

## Bangkok Expressway

## BEM

Bloomberg BEM TB Reuters BEM.BK



## The first wave of wins

Bangkok Expressway and Metro

**Public Company Limited** 

The first win has come as we expected and should remove one of the key overhangs; we thus maintain our OUTPERFORM rating with a new SOTP-based TP Bt10.5/sh from Bt9.0 (Bt8.2/sh for core business, Bt1.5/sh for the Orange Line and Bt0.8/sh for investments in TTW and CKP). We have now put the Orange Line into our TP as the recent development makes us more confident the contract signing will take place soon. According to MRTA, the signing would be in Oct. Further upside to our TP would be the double-deck and South Purple Line projects, with clarity expected in 2H24 and 2025 respectively.

Catalyst #1: West Orange Line contract likely to be signed in 2H24. The Supreme Administrative Court has handed down a ruling in favor of the MRTA in BTS's lawsuit against MRTA for the West Orange Line project related to the TOR, closing all the court cases for this project. Since the ruling was in favor of the MRTA, it is also positive for BEM. The next step is submission of this project to the cabinet, after which the contract can be signed, which we expect in 2H24, lining up with our expectation of a conclusion for court case on this project in either June or July. We estimate this project will add Bt1.5/sh to BEM. We also expect to see consensus upgrade TPs as we do not believe these yet fully reflect upside from this project.

Catalyst#2: Earnings to continue to grow QoQ and YoY in 2Q24F. We expect BEM to report strong QoQ and YoY earnings growth in 2Q24F. Backing the QoQ growth will be dividend income from CKP (16.8% stake) and TTW (18.5%), with the YoY growth driven by rising MRT ridership. In May, BEM reported average expressway traffic of 1.1mn trips/day, up 1% MoM and 0.5% YoY. This brings 5M24 average traffic to 1.1mn trips, down 0.1% YoY vs our assumption of flat growth in 2024F. For the MRT (Blue Line), average ridership in May was 387.4k trips/day, up 1.8% MoM and 12.3% YoY. This brings 5M24 average ridership to 412k trips, up 13.4% vs our 2024 forecast growth of 15%. We believe our traffic assumptions remain valid.

Catalyst#3: Short covering to support further share price rally. According to data from the SET, BEM has outstanding short positions of 255mn shares (1.7% of total shares and equal to 7 days of trading turnover) as of June 11, ranking it #7 in top short positions. This good development could lead to short covering and bring a share price rally.

**Action & recommendation.** BEM share price has risen 5.2% since the news the Supreme Administrative Court would rule on June 12 and it has outperformed the SET by 6.4%. We believe share price will rise further, backed by continued developments, i.e. cabinet approval and official contract signing. Another upcoming positive is the greater clarity on the double-deck project expected in 2H24. Any share price corrections after this ruling offer a buying opportunity.

**Risks and concerns.** The recovery of expressway traffic was slow in 5M24. Key ESG risk for BEM is travel safety for people who use expressway and MRT.

## Forecasts and valuation

FUI ECasts allu Valua	tion					
Year to 31 Dec	Unit	2022	2023	2024F	2025F	2026F
Revenue	(Btmn)	14,029	16,374	17,280	18,017	18,924
EBITDA	(Btmn)	6,625	9,076	9,689	10,262	11,111
Core profit	(Btmn)	2,436	3,479	4,020	4,578	5,225
Reported profit	(Btmn)	2,436	3,479	4,020	4,578	5,225
Core EPS	(Bt)	0.16	0.23	0.26	0.30	0.34
DPS	(Bt)	0.12	0.14	0.16	0.18	0.21
P/E, core	(x)	50.8	35.6	30.8	27.0	23.7
EPS growth, core	(%)	141.2	42.8	15.6	13.9	14.1
P/BV, core	(x)	3.3	3.3	3.1	3.0	2.8
ROE	(%)	6.5	9.3	10.4	11.3	12.2
Dividend yield	(%)	1.5	1.7	1.9	2.2	2.5
EV/EBITDA	(x)	29.1	21.0	19.4	17.9	16.2
EBITDA growth	(%)	48.5	37.0	6.8	5.9	8.3

Source: InnovestX Research

# Tactical: OUTPERFORM (3-month)

Stock data	
Last close (Jun 12) (Bt)	8.10
Target price (Bt)	10.50
Mkt cap (Btbn)	123.81
Mkt cap (US\$mn)	3,379
Beta	L
Mkt cap (%) SET	0.76
Sector % SET	8.10
Shares issued (mn)	15,285
Par value (Bt)	1.00
12-m high / low (Bt)	9.1 / 7.2
Avg. daily 6m (US\$mn)	7.90
Foreign limit / actual (%)	49 / 8
Free float (%)	50.0
Dividend policy (%)	≥ 40

Share performance								
(%)	1M	ЗМ	12M					
Absolute	(1.2)	(0.6)	(5.3)					
Relative to SET	3.0	4.5	12.4					

Source: SET. InnovestX Research

# 2023 Sustainability/2022 ESG Score SET ESG Ratings AA

ESG Bloomberg Rank in the sector	r
ESG Score Rank	7/27
Environmental Score Rank	7/27
Social Score Rank	8/27
Governance Score Rank	1/27

#### **ESG** comment

BEM has an above-sector-average ESG score and is also above-average in each category (Environmental, Social & Governance).

Source: Bloomberg Finance L.P.

