Betagro

Betagro Public Company Limited Mon, May 13, 2024



A Subsidiary of SCBX Group

1Q24: In line with INVX estimates

1Q24 net loss was Bt124mn, down from net profit of Bt393mn in 1Q23 but better than the net loss of Bt656mn in 4Q23, in line with INVX estimates but 10% above market consensus. With a further drop in feed costs, better broiler prices and exports and revived swine prices in Thailand and Cambodia at above breakeven at the gross profit level in 2Q24TD, 2Q24F is expected to return to the black, ending the red ink at the core level seen over the past four quarters. The better operations in 2Q24TD have led us to raise our 2024F by 10%. We maintain Outperform with a new end-2024 TP of Bt28 (from Bt27), based on 2x PBV (LT ROE at 15%, cost of equity of 8.7% and LT growth of 2.5%).

1Q24 net loss was Bt124mn, down from net profit of Bt393mn in 1Q23 but better than net loss of Bt656mn in 4Q23, in line with INVX estimate but 10% above market consensus. The YoY drop reflects losses on swine units in Thailand and Cambodia and behind the QoQ rise is a wider gross margin from better livestock product prices and lower feed costs. Revenue fell 3% YoY, with an 8% drop in product prices outpacing a 5% rise in sales volume in all units via capacity expansion. Gross margin was 10.8%, -140bps YoY on lower swine prices to below breakeven in Thailand and Cambodia but +190bps YoY on better livestock product prices and lower feed costs.

2Q24TD: Gradually better product prices MoM amid low feed costs. Livestock prices. In 2Q24TD, local swine price is up 8% QoQ to Bt71/kg (but -10% YoY) vs breakeven at the gross profit level for big players of Bt63-65/kg, as hot weather has hurt supply. The rise in local piglet price to Bt1,900/head in May to date, +5% YoY and +18% MoM, reflects tighter supply, good for local swine price ahead. Factoring in more supply post ASF alleviation and lower supply from industry collaboration initiated by the Swine Raisers Association of Thailand, BTG estimates pig production in Thailand at 19-20mn pigs in 2024 from 18-19mn pigs in 2023, not yet including less illegal swine meat snuck across the borders (unknown amount) as the government employs stricter inspection. Local broiler price is at B44/kg (+8% QoQ and +3% YoY vs breakeven at the gross profit level at Bt38-40/kg) on better export demand from Europe and Japan. Swine price in Cambodia has improved to above breakeven at the gross profit level, thanks to the Cambodian government's ban on illegal pork imports from March. Feed costs. Local corn and imported soybean meal costs are Bt10/kg (-1% QoQ and -20% YoY) and Bt20.6/kg (-7% QoQ and -11% YoY) from better crop conditions. Backed by feed ingredient inventory on hand, BTG expects to realize lower actual feed costs in 2Q24-3Q24.

Earnings revision and outlook. We raise our 2024F by 10% to Bt1.5bn as we factor in the solid operations in 2Q24TD. With gradually better local swine and broiler prices QoQ, lower feed costs and good broiler exports in 2Q24TD, we expect 2Q24F earnings to turn to profit, ending losses seen over the past four quarters.

Key risks are lower demand and prices from fragile economies and more supply, and higher feed costs. Key ESG risks are energy, waste & water management, sustainable products (E), health & safety policies on customers/laborers (S).

Forecasts and valuation

| 112,626 14,196 7,760 7,938 4.94 4.82 | 108,638 (18) (1,080) (1,398) (0.56) 0.25 | 112,917 2,516 1,465 1,465 0.76 | 121,371 3,713 2,482 2,482 1,28 | 3,923 |
|---|---|--|--|------------------|
| 7,760 7,938 4.94 | (1,080) (1,398) (0.56) | 1,465 1,465 0.76 | 2,482 2,482 | 3,923 |
| 7,938 4.94 | (1,398) (0.56) | 1,465 0.76 | 2,482 | 3,923 |
| 4.94 | (0.56) | 0.76 | | |
| | (, | | 1.28 | 2 03 |
| 4.82 | 0.25 | | | 2.05 |
| | 0.25 | 0.23 | 0.38 | 0.61 |
| 4.8 | n.m. | 31.0 | 18.3 | 11.6 |
| 301.7 | n.m. | n.m. | 69.4 | 58.1 |
| 1.3 | 1.8 | 1.7 | 1.6 | 1.4 |
| 35.1 | (4.0) | 5.7 | 9.1 | 13.1 |
| 20.5 | 1.1 | 1.0 | 1.6 | 2.6 |
| 3.8 | n.m. | 26.6 | 17.5 | 11.5 |
| | 20.5 | 20.5 1.1 | 20.5 1.1 1.0 | 20.5 1.1 1.0 1.6 |

Tactical: OUTPERFORM

(3-month)

Stock data Last close (May 10) (Bt) 23.50 Target price (Bt) 28.00 Mkt cap (Btbn) 45.47 Mkt cap (US\$mn) 1,239 Beta Μ Mkt cap (%) SET 0.27 Sector % SET 5.63 Shares issued (mn) 1.935 Der velue (Dt) 5 00

| Par value (DL) | 5.00 |
|----------------------------|-----------|
| 12-m high / low (Bt) | 29.8 / 20 |
| Avg. daily 6m (US\$mn) | 0.98 |
| Foreign limit / actual (%) | 49 / 27 |
| Free float (%) | 32.6 |
| Dividend policy (%) | > 30 |

| Share performance | | | | | | | | | | |
|----------------------------|-----|-----|-------|--|--|--|--|--|--|--|
| (%) | 1M | 3M | 12M | | | | | | | |
| Absolute | 4.0 | 9.3 | (6.0) | | | | | | | |
| Relative to SET 5.8 10.6 7 | | | | | | | | | | |
| Source: SET. Innoves | | | | | | | | | | |

| 2023 Sustainability/ ESG Score | |
|----------------------------------|------|
| SET ESG Ratings | n.a. |
| ESG Bloomberg Rank in the sector | |
| ESG Score Rank | n.a. |
| Environmental Score Rank | n.a. |
| Social Score Rank | n.a. |
| Governance Score Rank | n.a. |
| Source: SET InnovestX Research | |

ESG comment

Bloomberg provides no ESG information for BTG.

Source: Bloomberg Finance L.P.

Analyst

Sirima Dissara, CFA Fundamental Investment Analyst on Securities (66-2) 949-1004 sirima.dissara@scb.co.th



Our view on ESG

We view that BTG had positive developments on key environmental issues in 2022, showing its long-term commitment to energy, waste & water management and sustainable products. However, it still lags peers on key social issues, does not provide concrete long-term targets and actual performance on product quality management, health & safety policies for customers and laborers. On the governance issue, we view that BTG is in an above-average position compared to peers on board diversity and independence. Key ESG risks are energy, waste & water management, sustainable products with quality management, health & safety policies for customers and laborers.

