**Dynasty Ceramic** 

Dynasty Ceramic Public Company Limited



Bloomberg DCC TB Reuters DCC .BK



ntrol Tactical: NEUTRAL

### (3-month)

### Stock data

Last close (May 7) (Bt)	1.82			
Target price (Bt)	1.80			
Mkt cap (Btbn)	16.61			
Mkt cap (US\$mn)	450			
Beta	М			
Mkt cap (%) SET	0.10			
Sector % SET	3.09			
Shares issued (mn)	9,126			
Par value (Bt)	0.10			
12-m high / low (Bt)	2.3 / 1.4			
Avg. daily 6m (US\$mn)	0.45			
Foreign limit / actual (%)	35 / 4			
Free float (%)	43.7			
Dividend policy (%)	≥ 40			

Share performance										
(%)	1M	3M	12M							
Absolute	(4.7)	(6.7)	(20.9)							
Relative to SET	(4.8)	(5.8)	(10.2)							
Source SET Innoves	t X Researc	6								

Source: SET, InnovestX Research

2023 Sustainability / 2022 ESG Score	
SET ESG Ratings	No
ESG Bloomberg Rank in the sector	
ESG Score Rank	n.a.
Environmental Score Rank	n.a.
Social Score Rank	n.a.

#### **ESG** comment

Governance Score Rank

DCC has made commendable progress in integrating ESG principles into its business practices. Key ESG risk are energy management, sustainability products, and high greenhouse gas emission

Source: Bloomberg Finance L.P.

#### Analyst

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# 1Q24: Up YoY and QoQ on cost control

1Q24 net profit was Bt341mn, up 0.3% YoY and 26.6% QoQ as cost control pulled SG&A/sales down to its lowest in three years, fully offsetting the weak ceramic tile demand YoY due to weak economic activities. The QoQ rise reflected high season plus cost control. Outlook remains weak on low demand both YoY and QoQ for the rest of the year. We maintain our NEUTRAL rating with a TP of Bt1.80, based on -0.5 SD of its PE mean of 12.8X.

**1Q24 net profit was Bt341mn, up 0.3% YoY and 26.6% QoQ,** beating consensus by 23%, backed by cost control and expense reduction. SG&A/sales decreased to 18.2% in 1Q24 (1Q23: 18.4%, 4Q23: 19.9%).

**1Q24 highlights.** <u>Revenue</u> was Bt2.0bn, falling 8.9% YoY on a 12.4% decline in sales volume to 12mn sq.m. with a 3.6% increase in ASP; revenue grew 16.2% QoQ from high season, with first quarter generally having the highest sales volume of the year, with ASP flat. <u>Gross margin</u> improved 160bps YoY to 38.9%, reflecting its efforts to increase ASP and cut costs. <u>Rental & other income</u> increased 20.3% YoY and 24.0% QoQ to Bt16mn on better rental revenue. SG&A expense declined 9.6% YoY as it continued to focus on reducing expenses, but SG&A expense increased 6.3% QoQ in tandem with higher revenue. As a result, <u>SG&A/sales</u> fell to 18.2% in 1Q24 (1Q23: 18.4%, 4Q23: 19.9%) the lowest in three years.

**Outlook remains challenging.** 1Q24 net profit accounted for 26.3% of our full-year estimate and we leave it unchanged as sales volume is expected to taper off on seasonality. 2Q24 has several long holidays, especially Songkran, and 3Q24 is expected to see lower sales due to the rainy season. We expect the company to maintain a 70% production utilization rate throughout 2024.

**Dividend yield 4.3% annualized, XD May 20.** DCC is paying a quarterly dividend of Bt0.02/share, implying 54% dividend payout on 1Q24 or 4.3% annualized yield. This is slightly above its new dividend policy of not less than 40% of net profit.

**Valuation & Recommendation.** We maintain our Neutral rating with a TP of Bt1.80 based on -0.5 SD of its five-year PE mean of 12.8X.

**Key risks.** Changes in purchasing power, higher costs from inflationary pressure. Key ESG risks are energy management, sustainability products, and high greenhouse gas emission.

#### **Forecasts and valuation**

FUIECasis and value	ation					
Year to 31 Dec	Unit	2022	2023	2024F	2025F	2026F
Revenue	(Btmn)	8,342	7,741	7,817	7,895	7,974
EBITDA	(Btmn)	2,651	2,103	2,232	2,291	2,310
Core profit	(Btmn)	1,631	1,182	1,297	1,345	1,360
Reported profit	(Btmn)	1,631	1,182	1,297	1,345	1,360
Core EPS	(Bt)	0.18	0.13	0.14	0.15	0.15
DPS	(Bt)	0.13	0.06	0.06	0.07	0.07
P/E, core	(x)	10.2	14.0	12.8	12.4	12.2
EPS growth, core	(%)	(7.5)	(27.5)	9.7	3.7	1.2
P/BV, core	(x)	2.8	2.5	2.2	2.0	1.9
ROE	(%)	27.5	18.6	18.4	17.3	15.9
Dividend yield	(%)	6.9	3.1	3.5	3.6	3.7
EV/EBITDA	(x)	7.1	8.9	8.1	7.5	7.1
Courses InconstV Decenary	6					

Source: InnovestX Research

n.a.



