

**True Corporation** 

**Public Company Limited** 

# True Corporation

# **TRUE**

Bloomberg TRUE TB Reuters TRUE.BK



# Finally turning around!

Although TRUE reported a net loss of Bt769mn in 1Q24, we suggest investors focus on its core operations, which showed a profit of Bt802mn, the first quarter in the black after amalgamation and faster than expected, thanks to cost synergy. We expect core profit to continue growing QoQ and YoY in 2Q24F, which is likely to drive share price up further. We therefore maintain our OUTPERFORM and raise our DCF-based TP to Bt10 from Bt8.5 (8% WACC and 2% LTG) to reflect our earnings upgrade. We continue to like TRUE on its strong earnings turnaround story.

Catalyst#1: 1Q24 beat expectations. TRUE reported a net loss of Bt769mn (vs losses of Bt11.3bn in 4Q23 and Bt492mn in 1Q23), largely off a one-time Bt1.6bn impairment on assets related to network modernization. Stripping this out shows core profit of Bt802mn, a sharp turnaround from losses of Bt702mn in 4Q23 and Bt956mn in 1Q23 – and the first time in the black at the core profit level after amalgamation. This was far better than our forecast of a core loss of Bt354mn and consensus forecast loss of Bt899mn. The surprise was brought by lower SG&A from cost synergy. Mobile revenue was Bt32.5bn, up 0.7% QoQ and 4.7% YoY, driven by tourism-related revenue and migrations. Blended ARPU was Bt204, flat QoQ, but up 1.9% YoY. Online revenue was Bt6.2bn, up 2.5% QoQ and 7.9% YoY, driven by ARPU growth of 2.4% QoQ and 9.2% YoY to Bt506. 1Q24 core profit accounted for 71.5% of our previous full-year forecast.

**Catalyst#2: Raised forecast on faster turnaround.** We had expected a turn to profit in 2Q24 and this faster turnaround led us to up our core profit forecast to Bt3.1bn (from Bt1.1bn) after lowering our cost SG&A assumption by 3.3% to Bt24.6bn and network cost assumption by 4.4% to Bt14.5bn. Core earnings are expected to continue rising QoQ and YoY in 2Q24F on ongoing recovery in the mobile and online business as well as further cost reduction.

**Catalyst#3: Expect consensus to raise earnings.** Currently, consensus expects 2024F to be in the red to the tune of Bt939.5mn. Since 1Q24 showed a core profit in the black and is poised to continue in the black, we expect consensus to upgrade earnings.

**Action & recommendation**. Although share price has risen 12.4% after we upgraded our recommendation on Feb 27, outperforming the SET by 14.4%, we believe the stronger-than-expected core profit will support a further rise in share price.

**Key risks:** Weak economic recovery that would negatively impact revenue growth and court cases against amalgamation. Key ESG risk for the company is cybersecurity and data privacy for its subscribers.

### Forecasts and valuation

Year to 31 Dec	Unit	2022	2023	2024F	2025F	2026F
Revenue	(Btmn)	na.	202,856	208,653	212,985	216,518
EBITDA	(Btmn)	na.	85,572	93,723	99,897	102,856
Core profit	(Btmn)	na.	(4,800)	3,064	6,327	8,212
Reported profit	(Btmn)	na.	(15,689)	1,493	6,327	8,212
Core EPS	(Bt)	na.	(0.14)	0.09	0.18	0.24
DPS	(Bt)	na.	0.00	0.02	0.09	0.11
P/E, core	(x)	na.	na.	91.9	44.5	34.3
EPS growth, core	(%)	na.	na.	na.	106.5	29.8
P/BV, core	(x)	na.	3.3	3.2	3.1	2.9
ROE	(%)	na.	na.	3.5	7.1	8.8
Dividend yield	(%)	na.	0.0	0.3	1.1	1.4
EV/EBITDA	(x)	na.	7.2	6.6	6.1	5.7
EBITDA growth	(%)	na.	na.	9.5	6.6	3.0

Source: InnovestX Research

# **Tactical: OUTPERFORM**

### (3-month)

Stock data	
Last close (May 3) (Bt)	8.15
Target price (Bt)	10.00
Mkt cap (Btbn)	281.60
Mkt cap (US\$mn)	7,667
Beta	L
Mkt cap (%) SET	1.66
Sector % SET	8.78
Shares issued (mn)	34,552
Par value (Bt)	4.00
12-m high / low (Bt)	8.4 / 5
Avg. daily 6m (US\$mn)	12.67
Foreign limit / actual (%)	49 / 49
Free float (%)	31.5
Dividend policy (%)	≥ 50

Share performa	ance		
(%)	1M	ЗМ	12M
Absolute	4.5	31.5	1.9
Relative to SET	4.8	32.8	14.0

Source: SET, InnovestX Research

# 2023 Sustainability / ESG Score SET ESG Ratings No ESG Bloomberg Rank in the sector ESG Score Rank 1/36 Environmental Score Rank 1/36 Social Score Rank 1/36 Governance Score Rank 1/36

### **ESG** comment

We have no major issue about its ESG since the company is in the telecoms business, which has limited ESG issues.