#### Analyst

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#### **Value proposition**

BEM is a leader in mass rapid transit and transportation services in Thailand and in the region. It is considering expanding its businesses into other fast-growing arenas with good returns, such as other infrastructure projects and commercial or real estate development, both at home and abroad.

## **Business outlook**

The expressway is recovering as commutes resume after the COVID-19 pandemic. However, for the mid- and long-term, expressway growth potential is limited as there is no planned expansion or new expressway route and traffic has likely already achieved maturity. For the MRT, momentum is still upward, although ridership was also derailed by COVID-19. However, unlike the expressway, the mid- to long-term outlook is positive, supported by the addition of more mass transit lines that will boost overall mass transit ridership throughout the network. We also believe commuters will make a greater move to mass transit to avoid heavy traffic.

Bullish views	Bearish views
1. Earnings are in recovery mode despite weak expressway traffic growth	1. Rising bond yield
2. More clarity on West Orange Line project	2. Slow traffic recovery for expressway

3. Further upside from double-deck and South Purple Line

## **Key catalysts**

Factor	Event	Impact	Comment
Latest development	Supreme Administrative Court ruled in favor of BEM	Positive	This will lead to contract signing soon.
Near-term earnings outlook	2Q24F earnings	Better QoQ and YoY	QoQ growth will be driven by dividend income from investment in CKP and TTW. YoY growth reflects improving traffic especially on MRT.
Factors to be aware in 2024	Contract signing for West Orange Line and more clarity on double-deck project	Positive/Negative	Positive moves in these two projects would provide upside to TP for BEM.

## Sensitivity analysis

Factor	Earnings impac	et TP impact
1ppt change in expressway traffic growth	2.1%	BtO.1/sh.



SG Ratings AA

#### **Our view on ESG**

BEM is involved in infrastructure businesses (expressway and MRT) which do not in and of themselves release any emissions. We therefore view its businesses as friendly to the environment. The company is also listed on THSI. Key ESG risk for BEM is the travel safety of its passengers.

#### **ESG Disclosure Score**

Bloomberg ESG Score	43.14 (2022)		<b>CG</b> Rating	DJSI	SETESG	SET ES
Rank in Sector	7/27	BEM	5	No	Yes	
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Source: Thai Institute of Directors (IOD), SET

#### Environmental Issue (E)

- BEM continues to maintain the ISO 14001
   Environmental Management System and optimizes the use of natural resources through continuous energy management measures.
- It has also obtained ISO certifications: ISO 9001: 2015
   Quality Management System and ISO 14001: 2015
   Environmental Management System from SGS
   (Thailand) Limited.

#### Social Issue (S)

- BEM strives to operate its businesses with social responsibility throughout the value chain as a part of society.
- It supplied one million fabric masks to MRT passengers and delivered fabric masks and protective equipment for COVID-19 to many parties during the COVID-19 outbreak.
- BEM gave scholarships for school development and provided COVID-19 prevention devices to 56 schools surrounding MRT routes including communities surrounding the stations.

#### Governance Issue (G)

- BEM regards good corporate governance as a key business management tool to achieve its targets with efficiency and effectiveness.
- The board of directors has appointed a Corporate Governance and Risk Management Committee for policy-level consideration of adequacy and appropriateness.
- Management is tasked to supervise compliance with the principles of good corporate governance.
- In 2021, CG rating was excellent and anti-corruption progress indicator was certified.

ESG Disclosure Score		
	2021	2022
ESG Disclosure Score	45.41	43.14
Environment	29.27	16.79
Emissions Reduction Initiatives	Yes	Yes
Climate Change Policy	Yes	Yes
Energy Efficiency Policy	Yes	Yes
Total Energy Consumption	216.10	_
Waste Reduction Policy	Yes	Yes
Social	19.44	25.12
Human Rights Policy	Yes	Yes
Consumer Data Protection Policy	Yes	Yes
Equal Opportunity Policy	Yes	Yes
Business Ethics Policy	Yes	Yes
Anti-Bribery Ethics Policy	Yes	Yes

Governance	87.36	87.36
Size of Audit Committee	3	3
Number of Independent Directors on Audit Committee	3	3
Company Conducts Board Evaluations	Yes	Yes
Number of Executives / Company Managers	5	7
Director Share Ownership Guidelines	No	No

Source: Bloomberg Finance L.P.

#### Disclaimer

Bloomberg ESG Disclosure Scores rate companies on their level of disclosure of ESG data. Bloomberg offers four disclosure scores, for overall ESG, as well as Environmental, Social, and Governance. To review the fully transparent methodology, calculate disclosure scores for any company, and compare a company's scores vs its peers, see ESG Disclosure Score Model in Bloomberg.