### **Our view on ESG**

DCC focuses on growing with sustainable organizational development; it realizes the importance of risk management in its business operations. For waste management in the production process it uses the 3R concept - Reuse, Reduce and Recycle - to reduce waste material and disposal costs. It has improved the production process to reduce energy consumption, especially via use of natural gas to reduce the greenhouse effect. It has thus passed standards of a neutral effect on the environment of the community and in accordance with the law. We expect the company's ESG risk are energy management, sustainability products, and high greenhouse gas emission.

### **ESG Disclosure Score**

Bloomberg ESG Score	n.a.	CG Rating DJSI SETESG SET ESG Rating						
Rank in Sector	n.a.	DCC 5 No No No						
		Source: Thai Institute of Directors (IOD), SET						

### **Environmental Issue (E)**

- DCC plans to install a solar rooftop electricity generation system in 2022, with targeted reduction of its greenhouse gas emissions by more than 1,700 tonCO2eq per year. Thus far, it has installed 1.1MW solar rooftop across 17 outlets and head office, fully operational at the end of 4Q22.
- Natural gas consumption in 2020-2021 was 81.2mn kg and 77.8mn kg. Fuel consumption in 2020-2021 was 0.86mn liters • and 0.76mn liters. Electricity consumption in 2020-2021 was 132mn Kw-hour and 123mn Kw-hour. Its energy reduction consumption target is 2%, calculated by the Specific Energy Consumption (SEC).
- Water consumption in 2020-2021 were 0.35mn cubic meters and 0.33mn cubic meters. DCC targets 5% reduction of the use of raw water from water sources each year from the previous year.
- We anticipate stricter corporate greenhouse gas emission regulations to be a materializing environmental factor impacting DCC's future operations.

### Governance Issue (G)

- DCC assigns importance to good corporate governance and operating a business with fairness to all groups of stakeholders. It has announced an anti-corruption policy as a guideline for the operation in which it states that it does not accept any form of corruption.
- In 2021, it was ranked as a company with very good CG scoring and anti-corruption progress indicator was certified.
- In May 2022, the Securities and Exchange Commission (SEC) imposed civil sanctions on six offenders (including Mr. Roongrote Saengsastra) over the purchase of RCI shares based on insider information during May-August 2019. Mr. Roongrote Saengsastra, while committing an offense in 2019, served as Executive Chairman, RCI Director, Chairman of Executive Committee and Chairman of DCC. He resigned as director, chairman of the board and Chief Executive Officer of DCC in January 2021.
- DCC need to improve its overall corporate governance framework, including the clarity of executive compensation.

#### Disclaime

Bloomberg ESG Disclosure Scores rate companies on their level of disclosure of ESG data. Bloomberg offers four disclosure scores, for overall ESG, as well as Environmental, Social, and Governance. To review the fully transparent methodology, calculate disclosure scores for any company, and compare a company's scores vs its peers, see ESG Disclosure Score Model in Bloomberg.

### Social Issue (S)

- DCC recognizes the importance of social and community quality development, treats on labor with fairness, no gender differences, or religious differences, responsibility on manufacturing for customer, emphasis on working safe and have a proper sanitation in the workplace, support for the employment of people with disabilities in the organization.
- DCC also focus on the safety measures, employee well-being, and supply chain management.

ESG Disclosure Score	
	2022
ESG Disclosure Score	n.a.
Environment	n.a.
Social	n.a.
Governance	n.a.
Source: Bloomberg Finance I. P.	



### **Financial statement**

#### **Profit and Loss Statement**

FY December 31	Unit	2019	2020	2021	2022	2023	2024F	2025F	2026F
Total revenue	(Btmn)	8,118	8,501	8,396	8,342	7,741	7,817	7,895	7,974
Cost of goods sold	(Btmn)	4,991	4,973	4,758	4,807	4,799	4,766	4,773	4,821
Gross profit	(Btmn)	3,126	3,529	3,638	3,536	2,942	3,051	3,122	3,153
SG&A	(Btmn)	(1,727)	(1,621)	(1,582)	(1,572)	(1,494)	(1,477)	(1,492)	(1,507)
Other income	(Btmn)	73	81	85	64	57	60	63	66
Interest expense	(Btmn)	42	49	18	19	33	31	31	31
Pre-tax profit	(Btmn)	1,430	1,939	2,122	2,009	1,472	1,602	1,661	1,680
Corporate tax	(Btmn)	275	360	419	376	290	304	316	319
Equity a/c profits	(Btmn)	0	0	0	0	0	0	0	0
Minority interests	(Btmn)	(140)	(1)	(3)	(2)	(1)	(1)	(1)	(1)
Core profit	(Btmn)	1,015	1,578	1,700	1,631	1,182	1,297	1,345	1,360
Extra-ordinary items	(Btmn)	(42)	7	0	0	0	0	0	0
Net Profit	(Btmn)	973	1,585	1,700	1,631	1,182	1,297	1,345	1,360
EBITDA	(Btmn)	2,006	2,711	2,813	2,651	2,103	2,232	2,291	2,310
Core EPS (Bt)	(Btmn)	0.15	0.20	0.19	0.18	0.13	0.14	0.15	0.15
Net EPS (Bt)	(Bt)	0.14	0.20	0.19	0.18	0.13	0.14	0.15	0.15
DPS (Bt)	(Bt)	0.10	0.17	0.19	0.13	0.06	0.06	0.07	0.07