Source: Bloomberg Finance L.P.

### Analyst

### **Kittisorn Pruitipat, CFA, FRM** Fundamental Investment

(662) 949 1007 kittisorn.pruitipat@scb.co.th

**Analyst on Securities** 



### **Value proposition**

After the amalgamation, TRUE (the merged TRUE and DTAC) has 55mn mobile subscribers and Bt133bn mobile revenue based on 2022 data. This makes TRUE the country's largest mobile operator in terms of subscribers and revenue. For the mobile spectrum, TRUE has 1,250MHz spectrum capacity vs 1,375MHz for ADVANC.

### **Business outlook**

We believe TRUE has room to improve profitability after the amalgamation and this was proved from the early stages of cost synergy seen in 4Q23. Its EBITDA margin is still below ADVANC while the number of subscribers is higher. There is ARPU upside, as the merger leaves the industry with only two players in the mobile segment (TRUE and ADVANC).

<b>Bullish views</b>	Bearish views
1. Ongoing improvement in pricing competition in the mobile and FBB segments, which will raise ARPU	1. Share price has significantly outperformed the SET YTD
2. Faster-than-expected core profit turnaround	2. Turnaround may not be sustainable

### **Key catalysts**

Factor	Event	Impact	Comment
Near-term earnings outlook	2Q24F earnings	Better QoQ and YoY	This will be driven by lower opex and stronger core service revenue.
Factors to be aware in 2024	Spectrum auction	Neutral	We expect bidding competition to be mild as there are only two key operators in Thailand.

### **Sensitivity analysis**

Factor	Earnings impact	TP impact
1ppt change in mobile revenue	10%	Bt0.5/sh.



### **Our view on ESG**

TRUE primarily provides mobile services that by nature do not have high emissions. It also has excellent CG scoring. Overall, we have no issue related to ESG for the company. Key ESG risk for the company is cybersecurity and data privacy for its subscribers.

### **ESG Disclosure Score**

Bloomberg ESG Score	30.92 (2023)	
Rank in Sector	1/36	1

	CG Rating	DJSI	SETESG	SET ESG Ratings			
TRUE	5	No	No	No			
Source, Thei Institute of Directors (IOD) SET							

### Environmental Issue (E)

- TRUE joined the Carbon Footprint for Organization Campaign in 2019 and was certified by the Thailand Greenhouse Gas Management Organization.
- The company also installed solar cells at its site in 2019 with plans to install more solar cells at more sites and to use energy-efficient equipment.
- The company also utilizes its expertise in telecommunications technology to develop innovative solutions for environmental problems. One key project is the advanced warning system for wild elephants at Kuiburi National Park.

### Social Issue (S)

- TRUE's commitment is to improve learning capabilities and life skills development, as well as create a better quality of life for vulnerable groups.
- The company provides access to digital content and knowledge for four million Thai people. As of end-2020, more than four million people had access to digital content and knowledge.
- The company enhances the quality of life for 10,000 people in vulnerable groups by reducing inequality through capability building and quality of life improvement program for autistic people. By the end of 2020, TRUE succeeded in enhancing the quality of life of more than 10,000 people as targeted.

### Governance Issue (G)

- TRUE fully recognizes the importance of corporate governance and established its "Policy on Corporate Governance" in 2002.
- This is regularly modified to take account of changes in the company's business. It is also kept in line with the corporate governance-related laws and regulations and Corporate Governance Code for listed companies 2017.
- In 2021, CG rating was excellent and Anti-corruption progress indicator was certified.

EGS Disclosure Score	
	2023
ESG Disclosure Score	30.92
Environment	17.64
Emissions Reduction Initiatives	No
GHG Scope 1	_
Energy Efficiency Policy	Yes
Total Energy Consumption	_
Renewable Energy Use	
Social	10.70
Human Rights Policy	Yes
Equal Opportunity Policy	Yes
Pct Women in Management	_
Business Ethics Policy	No
Anti-Bribery Ethics Policy	Yes
Governance	64.30
Size of Audit Committee	3.00
Number of Independent Directors on Audit Committee	3.00
Company Conducts Board Evaluations	Yes
Number of Executives / Company Managers	13.00
Director Share Ownership Guidelines	No
Source: Bloomberg Finance L.P.	

### Disclaimer

Bloomberg ESG Disclosure Scores rate companies on their level of disclosure of ESG data. Bloomberg offers four disclosure scores, for overall ESG, as well as Environmental, Social, and Governance. To review the fully transparent methodology, calculate disclosure scores for any company, and compare a company's scores vs its peers, see ESG Disclosure Score Model in Bloomberg.