Thu, Jun 13, 2024



## **Financial statement**

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Profit and	า LOSS	Staten	1eni

FY December 31	Unit	2019	2020	2021	2022	2023	2024F	2025F	2026F
Total revenue	(Btmn)	16,107	13,489	10,727	14,029	16,374	17,280	18,017	18,924
Cost of goods sold	(Btmn)	(10,310)	(8,427)	(6,990)	(8,447)	(9,311)	(9,448)	(9,442)	(9,609)
Gross profit	(Btmn)	5,797	5,063	3,737	5,582	7,064	7,832	8,574	9,315
SG&A	(Btmn)	(1,336)	(1,347)	(1,160)	(1,160)	(1,241)	(1,313)	(1,369)	(1,438)
Other income	(Btmn)	707	830	755	772	764	817	827	964
Interest expense	(Btmn)	(1,723)	(2,113)	(2,187)	(2,361)	(2,371)	(2,310)	(2,310)	(2,310)
Pre-tax profit	(Btmn)	3,444	2,433	1,145	2,834	4,216	5,026	5,722	6,531
Corporate tax	(Btmn)	(1,755)	(382)	(134)	(398)	(737)	(1,005)	(1,144)	(1,306)
Equity a/c profits	(Btmn)	173	0	0	0	0	0	0	0
Minority interests	(Btmn)	(17)	(4)	(1)	(O)	(O)	(O)	(0)	(0)
Core profit	(Btmn)	2,548	2,048	1,010	2,436	3,479	4,020	4,578	5,225
Extra-ordinary items	(Btmn)	2,887	4	0	0	0	0	0	0
Net Profit	(Btmn)	5,435	2,051	1,010	2,436	3,479	4,020	4,578	5,225
EBITDA	(Btmn)	9,194	6,404	4,461	6,625	9,076	9,689	10,262	11,111
Core EPS	(Bt)	0.17	0.13	0.07	0.16	0.23	0.26	0.30	0.34
Net EPS	(Bt)	0.36	0.13	0.07	0.16	0.23	0.26	0.30	0.34
DPS	(Bt)	0.15	0.10	0.08	0.12	0.14	0.16	0.18	0.21

## **Balance Sheet**

FY December 31	Unit	2019	2020	2021	2022	2023	2024F	2025F	2026F
Total current assets	(Btmn)	4,448	5,044	4,541	5,566	5,247	6,840	10,655	14,806
Total fixed assets	(Btmn)	84,296	84,532	83,845	81,997	79,500	77,647	75,942	74,224
Total assets	(Btmn)	111,697	113,616	115,088	114,128	112,496	112,396	114,669	117,266
Total loans	(Btmn)	66,333	69,088	71,211	70,441	68,303	66,000	66,000	66,000
Total current liabilities	(Btmn)	11,429	13,734	10,645	12,092	15,566	13,600	13,666	13,741
Total long-term liabilities	(Btmn)	61,445	61,848	66,744	64,773	59,265	59,250	59,293	59,336
Total liabilities	(Btmn)	72,874	75,582	77,390	76,865	74,832	72,851	72,958	73,077
Paid-up capital	(Btmn)	21,102	21,102	21,102	21,102	21,102	21,102	21,102	21,102
Total equity	(Btmn)	38,823	38,034	37,699	37,264	37,664	39,545	41,711	44,189
BVPS	(Bt)	2.54	2.49	2.47	2.44	2.46	2.59	2.73	2.89

## **Cash Flow Statement**

FY December 31	Unit	2019	2020	2021	2022	2023	2024F	2025F	2026F
Core Profit	(Btmn)	2,548	2,048	1,010	2,436	3,479	4,020	4,578	5,225
Depreciation and amortization	(Btmn)	4,026	1,858	1,129	1,430	2,490	2,353	2,230	2,269
Operating cash flow	(Btmn)	5,469	5,522	3,445	5,545	7,544	7,621	8,518	9,067
Investing cash flow	(Btmn)	(7,061)	(4,593)	(4,526)	(1,177)	(2,692)	(2,435)	(2,459)	(2,376)
Financing cash flow	(Btmn)	1,769	(19)	598	(3,711)	(5,393)	(4,443)	(2,412)	(2,747)
Net cash flow	(Btmn)	178	910	(482)	656	(542)	743	3,647	3,944

## **Key Financial Ratios**

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FY December 31	Unit	2019	2020	2021	2022	2023	2024F	2025F	2026F
Gross margin	(%)	36.0	37.5	34.8	39.8	43.1	45.3	47.6	49.2
Operating margin	(%)	27.7	27.5	24.0	31.5	35.6	37.7	40.0	41.6
EBITDA margin	(%)	57.1	47.5	41.6	47.2	55.4	56.1	57.0	58.7
EBIT margin	(%)	32.1	33.7	31.1	37.0	40.2	42.5	44.6	46.7
Net profit margin	(%)	33.7	15.2	9.4	17.4	21.2	23.3	25.4	27.6
ROE	(%)	14.0	5.4	2.7	6.5	9.2	10.2	11.0	11.8
ROA	(%)	1.7	1.8	0.9	2.1	3.1	3.6	4.0	4.5
Net D/E	(x)	1.7	1.8	1.9	1.8	1.8	1.6	1.4	1.3
Interest coverage	(x)	5.3	3.0	2.0	2.8	3.8	4.2	4.4	4.8
Debt service coverage	(x)	0.9	0.5	0.4	0.6	0.6	0.7	0.8	0.8
Payout Ratio	(%)	42.2	74.5	121.1	75.3	61.5	60.0	60.0	60.0

## **Main Assumptions**

FY December 31	Unit	2019	2020	2021	2022	2023	2024F	2025F	2026F
Traffic for toll roads	('000 trips/day)	1,237	1,049	850	1,039	1,117	1,117	1,129	1,142
Ridership for mass transit	('000 trips/day)	337	260	147	274	390	449	494	551
CD revenue	(Btmn)	783	825	822	921	1,117	1,173	1,208	1,244