ESG Disclosure Score

| Bloomberg ESG Score | n.a. | |
|---------------------|------|--|
| Rank in Sector | n.a. | |

Environmental Issue (E)

- BTG targets to reduce greenhouse gas emissions (scope 1&2) from 2022 at least 20% by 2030 and reach net zero by 2050.
- · In 2026, BTG aims to drive towards energy reduction per production unit by 5% compared with 2022 and it is in the process of increasing the use of renewable energy such as converting fossil fuels to biomass and increasing the efficiency of biogas systems. In 2022, it could reduce the use of electricity and heat by over 30mn megajoules.
- In 2025, BTG targets to reduce the occurrence of waste per product weight by 5% compared with 2022 and increase the portion of waste utilization to more than 96%.
- BTG targets 100% Eco-Friendly Packaging (Reusable, Recyclable and Compostable) by 2030.
- BTG plans to reduce water use per product unit by 20% by 2030 compared with 2020 and increase water reuse and recycle by 10% of the total water withdrawal within 2025.
- · We view that BTG had positive development on providing more comprehensive targets on energy, waste & water management, sustainable products in 2022.

Governance Issue (G)

- BTG is committed to conducting its business in accordance with good corporate governance principles, management excellence, moral, transparency and accountability without corruption.
- In 2022, BTG had audit committee, risk management committee, nomination and remuneration committee, and corporate governance and sustainable development committee.
- · BTG participated in Thailand's Private Sector Collective Action Coalition Against Corruption program (Thai CAC), with Thai CAC declaration in 2023.
- · In 2022, BTG's board of directors consists of 11 directors. Of this, 8 are non-executive directors (73% of the entire board), 5 are independent directors (45% of the entire board) and 5 are female (45% of the entire board).
- · We view that BTG is in the above average position compared to peers on board diversity and independence.

Disclaimer

Bloomberg ESG Disclosure Scores rate companies on their level of disclosure of ESG data. Bloomberg offers four disclosure scores, for overall ESG, as well as Environmental, Social, and Governance. To review the fully transparent methodology, calculate disclosure scores for any company, and compare a company's scores vs its peers, see ESG Disclosure Score Model in Bloomberg.

| | CG Rating | DJSI | SETESG | SET ESG Ratings | | | | | | | |
|--|------------------|------|--------|-----------------|--|--|--|--|--|--|--|
| BTG | 4 | No | No | No | | | | | | | |
| Source: Thai Institute of Directors (IOD), SET | | | | | | | | | | | |

Social Issue (S)

- BTG ensures the quality and safety of products by using quality control process throughout the food production chain in line with international food safety standards. S-Pure is the world's first brand to receive a Raised Without Antibiotics certification from NSF International.
- · It has established labor standards in accordance with Thailand's labor laws and international human rights.
- · It supports activities to promote social equality and reduce inequality as well as uplift the quality of life and sustainable cohabitation such as community reforestation project, conservation and development of Khung Bang Kachao area project, Saitarn Foundation, and Its Holistic Area Based Community Development (HAB) coverina 10.000 households in 33 provinces in Thailand.
- We view that BTG is in lagging peers on social issue, without providing concrete long-term targets and progress on product quality management, health & safety policies on customers and labors.

ESG Disclosure Score

| | 2023 |
|---------------------------------|------|
| ESG Disclosure Score | n.a. |
| Environment | n.a. |
| | |
| Social | n.a. |
| | |
| Governance | n.a. |
| Source: Bloomberg Einance I. P. | |

urce: Bloomberg Finance L.P.



Financial statement

| Profit and Loss Statemer | זנ | | | | | | | | |
|--------------------------|--------|----------|----------|----------|----------|----------|----------|-----------|-----------|
| FY December 31 | Unit | 2019 | 2020 | 2021 | 2022 | 2023 | 2024F | 2025F | 2026F |
| Revenue from sales | (Btmn) | 74,232 | 80,102 | 85,424 | 112,626 | 108,638 | 112,917 | 121,371 | 132,630 |
| Cost of sales | (Btmn) | (63,960) | (66,927) | (74,260) | (91,280) | (97,800) | (99,394) | (106,229) | (115,420) |
| Gross profit | (Btmn) | 10,272 | 13,175 | 11,164 | 21,345 | 10,838 | 13,523 | 15,142 | 17,210 |
| SG&A | (Btmn) | (9,713) | (10,460) | (10,914) | (11,832) | (11,349) | (11,519) | (11,980) | (12,459) |
| Other income | (Btmn) | 365 | 465 | 1,121 | 439 | 493 | 512 | 550 | 601 |
| Interest expense | (Btmn) | (571) | (513) | (577) | (619) | (673) | (808) | (764) | (638) |
| Pre-tax profit | (Btmn) | 353 | 2,667 | 793 | 9,334 | (691) | 1,708 | 2,949 | 4,715 |
| Corporate tax | (Btmn) | 233 | (382) | (208) | (1,445) | (457) | (342) | (590) | (943) |
| Equity a/c profits | (Btmn) | 89 | 14 | 54 | 37 | 102 | 133 | 159 | 191 |
| Minority interests | (Btmn) | 24 | 20 | 172 | (167) | (35) | (34) | (36) | (40) |
| Core profit | (Btmn) | 700 | 2,319 | 811 | 7,760 | (1,080) | 1,465 | 2,482 | 3,923 |
| Extra-ordinary items | (Btmn) | 592 | 42 | 199 | 178 | (318) | 0 | 0 | 0 |
| Net Profit | (Btmn) | 1,292 | 2,361 | 1,011 | 7,938 | (1,398) | 1,465 | 2,482 | 3,923 |
| EBITDA | (Btmn) | 4,344 | 7,085 | 5,436 | 14,196 | (18) | 2,516 | 3,713 | 5,353 |
| Core EPS (Bt) | (Btmn) | 1.17 | 3.86 | 1.23 | 4.94 | (0.56) | 0.76 | 1.28 | 2.03 |
| Net EPS (Bt) | (Bt) | 2.15 | 3.93 | 1.53 | 5.05 | (0.72) | 0.76 | 1.28 | 2.03 |
| DPS (Bt) | (Bt) | 1.00 | 2.25 | 10.23 | 4.82 | 0.25 | 0.23 | 0.38 | 0.61 |