Profit and Loss Statement									
FY December 31	Unit	2019	2020	2021	2022	2023	2024F	2025F	2026
Total revenue	(Btmn)	na.	na.	na.	na.	202,856	208,653	212,985	216,518
Cost of goods sold	(Btmn)	na.	na.	na.	na.	(159,428)	(158,531)	(159,119)	(160,857
Gross profit	(Btmn)	na.	na.	na.	na.	43,428	50,122	53,866	55,66
SG&A	(Btmn)	na.	na.	na.	na.	(27,721)	(24,621)	(24,919)	(25,116
Other income	(Btmn)	na.	na.	na.	na.	740	(1,164)	(1,237)	(1,225
nterest expense	(Btmn)	na.	na.	na.	na.	(23,300)	(23,613)	(22,988)	(22,363
Pre-tax profit	(Btmn)	na.	na.	na.	na.	(6,853)	724	4,722	6,95
Corporate tax	(Btmn)	na.	na.	na.	na.	1,819	(145)	(944)	(1,391
Equity a/c profits	(Btmn)	na.	na.	na.	na.	1,847	2,401	2,463	2,558
Minority interests	(Btmn)	na.	na.	na.	na.	65	83	86	88
Core profit	(Btmn)	na.	na.	na.	na.	(4,800)	3,064	6,327	8,212
Extra-ordinary items	(Btmn)	na.	na.	na.	na.	(10,889)	(1,571)	0	(
Net Profit	(Btmn)	na.	na.	na.	na.	(15,689)	1,493	6,327	8,212
EBITDA	(Btmn)	na.	na.	na.	na.	85,572	93,723	99,897	102,856
Core EPS	(Bt)	na.	na.	na.	na.	(0.14)	0.09	0.18	0.24
Net EPS	(Bt)	na.	na.	na.	na.	(0.45)	0.04	0.18	0.24
OPS	(Bt)	na.	na.	na.	na.	0.00	0.02	0.09	0.1
Balance Sheet									
FY December 31	Unit	2019	2020	2021	2022	2023	2024F	2025F	2026
Total current assets	(Btmn)	na.	na.	na.	na.	108,963	129,038	152,413	188,243
Total fixed assets	(Btmn)	na.	na.	na.	na.	465,056	302,352	268,566	225,24
Total assets	(Btmn)	na.	na.	na.	na.	744,722	748,304	742,522	739,73
Total loans	(Btmn)	na.	na.	na.	na.	300,090	365,000	355,000	345,000
Total current liabilities	(Btmn)	na.	na.	na.	na.	203,131	204,503	192,706	193,563
Total long-term liabilities	(Btmn)	na.	na.	na.	na.	553,167	456,649	458,365	450,099
Total liabilities	(Btmn)	na.	na.	na.	na.	658,581	661,152	651,071	643,662
Paid-up capital	(Btmn)	na.	na.	na.	na.	138,208	138,208	138,208	138,208
Total equity	(Btmn)	na.	na.	na.	na.	86,140	87,152	91,451	96,073
BVPS	(Bt)	na.	na.	na.	na.	2.48	2.51	2.64	2.78
Onelo Flano Chahamana									
Cash Flow Statement  FY December 31	Unit	2019	2020	2021	2022	2023	2024F	2025F	2026
Core Profit	(Btmn)	na.	na.	na.	na.	(4,800)	3,064	6,327	8,212
Depreciation and amortization	(Btmn)	na.	na.	na.	na.	80,797	69,723	72,465	73,84
Operating cash flow	(Btmn)	na.	na.	na.	na.	70,951	64,122	71,901	76,86
Investing cash flow	(Btmn)	na.	na.	na.	na.	(60,731)	(69,305)	(57,282)	(48,564
Financing cash flow	(Btmn)	na.	na.	na.	na.	(9,292)	(620)	(11,942)	(13,501
Net cash flow	(Btmn)	na.	na.	na.	na.	928	(5,802)	2,677	14,80
	(2)					520	(0,002)	_,	11,002
Key Financial Ratios	Unit	2019	2020	2021	2022	2023	20245	2025F	2026
FY December 31 Gross margin	(%)	na.	na.	na.	2022 na.	2023	2024F 24.0	25.3	25.
Operating margin	(%)	na.	na.	na.	na.	7.7	12.2	13.6	14.
EBITDA margin	(%)	na.	na.	na.	na.	42.2	44.9	46.9	47.
EBIT margin	(%)	na.	na.	na.	na.	31.6	33.5	35.7	36.
Net profit margin	(%)	na.	na.	na.	na.	(7.7)	0.7	3.0	3.
ROE		na.	na.	na.	na.				
	(%)					(11.7)	1.7	6.9	8.
ROA	(%)	na.	na.	na.	na.	(1.4)	0.4	0.8	1.
Net D/E	(%)	na.	na.	na.	na.	3.1	3.9	3.5	3.
nterest coverage	(%)	na.	na.	na.	na.	3.7	4.0	4.3	4.0
Debt service coverage	(%) (%)	na. na.	na. na.	na. na.	na. na.	2.3 0.0	0.9 47.5	1.1 47.5	1. 47.
Payout Ratio	(%)	ııa.	IId.	IId.	ıld.	0.0	47.5	47.5	47.
Main Assumptions									
FY December 31	Unit	2019	2020	2021	2022	2023	2024F	2025F	2026
Service revenue (mobile)	(Btmn)	na.	na.	na.	na.	129,356	131,943	133,922	135,26
Service revenue (online)	(Btmn)	na.	na.	na.	na.	23,655	24,956	26,204	27,25
2011100 10101100 (0111110)	(Btmn)								