### Balance Sheet (Btmn)

FY December 31	Unit	2019	2020	2021	2022	2023	2024F	2025F	2026F
Total current assets	(Btmn)	2,621	2,305	2,505	2,798	2,982	4,550	5,398	6,256
Total fixed assets	(Btmn)	6,101	6,491	6,438	6,588	7,078	6,568	6,476	6,385
Total assets	(Btmn)	8,722	8,796	8,943	9,386	10,060	11,118	11,874	12,641
Total loans	(Btmn)	3,967	2,679	1,734	2,155	2,238	2,085	2,085	2,086
Total current liabilities	(Btmn)	4,927	3,240	2,450	2,647	2,627	2,438	2,441	2,450
Total long-term liabilities	(Btmn)	276	697	656	729	752	1,268	1,274	1,281
Total liabilities	(Btmn)	5,203	3,937	3,106	3,376	3,378	3,706	3,715	3,732
Paid-up capital	(Btmn)	723	820	913	913	913	913	913	913
Total equity	(Btmn)	3,519	4,858	5,837	6,010	6,682	7,412	8,158	8,910
BVPS (Bt)	(Bt)	0.50	0.62	0.66	0.66	0.73	0.81	0.89	0.98

#### **Cash Flow Statement (Btmn)**

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FY December 31	Unit	2019	2020	2021	2022	2023	2024F	2025F	2026F
Core Profit	(Btmn)	1,015	1,578	1,700	1,631	1,182	1,297	1,345	1,360
Depreciation and amortization	(Btmn)	534	722	673	623	599	599	599	599
Operating cash flow	(Btmn)	1,468	2,574	2,312	1,803	1,610	2,036	1,947	1,948
Investing cash flow	(Btmn)	(3,073)	(590)	(694)	(534)	(1,088)	(88)	(507)	(507)
Financing cash flow	(Btmn)	1,597	(2,031)	(1,631)	(1,287)	(427)	(720)	(598)	(609)
Net cash flow	(Btmn)	(8)	(47)	(13)	(18)	95	1,228	842	832

### **Key Financial Ratios**

FY December 31	Unit	2019	2020	2021	2022	2023	2024F	2025F	2026F
Gross margin	(%)	38.5	41.5	43.3	42.4	38.0	39.0	39.5	39.5
Operating margin	(%)	17.2	22.4	24.5	23.5	18.7	20.1	20.6	20.6
EBITDA margin	(%)	24.7	31.9	33.5	31.8	27.2	28.5	29.0	29.0
EBIT margin	(%)	18.1	23.4	25.5	24.3	19.4	20.9	21.4	21.5
Net profit margin	(%)	12.0	18.6	20.3	19.6	15.3	16.6	17.0	17.1
ROE	(%)	25.9	37.7	31.8	27.5	18.6	18.4	17.3	15.9
ROA	(%)	12.1	18.0	19.2	17.8	12.2	12.2	11.7	11.1
Net D/E	(x)	1.1	0.5	0.3	0.4	0.3	0.0	(0.1)	(0.2)
Interest coverage	(x)	48.0	55.4	159.3	142.2	64.7	71.4	73.3	73.9
Debt service coverage	(x)	0.5	1.2	2.1	1.5	1.2	1.5	1.5	1.5
Payout Ratio	(%)	74.9	81.7	95.7	70.5	44.0	45.0	45.0	45.0

#### **Main Assumptions**

FY December 31	Unit	2019	2020	2021	2022	2023	2024F	2025F	2026F
Sales volume	(mn sqm)	59.6	60.8	57.4	50.2	47.2	47.7	48.1	48.6
Sales volume growth	(%)	0.7	2.0	(5.6)	(12.5)	(6.0)	1.0	1.0	1.0
Avg selling price growth	(%)	0.4	2.7	4.6	13.6	(1.3)	0.0	0.0	0.0
Gross margin (%)	(%)	38.5	41.5	43.3	42.4	38.0	39.0	39.5	39.5