Balance Sheet (Btmn)

| FY December 31 | Unit | 2019 | 2020 | 2021 | 2022 | 2023 | 2024F | 2025F | 2026F |
|-----------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Total current assets | (Btmn) | 20,882 | 23,210 | 28,457 | 36,781 | 30,726 | 32,068 | 34,199 | 37,728 |
| Total fixed assets | (Btmn) | 26,639 | 27,133 | 29,018 | 28,453 | 31,775 | 30,813 | 29,464 | 27,571 |
| Total assets | (Btmn) | 47,522 | 50,342 | 57,475 | 65,234 | 62,501 | 62,881 | 63,663 | 65,299 |
| Total loans | (Btmn) | 23,370 | 21,368 | 30,043 | 23,106 | 24,004 | 23,590 | 21,390 | 18,590 |
| Total current liabilities | (Btmn) | 19,927 | 18,111 | 28,558 | 25,636 | 24,494 | 25,191 | 24,497 | 22,643 |
| Total long-term liabilities | (Btmn) | 12,202 | 15,084 | 13,395 | 10,934 | 12,694 | 11,395 | 10,829 | 11,141 |
| Total liabilities | (Btmn) | 32,129 | 33,196 | 41,953 | 36,570 | 37,189 | 36,586 | 35,327 | 33,784 |
| Paid-up capital | (Btmn) | 3,000 | 3,000 | 7,500 | 9,674 | 9,674 | 9,674 | 9,674 | 9,674 |
| Total equity | (Btmn) | 15,393 | 17,146 | 15,522 | 28,664 | 25,312 | 26,294 | 28,336 | 31,514 |
| BVPS (Bt) | (Bt) | 25.65 | 28.58 | 23.52 | 18.25 | 13.08 | 13.59 | 14.65 | 16.29 |

Cash Flow Statement (Btmn)

| FY December 31 | Unit | 2019 | 2020 | 2021 | 2022 | 2023 | 2024F | 2025F | 2026F |
|-------------------------------|--------|---------|---------|---------|---------|---------|---------|---------|---------|
| Core Profit | (Btmn) | 700 | 2,319 | 811 | 7,760 | (1,080) | 1,465 | 2,482 | 3,923 |
| Depreciation and amortization | (Btmn) | 3,420 | 3,905 | 4,066 | 4,243 | 4,568 | 5,025 | 5,527 | 6,080 |
| Operating cash flow | (Btmn) | 5,450 | 5,719 | (1,587) | 10,735 | 3,235 | 4,976 | 6,273 | 7,801 |
| Investing cash flow | (Btmn) | (2,390) | (225) | (1,177) | (2,004) | (4,426) | (3,606) | (3,676) | (3,634) |
| Financing cash flow | (Btmn) | (3,032) | (5,388) | 2,702 | (3,332) | (3,203) | (898) | (2,640) | (3,544) |
| Net cash flow | (Btmn) | 28 | 106 | (61) | 5,399 | (4,380) | 472 | (42) | 623 |

Key Financial Ratios

| no, i manolai natioo | | | | | | | | | |
|-----------------------|------|------|------|-------|-------|--------|-------|-------|-------|
| FY December 31 | Unit | 2019 | 2020 | 2021 | 2022 | 2023 | 2024F | 2025F | 2026F |
| Gross margin | (%) | 13.8 | 16.4 | 13.1 | 19.0 | 10.0 | 12.0 | 12.5 | 13.0 |
| Operating margin | (%) | 0.8 | 3.4 | 0.3 | 8.4 | (0.5) | 1.8 | 2.6 | 3.6 |
| EBITDA margin | (%) | 5.9 | 8.8 | 6.4 | 12.6 | (0.0) | 2.2 | 3.1 | 4.0 |
| EBIT margin | (%) | 1.2 | 4.0 | 1.6 | 8.8 | (0.0) | 2.2 | 3.1 | 4.0 |
| Net profit margin | (%) | 1.7 | 2.9 | 1.2 | 7.0 | (1.3) | 1.3 | 2.0 | 3.0 |
| ROE | (%) | 4.7 | 14.3 | 5.0 | 35.1 | (4.0) | 5.7 | 9.1 | 13.1 |
| ROA | (%) | 1.4 | 4.7 | 1.5 | 12.6 | (1.7) | 2.3 | 3.9 | 6.1 |
| Net D/E | (x) | 1.5 | 1.2 | 1.9 | 0.6 | 0.9 | 0.8 | 0.7 | 0.5 |
| Interest coverage | (x) | 7.6 | 13.8 | 9.4 | 22.9 | (0.0) | 3.1 | 4.9 | 8.4 |
| Debt service coverage | (x) | 0.3 | 0.7 | 0.3 | 0.9 | (0.0) | 0.2 | 0.3 | 0.5 |
| Payout ratio | (%) | 46.4 | 57.2 | 668.0 | 156.7 | (34.6) | 30.0 | 30.0 | 30.0 |

| Main Assumptions | | | | | | | | | |
|-------------------------------|---------|--------|--------|--------|--------|--------|--------|--------|--------|
| FY December 31 | Unit | 2019 | 2020 | 2021 | 2022 | 2023 | 2024F | 2025F | 2026F |
| Sales growth | (%) | (10.5) | 7.9 | 6.6 | 31.8 | (3.5) | 3.9 | 7.5 | 9.3 |
| Agro business sales | (Bt mn) | 19,814 | 21,794 | 24,795 | 28,403 | 32,242 | 29,675 | 30,656 | 31,355 |
| Food & protein business sales | (Bt mn) | 50,638 | 53,418 | 54,171 | 75,758 | 68,417 | 73,919 | 79,862 | 88,688 |
| International business sales | (Bt mn) | 2,717 | 3,636 | 4,881 | 6,236 | 5,887 | 6,907 | 8,062 | 9,364 |
| Pet business sales | (Bt mn) | 908 | 1,150 | 1,491 | 2,211 | 2,091 | 2,416 | 2,791 | 3,223 |
| FX | Bt/US\$ | 31.0 | 31.3 | 32.0 | 35.1 | 34.8 | 36.0 | 36.0 | 36.0 |