4 Tue, May 7, 2024



### **Financial statement**

FY December 31	Unit	2Q22	3Q22	4Q22	1Q23	2Q23	3Q23	4Q23	1Q24
Total revenue	(Btmn)	na.	na.	na.	na.	49,113	49,932	52,348	51,347
Cost of goods sold	(Btmn)	na.	na.	na.	na.	(34,894)	(36,189)	(38,299)	(36,789)
Gross profit	(Btmn)	na.	na.	na.	na.	14,219	13,744	14,049	14,558
SG&A	(Btmn)	na.	na.	na.	na.	(9,736)	(10,160)	(9,529)	(8,597)
Other income	(Btmn)	na.	na.	na.	na.	375	(103)	(9,428)	(1,432)
Interest expense	(Btmn)	na.	na.	na.	na.	(5,919)	(5,993)	(6,360)	(5,916)
Pre-tax profit	(Btmn)	na.	na.	na.	na.	(1,061)	(2,512)	(11,268)	(1,387)
Corporate tax	(Btmn)	na.	na.	na.	na.	(1,986)	202	229	(69)
Equity a/c profits	(Btmn)	na.	na.	na.	na.	687	696	(252)	690
Minority interests	(Btmn)	na.	na.	na.	na.	40	16	12	(4)
Core profit	(Btmn)	na.	na.	na.	na.	(2,320)	(1,598)	(702)	802
Extra-ordinary items	(Btmn)	na.	na.	na.	na.	0	0	(10,577)	(1,571)
Net Profit	(Btmn)	na.	na.	na.	na.	(2,320)	(1,598)	(11,279)	(769)
EBITDA	(Btmn)	na.	na.	na.	na.	23,439	21,679	33,122	4,529
Core EPS	(Bt)	na.	na.	na.	na.	(0.07)	(0.05)	(0.02)	0.02
Net EPS	(Bt)	na.	na.	na.	na.	(0.07)	(0.05)	(0.33)	(0.02)
DPS	(Bt)	na.	na.	na.	na.	49,113	49,932	52,348	51,347
5.0	(50)	1101	1141	nu.	i i i i	40,110	40,002	02,040	01,047
Balance Sheet									
FY December 31	Unit	2Q22	3Q22	4Q22	1Q23	2Q23	3Q23	4Q23	1Q24
Total current assets	(Btmn)	na.	na.	na.	na.	96,659	100,482	108,583	99,892
Total fixed assets	(Btmn)	na.	na.	na.	na.	339,714	331,324	323,394	313,788
Total assets	(Btmn)	na.	na.	na.	na.	762,643	755,832	743,833	720,782
Total loans	(Btmn)	na.	na.	na.	na.	281,843	318,783	365,222	366,683
Total current liabilities	(Btmn)	na.	na.	na.	na.	250,536	208,891	202,763	202,094
Total long-term liabilities	(Btmn)	na.	na.	na.	na.	0	446,985	413,788	451,952
Total liabilities	(Btmn)	na.	na.	na.	na.	664,324	660,842	657,049	638,552
Paid-up capital	(Btmn)	na.	na.	na.	na.	138,208	138,208	138,208	138,208
Total equity	(Btmn)	na.	na.	na.	na.	99,915	98,298	86,140	85,459
BVPS	(Bt)	na.	na.	na.	na.	2.88	2.83	2.48	2.46
0 . I Fl 0									
Cash Flow Statement FY December 31	Unit	2022	3022	4Q22	1Q23	2Q23	3Q23	4023	1Q24
Core Profit	(Btmn)	na.	na.	na.	na.	(2,320)	(1,598)	(702)	802
Depreciation and amortization	(Btmn)	na.	na.	na.	na.	(39,586)	5,989	18,580	18,198
Operating cash flow	(Btmn)	na.	na.	na.	na.	93,779	(14,362)	(61,401)	2,309
Investing cash flow	(Btmn)	na.	na.	na.	na.	(16,066)	(17,166)	555,174	(8,346)
Financing cash flow	(Btmn)	na.	na.	na.	na.	(84,939)	36,936	(485,448)	1,545
Net cash flow	(Btmn)	na.	na.	na.	na.	(7,226)	5,408	8,326	(4,492)
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Key Financial Ratios									
FY December 31	Unit	2Q22	3Q22	4Q22	1Q23	2Q23	3Q23	4Q23	1Q24
Gross margin	(%)	na.	na.	na.	na.	29.0	27.5	26.8	28.4
Operating margin	(%)	na.	na.	na.	na.	9.1	7.2	8.6	11.6
EDITO A	(0/)					47.7	10.1	00.0	0.0

