## **Bangkok Bank**

## BBL

Bangkok BankBloombergBBL TBPublic Company LimitedReutersBBL.BK



## 2Q24: Beat on gain but higher ECL

Beating INVX and consensus forecasts, BBL's 2Q24 reflected: 1) a slight rise in NPLs with a hike in credit cost to be prudent and to smooth out the bottom line, 2) a QoQ slip in loans, 3) a QoQ slip in NIM, 4) strong NII growth from larger-than-expected gain on financial instruments, 5) an ease in cost to income ratio. We keep our Outperform rating with an unchanged TP of Bt180.

**2Q24: Beat on gain, despite smoothing via ECL hike.** 2Q24 net profit was Bt11.81bn (+12% QoQ, +5% YoY), 14% above INVX and consensus forecasts. The beat mainly came from gain on financial instrument, despite smoothing via ECL hike.

## **Highlights:**

- 1) Asset quality: NPLs rose 5.5% or Bt5.2bn QoQ. Greater than expected, credit cost rose 26 bps QoQ (+20 bps YoY) to 1.53% to smooth out bottom line and to be prudent. LLR coverage rose to 282% from 279% in 1Q24.
- 2) Loan growth: -0.6% QoQ, +0.8% YoY and +1.8 YTD (mainly large corporate loans). We maintain our 2024F loan growth at 5%, outperforming the sector's average of 3%.
- 3) NIM: Better than expected, -3 bps QoQ (+11 bps YoY). Yield on earning assets was stable QoQ. Cost of funds inched up merely 3 bps QoQ, less than we had anticipated.
- 4) Non-NII: +26% QoQ (-5% YoY), due to larger gain on financial instruments. Net fee income slipped 1% QoQ (+4% YoY).
- 1) Cost to income ratio: -297 bps QoQ (-328 bps YoY) to 44.16%, better than expected. Opex came down 2% QoQ (-4% YoY).

**2H24 and 2024 outlook.** 1H24 earnings accounted for 51% of our full-year forecast. We expect 3Q24 earnings to be lower QoQ (due to smaller gains) and be stable YoY, underpinned by easing credit cost, a pickup in loan growth and stable NIM. We expect 4Q24 earnings to fall QoQ on seasonal factors (higher opex) and increase YoY (lower ECL). We maintain our 2024F earnings growth of 5%, supported by 5% loan growth, a 2 bps slip in NIM, a 6 bps ease in credit cost, flattish non-NII and stable cost to income ratio.

**Maintain Outperform with an unchanged TP.** We keep our Outperform with an unchanged TP of Bt180 (based on 0.58x PBV for 2025F).

**Key risks:** 1) Asset quality risk from the global economic slowdown, 2) slower-than-expected loan growth from sluggish loan demand and high competition, 3) interest rate cuts, and 4) ESG risk from cyber security and market conduct.

### **Forecasts and valuation**

| Year to 31 Dec | Unit    | 2022   | 2023   | 2024F  | 2025F  | 2026F  |
|----------------|---------|--------|--------|--------|--------|--------|
| Net profit     | (Bt mn) | 29,306 | 41,636 | 43,524 | 48,173 | 53,013 |
| EPS            | (Bt)    | 15.35  | 21.81  | 22.80  | 25.24  | 27.77  |
| BVPS           | (Bt)    | 264.74 | 277.12 | 292.92 | 310.16 | 329.43 |
| DPS            | (Bt)    | 4.50   | 7.00   | 8.00   | 8.50   | 9.00   |
| PE             | (x)     | 8.96   | 6.30   | 6.03   | 5.45   | 4.95   |
| EPS growth     | (%)     | 10.56  | 42.07  | 4.54   | 10.68  | 10.05  |
| PBV            | (x)     | 0.52   | 0.50   | 0.47   | 0.44   | 0.42   |
| ROE            | (%)     | 5.87   | 8.05   | 8.00   | 8.37   | 8.68   |
| Dividend vield | (%)     | 3.27   | 5.09   | 5.82   | 6.18   | 6.55   |

Source: InnovestX Research

# Tactical: OUTPERFORM (3-month)

| Stock data                 |           |
|----------------------------|-----------|
| Last close (Jul 18) (Bt)   | 137.50    |
| Target price (Bt)          | 180.00    |
| Mkt cap (Btbn)             | 262.47    |
| Mkt cap (US\$mn)           | 7,271     |
|                            |           |
| Beta                       | L         |
| Mkt cap (%) SET            | 1.60      |
| Sector % SET               | 10.48     |
| Shares issued (mn)         | 1,909     |
| Par value (Bt)             | 10.00     |
| 12-m high / low (Bt)       | 175 / 129 |
| Avg. daily 6m (US\$mn)     | 28.17     |
| Foreign limit / actual (%) | 30 / 26   |
| Free float (%)             | 98.5      |
| Dividend policy (%)        | NA        |
| <u>'</u>                   | ·         |

| Share performance |     |       |        |  |  |  |  |  |
|-------------------|-----|-------|--------|--|--|--|--|--|
| (%)               | 1M  | 3M    | 12M    |  |  |  |  |  |
| Absolute          | 5.4 | (0.7) | (16.2) |  |  |  |  |  |
| Relative to SET   | 3.7 | (0.2) | (2.7)  |  |  |  |  |  |

Source: SET, InnovestX Research

# **2023 Sustainability /2022 ESG Score**SET ESG Ratings AA

| ESG Bloomberg Rank in the sector |      |
|----------------------------------|------|
| ESG Score Rank                   | 3/12 |
| Environmental Score Rank         | 4/12 |
| Social Score Rank                | 2/12 |
| Governance Score Rank            | 3/12 |

## **ESG** comment

With SET ESG ratings of AA, BBL's ESG score is above the sector average on all fronts.

Source: Bloomberg Finance L.P.

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### **Our view on ESG**

We view that BBL provides concrete targets on environmental and social issues with a committed timeline and actual performance relative to its targets. We view BBL's management and governance as satisfactory, with a decent board of directors.

## **ESG Disclosure Score**

| Bloomberg ESG Score | 60.06 (2022) |
|---------------------|--------------|
| Rank in Sector      | 3/12         |

|     | <b>CG</b> Rating | DJSI | SETESG | SET ESG Ratings |
|-----|------------------|------|--------|-----------------|
| BBL | 5                | No   | Yes    | AA              |

Source: Thai Institute of Directors (IOD), SET

## Environmental Issue (E)

- BBL conducts business to environmentally support
   Thailand's targets for achieving carbon neutrality by 2050 and net zero by 2065.
- BBL established the goal of managing Greenhouse Gas Emissions (scope 1 and 2) to be consistent with the Paris Agreement goal.
- In 2023, BBL supported the effort towards Bangkok Goals on Bio-Circular-Green (BCG) Economy which was endorsed at the 2022 APEC Summit in Thailand by announcing the goal of zero waste to landfill at the Rama 3 building by 2025.
- It has consistently reported Greenhouse Gas Emissions (Scope 1 and 2), Energy Consumption and Water Consumption.