Financial statement

| FY December 31 | Unit | 2Q22 | 3Q22 | 4Q22 | 1Q23 | 2Q23 | 3Q23 | 4Q23 | 1Q24 |
|----------------------------|--------|----------|----------|----------|----------|----------|----------|----------|----------|
| Total revenue | (Btmn) | 27,973 | 29,492 | 29,850 | 27,736 | 26,491 | 27,047 | 27,365 | 27,024 |
| Cost of sales and services | (Btmn) | (22,485) | (23,445) | (24,757) | (24,338) | (23,714) | (24,836) | (24,913) | (24,102) |
| Gross profit | (Btmn) | 5,488 | 6,046 | 5,092 | 3,398 | 2,777 | 2,211 | 2,452 | 2,922 |
| SG&A | (Btmn) | (3,021) | (3,114) | (2,802) | (2,688) | (2,969) | (2,902) | (2,790) | (2,795) |
| Other income | (Btmn) | 133 | 96 | 50 | 123 | 154 | 121 | 94 | 131 |
| Interest expense | (Btmn) | (152) | (151) | (165) | (146) | (148) | (170) | (209) | (198) |
| Pre-tax profit | (Btmn) | 2,448 | 2,877 | 2,175 | 687 | (186) | (740) | (452) | 60 |
| Corporate tax | (Btmn) | (373) | (466) | (346) | (196) | 18 | (23) | (256) | (195) |
| Equity a/c profits | (Btmn) | (5) | 23 | 15 | 17 | 10 | 36 | 40 | 22 |
| Minority interests | (Btmn) | (57) | (104) | (9) | (8) | (9) | (9) | (8) | (11) |
| Core profit | (Btmn) | 2,013 | 2,329 | 1,835 | 500 | (168) | (736) | (676) | (126) |
| Extra-ordinary items | (Btmn) | (144) | (27) | (39) | (107) | (183) | (48) | 20 | 1 |
| Net Profit | (Btmn) | 1,869 | 2,303 | 1,796 | 393 | (351) | (784) | (656) | (124) |
| EBITDA | (Btmn) | 3,589 | 4,103 | 3,457 | 1,918 | 1,074 | 581 | 976 | 1,464 |
| Core EPS (Bt) | (Btmn) | 1.34 | 1.55 | 1.03 | 0.26 | (0.09) | (0.38) | (0.35) | (0.06) |
| Net EPS (Bt) | (Bt) | 1.25 | 1.54 | 1.01 | 0.20 | (0.18) | (0.41) | (0.34) | (0.06) |

Balance Sheet (Btmn)

| FY December 31 | Unit | 2Q22 | 3Q22 | 4Q22 | 1Q23 | 2Q23 | 3Q23 | 4Q23 | 1Q24 |
|-----------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Total current assets | (Btmn) | 29,019 | 31,312 | 36,781 | 30,613 | 29,984 | 31,575 | 30,726 | 29,963 |
| Total fixed assets | (Btmn) | 29,131 | 28,741 | 28,453 | 28,500 | 29,166 | 30,208 | 31,775 | 31,998 |
| Total assets | (Btmn) | 58,150 | 60,053 | 65,234 | 59,112 | 59,150 | 61,783 | 62,501 | 61,961 |
| Total loans | (Btmn) | 27,001 | 27,244 | 23,106 | 18,419 | 20,523 | 22,974 | 24,004 | 24,644 |
| Total current liabilities | (Btmn) | 27,579 | 38,989 | 25,636 | 19,151 | 21,232 | 23,532 | 24,494 | 23,841 |
| Total long-term liabilities | (Btmn) | 11,812 | 11,036 | 10,934 | 10,905 | 11,120 | 12,220 | 12,694 | 12,808 |
| Total liabilities | (Btmn) | 39,391 | 50,025 | 36,570 | 30,056 | 32,352 | 35,752 | 37,189 | 36,649 |
| Paid-up capital | (Btmn) | 7,500 | 7,500 | 9,674 | 9,674 | 9,674 | 9,674 | 9,674 | 9,674 |
| Total equity | (Btmn) | 18,759 | 10,028 | 28,664 | 29,056 | 26,798 | 26,032 | 25,312 | 25,312 |
| BVPS (Bt) | (Bt) | 12.51 | 6.69 | 16.07 | 15.02 | 13.85 | 13.45 | 13.08 | 13.08 |

Cash Flow Statement (Btmn)

| FY December 31 | Unit | 2Q22 | 3Q22 | 4Q22 | 1Q23 | 2Q23 | 3Q23 | 4Q23 | 1Q24 |
|-------------------------------|--------|---------|-------|-------|---------|-------|---------|---------|-------|
| Core Profit | (Btmn) | 3,596 | 4,342 | 4,164 | 2,335 | 332 | (904) | (1,413) | (802) |
| Depreciation and amortization | (Btmn) | 989 | 1,074 | 1,117 | 1,084 | 1,112 | 1,152 | 1,220 | 1,206 |
| Operating cash flow | (Btmn) | 2,044 | 2,103 | 2,581 | 2,086 | 590 | (25) | 584 | 1,843 |
| Investing cash flow | (Btmn) | (512) | (638) | (608) | (676) | (959) | (1,300) | (1,491) | (937) |
| Financing cash flow | (Btmn) | (2,241) | (748) | 2,717 | (5,534) | (329) | 1,883 | 778 | (380) |
| Net cash flow | (Btmn) | (709) | 717 | 4,690 | (4,125) | (698) | 559 | (129) | 526 |

Key Financial Ratios

| FY December 31 | Unit | 2Q22 | 3Q22 | 4Q22 | 1Q23 | 2Q23 | 3Q23 | 4Q23 | 1Q24 |
|-----------------------|------|------|------|------|------|-------|--------|--------|-------|
| Gross margin | (%) | 19.6 | 20.5 | 17.1 | 12.3 | 10.5 | 8.2 | 9.0 | 10.8 |
| Operating margin | (%) | 8.8 | 9.9 | 7.7 | 2.6 | (0.7) | (2.6) | (1.2) | 0.5 |
| EBITDA margin | (%) | 12.8 | 13.9 | 11.6 | 6.9 | 4.1 | 2.1 | 3.6 | 5.4 |
| EBIT margin | (%) | 9.3 | 10.3 | 7.8 | 3.0 | (0.1) | (2.1) | (0.9) | 1.0 |
| Net profit margin | (%) | 6.7 | 7.8 | 6.0 | 1.4 | (1.3) | (2.9) | (2.4) | (0.5) |
| ROE | (%) | 44.4 | 64.7 | 37.9 | 6.9 | (2.4) | (11.1) | (10.5) | (2.0) |
| ROA | (%) | 14.0 | 15.8 | 11.7 | 3.2 | (1.1) | (4.9) | (4.4) | (0.8) |
| Net D/E | (x) | 1.4 | 2.6 | 0.6 | 0.6 | 0.7 | 0.8 | 0.9 | 0.9 |
| Interest coverage | (x) | 23.6 | 27.1 | 20.9 | 13.1 | 7.2 | 3.4 | 4.7 | 7.4 |
| Debt service coverage | (x) | 0.7 | 0.9 | 0.7 | 0.5 | 0.4 | 0.2 | 0.3 | 0.4 |

Main Assumptions

| FY December 31 | Unit | 2Q22 | 3Q22 | 4Q22 | 1Q23 | 2Q23 | 3Q23 | 4Q23 | 1Q24 |
|-------------------------------|---------|--------|--------|--------|--------|--------|--------|--------|--------|
| Sales growth | (%) | 30.7 | 49.9 | 29.2 | 9.6 | (5.3) | (8.3) | (8.3) | (2.6) |
| Agro business sales | (Bt mn) | 6,807 | 7,482 | 7,822 | 7,957 | 7,799 | 8,171 | 8,315 | 7,819 |
| Food & protein business sales | (Bt mn) | 19,159 | 19,618 | 19,691 | 17,793 | 16,690 | 16,875 | 17,058 | 17,186 |
| International business sales | (Bt mn) | 1,489 | 1,741 | 1,725 | 1,443 | 1,527 | 1,465 | 1,453 | 1,464 |
| Pet business sales | (Bt mn) | 518 | 650 | 611 | 542 | 475 | 536 | 539 | 555 |
| FX | Bt/US\$ | 34.4 | 36.4 | 36.4 | 33.9 | 34.5 | 35.2 | 35.7 | 35.7 |