FY December 31	Unit	2Q22	3Q22	4Q22	1Q23	2Q23	3Q23	4Q23	1Q24
Gross margin	(%)	na.	na.	na.	na.	29.0	27.5	26.8	28.4
Operating margin	(%)	na.	na.	na.	na.	9.1	7.2	8.6	11.6
EBITDA margin	(%)	na.	na.	na.	na.	47.7	43.4	63.3	8.8
EBIT margin	(%)	na.	na.	na.	na.	31.6	31.8	51.6	(2.8)
Net profit margin	(%)	na.	na.	na.	na.	(4.7)	(3.2)	(21.5)	(1.5)
ROE	(%)	na.	na.	na.	na.	(10.5)	(7.4)	(6.5)	3.4
ROA	(%)	na.	na.	na.	na.	(1.3)	(0.9)	(0.8)	0.4
Net D/E	(%)	na.	na.	na.	na.	2.6	3.0	3.8	4.0
Interest coverage	(%)	na.	na.	na.	na.	4.0	3.6	5.2	0.8
Debt service coverage	(%)	na.	na.	na.	na.	1.4	1.4	1.3	0.2

Main	Assum	ptions
	Auguni	P O O

FY December 31	Unit	2Q22	3Q22	4Q22	1Q23	2Q23	3Q23	4Q23	1Q24
Service revenue (mobile)	(Btmn)	na.	na.	na.	na.	31,269	31,335	32,270	32,490
Service revenue (online)	(Btmn)	na.	na.	na.	na.	5,935	5,910	6,057	6,206
Service revenue (pay TV)	(Btmn)	na.	na.	na.	na.	1.569	1.660	1.418	1.757



Figure 1: 1Q24 results review

Unit: (Btmn)	1Q23*	4Q23	1Q24	у-о-у	q-o-q
Revenue					
Mobile	31,019	32,270	32,490	4.7%	0.7%
Online	5,752	6,057	6,206	7.9%	2.5%
Pay TV	1,665	1,418	1,757	5.5%	23.9%
Others	549	904	815	48.5%	-9.8%
Service revenue excl. IC	38,985	40,649	41,268	5.9%	1.5%
Interconnection revenue	1,549	343	266	-82.8%	-22.4%
Spectrum arrangement (Network equipment rental)	5,188	5,082	5,056	-2.5%	-0.5%
Revenues from product sales	5,740	6,274	4,756	-17.1%	-24.2%
Total revenue	51,462	52,348	51,347	-0.2%	-1.9%
Cost of services	(24,256)	(23,405)	(21,895)	-9.7%	-6.5%
Depreciation & amortisation	(16,169)	(18,000)	(17,641)	9.1%	-2.0%
Gross profit	11,037	10,943	11,811	7.0%	7.9%
SG&A	(7,917)	(6,423)	(5,850)	-26.1%	-8.9%
Operating profit	3,120	4,520	5,962	91.1%	31.9%
Other income/(expense)	901	(10,349)	(1,570)	na.	na.
EBIT	4,021	(5,829)	4,392	9.2%	na.
Equity income	716	(252)	690	-3.6%	na.
Interest expense	(5,427)	(6,076)	(5,813)	7.1%	-4.3%
EBT	(690)	(12,157)	(730)	na.	na.
Income tax	(264)	229	(69)	na.	na.
Minority interests	(3)	12	(4)	na.	na.
FX gain/(loss)	464	637	34	na.	na.
Net income	(492)	(11,279)	(769)	na.	na.
EPS (Bt/sh.)	(0.01)	(0.33)	(0.02)	na.	na.
Core profit	(956)	(702)	802	na.	na.
Ratio analysis					
SGA/Total revenue (%)	15.4	12.3	11.4		
Operating profit margin (%)	6.1	8.6	11.6		
Net profit margin (%)	(1.0)	(21.5)	(1.5)		

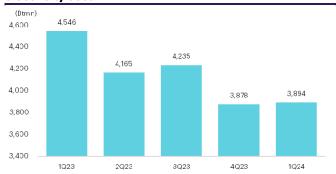
Source: InnovestX Research, TRUE

<sup>\*</sup>Note that 1Q23 results are based on pro forma basis



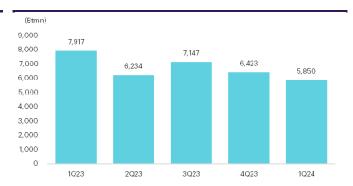
## **Appendix**

# Figure 2: 1Q24 network cost flat QoQ despite rising electricity cost



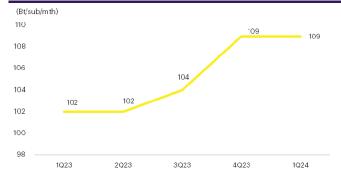
Source: TRUE and InnovestX Research

Figure 3: SG&A managed to drop QoQ further in 1Q24



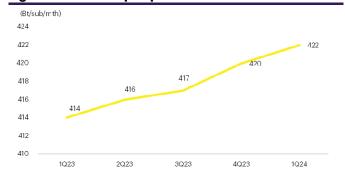
Source: TRUE and InnovestX Research

Figure 4: Mobile prepaid ARPU still on the rise



Source: TRUE and InnovestX Research

Figure 5: ...and also postpaid ARPU



Source: TRUE and InnovestX Research

Figure 6: Valuation summary (price as of May 3, 2024)