## Social Issue (S)

- Its initiatives on Sustainability Management for the Social
  Dimension included: 1) Financial Inclusion and Financial Literacy,
  2) Responsibility Towards Customers, 3) Employee Support and
  Development, 4) Human Rights and 5) Value Creation for
  Communities and Society.
- it had an average training hours per employee of 37.21 with 1.66 absentee rate.
- Customer Satisfaction Score for branch services was 94.71 in 2022.
- Volunteer hours were 44,302 with investment for community and society of Bt124.48mn.

#### Governance Issue (G)

- As of December 31, 2023, its Board of Directors consisted of: Seven independent directors (35% of the total number of directors), One non-executive director (5% of the total number of directors and Twelve executive directors (60% percent of the total number of directors).
- BBL was selected as a member of The Sustainability
  Yearbook 2023 published by S&P Global and was selected
  as a listed company in the Sustainable Stocks list of Thailand
  Sustainability Investment (THSI) 2023, as well as being
  selected as a member of the SET THSI index 2023 by the
  SET. The Bank received an ESG rating of AA from the 2023
  sustainability assessment by the SET.
- The Thai Institute of Directors (IOD) published the Bank's corporate governance assessment results in the 2023 Corporate Governance Survey of Listed Companies in which the Bank received a score of 107 percent. In addition, the Bank received a score of 94.5 out of 100 ("Excellent") in the quality assessment of the 2023 Annual Ordinary Meeting of Shareholders by the IOD.

| ESG Disclosure Score                          |           |         |
|---|-----------|---------|
|   | 2021      | 2022    |
| ESG Disclosure Score                          | 60.92     | 60.06   |
| Environment                                   | 44.55     | 44.55   |
| GHG Scope 1                                   | 11.62     | 21.77   |
| GHG Scope 2 Location-Based                    | 57.67     | 60.63   |
| GHG Scope 3                                   | 1.31      | 1.51    |
| Total Energy Consumption                      | 151.07    | 163.61  |
| Total Waste                                   | 3.67      | 3.82    |
| Water Consumption                             | 92.33     | 100.31  |
|   |           |         |
| Social  | 48.25     | 45.68   |
| Community Spending                            | 187.93    | 193.71  |
| Number of Customer Complaints                 | 259       | 192     |
| Pct Women in Management                       | 39.70     | 41.70   |
| Pct Women in Workforce                        | 66.90     | 66.40   |
| Number of Employees - CSR                     | 20,514    | 19,091  |
| Employee Turnover Pct                         | 10.50     | 13.30   |
| Total Hours Spent by Firm - Employee Training | 1,313,310 | 710,376 |
|   |           |         |

| Governance                                 | 89.86 | 89.86 |
|--|-------|-------|
| Size of the Board                          | 19    | 18    |
| Number of Executives / Company Managers    | 66    | 60    |
| Number of Non Executive Directors on Board | 9     | 7     |
| Number of Female Executives                | 21    | 24    |
| Number of Women on Board                   | 2     | 1     |
| Number of Independent Directors            | 8     | 6     |

Source: Bloomberg Finance L.P.

#### Disclaimer

Bloomberg ESG Disclosure Scores rate companies on their level of disclosure of ESG data. Bloomberg offers four disclosure scores, for overall ESG, as well as Environmental, Social, and Governance. To review the fully transparent methodology, calculate disclosure scores for any company, and compare a company's scores vs its peers, see ESG Disclosure Score Model in Bloomberg.

Fri, Jul 19, 2024



## **Financial statement**

## **Profit and Loss Statement**

| FY December 31               | Unit   | 2019    | 2020    | 2021    | 2022    | 2023    | 2024F   | 2025F   | 2026F   |
|------------------------------|--------|---------|---------|---------|---------|---------|---------|---------|---------|
| Interest & dividend income   | (Btmn) | 112,565 | 112,524 | 114,313 | 139,088 | 194,365 | 209,344 | 216,484 | 223,709 |
| Interest expense             | (Btmn) | 41,494  | 35,477  | 32,156  | 36,865  | 63,504  | 74,961  | 76,907  | 78,895  |
| Net interest income          | (Btmn) | 71,071  | 77,046  | 82,156  | 102,223 | 130,860 | 134,383 | 139,577 | 144,814 |
| Non-interest income          | (Btmn) | 62,582  | 41,696  | 52,176  | 36,482  | 36,440  | 36,340  | 37,002  | 37,679  |
| Non-interest expenses        | (Btmn) | 54,963  | 65,974  | 67,266  | 69,019  | 81,775  | 83,181  | 84,459  | 85,761  |
| Pre-provision profit         | (Btmn) | 78,690  | 52,769  | 67,066  | 69,687  | 85,525  | 87,542  | 92,120  | 96,732  |
| Provision                    | (Btmn) | 32,351  | 31,196  | 34,134  | 32,647  | 33,667  | 32,865  | 31,633  | 30,195  |
| Pre-tax profit               | (Btmn) | 46,339  | 21,573  | 32,932  | 37,040  | 51,859  | 54,676  | 60,487  | 66,537  |
| Tax                          | (Btmn) | 10,219  | 4,014   | 6,189   | 7,484   | 9,993   | 10,935  | 12,097  | 13,307  |
| Equities & minority interest | (Btmn) | 304     | 379     | 236     | 250     | 230     | 217     | 217     | 217     |
| Core net profit              | (Btmn) | 35,816  | 17,181  | 26,507  | 29,306  | 41,636  | 43,524  | 48,173  | 53,013  |
| Extra item                   | (Btmn) | 0       | 0       | 0       | 0       | 0       | 0       | 0       | 0       |
| Net profit                   | (Btmn) | 35,816  | 17,181  | 26,507  | 29,306  | 41,636  | 43,524  | 48,173  | 53,013  |
| EPS                          | (Bt)   | 18.76   | 9.00    | 13.89   | 15.35   | 21.81   | 22.80   | 25.24   | 27.77   |
| DPS                          | (Bt)   | 7.00    | 2.50    | 3.50    | 4.50    | 7.00    | 8.00    | 8.50    | 9.00    |