## **Financial statement**

Profit	and	l nee	Stat	tomo	nt

FY December 31	Unit	2Q22	3Q22	4Q22	1Q23	2Q23	3Q23	4Q23	1Q24
Total revenue	(Btmn)	3,261	3,739	3,935	4,099	3,908	4,182	4,186	4,249
Cost of goods sold	(Btmn)	(2,051)	(2,094)	(2,396)	(2,339)	(2,333)	(2,391)	(2,248)	(2,357)
Gross profit	(Btmn)	1,210	1,644	1,539	1,760	1,574	1,791	1,938	1,892
SG&A	(Btmn)	(304)	(278)	(313)	(301)	(322)	(297)	(321)	(291)
Other income	(Btmn)	383	266	58	50	390	266	58	61
Interest expense	(Btmn)	(583)	(604)	(604)	(572)	(601)	(602)	(596)	(601)
Pre-tax profit	(Btmn)	706	1,028	680	937	1,043	1,158	1,079	1,062
Corporate tax	(Btmn)	(72)	(165)	(77)	(187)	(142)	(188)	(220)	(214)
Equity a/c profits	(Btmn)	0	0	0	0	0	0	0	0
Minority interests	(Btmn)	(O)	(O)	(O)	0	(0)	(0)	(O)	0
Core profit	(Btmn)	634	863	603	749	901	970	859	847
Extra-ordinary items	(Btmn)	0	0	0	0	0	0	0	0
Net Profit	(Btmn)	634	863	603	749	901	970	859	847
EBITDA	(Btmn)	1,664	2,063	2,381	2,114	2,227	2,402	2,333	2,318
Core EPS (Bt)	(Bt)	0.04	0.06	0.04	0.05	0.06	0.06	0.06	0.06
Net EPS (Bt)	(Bt)	0.04	0.06	0.04	0.05	0.06	0.06	0.06	0.06

## **Balance Sheet**

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FY December 31	Unit	2Q22	3Q22	4Q22	1Q23	2Q23	3Q23	4Q23	1Q24
Total current assets	(Btmn)	4,448	6,495	5,566	5,228	4,567	5,469	5,247	9,490
Total fixed assets	(Btmn)	82,779	82,433	81,997	81,299	80,817	80,041	79,500	78,998
Total assets	(Btmn)	115,474	116,471	114,128	113,091	111,849	112,850	112,496	118,313
Total loans	(Btmn)	71,200	71,801	70,441	69,202	69,729	69,193	68,303	72,147
Total current liabilities	(Btmn)	15,287	12,344	12,092	12,235	12,251	15,572	15,566	16,063
Total long-term liabilities	(Btmn)	62,345	66,364	64,773	63,521	63,913	60,571	59,265	63,525
Total liabilities	(Btmn)	77,632	78,708	76,865	75,756	76,164	76,143	74,832	79,589
Paid-up capital	(Btmn)	21,102	21,102	21,102	21,102	21,102	21,102	21,102	21,102
Total equity	(Btmn)	37,842	37,763	37,264	37,334	35,685	36,707	37,664	38,724
BVPS (Bt)	(Bt)	2.48	2.47	2.44	2.44	2.33	2.40	2.46	2.53

## **Cash Flow Statement**

FY December 31	Unit	2Q22	3Q22	4Q22	1Q23	2Q23	3Q23	4Q23	1Q24
Core Profit	(Btmn)	634	863	603	749	901	970	859	847
Depreciation and amortization	(Btmn)	375	431	298	605	583	642	659	656
Operating cash flow	(Btmn)	1,062	843	4,938	2,235	1,731	2,198	1,380	2,829
Investing cash flow	(Btmn)	930	3,315	(8,032)	1,116	795	1,112	(5,714)	3,629
Financing cash flow	(Btmn)	(2,404)	(3,540)	5,999	(3,277)	(3,314)	(2,546)	3,744	(1,797)
Net cash flow	(Btmn)	(412)	618	2,906	74	(789)	763	(590)	4,662

## **Key Financial Ratios**

FY December 31	Unit	2Q22	3Q22	4Q22	1Q23	2Q23	3Q23	4Q23	1Q24
Gross margin	(%)	37.1	44.0	39.1	42.9	40.3	42.8	46.3	44.5
Operating margin	(%)	27.8	36.5	31.2	35.6	32.1	35.7	38.6	37.7
EBITDA margin	(%)	51.0	55.2	60.5	51.6	57.0	57.4	55.7	54.6
EBIT margin	(%)	39.5	43.7	52.9	36.8	42.1	42.1	40.0	39.1
Net profit margin	(%)	19.4	23.1	15.3	18.3	23.1	23.2	20.5	19.9
ROE	(%)	6.7	9.1	6.4	7.9	9.8	10.4	9.2	8.9
ROA	(%)	2.2	3.0	2.1	2.6	3.2	3.4	3.0	2.9
Net D/E	(x)	1.8	1.9	1.8	1.8	1.9	1.8	1.8	1.7
Interest coverage	(x)	2.9	3.4	3.9	3.7	3.7	4.0	3.9	3.9

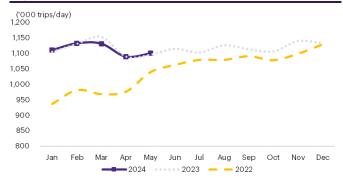
## **Main Assumptions**

FY December 31	Unit	2Q22	3Q22	4Q22	1Q23	2Q23	3Q23	4Q23	1Q24
Traffic for toll roads	('000 trips/day)	1,026	1,083	1,101	1,129	1,099	1,113	1,126	1,125
Ridership for mass transit	('000 trips/day)	231	313	349	382	411	382	416	431
CD revenue	(Btmn)	207	242	276	255	277	279	306	264