## **Financial statement**

### **Profit and Loss Statement**

FY December 31	Unit	2Q22	3Q22	4Q22	1Q23	2Q23	3Q23	4Q23	1Q24
Total revenue	(Btmn)	2,126	1,895	1,926	2,215	1,951	1,837	1,737	2,018
Cost of goods sold	(Btmn)	1,197	1,115	1,159	1,389	1,226	1,122	1,063	1,232
Gross profit	(Btmn)	929	779	767	826	725	716	675	786
SG&A	(Btmn)	(399)	(387)	(376)	(407)	(386)	(354)	(346)	(368)
Other income	(Btmn)	15	13	13	13	14	16	13	16
Interest expense	(Btmn)	4	5	7	7	7	9	9	8
Pre-tax profit	(Btmn)	542	401	398	425	346	369	332	426
Corporate tax	(Btmn)	109	78	54	85	69	72	64	85
Equity a/c profits	(Btmn)	0	0	0	0	0	0	0	0
Minority interests	(Btmn)	0	(0)	(1)	(0)	0	(1)	0	(0)
Core profit	(Btmn)	433	322	342	340	278	296	269	341
Extra-ordinary items	(Btmn)	0	0	0	0	0	0	0	0
Net Profit	(Btmn)	433	322	342	340	278	296	269	341
EBITDA	(Btmn)	703	562	558	564	511	533	495	581
Core EPS (Bt)	(Btmn)	0.05	0.04	0.04	0.04	0.03	0.03	0.03	0.04
Net EPS (Bt)	(Bt)	0.05	0.04	0.04	0.04	0.03	0.03	0.03	0.04

# Balance Sheet (Btmn)

FY December 31	Unit	2Q22	3Q22	4Q22	1Q23	2Q23	3Q23	4Q23	1Q24
Total current assets	(Btmn)	2,654	2,840	2,798	2,763	2,841	2,932	2,982	2,881
Total fixed assets	(Btmn)	6,385	6,488	6,588	6,963	7,025	7,079	7,078	7,078
Total assets	(Btmn)	9,039	9,327	9,386	9,726	9,866	10,011	10,060	9,958
Total loans	(Btmn)	1,600	2,177	2,155	1,773	2,167	2,151	2,238	1,530
Total current liabilities	(Btmn)	2,477	2,703	2,647	2,647	2,699	2,641	2,627	2,317
Total long-term liabilities	(Btmn)	670	730	729	829	777	802	752	729
Total liabilities	(Btmn)	3,148	3,433	3,376	3,477	3,476	3,443	3,378	3,046
Paid-up capital	(Btmn)	913	913	913	913	913	913	913	913
Total equity	(Btmn)	5,892	5,895	6,010	6,249	6,390	6,568	6,682	6,912
BVPS (Bt)	(Bt)	0.65	0.65	0.66	0.68	0.70	0.72	0.73	0.76

### **Cash Flow Statement (Btmn)**

	Unit	2Q22	3Q22	4Q22	1Q23	2Q23	3Q23	4Q23	1Q24
Core Profit	(Btmn)	433	322	342	425	771	1,140	1,182	426
Depreciation and amortization	(Btmn)	157	156	153	148	298	448	599	147
Operating cash flow	(Btmn)	447	(11)	498	808	1,036	1,205	1,610	708
Investing cash flow	(Btmn)	(77)	(157)	(210)	(435)	(599)	(737)	(737)	(131)
Financing cash flow	(Btmn)	(367)	155	(299)	(350)	(430)	(445)	(427)	(588)
Net cash flow	(Btmn)	3	(14)	(11)	23	8	23	446	(11)

### **Key Financial Ratios**

FY December 31	Unit	2Q22	3Q22	4Q22	1Q23	2Q23	3Q23	4Q23	1Q24
Gross margin	(%)	43.7	41.1	39.8	37.3	37.2	39.0	38.8	38.9
Operating margin	(%)	24.9	20.7	20.3	18.9	17.4	19.7	18.9	20.7
EBITDA margin	(%)	33.1	29.6	29.0	25.5	26.2	29.0	28.5	28.8
EBIT margin	(%)	25.6	21.4	21.0	19.5	18.1	20.5	19.7	21.5
Net profit margin	(%)	20.4	17.0	17.7	15.3	14.2	16.1	15.5	16.9
ROE	(%)	29.2	21.9	23.0	22.2	17.6	18.3	16.2	20.0
ROA	(%)	19.3	14.0	14.6	14.2	11.3	11.9	10.7	13.6
Net D/E	(x)	0.3	0.4	0.4	0.3	0.3	0.3	0.3	0.2
Interest coverage	(x)	199.4	116.4	82.1	77.0	69.1	62.6	53.4	73.1
Debt service coverage	(x)	2.3	1.3	1.3	1.7	1.4	1.3	1.1	2.1

#### Main Assumptions

main Assumptions									
FY December 31	Unit	2Q22	3Q22	4Q22	1Q23	2Q23	3Q23	4Q23	1Q24
Sales volume	(mn sqm)	12.7	11.1	11.4	13.7	12.1	11.0	10.4	12.0
Sales volume growth (YoY)	(%)	(16.4)	(8.0)	(10.9)	(8.7)	(4.7)	(1.4)	(8.8)	(12.4)
Avg selling price growth (YoY)	(%)	16.8	12.3	9.8	1.3	(3.7)	(2.1)	(1.4)	3.6
Gross margin (%)	(%)	43.7	41.1	39.8	37.3	37.2	39.0	38.8	38.9