## **Balance Sheet**

| FY December 31              | Unit   | 2019      | 2020      | 2021      | 2022      | 2023      | 2024F     | 2025F     | 2026F     |
|-----------------------------|--------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Cash                        | (Btmn) | 58,090    | 73,886    | 62,552    | 52,433    | 45,518    | 46,735    | 51,662    | 56,740    |
| Interbank assets            | (Btmn) | 472,349   | 519,036   | 801,212   | 766,074   | 757,120   | 738,192   | 769,196   | 790,733   |
| Investments                 | (Btmn) | 649,434   | 817,330   | 889,306   | 926,608   | 1,062,668 | 1,130,842 | 1,130,842 | 1,130,842 |
| Gross loans                 | (Btmn) | 2,061,309 | 2,368,238 | 2,588,339 | 2,682,691 | 2,671,964 | 2,805,562 | 2,945,840 | 3,093,132 |
| Accrued interest receivable | (Btmn) | 4,013     | 6,431     | 7,489     | 10,138    | 12,363    | 12,363    | 12,363    | 12,363    |
| Loan loss reserve           | (Btmn) | 174,276   | 185,567   | 219,801   | 243,474   | 258,666   | 287,233   | 314,353   | 339,810   |
| Net loans                   | (Btmn) | 1,891,046 | 2,189,102 | 2,376,027 | 2,449,355 | 2,425,661 | 2,530,692 | 2,643,850 | 2,765,685 |
| Total assets                | (Btmn) | 3,216,743 | 3,822,960 | 4,333,281 | 4,421,752 | 4,514,484 | 4,669,979 | 4,819,067 | 4,967,518 |
| Deposits                    | (Btmn) | 2,370,792 | 2,810,863 | 3,156,940 | 3,210,896 | 3,184,283 | 3,319,615 | 3,435,802 | 3,547,466 |
| Interbank liabilities       | (Btmn) | 134,346   | 219,149   | 288,709   | 262,522   | 334,219   | 334,219   | 334,219   | 334,219   |
| Borrowings                  | (Btmn) | 144,681   | 136,177   | 183,239   | 188,302   | 212,505   | 202,505   | 202,505   | 202,505   |
| Total liabilities           | (Btmn) | 2,788,627 | 3,372,713 | 3,838,688 | 3,914,610 | 3,983,654 | 4,108,986 | 4,225,173 | 4,336,836 |
| Minority interest           | (Btmn) | 365       | 1,233     | 1,865     | 1,796     | 1,855     | 1,855     | 1,855     | 1,855     |
| Paid-up capital             | (Btmn) | 19,088    | 19,088    | 19,088    | 19,088    | 19,088    | 19,088    | 19,088    | 19,088    |
| Total Equities              | (Btmn) | 427,751   | 449,014   | 492,727   | 505,346   | 528,975   | 559,137   | 592,039   | 628,826   |
| BVPS                        | (Bt)   | 224.09    | 235.23    | 258.13    | 264.74    | 277.12    | 292.92    | 310.16    | 329.43    |

## **Key Assumptions and Financial Ratios**

| FY December 31                  | Unit | 2019   | 2020    | 2021   | 2022    | 2023   | 2024F  | 2025F  | 2026F  |
|---------------------------------|------|--------|---------|--------|---------|--------|--------|--------|--------|
| Growth                          |      |        |         |        |         |        |        |        |        |
| YoY loan growth                 | (%)  | (1.05) | 14.89   | 9.29   | 3.65    | (0.40) | 5.00   | 5.00   | 5.00   |
| YoY non-NII growth              | (%)  | 25.30  | (33.37) | 25.13  | (30.08) | (0.12) | (0.28) | 1.82   | 1.83   |
| Profitability                   |      |        |         |        |         |        |        |        |        |
| Yield on earning assets         | (%)  | 3.59   | 3.27    | 2.86   | 3.21    | 4.38   | 4.57   | 4.55   | 4.54   |
| Cost on int-bearing liabilities | (%)  | 1.59   | 1.22    | 0.95   | 1.01    | 1.72   | 1.98   | 1.96   | 1.96   |
| Spread                          | (%)  | 2.00   | 2.05    | 1.92   | 2.20    | 2.67   | 2.59   | 2.58   | 2.58   |
| Net interest margin             | (%)  | 2.27   | 2.24    | 2.06   | 2.36    | 2.95   | 2.93   | 2.93   | 2.94   |
| ROE                             | (%)  | 8.52   | 3.92    | 5.63   | 5.87    | 8.05   | 8.00   | 8.37   | 8.68   |
| ROA                             | (%)  | 1.13   | 0.49    | 0.65   | 0.67    | 0.93   | 0.95   | 1.02   | 1.08   |
| Asset Quality                   |      |        |         |        |         |        |        |        |        |
| NPLs/Total Loans                | (%)  | 3.84   | 4.41    | 3.91   | 3.62    | 3.22   | 3.22   | 3.22   | 3.22   |
| LLR/NPLs                        | (%)  | 220.19 | 177.74  | 217.40 | 250.52  | 300.93 | 318.25 | 331.72 | 341.51 |
| Provision expense/Total loans   | (%)  | 1.56   | 1.41    | 1.38   | 1.24    | 1.26   | 1.20   | 1.10   | 1.00   |
| Liquidity                       |      |        |         |        |         |        |        |        |        |
| Loans/Deposits & borrowings     | (%)  | 81.95  | 80.36   | 77.49  | 78.92   | 78.66  | 79.66  | 80.97  | 82.48  |
| Efficiency                      |      |        |         |        |         |        |        |        |        |
| Cost to income ratio            | (%)  | 41.12  | 55.56   | 50.07  | 49.76   | 48.88  | 48.72  | 47.83  | 46.99  |
| Capital Fund                    |      |        |         |        |         |        |        |        |        |
| Capital adequacy ratio          | (%)  | 20.03  | 18.30   | 19.57  | 19.13   | 19.57  | 19.35  | 19.59  | 19.88  |
| Tier-1                          | (%)  | 17.01  | 15.76   | 15.98  | 15.67   | 16.14  | 16.03  | 16.38  | 16.77  |
| Tier-2                          | (%)  | 3.02   | 2.54    | 3.60   | 3.46    | 3.44   | 3.32   | 3.21   | 3.10   |