	Rating	Price	Target	ETR	P/E (x)		EPS growth (%)			P/BV (x)			ROE (%)			Div. Yield (%)			EV/EBITDA (x)			
		(Bt/Sh)	(Bt/Sh)	(%)	23A	24F	25F	23A	24F	25F	23A	24F	25F	23A	24F	25F	23A	24F	25F	23A	24F	25F
ADVANC	Outperform	207.00	260.0	30.1	21.6	19.5	18.1	9	11	8	6.8	6.4	6.1	32	34	35	4.2	4.5	4.9	7.7	6.9	6.5
TRUE	Outperform	8.15	10.0	23.0	n.m.	91.9	44.5	0	n.m.	106	3.3	3.2	3.1	(11)	4	7	0.0	0.3	1.1	7.2	6.6	6.1
Average					21.6	55.7	31.3	5	11	57	5.0	4.8	4.6	11	19	21	2.1	2.4	3.0	7.5	6.7	6.3

Source: InnovestX Research



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### Companies with Very Good CG Scoring

2S, A5, AAI, AIE, ALUCON, AMR, APURE, ARIN, AS, ASIA, ASIAN, ASIMAR, ASN, AURA, BR, BSBM, BTG, CEN, CGH, CH, CHIC, CI, CIG, CMC, COMAN, CSP, DOD, DPAINT, DV8, EFORL, EKH, ESSO, ESTAR, EVER, FORTH, FSMART, FTI, GEL, GPI, HEALTH, HUMAN, IFS, INSET, IT, J, JCKH, JDF, JKN, JMART, JUBILE, K, KCAR, KGI, KIAT, KISS, KK, KTIS, KWC, KWM, LDC, LEO, LHK, MACO, METCO, MICRO, MK, MVP, NCAP, NOVA, NTSC, PACO, PIN, PQS, PREB, PRI, PRIME, PROEN, PROS, PROUD, PSTC, PTECH, PYLON, RCL, SALEE, SANKO, SCI, SCN, SE, SE-ED, SFLEX, SINGER, SKN, SONIC, SORKON, SPVI, SSP, SST, STANLY, STP, SUPER, SVOA, SWC, TCC, TEKA, TFM, TMILL, TNP, TPLAS, TPOLY, TRC, TRU, TRUBB, TSE, VRANDA, WAVE. WFX. WIIK. WIN. WP. XO

### **Companies with Good CG Scoring**

24CS, AMANAH, AMARC, AMC, APP, ASAP, BCT, BE8, BIG, BIOTEC, BLESS, BSM, BVG, CAZ, CCET, CHARAN, CHAYO, CHOTI, CITY, CMAN, CMR, CRANE, CWT, DHOUSE, DTCENT, EASON, FNS, FTE, GIFT, GJS, GTB, GTV, GYT, HL, HTECH, HYDRO, IIG, INGRS, INSURE, IRCP, ITD, ITNS, JCK, JMT, JR, JSP, KBS, KGEN, KJL, L&E, LEE, MASTER, MBAX, MEB, MENA, META, MGT, MITSIB, MJD, MOSHI, MUD, NATION, NNCL, NPK, NSL, NV, OGC, PAF, PCC, PEACE, PICO, PK, PL, PLANET, PLE, PMTA, PPM, PRAKIT, PRAPAT, PRECHA, PRIN, PSG, RABBIT, READY, RJH, RSP, RWI, S11, SAAM, SAF, SAMCO, SAWAD, SCAP, SCP, SIAM, SKE, SKY, SMART, SMD, SMIT, SOLAR, SPA, STECH, STPI, SVR, TC, TCCC3, TEAM, TFI, TIGER, TITLE, TKC, TMI, TNH, TPA, TPAC, TRITN, UBA, UMI, UMS, UTP, VARO, VPO, W, WARRIX, WORK, WPH, YONG, ZIGA

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The survey result is as of the date appearing in the Corporate Governance Report of Thai Listed Companies. As a result, the survey result may be changed after that date. InnovestX

Securities Company Limited does not conform nor certify the accuracy of such survey result.

To recognize well performers, the list of companies attaining "Good", "Very Good" and "Excellent" levels of recognition (Not including listed companies qualified in the "no

no recognize well performers, the list of companies attaining "Good", "very Good" and "Excellent" levels of recognition (Not including listed companies qualified in the "no announcement of the results" clause from 1 January 2022 to 31 October 2023) is publicized.

