Thu, Aug 15, 2024



TQM Alpha Public Company Limited

# TQM

Bloomberg TQM TB Reuters TQM.BK



# 2Q24: Misses on gross margin

Slightly below our estimates, 2Q24 results reflected a seasonal QoQ fall in fee & service income, lower gross margin and lower opex to income ratio. We lower our gross margin assumption, which cuts our 2024F by 5% to growth of 9%. We expect 2H24 to rise HoH and YoY. We keep our Neutral rating with a trim in TP to Bt28 from Bt29.

**2Q24: Miss on fee & service income and margin.** TQM reported 2Q24 earnings of Bt196m (stable YoY, -13% QoQ), 7% below our forecast. The miss came on a lower-than-expected gross margin.

# **Highlights:**

- 1. Fee & service income: +6% YoY, -11% QoQ (seasonality) in 2Q24, in line with our expectation. We maintain our 2024F fee & service income growth at 9%.
- 2. Gross margin: -250 bps YoY, -114 bps QoQ to 50.44% in 2Q24, worse than expected. We cut our 2024F gross margin by 140 bps to 51.5% (-90 bps) to fine-tune with the 1H24 figure of 51%.
- 3. Opex to income ratio: -293 bps YoY, -8 bps QoQ to 24.61% in 2Q24, in line with our expectations.

**Cut 2024F**. We adjust our gross margin assumption, which cuts our 2024F earnings by 5%. We now expect 2024F earnings to grow 9%. 1H24 earnings accounted for 47% of our revised full-year forecast. We expect 2H24 to grow HoH and YoY, driven by a seasonal rise in fee & service income, a dip in gross margin and rising contribution from its finance business.

**Maintain Neutral with a trim in TP.** We maintain our Neutral rating with a trim in TP to Bt28 (based on 5.5x PBV or 17x PE for 2024F) from Bt29.

**Key risks:** 1) Premium sales may be hit by an uneven economic recovery and slowing car sales, 2) there could be a fall in commission rate from a change in product mix and rising competition and 3) ESG risk on market conduct.

# **Tactical: NEUTRAL**

### (3-month)

Dividend policy (%)

# Stock data

Slock uala	
Last close (Aug 14) (Bt)	27.00
Target price (Bt)	28.00
Mkt cap (Btbn)	16.20
Mkt cap (US\$mn)	462
Beta	L
Mkt cap (%) SET	0.10
Sector % SET	1.32
Shares issued (mn)	600
Par value (Bt)	0.50
12-m high / low (Bt)	35.5 / 24.3
Avg. daily 6m (US\$mn)	0.43
Foreign limit / actual (%)	49 / 5
Free float (%)	30.4

Share performance									
(%)	1M	3M	12M						
Absolute	(0.9)	0.9	(1.8)						
Relative to SET 1.7 7.0 15.5									
Source: SET. InnovestX Research									

≥ 50

2023 Sustainability / 202	22 ESG Score
SET ESG Ratings	BBB
ESG Bloomberg Rank in t	he sector
ESG Score Rank	2/18

Environmental Score Rank	1/18
Social Score Rank	2/18
Governance Score Rank	2/18

### **ESG Comment**

TQM has a proper policy regarding to environmental and social issues with a decent board of directors. *Source: Bloomberg Finance L.P.* 

**Forecasts and valuation** 

Forecasts and valuation	n					
Year to 31 Dec	Unit	2022	2023	2024F	2025F	2026F
Net profit	(Btmn)	809	816	890	981	1,096
EPS	(Bt)	1.35	1.36	1.48	1.64	1.83
BVPS	(Bt)	4.28	4.52	4.84	5.07	5.34
DPS	(Bt)	1.20	1.00	1.33	1.47	1.64
EPS growth	(%)	(9.11)	0.86	8.99	10.28	11.71
P/E	(%)	20.02	19.85	18.21	16.51	14.78
P/BV	(%)	6.30	5.97	5.58	5.32	5.06
ROE	(%)	30.85	30.89	31.67	33.00	35.09
Dividend yield	(%)	4.44	3.70	4.94	5.45	6.09

Source: InnovestX Research

### Analyst

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SET ESG Ratings BBB

## Our view on ESG

We view that TQM has a proper policy regarding to environmental and social issues but has provided a committed timeline and actual performance relative to its targets. We view its management and governance as satisfactory, reflecting a decent size and a diverse board of directors and transparency with stakeholders.