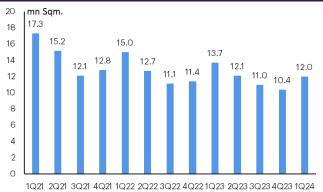
### **Earnings review**

P & L (Btmn)	1Q22	2Q23	3Q23	4Q23	1Q24	% Chg YoY	% Chg QoQ
Total revenue	2,215	1,951	1,837	1,737	2,018	(8.9)	16.2
Gross profit	826	725	716	675	786	(12.1)	16.5
SG&A expense	(407)	(386)	(354)	(346)	(368)	(9.6)	6.3
Net other income/expense	13	14	16	13	16	20.3	24.0
Interest expense	(7)	(7)	(9)	(9)	(8)	8.5	(14.4)
Pre-tax profit	425	346	369	332	426	0.3	28.2
Corporate tax	(85)	(69)	(72)	(64)	(85)	0.1	34.1
Minority interests	(0)	0	(1)	0	(0)	5.5	(109.6)
Core profit	340	278	296	269	341	0.3	26.6
Extra. Gain (Loss)	-	-	-	-	-	n.a.	n.a.
Net Profit	340	278	296	269	341	0.3	26.6
EPS	0.04	0.03	0.03	0.03	0.04	0.3	26.6
EBITDA	564	511	533	495	581	3.0	17.3
B/S (Btmn)							
Total assets	9,327	9,386	9,726	9,866	10,011	5.0	0.6
Total liabilities	3,433	3,376	3,477	3,476	3,443	8.7	(1.6)
Total equity	5,895	6,010	6,249	6,390	6,568	3.0	1.9
BVPS (Bt)	0.65	0.66	0.68	0.70	0.72	3.1	1.9
Financial ratio (%)							
Gross margin	37.3	37.2	39.0	38.8	38.9		
Net profit margin	15.3	14.2	16.1	15.5	16.9		
EBITDA margin	25.5	26.2	29.0	28.5	28.8		
SG&A expense/Revenue	18.4	19.8	19.3	19.9	18.2		

Source: InnovestX Research

# Appendix

# Figure 1: Sale volume trend



Source: DCC and InnovestX Research

# Figure 2: Average Selling Price Trend



### Figure 3: Valuation summary (price as of May 7, 2024)

	Rating	Price	Target	ETR	P/E (x)	P/E (x) EPS growth (%)		P/BV (x)			ROE (%)			Div.	Yield	(%)	EV/EBITDA (x)			
		(Bt/Sh)	(Bt/Sh)	(%)	23A 24F 25F	23A	24F	25F	23A	24F	25F	23A 2	24F 2	25F	23A	24F	25F	23A	24F	25F
DCC	Neutral	1.82	1.8	2.5	14.0 12.8 12.4	(28)	10	4	2.5	2.2	2.0	19	18	17	3.1	3.5	3.6	8.9	7.6	7.0
SCC	Outperform	249.00	325.0	35.3	25.0 12.0 9.3	(46)	109	29	0.7	0.7	0.6	3	6	7	2.4	3.6	4.8	10.6	8.4	7.0
SCCC	Neutral	139.00	160.0	20.1	17.9 14.7 14.1	(34)	22	5	1.2	1.2	1.2	7	8	8	5.0	5.0	5.0	7.6	7.1	6.7
Average					19.0 13.2 11.9	(36)	47	12	1.5	1.4	1.3	9	11	11	3.5	4.1	4.5	9.0	7.7	6.9

Source: InnovestX Research



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#### CG Rating 2023 Companies with CG Rating