Figure 1: Earnings review

| P & L (Btmn) | 1Q23 | 2Q23 | 3Q23 | 4Q23 | 1Q24 | % Chg YoY | % Chg QoQ |
|--------------------------|---------|---------|---------|---------|---------|--------------|--------------|
| Total revenue | 27,694 | 26,445 | 26,988 | 27,314 | 26,975 | (2.6) | (1.2) |
| Gross profit | 3,398 | 2,777 | 2,211 | 2,452 | 2,922 | (14.0) | 19.2 |
| SG&A expense | (2,688) | (2,969) | (2,902) | (2,790) | (2,795) | 4.0 | 0.2 |
| Net other income/expense | 123 | 154 | 121 | 94 | 131 | 6.0 | 38.6 |
| Interest expense | (146) | (148) | (170) | (209) | (198) | 35.5 | (5.2) |
| Pre-tax profit | 687 | (186) | (740) | (452) | 60 | (91.3) | (113.2) |
| Corporate tax | (196) | 18 | (23) | (256) | (195) | (0.1) | (23.8) |
| EBITDA | 1,918 | 1,074 | 581 | 976 | 1,464 | (23.7) | 49.9 |
| Core profit | 500 | (168) | (736) | (676) | (126) | n.a. | n.a. |
| Extra. Gain (Loss) | (107) | (183) | (48) | 20 | 1 | n.a. | n.a. |
| Net Profit | 393 | (351) | (784) | (656) | (124) | n.a. | n.a. |
| EPS | 0.20 | (0.18) | (0.41) | (0.34) | (0.06) | n.a.a | n.a.a |
| B/S (Btmn) | | | | | | | |
| Total assets | 59,112 | 59,150 | 61,783 | 62,501 | 61,961 | 4.8 | (0.9) |
| Total liabilities | 30,056 | 32,352 | 35,752 | 37,189 | 36,649 | 21.9 | (1.5) |
| Total equity | 29,056 | 26,798 | 26,032 | 25,312 | 25,312 | (12.9) | (0.0) |
| BVPS (Bt) | 15.0 | 13.8 | 13.5 | 13.1 | 13.1 | (12.9) | (0.0) |
| Financial ratio (%) | | | | | | | |
| Gross margin | 12.3 | 10.5 | 8.2 | 9.0 | 10.8 | (1.4) | 1.9 |
| EBITDA margin | 6.9 | 4.1 | 2.2 | 3.6 | 5.4 | (1.5) | 1.9 |
| Net profit margin | 1.4 | (1.3) | (2.9) | (2.4) | (0.5) | (1.9) | 1.9 |
| SG&A expense/Revenue | 9.7 | 11.2 | 10.8 | 10.2 | 10.4 | 0.7 | 0.1 |

Source: InnovestX Research

Figure 2: Key statistics

| | 1Q23 | 2Q23 | 3Q23 | 4Q23 | 1Q24 | % Chg YoY | % Chg QoQ |
|---------------------------|--------|--------|--------|--------|--------|--------------|--------------|
| Revenue breakdown (Bt mn) | | | | | | | 404 |
| Agro business | 7,957 | 7,799 | 8,171 | 8,315 | 7,819 | (1.7) | (6.0) |
| Food & protein business | 17,793 | 16,690 | 16,875 | 17,058 | 17,186 | (3.4) | 0.8 |
| International business | 1,443 | 1,527 | 1,465 | 1,453 | 1,464 | 1.5 | 0.8 |
| Pet business | 542 | 475 | 536 | 539 | 555 | 2.4 | 3.0 |
| Total revenue | 27,735 | 26,491 | 27,047 | 27,365 | 27,024 | (2.6) | (1.2) |
| GPM (%) | | | | | | | |
| Agro business | 10.6 | 12.8 | 14.0 | 15.1 | 14.6 | 4.0 | (0.5) |
| Food & protein business | 13.6 | 9.2 | 5.0 | 8.1 | 8.0 | (5.6) | (0.1) |
| International business | 1.0 | 7.8 | 5.7 | (14.2) | 15.1 | 14.1 | 29.3 |
| Pet business | 23.9 | 25.8 | 27.7 | 28.3 | 31.6 | 7.7 | 3.3 |
| Total GPM | 12.3 | 10.5 | 8.2 | 9.0 | 10.8 | (1.4) | 1.9 |

Source: InnovestX Research

Figure 3: Valuation summary (price as of May 10, 2024)

| | Rating | Price | Target | ETR | P/E (x) | P/E (x) | | EPS growth (%) P/BV (x) | | ROE (%) | | Div. Yield (%) | | | EV/EBITDA (x) | | | | | | |
|---------|------------|---------|---------|------|------------|---------|------|-------------------------|------|---------|-----|----------------|-------|-------|---------------|-----|-----|-----|------|------|------|
| | | (Bt/Sh) | (Bt/Sh) | (%) | 23A 24F | 25F | 23A | 24F | 25F | 23A | 24F | 25F | 23A 2 | 24F 2 | 25F | 23A | 24F | 25F | 23A | 24F | 25F |
| BTG | Outperform | 23.50 | 28.0 | 20.1 | n.m. 31.0 | 18.3 | n.m. | n.m. | 69 | 1.8 | 1.7 | 1.6 | (4) | 6 | 9 | 1.1 | 1.0 | 1.6 | n.m. | 26.6 | 17.5 |
| CPF | Neutral | 20.50 | 22.5 | 9.9 | n.m. 412.3 | 27.5 | n.m. | n.m.1 | ,400 | 0.6 | 0.6 | 0.6 | (6) | 0 | 2 | 0.0 | 0.1 | 1.0 | 14.9 | 12.7 | 11.7 |
| GFPT | Outperform | 13.00 | 16.0 | 25.3 | 12.6 9.0 | 8.4 | (37) | 40 | 7 | 0.9 | 0.8 | 0.8 | 8 | 10 | 10 | 1.2 | 2.2 | 2.4 | 7.7 | 6.8 | 6.1 |
| TU | Outperform | 15.00 | 18.0 | 24.7 | 15.1 13.2 | 11.4 | (32) | 14 | 15 | 1.0 | 1.0 | 0.9 | 6 | 8 | 9 | 3.6 | 4.7 | 5.0 | 10.0 | 8.8 | 8.2 |
| Average | | | | | 13.8116.4 | 16.4 | (35) | 27 | 373 | 1.1 | 1.0 | 1.0 | 1 | 6 | 7 | 1.5 | 2.0 | 2.5 | 10.9 | 13.7 | 10.9 |

Source: InnovestX Research



Disclaimer

The information in this report has been obtained from sources believed to be reliable. However, its accuracy or completeness is not guaranteed. Any opinions expressed herein reflect our judgment at this date and are subject to change without notice. This report is for information only. It is not to be construed as an offer, or solicitation of an offer to sell or buy any securities. We accept no liability for any loss arising from the use of this document. We or our associates may have an interest in the companies mentioned therein.