ESG Disclosure Score						
Bloomberg ESG Score	40.22 (2022)		CG Rating	DJSI	SETESG	Ş
Rank in Sector	2/18	TQM	5	No	Yes	
		Source: T	hai Institute of Direc	tors (IOD),	SET	

### Environmental Issue (E)

- 2023 performance: Electricity consumption decreased 25% (vs. 15% target) from the baseline year 2020; Water consumption decreased 64% (vs. 20% target) from the baseline year 2020; Total weight of collected garbage of 106.5 tons (vs. target of 120 tons); Infected waste of 0.042 tons (vs. target of 0.115 tons)
- The company's greenhouse gas emissions data is in the process of registering for a carbon footprint certification. The goal is to reduce greenhouse gas emissions by 3% by the year 2030, and there is a plan to manage flood problems to prepare for climate change conditions.

### Social Issue (S)

- 2023 performance: Customer satisfaction of 93.91% vs. 90% target; Zero complaints and legal actions regarding human rights violations; Employee engagement score of 72% vs. target of no less than 72%; Average training hours of 38 hours/person/year, in line with target.
- The company has guidelines and controls in place to ensure compliance with applicable laws and regulations, and it takes responsibility for contributing positively to society. This includes cooperation, support, assistance, and volunteering in activities beneficial to the community and society, aimed at promoting economic strength as well as the restoration of society and culture.

### Governance Issue (G)

- As of 31 December 2023, the Board of Directors comprises 11 directors: 5 independent directors (45%), 1 (9%) non-executive director, and 5 (45%) executive Directors. Female directors comprised 45% of the board.
- Although the Chairman of the Board is not an independent director, the Board of Directors appointed another independent director to work jointly in considering and setting agendas of Board meetings, encouraging balance between the Board of Directors and management according to good corporate governance for listed companies.

### EGS Disclosure Score

	2021	2022
ESG Disclosure Score	41.64	40.22
Environment	30.08	25.82
Emissions Reduction Initiatives	Yes	Yes
Climate Change Policy	Yes	Yes
Biodiversity Policy	No	No
Energy Efficiency Policy	Yes	Yes
Waste Reduction Policy	Yes	Yes
Water Policy	Yes	Yes
Social	26.15	26.15
Human Rights Policy	Yes	Yes
Equal Opportunity Policy	Yes	Yes
Business Ethics Policy	Yes	Yes
Health and Safety Policy	Yes	Yes
Training Policy	Yes	Yes
Fair Remuneration Policy	No	No
Governance	68.57	68.57
Size of the Board	10	11
Number of Board Meetings for the Year	7	9
Board Meeting Attendance Pct	100	97
Number of Female Executives	4	5
Number of Independent Directors	5	5
% Indenpent directors to total board members	50	45
Source: Bloomberg Finance L.P.		

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### Disclaimer

Bloomberg ESG Disclosure Scores rate companies on their level of disclosure of ESG data. Bloomberg offers four disclosure scores, for overall ESG, as well as Environmental, Social, and Governance. To review the fully transparent methodology, calculate disclosure scores for any company, and compare a company's scores vs its peers, see ESG Disclosure Score Model in Bloomberg.