#### Companies with Excellent CG Scoring

7UP, AAV, ABM, ACE, ACG, ADB, ADD, ADVANC, AEONTS, AF, AGE, AH, AHC, AIRA, AIT, AJ, AKP, AKR, ALLA, ALT, AMA, AMARIN, AMATA, AMATAV, ANAN, AOT, AP, APCO, APCS, ARIP, ARROW, ASEFA, ASK, ASP, ASW, ATP30, AUCT, AWC, AYUD, B, BA, BAFS, BAM, BANPU, BAY, BBGI, BBIK, BBL, BC, BCH, BCP, BCPG, BDMS, BEC, BEM, BEYOND, BGC, BGRIM, BH, BIZ, BJC, BJCHI, BKI, BLA, BOL, BPP, BRI, BROOK, BRR, BTS, BTW, BWG, BYD, CBG, CENTEL, CFRESH, CHASE, CHEWA, CHG, CHOW, CIMBT, CIVIL, CK, CKP, CM, CTT, COLOR, COM7, COTTO, CPALL, CPAXT, CPF, CPI, CPL, CPN, CPW, CRC, CRD, CSC, CSS, CV, DCC, DDD, DELTA, DEMCO, DMT, DOHOME, DRT, DUSIT, EA, EASTW, ECF, ECL, EE, EGCO, EFG, ECC, EET, EF, FLC, VD, FN, FPI, FPT, FSX, FVC, GBX, GC, GCAP, GENCO, GFPT, GGC, GLAND, GLOBAL, GPSC, GRAMMY, GULF, GUNKUL, HANA, HARN, HENG, HMPRO, HPT, HTC, ICC, ICHI, ICN, III, ILINK, ILM, IMH, IND, INET, INTUCH, IP, IRC, IRPC, ITC, ITEL, IVL, JAS, JTS, KBANK, KCC, KCE, KEX, KKP, KSL, KTB, KTC, KTMS, KUMWEL, KUN, LALIN, LANNA, LH, LHFG, LIT, LOXLEY, LPN, LRH, LST, M, MAJOR, MALEE, MATCH, MBK, MC, M-CHAI, MCOT, MEGA, MFC, MFEC, MILL, MINT, MONO, MOONG, MSC, MST, MTC, MTI, NC, NCL, NDR, NER, NKI, NOBLE, NRF, NTV, NVD, NWR, NYT, OCC, OISHI', ONEE, OR, ORI, OSP, OTO, PAP, PATO, PB, PCSGH, PDG, PDJ, PG, PHOL, PIMO, PJW, PLANB, PLAT, PLUS, PM, POLY, PORT, PPP, PPS, RP9, PRG, PRINC, PRM, PRTR, P5H, PSL, PT, PT, PTTEP, PTTEC, Q-CON, QH, QTC, RATCH, RBF, RPH, RS, RT, S, S&J, SA, SABINA, SAK, SAMART, SAMTEL, SAPPE, SAT, SBNEXT, SC, SCB, SCC, SCG, SCGP, SCM, SDC, SEAFCO, SEAOIL, SECURE, SELIC, SENA, SENX, SFP<sup>2</sup>, SFT, SGC, SGF, SGP, SHR, SICT, SIRI, SIS, SINAL, SYNE, SYNTEC, TACC, TAE, TCAP, TCMC, TEAM, TEG, THY, TNC, TMT, TNT, TNL, TNR, TOA, TOG, TOP, PTBI, TPCS, TIPIP, TPS, TGM, TQR, TRT, TRUE, TRV, TSC, TSTE, STH, STA, SUN, SUS, SUTHA, SVI, SVT, SYMC, SYNES, SKR, SM, SMPC, SMT, SNC, SNNP, SNP, SO, SPALI, SPC, ST, SR, SSC, SSF, SSSC, STA, STC, STE, STH, STA, SUS, SUTHA, SVI, SVT, SYMC, SYNES, SYNTEC, TACC, TAE, TCAP, TCMC, TEAMG, TEGH, TFG, TFMAMA, THANA, THANNI, THCOM, THIP, THRE, TH

#### **Companies with Very Good CG Scoring**

25, A5, AAI, AIE, ALUCON, AMR, APURE, ARIN, AS, ASIA, ASIAN, ASIMAR, ASN, AURA, BR, BSBM, BTG, CEN, CGH, CH, CHIC, CI, CIG, CMC, COMAN, CSP, DOD, DPAINT, DV8, EFORL, EKH, ESSO, ESTAR, EVER, FORTH, FSMART, FTI, GEL, GPI, HEALTH, HUMAN, IFS, INSET, IT, J, JCKH, JDF, JKN, JMART, JUBILE, K, KCAR, KGI, KIAT, KISS, KK, KTIS, KWC, KWM, LDC, LEO, LHK, MACO, METCO, MICRO, MK, MVP, NCAP, NOVA, NTSC, PACO, PIN, PQS, PREB, PRI, PRIME, PROEN, PROS, PROUD, PSTC, PTECH, PYLON, RCL, SALEE, SANKO, SCI, SCN, SE, SE-ED, SFLEX, SINGER, SKN, SONIC, SORKON, SPVI, SSP, SST, STANLY, STP, SUPER, SVOA, SWC, TCC, TEKA, TFM, TMILL, TNP, TPLAS, TPOLY, TRC, TRU, TRUBB, TSE, VRANDA, WAVE, WFX, WIIK, WIN, WP, XO

#### **Companies with Good CG Scoring**

24CS, AMANAH, AMARC, AMC, APP, ASAP, BCT, BE8, BIG, BIOTEC, BLESS, BSM, BVG, CAZ, CCET, CHARAN, CHAYO, CHOTI, CITY, CMAN, CMR, CRANE, CWT, DHOUSE, DTCENT, EASON, FNS, FTE, GIFT, GJS, GTB, GTV, GYT, HL, HTECH, HYDRO, IIG, INGRS, INSURE, IRCP, ITD, ITNS, JCK, JMT, JR, JSP, KBS, KGEN, KJL, L&E, LEE, MASTER, MBAX, MEB, MENA, META, MGT, MITSIB, MJD, MOSHI, MUD, NATION, NNCL, NPK, NSL, NV, OGC, PAF, PCC, PEACE, PICO, PK, PL, PLANET, PLE, PMTA, PPM, PRAKIT, PRAPAT, PRECHA, PRIN, PSG, RABBIT, READY, RJH, RSP, RWI, S11, SAAM, SAF, SAMCO, SAWAD, SCAP, SCP, SIAM, SKE, SKY, SMART, SMD, SMIT, SOLAR, SPA, STECH, STPI, SVR, TC, TCCC<sup>3</sup>, TEAM, TFI, TIGER, TITLE, TKC, TMI, TNH, TPA, TPAC, TRITN, UBA, UMI, UMS, UTP, VARO, VPO, W, WARRIX, WORK, WPH, YONG, ZIGA

#### Corporate Governance Report

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To recognize well performers, the list of companies attaining "Good", "Very Good" and "Excellent" levels of recognition (Not including listed companies qualified in the "no announcement of the results" clause from 1 January 2022 to 31 October 2023) is publicized.