Fri, Jul 19, 2024



## **Financial statement**

| Profit and Loss Statement       |        |        |        |        |        |        |        |        |        |
|---------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| FY December 31                  | Unit   | 3Q22   | 4Q22   | 1Q23   | 2Q23   | 3Q23   | 4Q23   | 1Q24   | 2Q24   |
| Interest & dividend income      | (Btmn) | 35,821 | 41,408 | 44,170 | 47,273 | 50,284 | 52,637 | 51,672 | 51,645 |
| Interest expense                | (Btmn) | 9,325  | 10,954 | 14,093 | 15,785 | 16,154 | 17,473 | 18,250 | 18,511 |
| Net interest income             | (Btmn) | 26,496 | 30,454 | 30,078 | 31,487 | 34,130 | 35,165 | 33,422 | 33,134 |
| Non-interest income             | (Btmn) | 10,163 | 6,382  | 10,158 | 10,906 | 8,398  | 6,977  | 8,208  | 10,367 |
| Non-interest expenses           | (Btmn) | 17,006 | 19,071 | 18,850 | 20,111 | 19,208 | 23,607 | 19,618 | 19,208 |
| Earnings before tax & provision | (Btmn) | 19,653 | 17,765 | 21,386 | 22,283 | 23,320 | 18,536 | 22,012 | 24,293 |
| Provision                       | (Btmn) | 9,889  | 7,914  | 8,474  | 8,880  | 8,969  | 7,343  | 8,582  | 10,425 |
| Pre-tax profit                  | (Btmn) | 9,763  | 9,850  | 12,912 | 13,403 | 14,351 | 11,192 | 13,431 | 13,868 |
| Tax                             | (Btmn) | 2,032  | 2,257  | 2,728  | 2,047  | 2,938  | 2,281  | 2,849  | 1,993  |
| Equities & minority interest    | (Btmn) | 74     | 24     | 55     | 63     | 64     | 48     | 57     | 68     |
| Core net profit                 | (Btmn) | 7,657  | 7,569  | 10,129 | 11,294 | 11,350 | 8,863  | 10,524 | 11,807 |
| Extra item                      | (Btmn) | 0      | 0      | 0      | 0      | 0      | 0      | 0      | 0      |
| Net profit                      | (Btmn) | 7,657  | 7,569  | 10,129 | 11,294 | 11,350 | 8,863  | 10,524 | 11,807 |
| EPS                             | (Bt)   | 4.01   | 3.97   | 5.31   | 5.92   | 5.95   | 4.64   | 5.51   | 6.19   |

| Balance Sheet               |        |           |           |           |           |           |           |           |           |
|-----------------------------|--------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| FY December 31              | Unit   | 3Q22      | 4Q22      | 1Q23      | 2Q23      | 3Q23      | 4Q23      | 1Q24      | 2Q24      |
| Cash                        | (Btmn) | 43,929    | 52,433    | 46,651    | 42,763    | 40,004    | 45,518    | 41,562    | 38,682    |
| Interbank assets            | (Btmn) | 606,432   | 766,074   | 811,274   | 749,158   | 694,436   | 757,120   | 647,181   | 671,135   |
| Investments                 | (Btmn) | 948,675   | 926,608   | 986,207   | 1,003,301 | 1,056,479 | 1,062,668 | 1,130,842 | 1,103,161 |
| Gross loans                 | (Btmn) | 2,796,849 | 2,682,691 | 2,640,090 | 2,698,304 | 2,723,751 | 2,671,964 | 2,736,427 | 2,719,989 |
| Accrued interest receivable | (Btmn) | 9,441     | 10,138    | 11,347    | 11,341    | 12,620    | 12,363    | 13,364    | 22,879    |
| Loan loss reserve           | (Btmn) | 246,499   | 243,474   | 250,361   | 257,146   | 257,331   | 258,666   | 262,084   | 280,095   |
| Net loans                   | (Btmn) | 2,559,791 | 2,449,355 | 2,401,076 | 2,452,499 | 2,479,040 | 2,425,661 | 2,487,707 | 2,462,773 |
| Total assets                | (Btmn) | 4,437,758 | 4,421,752 | 4,461,137 | 4,485,625 | 4,559,185 | 4,514,484 | 4,556,914 | 4,530,171 |
| Deposits                    | (Btmn) | 3,165,479 | 3,210,896 | 3,205,989 | 3,200,155 | 3,163,297 | 3,184,283 | 3,198,332 | 3,184,856 |
| Interbank liabilities       | (Btmn) | 231,826   | 262,522   | 317,865   | 309,199   | 323,105   | 334,219   | 328,084   | 316,210   |
| Borrowings                  | (Btmn) | 206,118   | 188,302   | 185,745   | 192,632   | 243,371   | 212,505   | 202,620   | 204,574   |
| Total liabilities           | (Btmn) | 3,925,825 | 3,914,610 | 3,943,986 | 3,963,103 | 4,029,234 | 3,983,654 | 3,999,337 | 3,982,953 |
| Minority interest           | (Btmn) | 1,862     | 1,796     | 1,943     | 1,908     | 1,834     | 1,855     | 2,011     | 1,886     |
| Paid-up capital             | (Btmn) | 19,088    | 19,088    | 19,088    | 19,088    | 19,088    | 19,088    | 19,088    | 19,088    |
| Total Equities              | (Btmn) | 510,072   | 505,346   | 515,209   | 520,613   | 528,117   | 528,975   | 555,567   | 545,332   |
| BVPS                        | (Bt)   | 267.22    | 264.74    | 269.91    | 272.74    | 276.67    | 277.12    | 291.05    | 285.69    |