# TQM Alpha PLC

# **Financial statement**



Profit and Loss Statement									
FY December 31	Unit	2019	2020	2021	2022	2023	2024F	2025F	2026F
Fee & service income	(Btmn)	2,712	3,083	3,498	3,590	3,685	4,019	4,308	4,619
Cost of service	(Btmn)	1,414	1,517	1,606	1,691	1,735	1,949	2,090	2,240
Gross income	(Btmn)	1,298	1,565	1,893	1,899	1,950	2,070	2,219	2,379
Other income	(Btmn)	72	54	184	138	77	127	182	260
Total operating expenses	(Btmn)	0	2	2	2	25	48	69	90
Income before tax	(Btmn)	746	747	855	924	917	981	1,050	1,123
Income tax	(Btmn)	624	869	1,219	1,111	1,084	1,167	1,282	1,425
Core net profit	(Btmn)	116	167	230	226	224	233	256	285
Minority interest	(Btmn)	507	702	989	886	860	934	1,025	1,140
Net profit	(Btmn)	0	0	99	76	43	44	44	44
EPS	(Bt)	507	702	890	809	816	890	981	1,096
DPS	(Bt)	0.85	1.17	1.48	1.35	1.36	1.48	1.64	1.83

**Balance Sheet** 

FY December 31	Unit	2019	2020	2021	2022	2023	2024F	2025F	2026F
Cash & cash equivalent	(Btmn)	2,758	2,167	804	729	1,187	1,463	1,589	1,654
Other current assets	(Btmn)	731	1,310	567	909	1,039	1,039	1,039	1,039
Premises & equipment	(Btmn)	80	94	79	99	123	491	541	591
Other non-current assets	(Btmn)	688	801	1,885	1,949	1,595	1,595	1,595	1,595
Total assets	(Btmn)	4,257	4,954	4,436	4,903	5,459	5,947	6,485	7,046
Total current liabilities	(Btmn)	1,816	1,957	729	1,110	1,341	1,639	2,038	2,437
Total non-current liabilities	(Btmn)	91	597	697	635	844	844	844	844
Total liabilities	(Btmn)	1,907	2,554	1,426	1,745	2,185	2,484	2,883	3,282
Paid-up capital	(Btmn)	300	300	300	300	300	300	300	300
Total Equities	(Btmn)	2,350	2,400	2,676	2,570	2,714	2,904	3,043	3,204
BVPS	(Bt)	3.92	4.00	4.46	4.28	4.52	4.84	5.07	5.34

### Key Financial Ratios

FY December 31	Unit	2019	2020	2021	2022	2023	2024F	2025F	2026F
Revenue growth	(%)	8.41	13.68	13.49	2.62	2.65	9.07	7.20	7.20
Gross margin	(%)	47.86	50.77	54.10	52.89	52.90	51.50	51.50	51.50
Opex to income ratio	(%)	27.50	24.25	24.43	25.73	24.88	24.41	24.37	24.32
Cost to income ratio	(%)	77.60	72.22	68.00	70.14	70.51	70.68	69.92	68.94
Net profit margin	(%)	18.71	22.77	25.45	22.54	22.15	22.14	22.77	23.73
ROE	(%)	22.57	29.56	35.08	30.85	30.89	31.67	33.00	35.09
ROA	(%)	12.55	15.24	18.96	17.33	15.75	15.60	15.78	16.20
D/E	(x)	0.81	1.06	0.53	0.68	0.81	0.86	0.95	1.02

# TQM Alpha PLC

# **Financial statement**

## **Profit and Loss Statement**



FY December 31	Unit	3Q22	4Q22	1Q23	2Q23	3Q23	4Q23	1Q24	2Q24
Fee & service income	(Btmn)	895	974	984	898	871	931	1,066	952
Cost of service	(Btmn)	432	452	488	423	407	418	516	472
Gross income	(Btmn)	463	521	496	475	464	514	550	480
Other income	(Btmn)	30	61	14	23	41	(1)	25	29
Total operating expenses	(Btmn)	1	(1)	3	3	6	13	13	15
Income before tax	(Btmn)	223	250	242	247	232	195	263	234
Income tax	(Btmn)	269	334	264	248	267	305	298	260
Core net profit	(Btmn)	56	67	55	56	55	59	58	53
Minority interest	(Btmn)	213	267	209	192	212	246	240	207
Net profit	(Btmn)	7	57	14	(5)	5	29	15	11
EPS	(Bt)	206	210	195	197	207	217	226	196