OISHI was voluntarily delisted from the Stock Exchange of Thailand, effectively on September 6, 2023

<sup>2</sup>SFP was voluntarily delisted from the Stock Exchange of Thailand, effectively on July 19, 2023

<sup>3</sup>TCCC was voluntarily delisted from the Stock Exchange of Thailand effectively on August 25, 2023

### Anti-corruption Progress Indicator

### Certified (ได้รับการรับรอง)

25, 7UP, AAI, ADVANC, AF, AH, AI, AIE, AIRA, AJ, AKP, AMA, AMANAH, AMATA, AMATAV, AP, APCS, AS, ASIAN, ASK, ASP, AWC, AYUD, B, BAFS, BAM, BANPU, BAY, BBGI, BBL, BCH, BCP, BCPG, BE8, BEC, BEYOND, BGC, BGRIM, BKI, BLA, BPP, BROOK, BRR, BSBM, BTS, BWG, CEN, CENTEL, CFRESH, CGH, CHEWA, CHOTI, CHOW, CIG, CIMBT, CM, CMC, COM7, CPALL, CPAXT, CPF, CPI, CPL, CPN, CPW, CRC, CSC, DCC, DELTA, DEMCO, DIMET, DOHOME, DRT, DUSIT, EA, EASTW, ECF, EGCO, EP, EPG, ERW, ESTAR, ETC, ETE, FNS, FPI, FPT, FSMART, FTE, GBX, GC, GCAP, GEL, GFPT, GGC, GJS, GPI, GPSC, GSTEEL, GULF, GUNKUL, HANA, HARN, HENG, HMPRO, HTC, ICC, ICHI, IFS, III, ILINK, ILM, INET, INOX, INSURE, INTUCH, IRPC, ITEL, IVL, JAS, JKN, JR, JTS, KASET, KBANK, KBS, KCAR, KCCAMC, KCE, KGEN, KGI, KKP, KSL, KTB, KTC, L&E, LANNA, LHFG, LHK, LPN, LRH, M, MALEE, MATCH, MBAX, MBK, MC, MCOT, META, MFC, MFEC, MILL, MINT, MONO, MOONG, MSC, MST, MTC, MTI, NATION, NCAP, NEP, NKI, NOBLE, NRF, NWR, OCC, OGC, OR, ORI, PAP, PATO, PB, PCSGH, PDG, PDJ, PG, PHOL, PIMO, PK, PL, PLANB, PLANET, PLAT, PM, PPP, PPPM, PPS, PR9, PREB, PRG, PRINC, PRM, PROS, PSH, PSL, PSTC, PT, PTECH, PTG, PTT, PTTEP, PTTGC, PYLON, Q-CON, QH, QLT, GTC, RABBIT, RATCH, RML, RS, RWI, S&J, SAAM, SABINA, SAK, SAPPE, SAT, SC, SCC, SCG, SCGP, SCM, SCN, SEAOIL, SE-ED, SELIC, SENA, SGC, SGP, SIRI, SITHAI, SKR, SMIT, SMK, SMPC, SNC, SNP, SORKON, SPACK, SPALI, SPC, SPI, SPRC, SRICHA, SSF, SSP, SSSC, SST, STA, STGT, STOWER, SUSCO, SVI, SYMC, SYNTEO, TAE, TAKUNI, TASCO, TCAP, TCMC, TFG, TFI, TFMAMA, TGE, TGH, THANI, THCOM, THIP, THRE, THREL, TIDLOR, TIPCO, TISCO, TKS, TKT, TMD, TMILL, TMT, TNITY, TNL, TNP, TNR, TOG, TOP, TPP, TPA, TPCS, TRT, TRU, TSC, TSI, TSTE, TSTH, TTA, TTB, TTCL, TU, TVDH, TVO, TWPC, UBE, UBIS, UEC, UKEM, UOBKH, UV, VCOM, VGI, VIH, WACOAL, WHA, WHAUP, WICE, WIIK, XO, YUASA, ZEN, ZIGA

### Declared (ประกาศเจตนารมณ์)

ACE, ADB, ALT, AMC, ASW, BLAND, BTG, BYD, CAZ, CBG, CV, DEXON, DMT, EKH, FSX, GLOBAL, GREEN, ICN, IHL, ITC, J, JMART, JMT, LEO, LH, MENA, MITSIB, MODERN, NER, NEX, OSP, PEER, PLUS, POLY, PQS, PRIME, PROEN, PRTR, RBF, RT, SA, SANKO, SCB, SENX, SFLEX, SIS, SKE, SM, SVOA, TBN, TEGH, TIPH, TKN, TPAC, TPLAS, TQM, TRUE, W, WPH, XPG