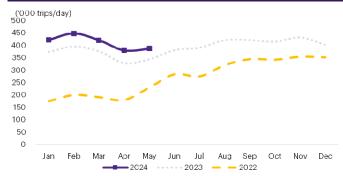
## **Appendix**

## Figure 2: Expressway traffic



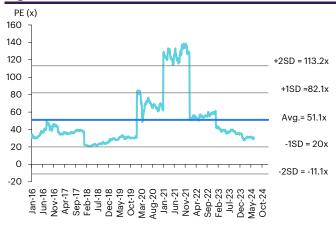
Source: Company data and InnovestX Research

## Figure 3: MRT (Blue line) ridership



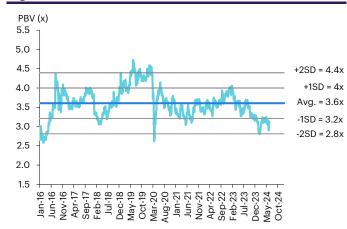
Source: Company data and InnovestX Research

## Figure 4: PE Band



Source: Company data and InnovestX Research

## Figure 5: PBV Band



Source: Company data and InnovestX Research

## Figure 6: BEM - SOTP valuation

	Btmn	Bt/sh	Comment
Toll roads business	43,491	2.8	
Mass transit business	94,441	6.2	Including Bt1.5/sh. for Orange line project
Commercial development business	11,058	0.7	
Investments (CKP & TTW)	12,046	0.8	Market price
Target price	161,036	10.5	

Source: InnovestX Research, BEM

Figure 7: Valuation summary (Price as of Jun 12, 2024)

		Mkt. Cap			EPS G	rowth	(%)	PB\	/ (x)	Div.	Yield	l (%)	ROE (%)		6)	EV/EBITDA (		A (x)	
Company name	Country	(US\$mn)	24F	25F	26F	24F	25F	26F	24F2	5F 26F	24F	25F	26F	24F	25F	26F	24F	25F	26F
Guangshen Railway Co Ltd	China	3,005	11.0	10.1	10.1	26.7	8.9	0.5	0.6 0	.5 0.5	4.6	4.9	5.2	4.9	5.0	5.1	6.0	5.8	5.9
MTR Corp Ltd	Hong Kong	19,824	11.5	9.4	9.3	72.1	22.8	0.7	0.8 0	.8 0.8	5.3	5.3	5.4	8.5	9.0	8.8	9.0	7.5	6.2
East Japan Railway Co	Japan	19,050	14.3	13.3	11.9	20.7	7.1	12.1	1.1 1	.0 0.9	1.9	2.4	2.9	7.5	7.7	8.2	10.0	9.5	9.1
West Japan Railway Co	Japan	9,446	14.3	13.3	12.5	6.8	7.8	6.4	1.3 1	.2 1.1	2.4	2.6	2.8	8.9	9.4	9.4	8.6	8.1	7.8
Bangkok Expressway & Metro PCL	Thailand	3,368	31.6	28.3	26.1	11.3	11.7	8.4	3.1 3	.0 2.8	1.9	1.9	2.5	10.2	10.8	10.0	20.1	19.0	19.8
BTS Group Holdings PCL	Thailand	1,699	n.m	46.73	39.4	84.6	347.2	18.4	1.2 1	.2 1.3	2.0	2.3	3.1	1.1	2.4	3.2	41.2	39.3	40.1
	Average	•	16.5	<b>20.2</b> 1	18.2	37.0	67.6	7.7	1.4 1	.3 1.2	3.0	3.3	3.6	6.8	7.4	7.5	15.8	14.9	14.8

Source: Bloomberg Finance L.P., InnovestX Research



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#### CG Rating 2023 Companies with CG Rating