### **Balance Sheet**

FY December 31	Unit	3Q22	4Q22	1Q23	2Q23	3Q23	4Q23	1Q24	2Q24
Cash & cash equivalent	(Btmn)	607	729	902	820	715	1,187	1,459	1,292
Other current assets	(Btmn)	807	909	955	1,066	1,029	1,039	1,082	1,208
Premises & equipment	(Btmn)	82	99	116	127	128	123	120	116
Other non-current assets	(Btmn)	1,913	1,949	1,854	1,696	1,633	1,595	1,448	1,272
Total assets	(Btmn)	4,419	4,903	5,072	4,847	5,154	5,459	5,859	6,227
Total current liabilities	(Btmn)	913	1,110	1,125	1,103	1,186	1,341	1,525	2,160
Total non-current liabilities	(Btmn)	661	635	632	573	891	844	812	772
Total liabilities	(Btmn)	1,575	1,745	1,757	1,676	2,077	2,185	2,337	2,932
Paid-up capital	(Btmn)	300	300	300	300	300	300	300	300
Total Equities	(Btmn)	2,290	2,570	2,714	2,613	2,537	2,714	2,932	2,738
BVPS	(Bt)	3.82	4.28	4.52	4.36	4.23	4.52	4.89	4.56

FY December 31	Unit	3Q22	4Q22	1Q23	2Q23	3Q23	4Q23	1Q24	2Q24
YoY Revenue growth	(%)	16.39	(8.52)	12.33	6.33	(2.67)	(4.34)	8.38	5.99
Gross margin	(%)	51.72	53.55	50.40	52.94	53.28	55.17	51.58	50.44
Opex to income ratio	(%)	24.95	25.65	24.62	27.54	26.62	20.98	24.69	24.61
Cost to income ratio	(%)	70.83	67.83	73.22	72.73	70.08	65.85	71.44	71.97
Net profit margin	(%)	22.99	21.53	19.82	21.93	23.74	23.35	21.15	20.61
ROE	(%)	35.10	34.51	29.52	29.57	32.14	33.13	31.95	27.68
ROA	(%)	18.55	17.99	15.64	15.88	16.55	16.39	15.94	12.99
D/E	(x)	0.69	0.68	0.65	0.64	0.82	0.81	0.80	1.07



# **Figure 1: Quarterly results**

P & L (Bt mn)	2Q23	1Q24	2Q24	%YoY ch	%QoQ ch	1H23	1H24	% YoY ch	% full year	
Fee & service income	898	1,066	952	6	(11)	1,882	2,018	7	50	
Cost of service	423	516	472	12	(9)	911	988	9	51	
Gross income	475	550	480	1	(13)	971	1,030	6	50	
Other income	23	25	29	26	17	37	54	48	43	
Operating expenses	247	263	234	(5)	(11)	490	498	2	51	
Income before tax	me before tax 251 312 275		9	(12)	518	587	13	48		
Income tax	56	58	53	(5)	(9)	111	111	0	47	
Minority Interest	(5)	15	11	329	(28)	9	26	NM.	58	
Net profit	197	226	196	(0)	(13)	392	422	8	47	
EPS	0.33	0.38	0.33	(0)	(13)	0.65	0.70	8	47	
Key Financial Ratios	2Q23	1Q24	2Q24	%YoY ch*	%QoQ ch*	1H23	1H24	% YoY ch	% full year	
Gross margin (%)	52.94	51.58	50.44	(2.50)	(1.14)	51.61	51.04	(0.57)	NM	
Opex to income ratio (%)	27.54	24.69	24.61	(2.93)	(0.08)	26.01	24.65	(1.36)	NM	
Cost to income ratio (%)	72.73	71.44	71.97	(0.76)	0.53	72.98	71.69	(1.29)	NM	
Net profit margin (%)	21.93	21.15	20.61	(1.32)	(0.54)	20.82	20.89	0.07	NM	
D/E	0.64	0.80	1.07	0.43	0.27	0.64	1.07	0.43	NM	