InnovestX Securities Company Limited ("INVX") is wholly owned by SCB X Public Company Limited ("SCBX") and The Siam Commercial Bank Public Company Limited ("SCB") is majority-owned by SCBX. Any information related to SCB is for sector comparison purpose.

This document is prepared by InnovestX Securities Company Limited ("INVX") which is wholly owned by SCB X Public Company Limited ("SCBX"). The Siam Commercial Bank Public Company Limited, which is majority-owned by SCBX, acts as financial advisor of the LH Hotel Leasehold Real Estate Investment Trust. Any opinions, news, research, analyses, prices, statements, forecasts, projections and/or other information contained in this document (the "Information") is provided as general information purposes only and shall not be construed as individualized recommendation of an offer to buy or sell or the solicitation of an offer to buy or sell any securities. INVX and/or its directors, officers and employees shall not be liable for any direct, incidental, special or consequential loss or damage, resulting from the use of or reliance on the Information, including without limitation to, damages for loss of profits. The investors shall use the Information in association with other information and opinion, including their own judgment in making investment decision. The Information is obtained from sources believed to be reliable, and INVX cannot guarantee the accuracy, completeness and/or correctness of the Information.

INVX reserves the right to modify the Information from time to time without notice and in its sole discretion. This document is delivered to intended recipient(s) only and is not permitted to reproduce, retransmit, disseminate, sell, distribute, republish, circulate or commercially exploit the Information in any manner without the prior written consent of INVX.

Futures and Options trading carry a high level of risk with the potential for substantial losses, and are not suitable for all persons. Before deciding to trade Futures and Options, you should carefully consider your financial position, investment objectives, level of experience, and risk appetite if Futures and Options trading are appropriate. The possibility exists that you could sustain a loss of some or all of your initial investment. You should be aware of all the risks associated with Futures and Options trading, and you are advised to rely on your own judgment while making investment decision and/or should seek advice from professional investment advisor if you have any doubts.

This document is delivered to intended recipient(s) only and is not permitted to reproduce, retransmit, disseminate, sell, distribute, republish, circulate or commercially exploit the Information in any manner without the prior written consent of INVX.

© Copyright 2022 InnovestX Securities Co., Ltd. All right reserved.



CG Rating 2023 Companies with CG Rating

Companies with Excellent CG Scoring

7UP, AAV, ABM, ACE, ACG, ADB, ADD, ADVANC, AEONTS, AF, AGE, AH, AHC, AIRA, AIT, AJ, AKP, AKR, ALLA, ALT, AMA, AMARIN, AMATA, AMATAV, ANAN, AOT, AP, APCO, APCS, ARIP, ARROW, ASEFA, ASK, ASP, ASW, ATP30, AUCT, AWC, AYUD, B, BA, BAFS, BAM, BANPU, BAY, BBGI, BBIK, BBL, BC, BCH, BCP, BCPG, BDMS, BEC, BEM, BEYOND, BGC, BGRIM, BH, BIZ, BJC, BJCHI, BKI, BLA, BOL, BPP, BRI, BROOK, BRR, BTS, BTW, BWG, BYD, CGB, CENTEL, CFRESH, CHASE, CHEWA, CHG, CHOW, CIMBT, CIVIL, CK, CKP, CM, CNT, COLOR, COM7, COTTO, CPALL, CPAXT, CPF, CPI, CPL, CPN, CPW, CRC, CRD, CSC, CSS, CV, DCC, DDD, DELTA, DEMCO, DMT, DOHOME, DRT, DUSIT, EA, EASTW, ECF, ECL, EE, EGCO, EGG, ERW, ETC, ETE, FE, FLOYD, FN, FPI, FPT, FSX, FVC, GBX, GC, GCAP, GENCO, GFPT, GGC, GLAND, GLOBAL, GPSC, GRAMMY, GULF, GUNKUL, HANA, HARN, HENG, HMPRO, HPT, HTC, ICC, ICHI, ICN, III, IINK, ILMI, IMH, IND, INET, INTUCH, IP, IRC, IRPC, ITC, ITEL, IVL, JAS, JTS, KBANK, KCC, KCE, KXX, KKP, KSL, KTB, KTC, KTMS, KUMWEL, KUN, LALIN, LANNA, LH, LHFG, LIT, LOXLEY, LPN, LRH, LST, M, MAJOR, MALEE, MATCH, MBK, MC, M-CHAI, MCOT, MEGA, MFC, MFEC, MILL, MINT, MONO, MOONG, MSC, MST, MTC, MTI, NC, NCH, NCL, NDR, NER, NKI, NOBLE, NRF, NTV, NVD, NWR, NYT, OCC, OISHI', ONEE, OR, ORI, OSP, OTO, PAP, PATO, PB, PCSGH, PDG, PDJ, PG, PHOL, PIMO, PJW, PLANB, PLAT, PLUS, PM, POLY, PORT, PPP, PPS, RP9, PRG, PRINC, PRR, PSH, PSL, PT, PTC, PTT, PTTEP, PTTEC, Q-CON, QH, QTC, RATCH, RBF, RPH, RS, RT, S, S&J, SA, SABINA, SAK, SAMART, SAMTEL, SAPPE, SAT, SBNEXT, SC, SCB, SCC, SCG, SCGP, SCM, SDC, SEAFCO, SEAOIL, SECURE, SELIC, SENA, SENX, SFP², SFT, SGC, SGF, SGP, SHR, SICT, SIRI, SIS, SITHAI, SJYMC, SYNTEC, TACC, TAE, TCAP, TCMC, TEAM, TEG, THY, TNDT, TNITY, TNL, TNR, TOA, TOG, TOP, TPBI, TPCS, TIPIP, TPS, TQM, TQR, TRT, TRUE, TRV, TSC, TSTE, TSTH, TTA, TTB, TTCL, TTW, TURLE, TVDH, TVH, TVO, TVT, TWPC, UAC, UBE, UBIS, UKEM, UP, UPFI, UPOIC, UV, VCOM, VGI, VIBHA, VIH, VL, WACOAL, WGE, WHA, WHAUP, WICE, WINMED, WINNER, XPG, SUASA, ZEN