OISHI was voluntarily delisted from the Stock Exchange of Thailand, effectively on September 6, 2023

<sup>2</sup>SFP was voluntarily delisted from the Stock Exchange of Thailand, effectively on July 19, 2023

<sup>3</sup>TCCC was voluntarily delisted from the Stock Exchange of Thailand effectively on August 25, 2023

#### Anti-corruption Progress Indicator

#### Certified (ໄດ້ຮັບກາຮຮັບຮອง)

2S, 7UP, AAI, ADVANC, AF, AH, AI, AIE, AIRA, AJ, AKP, AMA, AMANAH, AMATA, AMATAV, AP, APCS, AS, ASIAN, ASK, ASP, AWC, AYUD, B, BAFS, BAM, BANPU, BAY, BBGI, BBL, BCH, BCP, BCPG, BE8, BEC, BEYOND, BGC, BGRIM, BKI, BLA, BPP, BROOK, BRR, BSBM, BTS, BWG, CEN, CENTEL, CFRESH, CGH, CHEWA, CHOTI, CHOW, CIG, CIMBT, CM, CMC, COM7, CPALL, CPAXT, CPF, CPI, CPL, CPN, CPW, CRC, CSC, DCC, DELTA, DEMCO, DIMET, DOHOME, DRT, DUSIT, EA, EASTW, ECF, EGCO, EP, EPG, ERV, ESTAR, ETC, ETE, FNS, FPI, FPT, FSMART, FTE, GBX, GC, GCAP, GEL, GFPT, GGC, GJS, GPI, GPSC, GSTEEL, GULF, GUNKUL, HANA, HARN, HENG, HMPRO, HTC, ICC, ICHI, IFS, III, ILINK, ILM, INET, INOX, INSURE, INTUCH, IRPC, ITEL, IVL, JAS, JKN, JR, JTS, KASET, KBANK, KBS, KCAR, KCCAMC, KCE, KGEN, KGI, KKP, KSL, KTB, KTC, L&E, LANNA, LHFG, LHK, LPN, LRH, M, MAJOR, MALEE, MATCH, MBAX, MBK, MC, MCOT, META, MFC, MFEC, MILL, MINT, MONO, MOONG, MSC, MST, MTC, MTI, NATION, NCAP, NEP, NKI, NOBLE, NRF, NWR, OCC, OGC, OR, ORI, PAP, PATO, PB, PCSGH, PDG, PDJ, PG, PHOL, PIMO, PK, PL, PLANB, PLANET, PLAT, PM, PPP, PPPM, PPS, PR9, PREB, PRG, PRINC, PRM, PROS, PSH, PSL, PSTC, PT, PTECH, PTG, PTT, PTTEP, PTTGC, PYLON, Q-CON, QH, QLT, OTC, RABBIT, RATCH, RML, RS, RWI, S&J, SAAM, SABINA, SAK, SAPPE, SAT, SC, SCC, SCC, SCG, SCGP, SCM, SCN, SEAOIL, SE-ED, SELIC, SENA, SGC, SGP, SIRI, SITHAH, SKR, SMIT, SMK, SMPC, SNC, SNP, SORKON, SPACK, SPALI, SPC, SPI, SPRC, SRICHA, SSF, SSP, SSSC, SST, STA, STGT, STOWER, SUSCO, SVI, SVINCS, SVINCS, TAE, TAKUNI, TASCO, TCAP, TCMC, TFG, TFI, TFMAMA, TGE, TGH, THANI, THCOM, THIP, THRE, THREL, TIDLOR, TIPCO, TISCO, TKS, TKT, TMD, TMILL, TMT, TNITY, NL, TNP, TNR, TOG, TOP, TPA, TPCS, TRT, TRU, TSC, STI, STET, STH, TTA, TTB, TTCL, TU, TVDH, TVO, TWPC, UBE, UBIS, UEC, UKEM, UOBKH, UV, VCOM, VGI, VIH, WACOAL, WHA, WHAUP, WICE, WIIK, XO, YUASA, ZEN, ZIGA

#### Declared (ประกาศเจตนารมณ์)

ACE, ADB, ALT, AMC, ASW, BLAND, BTG, BYD, CAZ, CBG, CV, DEXON, DMT, EKH, FSX, GLOBAL, GREEN, ICN, IHL, ITC, J, JMART, JMT, LEO, LH, MENA, MITSIB, MODERN, NER, NEX, OSP, PEER, PLUS, POLY, PQS, PRIME, PROEN, PRTR, RBF, RT, SA, SANKO, SCB, SENX, SFLEX, SIS, SKE, SM, SVOA, TBN, TEGH, TIPH, TKN, TPAC, TPLAS, TQM, TRUE, W, WPH, XPG