Source: TQM and InnovestX Research

Note: \* Percentage points

# Figure 2: Valuation summary (price as of Aug 14, 2024)

	Rating	Price	Target	ETR	P/E (x)		EPS growth (%)			P/BV (x)			ROE (%)			Div. Yield (%)			
		(Bt/Sh)	(Bt/Sh)	(%)	23A	24F	25F	23A	24F	25F	23A	24F	25F	23A	24F	25F	23A	24F	25F
BLA	Outperform	17.30	21.0	24.3	11.6	8.5	6.7	(21)	36	27	0.7	0.6	0.6	6	8	9	2.8	2.9	3.7
THRE	Outperform	0.56	0.8	45.1	11.3	8.9	7.7	n.M.	26	16	0.7	0.6	0.6	6	7	8	0.0	2.2	3.9
THREL	Underperform	1.72	1.6	(7.0)	16.9	n.m.	19.0	(60)	n.m.	n.M.	0.8	0.8	0.8	4	(3)	4	4.1	0.0	3.7
TLI	Neutral	7.10	8.4	23.0	8.4	7.4	7.1	5	13	4	0.8	0.7	0.7	10	0	0	7.0	4.7	4.9
TQM	Neutral	27.00	28.0	8.6	19.8	18.2	16.5	1	9	10	6.0	5.6	5.3	31	32	33	3.7	4.9	5.5
Average					13.6	10.8	11.4	(18.8)	21.0	14.3	1.8	1.7	1.6	11	9	11	3.5	3.0	4.3

Source: InnovestX Research



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### CG Rating 2023 Companies with CG Rating