| Financial Ratios                |      |         |         |        |        |         |        |         |        |
|---------------------------------|------|---------|---------|--------|--------|---------|--------|---------|--------|
| FY December 31                  | Unit | 3Q22    | 4Q22    | 1Q23   | 2Q23   | 3Q23    | 4Q23   | 1Q24    | 2Q24   |
| Growth                          |      |         |         |        |        |         |        |         |        |
| YoY loan growth                 | (%)  | 10.82   | 3.65    | 2.03   | 1.71   | (2.61)  | (0.40) | 3.65    | 0.80   |
| YoY non-NII growth              | (%)  | (25.32) | (53.29) | 9.08   | 2.65   | (17.37) | 9.33   | (19.20) | (4.94) |
| Profitability                   |      |         |         |        |        |         |        |         |        |
| Yield on earning assets         | (%)  | 3.31    | 3.80    | 4.01   | 4.25   | 4.51    | 4.70   | 4.59    | 4.59   |
| Cost on int-bearing liabilities | (%)  | 1.03    | 1.21    | 1.53   | 1.70   | 1.74    | 1.87   | 1.96    | 1.99   |
| Spread                          | (%)  | 2.27    | 2.59    | 2.48   | 2.55   | 2.77    | 2.82   | 2.63    | 2.59   |
| Net interest margin             | (%)  | 2.45    | 2.79    | 2.73   | 2.83   | 3.06    | 3.14   | 2.97    | 2.94   |
| ROE                             | (%)  | 6.10    | 5.96    | 7.94   | 8.72   | 8.66    | 6.71   | 0.00    | 0.00   |
| ROA                             | (%)  | 0.69    | 0.68    | 0.91   | 1.01   | 1.00    | 0.79   | 0.00    | 0.00   |
| Asset Quality                   |      |         |         |        |        |         |        |         |        |
| NPLs/Total Loans                | (%)  | 3.83    | 3.62    | 3.73   | 3.46   | 3.48    | 3.22   | 3.43    | 3.64   |
| LLR/NPLs                        | (%)  | 230.32  | 250.52  | 254.54 | 275.66 | 271.21  | 300.93 | 278.96  | 282.52 |
| Provision expense/Total loans   | (%)  | 1.45    | 1.16    | 1.27   | 1.33   | 1.32    | 1.09   | 1.27    | 1.53   |
| Liquidity                       |      |         |         |        |        |         |        |         |        |
| Loans/Deposits & borrowings     | (%)  | 82.95   | 78.92   | 77.84  | 79.53  | 79.95   | 78.66  | 80.46   | 80.25  |
| Efficiency                      |      |         |         |        |        |         |        |         |        |
| Cost to income ratio            | (%)  | 46.39   | 51.77   | 46.85  | 47.44  | 45.16   | 56.02  | 47.12   | 44.16  |
| Capital Fund                    |      |         |         |        |        |         |        |         |        |
| Capital adequacy ratio          | (%)  | 18.47   | 19.13   | 19.20  | 19.10  | 19.60   | 19.57  | 19.71   | 19.50  |
| Tier-1                          | (%)  | 15.16   | 15.67   | 15.70  | 15.70  | 16.20   | 16.14  | 16.33   | 16.10  |
| Tier-2                          | (%)  | 3.31    | 3.46    | 3.50   | 3.40   | 3.40    | 3.44   | 3.38    | 3.40   |

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Figure 1: Quarterly results

| P & L (Bt mn)        | 2Q23      | 1Q24      | 2Q24      | %YoY ch  | %QoQ ch  | 1H23      | 1H24      | % YoY ch | % full year |
|----------------------|-----------|-----------|-----------|----------|----------|-----------|-----------|----------|-------------|
| Interest income      | 47,273    | 51,672    | 51,645    | 9        | (0)      | 91,443    | 103,317   | 13       | 49          |
| Interest expense     | 15,785    | 18,250    | 18,511    | 17       | 1        | 29,878    | 36,761    | 23       | 49          |
| Net interest income  | 31,487    | 33,422    | 33,134    | 5        | (1)      | 61,565    | 66,556    | 8        | 50          |
| Non-interest income  | 10,906    | 8,208     | 10,367    | (5)      | 26       | 21,065    | 18,576    | (12)     | 51          |
| Operating expenses   | 20,111    | 19,618    | 19,208    | (4)      | (2)      | 38,961    | 38,826    | (0)      | 47          |
| Pre-provision profit | 22,283    | 22,012    | 24,293    | 9        | 10       | 43,669    | 46,305    | 6        | 53          |
| Provision            | 8,880     | 8,582     | 10,425    | 17       | 21       | 17,354    | 19,007    | 10       | 58          |
| Pre-tax profit       | 13,403    | 13,431    | 13,868    | 3        | 3        | 26,315    | 27,298    | 4        | 50          |
| Income tax           | 2,047     | 2,849     | 1,993     | (3)      | (30)     | 4,774     | 4,842     | 1        | 44          |
| MI and equity        | (63)      | (57)      | (68)      | (8)      | (19)     | (118)     | (126)     | (7)      | NA          |
| Net profit           | 11,294    | 10,524    | 11,807    | 5        | 12       | 21,423    | 22,330    | 4        | 51          |
| EPS (Bt)             | 5.92      | 5.51      | 6.19      | 5        | 12       | 11.22     | 11.70     | 4        | 51          |
| B/S (Bt mn)          | 2Q23      | 1Q24      | 2Q24      | %YoY ch  | %QoQ ch  | 1H23      | 1H24      | %YoY ch  | % full year |
| Gross loans          | 2,698,304 | 2,736,427 | 2,719,989 | 1        | (1)      | 2,698,304 | 2,719,989 | 1        | NM          |
| Deposits             | 3,200,155 | 3,198,332 | 3,184,856 | (0)      | (0)      | 3,200,155 | 3,184,856 | (0)      | NM          |
| BVPS (Bt)            | 272.74    | 291.05    | 285.69    | 5        | (2)      | 272.74    | 285.69    | 5        | NM          |
| Ratios (%)           | 2Q23      | 1Q24      | 2Q24      | %YoY ch* | %QoQ ch* | 1H23      | 1H24      | YoY ch*  | % full year |
| Yield on earn. asset | 4.25      | 4.59      | 4.59      | 0.33     | (0.00)   | 4.14      | 4.59      | 0.46     | NM          |
| Cost of funds        | 1.70      | 1.96      | 1.99      | 0.29     | 0.03     | 1.62      | 1.98      | 0.36     | NM          |
| Net interest margin  | 2.83      | 2.97      | 2.94      | 0.11     | (0.03)   | 2.78      | 2.96      | 0.17     | NM          |
| Cost to income       | 47.44     | 47.12     | 44.16     | (3.28)   | (2.97)   | 47.15     | 45.61     | (1.54)   | NM          |
| Credit cost          | 1.33      | 1.27      | 1.53      | 0.20     | 0.26     | 1.29      | 1.41      | 0.12     | NM          |
| NPLs/total loans     | 3.46      | 3.43      | 3.64      | 0.19     | 0.21     | 3.46      | 3.64      | 0.19     | NM          |
| LLR/NPLs             | 275.66    | 278.96    | 282.52    | 6.87     | 3.56     | 275.66    | 282.52    | 6.87     | NM          |