### N/A

24CS, 3K-BAT, A, A5, AAV, ABM, ACAP, ACC, ACG, ADD, ADVICE, AEONTS, AFC, AGE, AHC, AIT, AJA, AKR, AKS, ALL, ALLA, ALPHAX, ALUCON, AMARC, AMARIN, AMR, ANAN, ANI, AOT, APCO, APEX, APO, APP, APURE, AQUA, ARIN, ARIP, ARROW, ASAP, ASEA, ASIA, ASIMAR, ASN, ATP30, AU, AUCT, AURA, B52, BA, BBIK, BC, BCT, BDMS, BEAUTY, BEM, BGT, BH, BIG, BIOTEC, BIS, BIZ, BJC, BJCHI, BKD, BKGI, BLC, BLESS, BLISS, BM, BOL, BPS, BR, BRI, BROCK, BSM, BSRC, BTNC, BTW, BUI, BVG, CCET, CCP, CEYE, CGD, CH, CHARAN, CHASE, CHAYO, CHG, CHIC, CHO, CI, CITY, CIVIL, CK, CKP, CMAN, CMO, CMR, CNT, COCOCO, COLOR, COMAN, CPANEL, CPH, CPR, CPT, CRANE, CRD, CREDIT, CSP, CSR, CSS, CTW, CWT, D. DCON, DDD, DHOUSE, DITTO, DOD, DPAINT, DTCENT, DTCI, DV8, EASON, ECL. EE, EFORL, EMC, ETL, EURO, EVER, F&D, FANCY, FE, FLOYD, FMT, FN, FORTH, FTI, FVC, GABLE, GENCO, GFC, GIFT, GL, GLAND, GLOCON, GLORY, GRAMMY, GRAND, GSC, GTB, GTV, GYT, HEALTH, HFT, HL, HPT, HTECH, HUMAN, HYDRO, 12, IFEC, IIG, IMH, IND, INGRS, INSET, IP, IRC, IRCP, IT, ITD, ITNS, ITTHI, JAK, JCK, JCKH, JCT, JDF, JPARK, JSP, JUBILE, K, KAMART, KC, KCG, KCM, KDH, KEX, KIAT, KISS, KJL, KK, KKC, KLINIQ, KOOL, KTIS, KTMS, KUMWEL, KUN, KWC, KWI, KWM, KYE, LALIN, LDC, LEE, LIT, LOXLEY, LPH, LST, MANRIN, MASTER, MATI, MCA, M-CHAI, MCS, MDX, MEB, MEGA, METCO, MGC, MGI, MGT, MICRO, MIDA, MJD, MK, ML, MORE, MOSHI, MTW, MUD, MVP, NAM, NAT, NC, NCH, NCL, NDR, NEO, NETBAY, NEW, NEWS, NFC, NL, NNCL, NOK, NOVA, NPK, NSL, NTSC, NTV, NUSA, NV, NVD, NYT, OHTL, ONEE, ORN, PACE, PACO, PAF, PANEL, PCC, PEACE, PERM, PF, PHG, PICO, PIN, PJW, PLE, PLT, PMTA, POLAR, PORT, POST, PPM, PRAKIT, PRAPAT, PRECHA, PRI, PRIN, PRO, PROUD, PSG, PSP, PTC, PTL, QTCG, RAM, RCL, READY, RICHY, RJH, ROCK, ROCTEC, ROH, ROJNA, RP, RPC, RPH, RSP, S, S11, SABUY, SAF, SAFARI, SAFE, SALEE, SAM, SAMART, SAMCO, SAMTEL, SAUCE, SAV, SAWAD, SAWANG, SBNEXT, SCAP, SCGD, SCI, SCL, SCP, SDC, SE, SEAFCO, SECURE, SFT, SGF, SHANG, SHR, SIAM, SICT, SIMAT, SINGER, SINO, SISB, SJWD, SK, SKN, SKY, SLM, SLP, SMART, SMD, SMT, SNNP, SO, SOLAR, SONIC, SPA, SPCG, SPG, SPREME, SPVI, SQ, SR, SRS, SSC, STANLY, STARK, STC, STEC, STECH, STHAI, STI, STP, STPI, STX, SUC, SUN, SUPER, SUTHA, SVR, SVT, SWC, SYNEX, TACC, TAN, TAPAC, TC, TCC, TCJ, TCOAT, TEAM, TEAMG, TEKA, TERA, TFM, TGPRO, TH, THAI, THANA, THE, THG, THMUI, TIGER, TITLE, TK, TKC, TLI, TM, TMC, TMI, TMW, TNDT, TNH, TNPC, TOA, TPBI, TPCH, TPIPP, TPL, TPOLY, TPP, TPS, TQR, TR, TRC, TRITN, TRP, TRUBB, TRV, TSE, TTI, TTT, TTW, TURTLE, TVH, TVT, TWP, TWZ, TYCN, UAC, UBA, UMI, UMS, UNIQ, UP, UPF, UPOIC, UREKA, UTP, UVAN, VARO, VIBHA, VL, VNG, VPO, VRANDA, WARRIX, WAVE, WELL, WFX, WGE, WIN, WINDOW, WINMED, WINNER, WORK, WORLD, WP, YGG, YONG, ZAA

### Explanations

Companies participating in Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) under Thai Institute of Directors (as of November 1, 2023) are categorised into: companies that have declared their intention to join CAC, and companies certified by CAC.