### **Companies with Excellent CG Scoring**

7UP, AAV, ABM, ACE, ACG, ADB, ADD, ADVANC, AFONTS, AF, AGE, AH, AHC, AIRA, AIT, AJ, AKP, AKR, ALLA, ALT, AMA, AMARIN, AMATA, AMATAV, ANAN, AOT, AP, APCO, APCS, ARIP ARROW ASEFA ASK ASP ASW ATP30 AUCT AWC AVUD B BA BAES BAM BANPU BAY BBGI BBIK BBI BC BCH BCP BCPG BDMS BEC BEM BEYOND BGC BGRIM BH, BIZ, BJC, BJCHI, BKI, BLA, BOL, BPP, BRI, BROOK, BRR, BTS, BTW, BWG, BYD, CBG, CENTEL, CFRESH, CHASE, CHEWA, CHG, CHOW, CIMBT, CIVIL, CK, CKP, CM, CNT, COLOR, COM7, COTTO, CPALL, CPAXT, CPF, CPI, CPL, CPN, CPW, CRC, CRD, CSC, CSS, CV, DCC, DDD, DELTA, DEMCO, DMT, DOHOME, DRT, DUSIT, EA, EASTW, ECF, ECL, EE, EGCO, EPG, ERW, ETC, ETE, FE, FLOYD, FN, FPI, FPT, FSX, FVC, GBX, GC, GCAP, GENCO, GFPT, GGC, GLAND, GLOBAL, GPSC, GRAMMY, GULF, GUNKUL, HANA, HARN, HENG, HMPRO, HPT, HTC, ICC, ICHI, ICN, III, ILINK, ILM, IMH, IND, INET, INTUCH, IP, IRC, IRPC, ITC, ITEL, IVL, JAS, JTS, KBANK, KCC, KCE, KEX, KKP, KSL, KTB, KTC, KTMS, KUMWEL, KUN, LALIN, LANNA, LH, LHFG, LIT, LOXLEY, LPN, LRH, LST, M, MAJOR, MALEE, MATCH, MBK, MC, M-CHAI, MCOT, MEGA, MFC, MFEC, MILL, MINT, MONO, MOONG, MSC, MST, MTC, MTI, NC, NCH, NCL, NDR, NER, NKI, NOBLE, NRF, NTV, NVD, NWR, NYT, OCC, OISHI', ONEE, OR, ORI, OSP, OTO, PAP, PATO, PB, PCSGH, PDG, PDJ, PG, PHOL, PIMO, PJW, PLANB, PLAT, PLUS, PM, POLY, PORT, PPP, PPS, PR9, PRG, PRINC, PRM, PRTR, PSH, PSL, PT, PTC, PTT, PTTEP, PTTGC, Q-CON, QH, QTC, RATCH, RBF, RPH, RS, RT, S, S&J, SA, SABINA, SAK, SAMART, SAMTEL, SAPPE, SAT, SBNEXT, SC, SCB, SCC, SCCG, SCG, SCM, SDC, SEAFCO, SEAOIL, SECURE, SELIC, SENA, SENX, SFP<sup>2</sup>, SFT, SGC, SGF, SGP, SHR, SICT, SIRI, SIS, SITHAI, SJWD, SKR, SM, SMPC, SMT, SNC, SNNP, SNP, SO, SPALI, SPC, SPCG, SPI, SPRC, SR, SSC, SSF, SSSC, STA, STC, STGT, STI, SUC, SUN, SUSCO, SUTHA, SVI, SVT, SYMC, SYNEX, SYNTEC, TACC, TAE, TCAP, TCMC, TEAMG, TEGH, TFG, TFMAMA, TGE, TGH, THANA, THANI, THCOM, THIP, THRE, THREL, TIDLOR, TIPH, TISCO, TK, TKN, TKS, TKT, TLI, TM, TMC, TMD, TMT, TNDT, TNITY, TNL, TNR, TOA, TOG, TOP, TPBI, TPCS, TPIPL, TPIPP, TPS, TQM, TQR, TRT, TRUE, TRV, TSC, TSTE, TSTH, TTA, TTB, TTCL, TTW, TURTLE, TVDH, TVH, TVO, TVT, TWPC, UAC, UBE, UBIS, UKEM, UP, UPF, UPOIC, UV, VCOM, VGI, VIBHA, VIH, VL, WACOAL, WGE, WHA, WHAUP, WICE, WINNED, WINNER, XPG, YUASA, ZEN

#### Companies with Very Good CG Scoring

2S, A5, AAI, AIE, ALUCON, AMR, APURE, ARIN, AS, ASIA, ASIAN, ASIMAR, ASN, AURA, BR, BSBM, BSRC, BTG, CEN, CGH, CH, CHIC, CI, CIG, CMC, COMAN, CSP, DOD, DPAINT, DV8, EFORL, EKH, ESTAR, EVER, FORTH, FSMART, FTI, GEL, GPI, HEALTH, HUMAN, IFS, INSET, IT, J, JCKH, JDF, JKN, JMART, JUBILE, K, KCAR, KGI, KIAT, KISS, KK, KTIS, KWC, KWM, LDC, LEO, LHK, MACO, METCO, MICRO, MK, MVP, NCAP, NOVA, NTSC, PACO, PIN, PQS, PREB, PRI, PRIME, PROEN, PROS, PROUD, PSTC, PTECH, PYLON, RCL, SALEE, SANKO, SCI, SCN, SE, SE-ED, SFLEX, SINGER, SKN, SONIC, SORKON, SPVI, SSP, SST, STANLY, STP, SUPER, SVOA, SWC, TCC, TEKA, TFM, TMILL, TNP, TPLAS, TPOLY, TRC, TRU, TRUBB, TSE, VRANDA, WAVE, WFX, WIIK, WIN, WP, XO