Source: BBL and InnovestX Research

Note: \* Percentage points

Figure 2: Valuation summary (price as of Jul 18, 2024)

|         | Rating Price |         | Rating  | Target | ETR  | P    | /E (x) |      | <b>EPS</b> g | rowth (% | %)  | P/  | BV (x | )   | R   | DE (%) | )    | Div. | Yield ( | %) |
|---------|--------------|---------|---------|--------|------|------|--------|------|--------------|----------|-----|-----|-------|-----|-----|--------|------|------|---------|----|
|         |              | (Bt/Sh) | (Bt/Sh) | (%)    | 23A  | 24F  | 25F    | 23A  | 24F          | 25F      | 23A | 24F | 25F   | 23A | 24F | 25F    | 23A  | 24F  | 25F     |    |
| BAY     | Neutral      | 24.50   | 29.0    | 21.8   | 5.5  | 5.9  | 5.6    | 7    | (7)          | 5        | 0.5 | 0.5 | 0.4   | 9   | 8   | 8      | 3.7  | 3.4  | 3.6     |    |
| BBL     | Outperform   | 137.50  | 180.0   | 36.7   | 6.3  | 6.0  | 5.4    | 42   | 5            | 11       | 0.5 | 0.5 | 0.4   | 8   | 8   | 8      | 5.1  | 5.8  | 6.2     |    |
| KBANK   | Neutral      | 127.50  | 140.0   | 14.9   | 7.1  | 6.6  | 5.8    | 19   | 8            | 14       | 0.6 | 0.5 | 0.5   | 8   | 8   | 9      | 5.1  | 5.1  | 5.5     |    |
| KKP     | Neutral      | 43.25   | 45.0    | 11.0   | 6.7  | 7.9  | 6.2    | (28) | (14)         | 26       | 0.6 | 0.6 | 0.6   | 9   | 8   | 9      | 6.9  | 6.9  | 6.9     |    |
| KTB     | Outperform   | 17.40   | 22.0    | 32.3   | 6.6  | 5.9  | 5.7    | 9    | 12           | 5        | 0.6 | 0.6 | 0.5   | 9   | 10  | 10     | 5.0  | 5.9  | 6.2     |    |
| SCB     | No rec       | 101.50  |         |        | 7.9  | 7.6  | 6.8    | 16   | 3            | 12       | 0.7 | 0.7 | 0.7   | 9   | 9   | 10     | 10.2 | 10.5 | 11.8    |    |
| TCAP    | Neutral      | 46.75   | 55.0    | 24.6   | 7.4  | 7.2  | 7.0    | 38   | 3            | 3        | 0.8 | 0.7 | 0.6   | 10  | 9   | 9      | 6.8  | 6.9  | 7.2     |    |
| TISCO   | Neutral      | 94.50   | 103.0   | 16.4   | 10.4 | 11.4 | 12.6   | 1    | (9)          | (9)      | 1.8 | 1.7 | 1.7   | 17  | 15  | 14     | 8.1  | 7.4  | 6.8     |    |
| TTB     | Neutral      | 1.77    | 1.9     | 11.3   | 9.3  | 8.1  | 7.6    | 30   | 15           | 6        | 0.8 | 0.7 | 0.7   | 8   | 9   | 9      | 5.9  | 6.8  | 7.2     |    |
| Average |              |         |         |        | 7.5  | 7.4  | 7.0    | 15   | 2            | 10       | 0.8 | 0.7 | 0.7   | 10  | 9   | 10     | 6.3  | 6.5  | 6.8     |    |

Source: InnovestX Research

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#### CG Rating 2023 Companies with CG Rating

#### **Companies with Excellent CG Scoring**

7UP, AAV, ABM, ACE, ACG, ADB, ADD, ADVANC, AEONTS, AF, AGE, AH, AHC, AIRA, AIT, AJ, AKP, AKR, ALLA, ALT, AMA, AMARIN, AMATA, AMATAV, ANAN, AOT, AP, APCO, APCS, ARIP, ARROW, ASEFA, ASK, ASP, ASW, ATP30, AUCT, AWC, AYUD, B, BA, BAFS, BAM, BANPU, BAY, BBGI, BBIK, BBL, BC, BCH, BCP, BCPG, BDMS, BEC, BEM, BEYOND, BGC, BGRIM, BH, BIZ, BJC, BJCHI, BKI, BLA, BOL, BPP, BRI, BROOK, BRR, BTS, BTW, BWG, BYD, CBG, CENTEL, CFRESH, CHASE, CHEWA, CHG, CHOW, CIMBT, CIVIL, CK, CKP, CM, CNT, COLOR, COM7, COTTO, CPALL, CPAXT, CPF, CPI, CPL, CPN, CPW, CRC, CRD, CSS, CV, DCC, DDD, DELTA, DEMCO, DMT, DOHOME, DRT, DUSIT, EA, EASTW, ECF, ECL, EE, EGCO, EFR, ERW, ETC, ETE, FE, FLOYD, FN, FPI, FPT, FSX, FVC, GBX, GC, GCAP, GENCO, GFPT, GGC, GLAND, GLOBAL, GPSC, GRAMMY, GULF, GUNKUL, HANA, HARN, HENG, HMPRO, HPT, HTC, ICC, ICHI, ICN, III, ILINK, ILM, IMH, IND, INET, INTUCH, IP, IRC, IRPC, ITC, ITEL, IVL, JAS, JTS, KBANK, KCC, KCE, KEX, KKP, KSL, KTB, KTC, KTMS, KUMWEL, KUN, LALIN, LANNA, LH, LHFG, LIT, LOXLEY, LPN, LRH, LST, M, MAJOR, MALEE, MATCH, MBK, MC, M-CHAI, MCOT, MEGA, MFC, MFEC, MILL, MINT, MONO, MOONG, MSC, MST, MTC, MTI, NC, NCH, NCL, NDR, NER, NKI, NOBLE, NRF, NTV, NVD, NWR, NYT, OCC, OISHI', ONEE, OR, ORI, OSP, OTO, PAP, PATO, PB, PCSGH, PDG, PDJ, PG, PHOL, PIMO, PJW, PLANB, PLAT, PLUS, PM, POLY, PORT, PPP, PPS, PR9, PRG, PRINC, PRM, PRTR, PSH, PSL, PT, PTC, PTT, PTTEP, PTTGC, Q-CON, QH, QTC, RATCH, RBF, RPH, RS, RT, S, S&J, SA, SABINA, SAK, SAMART, SAMTEL, SAPPE, SAT, SBNEXT, SC, SCB, SCC, SCCC, SCG, SCGP, SCM, SDC, SEAFCO, SEAOIL, SECURE, SELIC, SENA, SENX, SFP, SFT, SGC, SGF, SGP, SHR, SICT, SIR, SIS, SITHAI, SIWD, SKR, SM, SMPC, SMT, SNC, SNNP, SNP, SO, PSALI, SPC, SPCG, SPI, SPRC, SR, SSC, SSF, SSSC, STA, STC, STEC, STET, STI, SUC, SUN, SUSCO, SUTHAA, SVI, SYT, SYMC, SYMCS, THEIR, THAEL, TIDLOR, TIPH, TISCO, TK, TKN, TKM, TMC, TMD, TMD, TMITY, TNL, TNC, TOA, TOG, TOP, TPBI, TPCS, TPIPL, TPIPP, TPS, TQM, TOR, TRT, TRUE, TRV, TSC, TSTE, TSTH, TTA, TTB, TTCL, TTW, TURTLE, TVDH, TVH, TVO, TVT, TWPC, UAC, UBE, UBIS, UKEM, UP,

