, PL, PLANET, PLE, PMTA, PPM, PRAKIT, PRAPAT, PRECHA, PRIN, PSG, RABBIT, READY, RJH, RSP, RWI, S11, SAAM, SAF, SAMCO, SAWAD, SCAP, SCP, SIAM, SKE, SKY, SMART, SMD, SMIT, SOLAR, SPA, STECH, STPI, SVR, TC, TCCC<sup>3</sup>, TEAM, TFI, TIGER, TITL, TCC, TMI, TNH, TPA, TPAC, TRITN, UBA, UMI, UMS, UTP, VARO, VPO, W, WARRIX, WORK, WPH, YONG, ZIGA

**Corporate Governance Report**

The material contained in this publication is for general information only and is not intended as advice on any of the matters discussed herein. Readers and others should perform their own independent analysis as to the accuracy or completeness or legality of such information. The Thai Institute of Directors, its officers, the authors and editor make no representation or warranty as to the accuracy, completeness or legality of any of the information contained herein. By accepting this document, each recipient agrees that the Thai Institute of Directors Association, its officers, the authors and editor shall not have any liability for any information contained in, or for any omission from, this publication.

The survey result is as of the date appearing in the Corporate Governance Report of Thai Listed Companies. As a result, the survey result may be changed after that date. InnovestX Securities Company Limited does not conform nor certify the accuracy of such survey result.

To recognize well performers, the list of companies attaining "Good", "Very Good" and "Excellent" levels of recognition (Not including listed companies qualified in the "no announcement of the results" clause from 1 January 2022 to 31 October 2023) is publicized.

<sup>1</sup>OISHI was voluntarily delisted from the Stock Exchange of Thailand, effectively on September 6, 2023

<sup>2</sup>SFP was voluntarily delisted from the Stock Exchange of Thailand, effectively on July 19, 2023

<sup>3</sup>TCCC was voluntarily delisted from the Stock Exchange of Thailand effectively on August 25, 2023

**Anti-corruption Progress Indicator**

**Certified (ได้ผ่านการรับรอง)**

2S, 7UP, AAI, ADVANC, AF, AH, AI, AIE, AIRA, AJ, AKP, AMA, AMANAH, AMATA, AMATAV, AP, APCS, AS, ASIAN, ASK, ASP, AWC, AYUD, B, BAFS, BAM, BANPU, BAY, BBGI, BBL, BCH, BCP, BCPG, BE8, BEC, BEYOND, BGC, BGRIM, BKI, BLA, BPP, BROOK, BRR, BSBM, BTS, BWG, CEN, CENTEL, CFRESH, CGH, CHEWA, CHOTI, CHOW, CIG, CIMBT, CM, CMC, COM7, CPALL, CPAXT, CPF, CPI, CPL, CPN, CPW, CRC, CSC, DCC, DELTA, DEMCO, DIMET, DOHOME, DRT, DUSIT, EA, EASTW, ECF, EGCO, EP, EPG, ERW, ESTAR, ETC, ETE, FNS, FPI, FPT, FSMART, FTE, GBX, GC, GCAP, GEL, GFPT, GGC, GJS, GPI, GPSC, GSTEEL, GULF, GUNKUL, HANA, HARN, HENG, HMPRO, HTC, ICC, ICHI, IFS, III, ILINK, ILM, INET, INOX, INSURE, INTUCH, IRPC, ITEL, IVL, JAS, JKN, JR, JTS, KASET, KBANK, KBS, KCAR, KCC, KCE, KGEN, KGI, KKP, KSL, KTB, KTC, L&E, LANNA, LHFG, LHK, LPN, LRH, M, MAJOR, MALEE, MATCH, MBAX, MBK, MC, MCOT, META, MFC, MFEC, MILL, MINT, MONO, MOONG, MSC, MST, MTC, MTI, NATION, NCAP, NEP, NKI, NOBLE, NRF, NWR, OCC, OGC, OR, ORI, PAP, PATO, PB, PCSGH, PDG, PDJ, PG, PHOL, PIMO, PK, PL, PLANB, PLANET, PLAT, PM, PPP, PPPM, PPS, PR9, PREB, PRG, PRINC, PRM, PROS, PSH, PSL, PSTC, PT, PTECH, PTG, PTT, PTTEP, PTTGC, PYLON, Q-CON, QH, QTC, RABBIT, RATCH, RML, RS, RWI, S&J, SAAM, SABINA, SAK, SAPPE, SAT, SC, SCC, SCCC, SCG, SCGP, SCM, SCN, SEAOL, SE-ED, SELIC, SENA, SGC, SGP, SIRI, SITHAI, SKR, SMIT, SMK, SMP, SNC, SNP, SORKON, SPACK, SPALI, SPC, SPI, SPRC, SRICHA, SSF, SSP, SSSC, SST, STA, STGT, STOWER, SUSCO, SVI, SYMC, SYNEX, TAE, TAKUNI, TASC, TCAP, TCMC, TFG, TFI, TFMAMA, TGE, TGH, THANI, THCOM, THIP, THRE, THREL, TIDLOR, TIPCO, TISCO, TKS, TKT, TMD, TMILL, TMT, TNITY, TNL, TNP, TOG, TOP, TOPP, TPA, TPDS, TRT, TRU, TSC, TSI, TSTE, TSTH, TTA, TTB, TTCL, TU, TVCS, TVO, TVDH, TVO, TWC, UBE, UBIS, UEC, UKEM, UOBKH, UV, VCOM, VGI, VIH, WACOAL, WHA, WHAUP, WICE, WIIK, XO, YUASA, ZEN, ZIGA