#### Companies with Excellent CG Scoring

7UP, AAV, ABM, ACE, ACG, ADB, ADD, ADVANC, AEONTS, AF, AGE, AH, AHC, AIRA, AIT, AJ, AKP, AKR, ALLA, ALT, AMA, AMARIN, AMATA, AMATAV, ANAN, AOT, AP, APCO, APCS, ARIP, ARROW, ASEFA, ASK, ASP, ASW, ATP30, AUCT, AWC, AYUD, B, BA, BAFS, BAM, BANPU, BAY, BBGI, BBIK, BBL, BC, BCH, BCP, BCPG, BDMS, BEC, BEM, BEYOND, BGC, BGRIM, BH, BIZ, BJC, BJCHI, BKI, BLA, BOL, BPP, BRI, BROOK, BRR, BTS, BTW, BWG, BYD, CBG, CENTEL, CFRESH, CHASE, CHEWA, CHG, CHOW, CIMBT, CIVIL, CK, CKP, CM, CNT, COLOR, COM7, COTTO, CPALL, CPAXT, CPF, CPI, CPL, CPN, CPW, CRC, CRD, CSC, CSS, CV, DCC, DDD, DELTA, DEMCO, DMT, DOHOME, DRT, DUSIT, EA, EASTW, ECF, ECL, EE, EGCO, EPR, CEW, ETC, ETE, FE, FLOYD, FN, FPI, FPT, FSX, FVC, GBX, GC, GCAP, GENCO, GFPT, GGC, GLAND, GLOBAL, GPSC, GRAMMY, GULF, GUNKUL, HANA, HARN, HENG, HMPRO, HPT, HTC, ICC, ICHI, ICN, III, ILINK, ILM, IMH, IND, INST, INTUCH, IP, IRC, IRPC, ITC, ITEL, IVL, JAS, JTS, KBANK, KCC, KCE, KEX, KKP, KSL, KTB, KTC, KTMS, KUMWEL, KUN, LALIN, LANNA, LH, LHFG, LIT, LOXLEY, LPN, LRH, LST, M, MAJOR, MALEE, MATCH, MBK, MC, M-CHAI, MCOT, MEGA, MFC, MFEC, MILL, MINT, MONO, MOONG, MSC, MST, MTC, MTI, NC, NCH, NCL, NDR, NER, NKI, NOBLE, NRF, NTV, NVD, NWR, NYT, OCC, OISHI¹, ONEE, OR, ORI, OSP, OTO, PAP, PATO, PB, PCSGH, PDG, PDJ, PG, PHOL, PIMO, PJW, PLANB, PLAT, PLUS, PM, POLY, PORT, PPP, PPS, PR9, PRG, PRINC, PRM, PRTR, PSH, PSL, PT, PTC, PTT, PTTEP, PTTGC, Q-CON, QH, QTC, RATCH, RBF, RPH, RS, RT, S, S&J, SA, SABINA, SAK, SAMART, SAMTEL, SAPPE, SAT, SBNEXT, SC, SCG, SCGC, SCG, SCGP, SCM, SDC, SEAFCO, SEAOIL, SECURE, SELIC, SENA, SENX, SFP², SFT, SGC, SGF, SGP, SHR, SICT, SIRI, SIS, SITHAI, SJWD, SKR, SM, SMPC, SMT, SNC, SNNP, SNP, SO, PSALI, SPC, SPCG, SPI, SPRC, SR, SSC, SSF, SSSC, STA, STC, STEC, STET, STI, SUC, SUN, SUSCO, SUTHA, SVI, SVT, SYMC, SYMCS, SYNTEC, TACC, TAE, TCAP, TCMC, TEAMG, TEGH, TFG, TFMAMA, TGE, TGH, THANA, THANI, THCOM, THIP, THRE, THREL, TIDLOR, TIPH, TISCO, TK, TKN, TKN, TKN, TWN, TWNC, TWNC, UBE, UBIS, UKEM, UP, UPF, UPOIC, UV, VCOM, VGI, VIBHA, VII, VII, VII, WACOAL, WGE, WHA

#### Companies with Very Good CG Scoring

2S, A5, AAI, AIE, ALUCON, AMR, APURE, ARIN, AS, ASIA, ASIAN, ASIMAR, ASN, AURA, BR, BSBM, BTG, CEN, CGH, CH, CHIC, CI, CIG, CMC, COMAN, CSP, DOD, DPAINT, DV8, EFORL, EKH, ESSO, ESTAR, EVER, FORTH, FSMART, FTI, GEL, GPI, HEALTH, HUMAN, IFS, INSET, IT, J, JCKH, JDF, JKN, JMART, JUBILE, K, KCAR, KGI, KIAT, KISS, KK, KTIS, KWC, KWM, LDC, LEO, LHK, MACO, METCO, MICRO, MK, MVP, NCAP, NOVA, NTSC, PACO, PIN, PQS, PREB, PRI, PRIME, PROEN, PROS, PROUD, PSTC, PTECH, PYLON, RCL, SALEE, SANKO, SCI, SCN, SE, SE-ED, SFLEX, SINGER, SKN, SONIC, SORKON, SPVI, SSP, SST, STANLY, STP, SUPER, SVOA, SWC, TCC, TEKA, TFM, TMILL, TNP, TPLAS, TPOLY, TRC, TRU, TRUBB, TSE, VRANDA, WAVE, WFX, WIIK, WIN, WP, XO

#### Companies with Good CG Scoring

24CS, AMANAH, AMARC, AMC, APP, ASAP, BCT, BE8, BIG, BIOTEC, BLESS, BSM, BVG, CAZ, CCET, CHARAN, CHAYO, CHOTI, CITY, CMAN, CMR, CRANE, CWT, DHOUSE, DTCENT, EASON, FNS, FTE, GIFT, GJS, GTB, GTV, GYT, HL, HTECH, HYDRO, IIG, INGRS, INSURE, IRCP, ITD, ITNS, JCK, JMT, JR, JSP, KBS, KGEN, KJL, L&E, LEE, MASTER, MBAX, MEB, MENA, META, MGT, MITSIB, MJD, MOSHI, MUD, NATION, NNCL, NPK, NSL, NV, OGC, PAF, PCC, PEACE, PICO, PK, PL, PLANET, PLE, PMTA, PPM, PRAKIT, PRAPAT, PRECHA, PRIN, PSG, RABBIT, READY, RJH, RSP, RWI, S11, SAAM, SAF, SAMCO, SAWAD, SCAP, SCP, SIAM, SKE, SKY, SMART, SMD, SMIT, SOLAR, SPA, STECH, STPI, SVR, TC, TCCC3, TEAM, TFI, TIGER, TITLE, TKC, TMI, TNH, TPA, TPAC, TRITN, UBA, UMI, UMS, UTP, VARO, VPO, W, WARRIX, WORK, WPH, YONG, ZIGA

#### Corporate Governance Report

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The survey result is as of the date appearing in the Corporate Governance Report of Thai Listed Companies. As a result, the survey result may be changed after that date. InnovestX

To recognize well performers, the list of companies attaining "Good", "Very Good" and "Excellent" levels of recognition (Not including listed companies qualified in the "no announcement of the results" clause from 1 January 2022 to 31 October 2023) is publicized.