24CS, 3K-BAT, A, A5, AAV, ABM, ACAP, ACC, ACG, ADD, ADVICE, AEONTS, AFC, AGE, AHC, AIT, AJA, AKR, AKS, ALL, ALLA, ALPHAX, ALUCON, AMARC, AMARIN, AMR, ANAN, ANI, AOT, APCO, APEX, APO, APD, APURE, AQUA, ARIN, ARIP, ARROW, ASAP, ASEFA, ASIA, ASIMAR, ASN, ATP30, AU, AUCT, AURA, B52, BA, BBIK, BC, BCT, BDMS, BEAUTY, BEM, BGT, BH, BIG, BIOTEC, BIS, BIZ, BJC, BJCHI, BKD, BKGI, BLC, BLESS, BLISS, BM, BOL, BPS, BR, BRI, BROCK, BSM, BSRC, BTNC, BTW, BUI, BVG, CCET, CCP, CEYE, CGD, CH, CHARAN, CHASE, CHAYO, CHG, CHIC, CHO, CI, CITY, CIVIL, CK, CKP, CMAN, CMO, CMR, CNT, COCOCO, COLOR, COMAN, CPANEL, CPH, CPR, CPT, CRANE, CRD, CREDIT, CSP, CSR, CSS, CTW, CWT, D, DCON, DDD, DHOUSE, DITTO, DOD, DPAINT, DTCENT, DTCI, DV8, EASON, ECL, EE, EFORL, EMC, ETL, EURO, EVER, F&D, FANCY, FE, FLOYD, FMT, FN, FORTH, FTI, FVC, GABLE, GENCO, GFC, GIFT, GL, GLAND, GLOCON, GLORY, GRAMMY, GRAND, GSC, GTB, GTV, GYT, HEALTH, HFT, HL, HPT, HTECH, HUMAN, HYDRO, 12, IFEC, IIG, IMH, IND, INGRS, INSET, IP, IRC, IRCP, IT, ITD, ITNS, ITTHI, JAK, JCK, JCKH, JCT, JDF, JPARK, JSP, JUBILE, K, KAMART, KC, KCG, KCM, KDH, KEX, KIAT, KISS, KJL, KK, KKC, KLINIQ, KOOL, KTIS, KTMS, KUMWEL, KUN, KWC, KWI, KWM, KYE, LALIN, LDC, LEE, LIT, LOXLEY, LPH, LST, MANRIN, MASTER, MATI, MCA, M-CHAI, MCS, MDX, MEB, MEGA, METCO, MGC, MGI, MGT, MICRO, MIDA, MJD, MK, ML, MORE, MOSHI, MTW, MUD, MVP, NAM, NAT, NC, NCH, NCL, NDR, NEO, NETBAY, NEW, NEWS, NFC, NL, NNCL, NOK, NOVA, NPK, NSL, NTSC, NTV, NUSA, NV, NVD, NYT, OHTL, ONEE, ORN, PACE, PACO, PAF, PANEL, PCC, PEACE, PERM, PF, PHG, PICO, PIN, PJW, PLE, PLT, PMTA, POLAR, PORT, POST, PPM, PRAKIT, PRAPAT, PRECHA, PRI, PRIN, PRO, PROUD, PSG, PSP, PTC, PTL, QTCG, RAM, RCL, READY, RICHY, RJH, ROCK, ROCTEC, ROH, ROJNA, RP, RPC, RPH, RSP, S, S11, SABUY, SAF, SAFARI, SAFE, SALEE, SAM, SAMART, SAMCO, SAMTEL, SAUCE, SAV, SAWAD, SAWANG, SBNEXT, SCAP, SCGD, SCI, SCL, SCP, SDC, SE, SEAFCO, SECURE, SFT, SGF, SHANG, SHR, SIAM, SICT, SIMAT, SINGER, SINO, SISB, SJWD, SK, SKN, SKY, SLM, SLP, SMART, SMD, SMT, SNNP, SO, SOLAR, SONIC, SPA, SPCG, SPG, SPREME, SPVI, SQ, SR, SRS, SSC, STANLY, STARK, STC, STEC, STECH, STHAI, STI, STP, STPI, STX, SUC, SUN, SUPER, SUTHA, SVR, SVT, SWC, SYNEX, TACC, TAN, TAPAC, TC, TCC, TCJ, TCOAT, TEAM, TEAMG, TEKA, TERA, TFM, TGPRO, TH, THAI, THANA, THE, THG, THMUI, TIGER, TITLE, TK, TKC, TLI, TM, TMC, TMI, TMW, TNDT, TNH, TNPC, TOA, TPBI, TPCH, TPIPL, TPIPP, TPL, TPOLY, TPP, TPS, TQR, TR, TRC, TRITN, TRP, TRUBB, TRV, TSE, TTI, TTT, TTW, TURTLE, TVH, TVT, TWP, TWZ, TYCN, UAC, UBA, UMI, UMS, UNIQ, UP, UPF, UPOIC, UREKA, UTP, UVAN, VARO, VIBHA, VL, VNG, VPO, VRANDA, WARRIX, WAVE, WELL, WFX, WGE, WIN, WINDOW, WINMED, WINNER, WORK, WORLD, WP, YGG, YONG, ZAA

Explanations

Companies participating in Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) under Thai Institute of Directors (as of November 1, 2023) are categorised into: companies that have declared their intention to join CAC, and companies certified by CAC.