#### **Companies with Very Good CG Scoring**

2S, A5, AAI, AIE, ALUCON, AMR, APURE, ARIN, AS, ASIA, ASIAN, ASIMAR, ASN, AURA, BR, BSBM, BTG, CEN, CGH, CH, CHIC, CI, CIG, CMC, COMAN, CSP, DOD, DPAINT, DV8, EFORL, EKH, ESSO, ESTAR, EVER, FORTH, FSMART, FTI, GEL, GPI, HEALTH, HUMAN, IFS, INSET, IT, J, JCKH, JDF, JKN, JMART, JUBILE, K, KCAR, KGI, KIAT, KISS, KK, KTIS, KWC, KWM, LDC, LEO, LHK, MACO, METCO, MICRO, MK, MVP, NCAP, NOVA, NTSC, PACO, PIN, PQS, PREB, PRI, PRIME, PROEN, PROS, PROUD, PSTC, PTECH, PYLON, RCL, SALEE, SANKO, SCI, SCN, SE, SE-ED, SFLEX, SINGER, SKN, SONIC, SORKON, SPVI, SSP, SST, STANLY, STP, SUPER, SVOA, SWC, TCC, TEKA, TFM, TMILL, TNP, TPLAS, TPOLY, TRC, TRU, TRUBB, TSE, VRANDA, WAVE, WFX, WIIK, WIN, WP, XO

#### Companies with Good CG Scoring

24CS, AMANAH, AMARC, AMC, APP, ASAP, BCT, BE8, BIG, BIOTEC, BLESS, BSM, BVG, CAZ, CCET, CHARAN, CHAYO, CHOTI, CITY, CMAN, CMR, CRANE, CWT, DHOUSE, DTCENT, EASON, FNS, FTE, GIFT, GJS, GTB, GTV, GYT, HL, HTECH, HYDRO, IIG, INGRS, INSURE, IRCP, ITD, ITNS, JCK, JMT, JR, JSP, KBS, KGEN, KJL, L&E, LEE, MASTER, MBAX, MEB, MENA, META, MGT, MISIB, MJD, MOSHI, MUD, NATION, NNCL, NPK, NSL, NV, OGC, PAF, PCC, PEACE, PICO, PK, PL, PLANET, PLE, PMTA, PPM, PRAKIT, PRAPAT, PRECHA, PRIN, PSG, RABBIT, READY, RJH, RSP, RWI, S11, SAAM, SAF, SAMCO, SAWAD, SCAP, SCP, SIAM, SKE, SKY, SMART, SMD, SMIT, SOLAR, SPA, STECH, STPI, SVR, TC, TCCC3, TEAM, TFI, TIGER, TITLE, TKC, TMI, TNH, TPA, TPAC, TRITN, UBA, UMI, UMS, UTP, VARO, VPO, W, WARRIX, WORK, WPH, YONG, ZIGA

#### **Corporate Governance Report**

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To recognize well performers, the list of companies attaining "Good", "Very Good" and "Excellent" levels of recognition (Not including listed companies qualified in the "no announcement of the results" clause from 1 January 2022 to 31 October 2023) is publicized.

<sup>1</sup>OISHI was voluntarily delisted from the Stock Exchange of Thailand, effectively on September 6, 2023

 $^2$ SFP was voluntarily delisted from the Stock Exchange of Thailand, effectively on July 19, 2023

 $^3$ TCCC was voluntarily delisted from the Stock Exchange of Thailand effectively on August 25, 2023

## Anti-corruption Progress Indicator

## Certified (ໄດ້ຮັບการรับรอง)

2S, AAI, ADVANC, AE, AF, AH, AI, AIE, AIRA, AJ, AKP, AMA, AMANAH, AMATA, AMATAV, AP, APCS, AS, ASIAN, ASK, ASP, AWC, AYUD, B, BAFS, BAM, BANPU, BAY, BBGI, BBL, BCH, BCP, BCPG, BE8, BEC, BEYOND, BGC, BGRIM, BLA, BPP, BRR, BSBM, BTC, BTS, BWG, CEN, CENTEL, CFRESH, CGH, CHEWA, CHOTI, CHOW, CIG, CIMBT, CM, CMC, COM7, CPALL, CPAXT, CPF, CPI, CPL, CPN, CPW, CRC, CSC, DCC, DELTA, DEMCO, DIMET, DOHOME, DRT, DUSIT, EA, EASTW, ECF, EGCO, EP, EPG, ERW, ESTAR, ETC, ETE, FNS, FPI, FPT, FSMART, FTE, GBX, GC, GCAP, GEL, GFPT, GGC, GJS, GPI, GPSC, GSTEEL, GULF, GUNKUL, HANA, HARN, HENG, HMPRO, HTC, ICC, ICHI, IFS, III, ILINK, ILM, INET, INOX, INSURE, INTUCH, IRPC, ITEL, IVL, JAS, JKN, JR, JTS, KASET, KBANK, KBS, KCAR, KCCAMC, KCE, KGEN, KGI, KKP, KSL, KTB, KTC, L&E, LANNA, LHFG, LHK, LPN, LRH, M, MAJOR, MALEE, MATCH, MBAX, MBK, MC, MCOT, META, MFC, MFEC, MILL, MINT, MONO, MOONG, MSC, MST, MTC, MTI, NATION, NCAP, NEP, NKI, NOBLE, NRF, NWR, OCC, OGC, OR, ORI, PAP, PATO, PB, PCSGH, PDG, PDJ, PG, PHOL, PIMO, PK, PL, PLANB, PLANET, PLAT, PM, PPP, PPPM, PPS, PR9, PREB, PRG, PRINC, PRM, PROS, PSH, PSL, PSTC, PT, PTECH, PTG, PTT, PTTEP, PTTGC, PYLON, Q-CON, QH, QLT, QTC, RABBIT, RATCH, RML, RS, RWI, S&J, SAAM, SABINA, SAK, SAPPE, SAT, SC, SCC, SCCC, SCG, SCGP, SCM, SCN, SEAOIL, SE-ED, SELIC, SENA, SGC, SGP, SIRI, SITHAI, SKR, SMIT, SMK, SMPC, SNC, SNP, SORKON, SPACK, SPALI, SPC, SPI, SPRC, SRICHA, SSF, SSP, SSSC, SST, STA, STGT, STOWER, SUSCO, SVI, SYMC, SYNTEC, TAE, TAKUNI, TASCO, TCAP, TCMC, TFG, TFI, TFMAMA, TGE, TGH, THANI, THCOM, THIP, THREL, TIDLOR, TIPCO, TISCO, TKS, TKT, TMD, TMILL, TMT, TNITY, TNL, TNP, TNR, TOG, TOP, TOPP, TPA, ZEN. ZIGA