Companies with Very Good CG Scoring

2S, A5, AAI, AIE, ALUCON, AMR, APURE, ARIN, AS, ASIA, ASIAN, ASIMAR, ASN, AURA, BR, BSBM, BTG, CEN, CGH, CH, CHIC, CI, CIG, CMC, COMAN, CSP, DOD, DPAINT, DV8, EFORL, EKH, ESSO, ESTAR, EVER, FORTH, FSMART, FTI, GEL, GPI, HEALTH, HUMAN, IFS, INSET, IT, J, JCKH, JDF, JKN, JMART, JUBILE, K, KCAR, KGI, KIAT, KISS, KK, KTIS, KWC, KWM, LDC, LEO, LHK, MACO, METCO, MICRO, MK, MVP, NCAP, NOVA, NTSC, PACO, PIN, PQS, PREB, PRI, PRIME, PROEN, PROS, PROUD, PSTC, PTECH, PYLON, RCL, SALEE, SANKO, SCI, SCN, SE, SE-ED, SFLEX, SINGER, SKN, SONIC, SORKON, SPVI, SSP, SST, STANLY, STP, SUPER, SVOA, SWC, TCC, TEKA, TFM, TMILL, TNP, TPLAS, TPOLY, TRC, TRU, TRUBB, TSE, VRANDA, WAVE, WFX, WIIK, WIN, WP, XO

Companies with Good CG Scoring

24CS, AMANAH, AMARC, AMC, APP, ASAP, BCT, BE8, BIG, BIOTEC, BLESS, BSM, BVG, CAZ, CCET, CHARAN, CHAYO, CHOTI, CITY, CMAN, CMR, CRANE, CWT, DHOUSE, DTCENT, EASON, FNS, FTE, GIFT, GJS, GTB, GTV, GYT, HL, HTECH, HYDRO, IIG, INGRS, INSURE, IRCP, ITD, ITNS, JCK, JMT, JR, JSP, KBS, KGEN, KJL, L&E, LEE, MASTER, MBAX, MEB, MENA, META, MGT, MITSIB, MJD, MOSHI, MUD, NATION, NNCL, NPK, NSL, NV, OGC, PAF, PCC, PEACE, PICO, PK, PL, PLANET, PLE, PMTA, PPM, PRAKIT, PRAPAT, PRECHA, PRIN, PSG, RABBIT, READY, RJH, RSP, RWI, S11, SAAM, SAF, SAMCO, SAWAD, SCAP, SCP, SIAM, SKE, SKY, SMART, SMD, SMIT, SOLAR, SPA, STECH, STPI, SVR, TC, TCCC³, TEAM, TFI, TIGER, TITLE, TKC, TMI, TNH, TPA, TPAC, TRITN, UBA, UMI, UMS, UTP, VARO, VPO, W, WARRIX, WORK, WPH, YONG, ZIGA

Corporate Governance Report

The material contained in this publication is for general information only and is not intended as advice on any of the matters discussed herein. Readers and others should perform their own independent analysis as to the accuracy or completeness or legality of such information. The Thai Institute of Directors, its officers, the authors and editor make no representation or warranty as to the accuracy, completeness or legality of any of the information contained herein. By accepting this document, each recipient agrees that the Thai Institute of Directors Association, its officers, the authors and editor shall not have any liability for any information contained in, or for any omission from, this publication. The survey result is as of the date appearing in the Corporate Governance Report of Thai Listed Companies. As a result, the survey result may be changed after that date. InnovestX Securities Company Limited does not conform nor certify the accuracy of such survey result.

To recognize well performers, the list of companies attaining "Good", "Very Good" and "Excellent" levels of recognition (Not including listed companies qualified in the "no announcement of the results" clause from 1 January 2022 to 31 October 2023) is publicized.

¹OISHI was voluntarily delisted from the Stock Exchange of Thailand, effectively on September 6, 2023

²SFP was voluntarily delisted from the Stock Exchange of Thailand, effectively on July 19, 2023

³TCCC was voluntarily delisted from the Stock Exchange of Thailand effectively on August 25, 2023

Anti-corruption Progress Indicator

Certified (ได้รับการรับรอง)

2S, 7UP, AAI, ADVANC, AF, AH, AI, AIE, AIRA, AJ, AKP, AMA, AMANAH, AMATA, AMATAV, AP, APCS, AS, ASIAN, ASK, ASP, AWC, AYUD, B, BAFS, BAM, BANPU, BAY, BBGI, BBL, BCH, BCP, BCPG, BEB, BEC, BEYOND, BGC, BGRIM, BKI, BLA, BPP, BROOK, BRR, BSBM, BTS, BWG, CEN, CENTEL, CFRESH, CGH, CHEWA, CHOTI, CHOW, CIG, CIMBT, CM, CMC, COM7, CPALL, CPAXT, CPF, CPI, CPL, CPN, CPW, CRC, CSC, DCC, DELTA, DEMCO, DIMET, DOHOME, DRT, DUSIT, EA, EASTW, ECF, EGCO, EP, EPG, ERW, ESTAR, ETC, ETE, FNS, FPI, FPT, FSMART, FTE, GBX, GC, GCAP, GEL, GFPT, GGC, GJS, GPI, GPSC, GSTEEL, GULF, GUNKUL, HANA, HARN, HENG, HMPRO, HTC, ICC, ICHI, IFS, III, ILINK, ILM, INET, INOX, INSURE, INTUCH, IRPC, ITEL, IVL, JAS, JKN, JR, JTS, KASET, KBANK, KBS, KCAR, KCCAMC, KCE, KGEN, KGI, KKP, KSL, KTB, KTC, L&E, LANNA, LHFG, LHK, LPH, M, MAJOR, MALEE, MATCH, MBAX, MBK, MC, MCOT, META, MFC, MFEC, MILL, MINT, MONO, MOONG, MSC, MST, MTC, MTI, NATION, NCAP, NEP, NKI, NOBLE, NRF, NWR, OCC, OGC, OR, ORI, PAP, PATO, PB, PCSGH, PDJ, PG, PHOL, PIMO, PK, PL, PLANB, PLANET, PLAT, PM, PPP, PPPM, PPS, PR9, PREB, PRG, PRINC, PRM, PROS, PSH, PSL, PSTC, PT, PTECH, PTG, PT1, PTTEP, PTTGC, PYLON, Q-CON, QH, QLT, GTC, RABBIT, RATCH, RML, RS, RWI, S&J, SAAM, SABINA, SAK, SAPPE, SAT, SC, SCC, SCG, SCGP, SCM, SCN, SEAOIL, SE-ED, SELIC, SENA, SGC, SGP, SIRI, SITHAI, SKR, SMIT, SMK, SMPC, SNC, SNP, SORCON, SPACK, SPALI, SPC, SPI, SPRC, SRICHA, SSF, SSP, SSSC, ST, STA, STGT, STOWER, SUSCO, SVI, SYMC, SYNTEC, TAE, TAKUNI, TASCO, TCAP, TCM, TFG, TFI, TFMAMA, TGE, TGH, THANI, THCOM, THIP, THRE, THREL, TIDLOR, TIPCO, TISCO, TKS, TKT, TMD, TMILL, TMT, TNITY, NL, TNP, TNR, TOG, TOPP, TPA, TPCS, TRT, TRU, TSC, TSI, TSTE, TSTH, TTA, TTB, TTCL, TU, TVDH, TVO, TWPC, UBE, UBIS, UEC, UKEM, UOBKH, UV, VCOM, VGI, VIH, WACOAL, WHA, WHAUP, WICE, WIIK, XO, YUASA, ZEN, ZIGA