<sup>1</sup>OISHI was voluntarily delisted from the Stock Exchange of Thailand, effectively on September 6, 2023

<sup>2</sup>SFP was voluntarily delisted from the Stock Exchange of Thailand, effectively on July 19, 2023

Securities Company Limited does not conform nor certify the accuracy of such survey result.

<sup>3</sup>TCCC was voluntarily delisted from the Stock Exchange of Thailand effectively on August 25, 2023

#### Anti-corruption Progress Indicator Certified (ได้รับการรับรอง)

2S, 7UP, AAI, ADVANC, AF, AH, AI, AIE, AIRA, AJ, AKP, AMA, AMANAH, AMATA, AMATAV, AP, APCS, AS, ASIAN, ASK, ASP, AWC, AYUD, B, BAFS, BAM, BANPU, BAY, BBGI, BBL, BCH, BCP, BCPG, BEB, BEC, BEYOND, BGC, BGRIM, BKI, BLA, BPP, BRR, BSBM, BTC, BTS, BWG, CEN, CENTEL, CFRESH, CGH, CHEWA, CHOTI, CHOW, CIG, CIMBT, CM, CMC, COM7, CPALL, CPAXT, CPF, CPI, CPI, CPN, CPW, CRC, CSC, DCC, DELTA, DEMCO, DIMET, DOHOME, DRT, DUSIT, EA, EASTW, ECF, EGCO, EP, EPG, ERW, ESTAR, ETC, ETE, FNS, FPI, FPT, FSMART, FTE, GBX, GC, GCAP, GEL, GFPT, GGC, GJS, GPI, GPSC, GSTEEL, GULF, GUNKUL, HANA, HARN, HENG, HMPRO, HTC, ICC, ICHI, IFS, III, ILINK, ILM, INET, INOX, INSURE, INTUCH, IRPC, ITEL, IVL, JAS, JKN, JR, JTS, KASET, KBANK, KBS, KCAR, KCCAMC, KCE, KGEN, KGI, KKP, KSL, KTB, KTC, L&E, LANNA, LHFG, LHK, LPN, LRH, M, MAJOR, MALEE, MATCH, MBAX, MBK, MC, MCOT, META, MFC, MFEC, MILL, MINT, MONO, MOONG, MSC, MST, MTC, MTI, NATION, NCAP, NEP, NKI, NOBLE, NRF, NWR, OCC, OGC, OR, ORI, PAP, PATO, PB, PCSGH, PDG, PDJ, PG, PHOL, PIMO, PK, PL, PLANB, PLANET, PLAT, PM, PPP, PPPM, PPS, PR9, PREB, PRG, PRINC, PRM, PROS, PSH, PSL, PSTC, PT, PTECH, PTG, PTT, PTTEP, PTTGC, PYLON, Q-CON, QH, QLT, QTC, RABBIT, RATCH, RML, RS, RWI, S&J, SAAM, SABINA, SAK, SAPPE, SAT, SC, SCC, SCG, SCGP, SCM, SCN, SEAOIL, SE-ED, SELIC, SENA, SGC, SGP, SIRI, SITHAI, SKR, SMIT, SMK, SMPC, SNC, SNP, SORKON, SPACK, SPALI, SPC, SPI, SPRC, SRICHA, SSF, SSP, SSSC, SST, STA, STGT, STOWER, SUSCO, SVI, SYMC, SYNTEC, TAE, TAKUNI, TASCO, TCAP, TCMC, TFG, TFI, TFMAMA, TGE, TGH, THANI, THCOM, THIP, THRE, THREL, TIDLOR, TIPCO, TISCO, TKS, TKT, TMD, TMILL, TMT, TNITY, TNL, TNP, TNR, TOG, TOP, TOPP, TPA, TPCS, TRT, TRU, TSC, TSI, TSTE, TSTH, TTA, TTB, TTCL, TU, TVDH, TVO, TWPC, UBE, UBIS, UEC, UKEM, UOBKH, UV, VCOM, VGI, VIH, WACOAL, WHA, WHAUP, WICE, WIIK, XO, YUASA, ZEN, ZIGA

#### Declared (ประกาศเจตนารมณ์)

ACE, ADB, ALT, AMC, ASW, BLAND, BTG, BYD, CAZ, CBG, CV, DEXON, DMT, EKH, FSX, GLOBAL, GREEN, ICN, IHL, ITC, J, JMART, JMT, LEO, LH, MENA, MITSIB, MODERN, NER, NEX, OSP, PEER, PLUS, POLY, PQS, PRIME, PROEN, PRTR, RBF, RT, SA, SANKO, SCB, SENX, SFLEX, SIS, SKE, SM, SVOA, TBN, TEGH, TIPH, TKN, TPAC, TPLAS, TQM, TRUE, W, WPH, XPG