#### Declared (ประกาศเจตนารมณ์)

ACE, ADB, ALT, AMC, ASW, BLAND, BTG, BYD, CAZ, CBG, CV, DEXON, DMT, EKH, FSX, GLOBAL, GREEN, ICN, IHL, ITC, J, JMART, JMT, LEO, LH, MENA, MITSIB, MODERN, NER, NEX, OSP, PEER, PLUS, POLY, PQS, PRIME, PROEN, PRTR, RBF, RT, SA, SANKO, SCB, SENX, SFLEX, SIS, SKE, SM, SVOA, TBN, TEGH, TIPH, TKN, TPAC, TPLAS, TQM, TRUE, W, WPH, XPG

#### N/A

24CS, 3K-BAT, A, A5, AAV, ABM, ACAP, ACC, ACG, ADD, ADVICE, AEONTS, AFC, AGE, AHC, AIT, AJA, AKR, AKS, ALL, ALLA, ALPHAX, ALUCON, AMARC, AMARIN, AMR, ANAN, ANI, AOT, APCO, APEX, APO, APP, APURE, AQUA, ARIN, ARIP, ARROW, ASAP, ASEFA, ASIA, ASIMAR, ASN, ATP30, AU, AUCT, AURA, B52, BA, BBIK, BC, BCT, BDMS, BEAUTY, BEM, BGT, BH, BIG, BIOTEC, BIS, BIZ, BJC, BJCHI, BKD, BKGI, BKIH, BLC, BLESS, BLISS, BM, BOL, BPS, BR, BRI, BROCK, BSM, BSRC, BTNC, BTW, BUI, BVG, CCET, CCP, CEYE, CFARM, CGD, CH, CHAO, CHARAN, CHASE, CHAYO, CHG, CHIC, CHO, CI, CITY, CIVIL, CK, CKP, CMAN, CMO, CMR, CNT, COCOCO, COLOR, COMAN, CPANEL, CPH, CPT, CRANE, CRD, CREDIT, CSP, CSR, CSS, CTW, CWT, D, DCON, DDD, DHOUSE, DITTO, DOD, DPAINT, DTCENT, DTCI, DV8, EASON, ECL, EE, EFORL, EMC, ETL, EURO, EVER, F&D, FANCY, FE, FLOYD, FMT, FN, FORTH, FTI, FVC, GABLE, GENCO, GFC, GIFT, GL, GLAND, GLOCON, GLORY, GRAMMY, GRAND, GSC, GTB, GTV, GYT, HEALTH, HFT, HL, HPT, HTECH, HUMAN, HYDRO, 12, IFEC, IIG, IMH, IND, INGRS, INSET, IP, IRC, IRCP, IT, ITD, ITNS, ITTHI, JAK, JCK, JCKH, JCT, JDF, JPARK, JSP, JUBILE, K, KAMART, KC, KCC, KCG, KCM, KDH, KEX, KIAT, KISS, KJL, KK, KKC, KLINIQ, KOOL, KTIS, KTMS, KUMWEL, KUN, KWC, KWI, KWM, KYE, LALIN, LDC, LEE, LIT, LOXLEY, LPH, LST, LTS, MAGURO, MANRIN, MASTER, MATI, MCA, M-CHAI, MCS, MDX, MEB, MEGA, METCO, MGC, MGI, MGT, MICRO, MIDA, MJD, MK, ML, MORE, MOSHI, MTW, MUD, MVP, NAM, NAT, NC, NCH, NCL, NDR, NEO, NETBAY, NEW, NEWS, NFC, NL, NNCL, NOK, NOVA, NPK, NSL, NTSC, NTV, NUSA, NV, NVD, NYT, OHTL, ONEE, ORN, PACO, PAF, PANEL, PCC, PEACE, PERM, PF, PHG, PICO, PIN, PJW, PLE, PLT, PMTA, POLAR, PORT, POST, PPM, PRAKIT, PRAPAT, PRECHA, PRI, PRIN, PRO, PROUD, PSG, PSP, PTC, PTL, QTCG, RAM, RCL, READY, RICHY, RJH, ROCK, ROCTEC, ROH, ROJNA, RP, RPC, RPH, RSP, S, S11, SABUY, SAF, SAFARI, SAFE, SALEE, SAM, SAMART, SAMCO, SAMTEL, SAUCE, SAV, SAWAD, SAWANG, SBNEXT, SCAP, SCGD, SCI, SCP, SDC, SE, SEAFCO, SECURE, SFT, SGF, SHANG, SHR, SIAM, SICT, SIMAT, SINGER, SINO, SISB, SJWD, SK, SKN, SKY, SLM, SLP, SMART, SMD, SMT, SNNP, SO, SOLAR, SONIC, SPA, SPCG, SPG, SPREME, SPVI, SQ, SR, SRS, SSC, STANLY, STARK, STC, STEC, STECH, STHAI, STI, STP, STPI, STX, SUC, SUN, SUPER, SUTHA, SVR, SVT, SWC, SYNEX, TACC, TAN, TAPAC, TC, TCC, TCJ, TCOAT, TEAM, TEAMG, TEKA, TERA, TFM, TGPRO, TH, THAI, THANA, THE, THG, THMUI, TIGER, TITLE, TK, TKC, TLI, TM, TMC, TMI, TMW, TNDT, TNH, TNPC, TOA, TPBI, TPCH, TPIPL, TPIPP, TPL, TPOLY, TPP, TPS, TQR, TR, TRC, TRITN, TRP, TRUBB, TRV, TSE, TTI, TTT, TTW, TURTLE, TVH, TVT, TWP, TWZ, TYCN, UAC, UBA, UMI, UMS, UNIQ, UP, UPF, UPOIC, UREKA, UTP, UVAN, VARO, VIBHA, VL, VNG, VPO, VRANDA, WARRIX, WAVE, WELL, WFX, WGE, WIN, WINDOW, WINMED, WINNER, WORK, WORLD, WP, YGG, YONG, ZAA

#### Explanations

Companies participating in Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) under Thai Institute of Directors (as of November 1, 2023) are categorised into: companies that have declared their intention to join CAC, and companies certified by CAC.

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