Declared (ประกาศเจตนารมณ์)

ACE, ADB, ALT, AMC, ASW, BLAND, BTG, BYD, CAZ, CBG, CV, DEXON, DMT, EKH, FSX, GLOBAL, GREEN, ICN, IHL, ITC, J, JMART, JMT, LEO, LH, MENA, MITSIB, MODERN, NER, NEX, OSP, PEER, PLUS, POLY, PQS, PRIME, PROEN, PRTR, RBF, RT, SA, SANKO, SCB, SENX, SFLEX, SIS, SKE, SM, SVOA, TBN, TEGH, TIPH, TKN, TPAC, TPLAS, TQM, TRUE, W, WPH, XPG N/A

24CS, 3K-BAT, A, A5, AAV, ABM, ACAP, ACC, ACG, ADD, ADVICE, AEONTS, AFC, AGE, AHC, AIT, AJA, AKR, AKS, ALL, ALLA, ALPHAX, ALUCON, AMARC, AMARIN, AMR, ANAN, ANI, AOT, APCO, APEX, APO, APP, APURE, AQUA, ARIN, ARIP, ARROW, ASAP, ASEFA, ASIA, ASIMAR, ASN, ATP30, AU, AUCT, AURA, B52, BA, BBIK, BC, BCT, BDMS, BEAUTY, BEM, BGT, BH, BIG, BIOTEC, BIS, BIZ, BJC, BJCHI, BKD, BKGI, BLC, BLESS, BLISS, BM, BOL, BPS, BR, BRI, BROCK, BSM, BSRC, BTNC, BTW, BUI, BVG, CCET, CCP, CEYE, CGD, CH, CHARAN, CHASE, CHAYO, CHG, CHIC, CHO, CI, CITY, CIVIL, CK, CKP, CMAN, CMO, CMR, CNT, COCOCO, COLOR, COMAN, CPANEL, CPH, CPR, CPT, CRANE, CRD, CREDIT, CSP, CSR, CSS, CTW, CWT, D, DCON, DDD, DHOUSE, DITTO, DOD, DPAINT, DTCENT, DTCI, DV8, EASON, ECL, EE, EFORL, EMC, ETL, EURO, EVER, F&D, FANCY, FE, FLOYD, FMT, FN, FORTH, FTI, FVC, GABLE, GENCO, GFC, GIFT, GL, GLAND, GLOCON, GLORY, GRAMMY, GRAND, GSC, GTB, GTV, GYT, HEALTH, HFT, HL, HPT, HTECH, HUMAN, HYDRO, 12, IFEC, IIG, IMH, IND, INGRS, INSET, IP, IRC, IRCP, IT, ITD, ITNS, ITTHI, JAK, JCK, JCKH, JCT, JDF, JPARK, JSP, JUBILE, K, KAMART, KC, KCG, KCM, KDH, KEX, KIAT, KISS, KJL, KK, KKC, KLINIQ, KOOL, KTIS, KTMS, KUMWEL, KUN, KWC, KWI, KWM, KYE, LALIN, LDC, LEE, LIT, LOXLEY, LPH, LST, MANRIN, MASTER, MATI, MCA, M-CHAI, MCS, MDX, MEB, MEGA, METCO, MGC, MGI, MGT, MICRO, MIDA, MJD, MK, ML, MORE, MOSHI, MTW, MUD, MVP, NAM, NAT, NC, NCH, NCL, NDR, NEO, NETBAY, NEW, NEWS, NFC, NL, NNCL, NOK, NOVA, NPK, NSL, NTSC, NTV, NUSA, NV, NVD, NYT, OHTL, ONEE, ORN, PACE, PACO, PAF, PANEL, PCC, PEACE, PERM, PF, PHG, PICO, PIN, PJW, PLE, PLT, PMTA, POLAR, PORT, POST, PPM, PRAKIT, PRAPAT, PRECHA, PRI, PRIN, PRO, PROUD, PSG, PSP, PTC, PTL, QTCG, RAM, RCL, READY, RICHY, RJH, ROCK, ROCTEC, ROH, ROJNA, RP, RPC, RPH, RSP, S, S11, SABUY, SAF, SAFARI, SAFE, SALEE, SAM, SAMART, SAMCO, SAMTEL, SAUCE, SAV, SAWAD, SAWANG, SBNEXT, SCAP, SCGD, SCI, SCL, SCP, SDC, SE, SEAFCO, SECURE, SFT, SGF, SHANG, SHR, SIAM, SICT, SIMAT, SINGER, SINO, SISB, SJWD, SK, SKN, SKY, SLM, SLP, SMART, SMD, SMT, SNNP, SO, SOLAR, SONIC, SPA, SPCG, SPG, SPREME, SPVI, SQ, SR, SRS, SSC, STANLY, STARK, STC, STEC, STECH, STHAI, STI, STP, STPI, STX, SUC, SUN, SUPER, SUTHA, SVR, SVT, SWC, SYNEX, TACC, TAN, TAPAC, TC, TCC, TCCJ, TCOAT, TEAM, TEAMG, TEKA, TERA, TFM, TGPRO, TH, THAI, THANA, THE, THG, THMUI, TIGER, TITLE, TK, TKC, TLI, TM, TMC, TMI, TMW, TNDT, TNH, TNPC, TOA, TPBI, TPCH, TPIPL, TPIPP, TPL, TPOLY, TPP, TPS, TQR, TR, TRC, TRITN, TRP, TRUBB, TRV, TSE, TTI, TTT, TTW, TURTLE, TVH, TVT, TWP, TWZ, TYCN, UAC, UBA, UMI, UMS, UNIQ, UP, UPF, UPOIC, UREKA, UTP, UVAN, VARO, VIBHA, VL, VNG, VPO, VRANDA, WARRIX, WAVE, WELL, WFX, WGE, WIN, WINDOW, WINMED, WINNER, WORK, WORLD, WP, YGG, YONG, ZAA

Explanations

Companies participating in Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) under Thai Institute of Directors (as of November 1, 2023) are categorised into: companies that have declared their intention to join CAC, and companies certified by CAC.