**Declared (ได้ประกาศเจตนา)**

ACE, ADB, ALT, AMC, ASW, BLAND, BTG, BYD, CAZ, CBG, CV, DEXON, DMT, EKH, FSX, GLOBAL, GREEN, ICN, IHL, ITC, J, JMART, JMT, LEO, LH, MENA, MITSIB, MODERN, NER, NEX, OSP, OTO, PLUS, POLY, PQS, PRIME, PROEN, PRTR, RBF, RT, SA, SANKO, SCB, SENX, SFLEX, SIS, SKE, SM, SVOA, TBN, TEGH, TIPH, TKN, TPAC, TPLAS, TQM, TRUE, W, WPH, XPG

**N/A**

24CS, 3K-BAT, A, A5, AAV, ABM, ACAP, ACC, ACG, ADD, ADVICE, AEONTS, AFC, AGE, AHC, AIT, AJA, AKR, AKS, ALL, ALA, ALPHAX, ALUCON, AMARC, AMARIN, AMR, ANAN, ANI, AOT, APCO, APEX, APP, APURE, AQUA, ARIN, ARIP, ARROW, ASAP, ASEFA, ASIA, ASIMAR, ASN, ATP30, AU, AUCTION, AURA, B52, BA, BBIK, BC, BCT, BDMS, BEAUTY, BEM, BGH, BH, BIG, BIOTEC, BIS, BIZ, BJC, BJCHI, BKD, BLC, BLESS, BLISS, BM, BOL, BR, BRI, BROCK, BSM, BSRC, BTNC, BTW, BUI, BVG, CCET, CCP, CEYE, CGD, CH, CHARAN, CHASE, CHAYO, CHG, CHIC, CHO, CI, CITY, CIVIL, CK, CKP, CMAN, CMO, CMR, CNT, COCOCO, COLOR, COMAN, CPANEL, CPH, CPR, CPT, CRANE, CRD, CREDIT, CSP, CSR, CSS, CTW, CWT, D, DCON, DDD, DHOUSE, DITTO, DOD, DPAINT, DTCENT, DTCI, DV8, EASON, ECL, EE, EFORL, EMC, ETL, EURO, EVER, F&D, FANCY, FE, FLOYD, FMT, FN, FORTH, FTI, FVC, GABLE, GENCO, GFC, GIFT, GL, GLAND, GLOCON, GLORY, GRAMMY, GRAND, GSC, GTB, GTV, GYT, HEALTH, HFT, HL, HPT, HTECH, HUMAN, HYDRO, I2, IFEC, IIG, IMH, IND, INGRS, INSET, IP, IRC, IRPC, IT, ITD, ITNS, ITTHI, JAK, JCK, JCKH, JCT, JDF, JPARK, JSP, JUBILE, K, KAMART, KC, KCG, KCM, KDH, KEX, KIAT, KISS, KJL, KK, KKC, KLINIQ, KOOL, KTIS, KTMS, KUMWEL, KUN, KWC, KWI, KWM, KYE, LALIN, LDC, LEE, LIT, LOXLEY, LPH, LST, MANRIN, MASTER, MATI, MCA, M-CHAI, MCS, MDX, MEB, MEGA, METCO, MGC, MGI, MGT, MICRO, MIDA, MJD, MK, ML, MORE, MOSHI, MTW, MUD, MVP, NAM, NAT, NC, NCH, NCL, NDR, NETBAY, NEW, NEWS, NFC, NL, NNCL, NOK, NOVA, NPK, NSL, NTSC, NTV, NUSA, NV, NVD, NYT, OHTL, ONEE, ORN, PACE, PACO, PAF, PCC, PEACE, PERM, PF, PHG, PICO, PIN, PJW, PLE, PLT, PMTA, POLAR, POMPUI, PORT, POST, PPM, PRAKIT, PRAPAT, PRECHA, PRI, PRIN, PRO, PROUD, PSG, PSP, PTC, PTL, RAM, RCL, READY, RICHY, RJH, ROCK, ROCTEC, ROH, ROJNA, RP, RPC, RPH, RSP, S, S11, SABUY, SAF, SAFARI, SAFE, SALEE, SAM, SMART, SAMCO, SAMTEL, SAUCE, SAV, SAWAD, SAWANG, SBNEXT, SCAP, SCGD, SCI, SCL, SCP, SDC, SE, SEAFCO, SECURE, SFT, SGF, SHANG, SHR, SIAM, SICT, SIMAT, SINGER, SINO, SISB, SJWD, SK, SKN, SKY, SLM, SLP, SMART, SMD, SMT, SNNP, SO, SOLAR, SONIC, SPA, SPCG, SPG, SPVI, SQ, SR, SRS, SSC, SSS, STANLY, STARK, STC, STEC, STECH, STHAI, STI, STP, STPI, SUC, SUN, SUPER, SUTHA, SVR, SVT, SWC, SYNEX, TACC, TAN, TAPAC, TC, TCC, TCJ, TCOAT, TEAM, TEAMG, TEKA, TFM, TGPRO, TH, THAI, THANA, THE, THG, THMU, TIGER, TITL, TITL, TKE, TLI, TM, TMC, TMI, TMW, TNDT, TNH, TNPC, TOA, TPBI, TPCH, TPIPL, TPIPP, TPL, TPOLY, TPP, TPS, TQR, TR, TRC, TRITN, TRP, TRUBB, TRV, TSE, TTI, TTT, TTW, TURTLE, TVH, TVT, TWP, TWZ, TYCN, UAC, UBA, UMI, UMS, UNIQ, UP, UPF, UPOIC, UREKA, UTP, UVAN, VARO, VIBHA, VL, VNG, VPO, VRANDA, WARRIX, WAVE, WFX, WGE, WIN, WINDOW, WINMED, WINNER, WORK, WORLD, WP, YGG, YONG, ZAA

**Explanations**

Companies participating in Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) under Thai Institute of Directors (as of November 1, 2023) are categorised into: companies that have declared their intention to join CAC, and companies certified by CAC.