#### N/A

24CS, 3K-BAT, A, A5, AAV, ABM, ACAP, ACC, ACG, ADD, ADVICE, AEONTS, AFC, AGE, AHC, AIT, AJA, AKR, AKS, ALL, ALLA, ALPHAX, ALUCON, AMARC, AMARIN, AMR, ANAN, ANI, AOT, APCO, APEX, APO, APP, APURE, AQUA, ARIN, ARIP, ARROW, ASAP, ASEFA, ASIA, ASIMAR, ASN, ATP30, AU, AUCT, AURA, B52, BA, BBIK, BC, BCT, BDMS, BEAUTY, BEM, BGT, BH, BIG, BIOTEC, BIS, BIZ, BJC, BJCHI, BKD, BKGI, BLC, BLESS, BLISS, BM, BOL, BPS, BR, BRI, BROCK, BSM, BSRC, BTNC, BTW, BUI, BVG, CCET, CCP, CEYE, CFARM, CGD, CH, CHARAN, CHASE, CHAYO, CHG, CHIC, CHO, CI, CITY, CIVIL, CK, CKP, CMAN, CMO, CMR, CNT, COCOCO, COLOR, COMAN, CPANEL, CPH, CPR, CPT, CRANE, CRD, CREDIT, CSP, CSS, CSS, CTW, CWT, D, DCON, DDD, DHOUSE, DITTO, DOD, DPAINT, DTCENT, DTCI, DV8, EASON, ECL, EE, EFORL, EMC, ETL, EURO, EVER, F&D, FANCY, FE, FLOYD, FMT, FN, FORTH, FTI, FVC, GABLE, GENCO, GFC, GIFT, GL, GLAND, GLOCON, GLORY, GRAMMY, GRAND, GSC, GTB, GTV, GYT, HEALTH, HFT, HL, HPT, HTECH, HUMAN, HYDRO, 12, IFEC, IIG, IMH, IND, INGRS, INSET, IP, IRC, IRCP, IT, ITD, ITNS, ITTHI, JAK, JCK, JCKH, JCT, JDF, JPARK, JSP, JUBILE, K, KAMART, KC, KCG, KCM, KDH, KEX, KIAT, KISS, KJL, KK, KKC, KLINIQ, KOOL, KTIS, KTMS, KUMWEL, KUN, KWC, KWI, KWM, KYE, LALIN, LDC, LEE, LIT, LOXLEY, LPH, LST, LTS, MAGURO, MANRIN, MASTER, MATI, MCA, M-CHAI, MCS, MDX, MEB, MEGA, METCO, MGC, MGI, MGT, MICRO, MIDA, MJD, MK, ML, MORE, MOSHI, MTW, MUD, MVP, NAM, NAT, NC, NCH, NCL, NDR, NEO, NETBAY, NEW, NEWS, NFC, NL, NNCL, NOK, NOVA, NPK, NSL, NTSC, NTV, NUSA, NV, NVD, NYT, OHTL, ONEE, ORN, PACE, PACO, PAF, PANEL, PCC, PEACE, PERM, PF, PHG, PICO, PIN, PJW, PLE, PLT, PMTA, POLAR, PORT, POST, PPM, PRAKIT, PRAPAT, PRECHA, PRI, PRIN, PRO, PROUD, PSG, PSP, PTC, PTL, QTCG, RAM, RCL, READY, RICHY, RJH, ROCK, ROCTEC, ROH, ROJNA, RP, RPC, RPH, RSP, S, S11, SABUY, SAF, SAFARI, SAFE, SALEE, SAM, SAMART, SAMCO, SAMTEL, SAUCE, SAV, SAWAD, SAWANG, SBNEXT, SCAP, SCGD, SCI, SCL, SCP, SDC, SE, SEAFCO, SECURE, SFT, SGF, SHANG, SHR, SIAM, SICT, SIMAT, SINGER, SINO, SISB, SJWD, SK, SKN, SKN, SLM, SLP, SMART, SMD, SMT, SNNP, SO, SOLAR, SONIC, SPA, SPCG, SPG, SPREME, SPVI, SQ, SR, SRS, SSC, STANLY, STARK, STC, STEC, STECH, STHAI, STI, STP, STPI, STX, SUC, SUN, SUPER, SUTHA, SVR, SVT, SWC, SYNEX, TACC, TAN, TAPAC, TC, TCC, TCJ, TCOAT, TEAM, TEAMG, TEKA, TERA, TFM, TGPRO, TH, THAI, THANA, THE, THG, THMUI, TIGER, TITLE, TK, TKC, TLI, TM, TMC, TMI, TMW, TNDT, TNH, TNPC, TOA, TPBI, TPCH, TPIPL, TPIPP, TPL, TPOLY, TPP, TPS, TQR, TR, TRC, TRITN, TRP, TRUBB, TRV, TSE, TTI, TTT, TTW, TURTLE, TVH, TVT, TWP, TWZ, TYCN, UAC, UBA, UMI, UMS, UNIQ, UP, UPF, UPOIC, UREKA, UTP, UVAN, VARO, VIBHA, VL, VNG, VPO, VRANDA, WARRIX, WAVE, WELL, WFX, WGE, WIN, WINDOW, WINMED, WINNER, WORK, WORLD, WP, YGG, YONG, ZAA

#### Explanations

Companies participating in Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) under Thai Institute of Directors (as of November 1, 2023) are categorised into: companies that have declared their intention to join CAC, and companies certified by CAC.

Thu, Jun 13, 2024