#### **Companies with Good CG Scoring**

24CS, AMANAH, AMARC, AMC, APP, ASAP, BCT, BE8, BIG, BIOTEC, BLESS, BSM, BVG, CAZ, CCET, CHARAN, CHAYO, CHOTI, CITY, CMAN, CMR, CRANE, CWT, DHOUSE, DTCENT, EASON, FNS, FTE, GIFT, GJS, GTB, GTV, GYT, HL, HTECH, HYDRO, IIG, INGRS, INSURE, IRCP, ITD, ITNS, JCK, JMT, JR, JSP, KBS, KGEN, KJL, L&E, LEE, MASTER, MBAX, MEB, MENA, META, MGT, MITSIB, MJD, MOSHI, MUD, NATION, NNCL, NPK, NSL, NV, OGC, PAF, PCC, PEACE, PICO, PK, PL, PLANET, PLE, PMTA, PPM, PRAKIT, PRAPAT, PRECHA, PRIN, PSG, RABBIT, READY, RJH, RSP, RWI, S11, SAAM, SAF, SAMCO, SAWAD, SCAP, SCP, SIAM, SKE, SKY, SMART, SMD, SMIT, SOLAR, SPA, STECH, STPI, SVR, TC, TCCC3, TEAM, TFI, TIGER, TITLE, TKC, TMI, TNH, TPA, TPAC, TRITN, UBA, UMI, UMS, UTP, VARO, VPO, W, WARRIX, WORK, WPH, YONG, ZIGA

### Corporate Governance Report

The material contained in this publication is for general information only and is not intended as advice on any of the matters discussed herein. Readers and others should perform their own independent analysis as to the accuracy or completeness or legality of such information. The Thai Institute of Directors, its officers, the authors and editor make no representation or warranty as to the accuracy, completeness or legality of any of the information contained herein. By accepting this document, each recipient agrees that the Thai Institute of Directors Association, its officers, the authors and editor shall not have any liability for any information contained in, or for any omission from, this publication. The survey result is as of the date appearing in the Corporate Governance Report of Thai Listed Companies. As a result, the survey result may be changed after that date. InnovestX Securities Company Limited does not conform nor certify the accuracy of such survey result.

To recognize well performers, the list of companies attaining "Good", "Very Good" and "Excellent" levels of recognition (Not including listed companies qualified in the "no announcement of the results" clause from 1 January 2022 to 31 October 2023) is publicized.

OISHI was voluntarily delisted from the Stock Exchange of Thailand, effectively on September 6, 2023

<sup>2</sup>SFP was voluntarily delisted from the Stock Exchange of Thailand, effectively on July 19, 2023

<sup>3</sup>TCCC was voluntarily delisted from the Stock Exchange of Thailand effectively on August 25, 2023

### Anti-corruption Progress Indicator

### Certified (ได้รับการรับรอง)

2S, AAI, ADVANC, AE, AF, AH, AI, AIE, AIRA, AJ, AKP, AMA, AMANAH, AMATAV, AP, APCS, AS, ASIAN, ASK, ASP, AWC, AYUD, B, BAFS, BAM, BANPU, BAY, BBGI, BBL, BCH, BCP, BCPG, BE8, BEC, BEYOND, BGC, BGRIM, BLA, BPP, BRR, BSBM, BTC, BTS, BWG, CEN, CENTEL, CFRESH, CGH, CHEWA, CHOTI, CHOW, CIG, CIMBT, CM, CMC, COM7, CPALL, CPAXT, CPF, CPI, CPL, CPN, CPW, CRC, CSC, DCC, DELTA, DEMCO, DIMET, DOHOME, DRT, DUSIT, EA, EASTW, ECF, EGCO, EP, EPG, ERW, ESTAR, ETC, ETE, FNS, FPI, FPT, FSMART, FTE, GBX, GC, GCAP, GEL, GFPT, GGC, GJS, GPI, GPSC, GSTEEL, GULF, GUNKUL, HANA, HARN, HENG, HMPRO, HTC, ICC, ICHI, IFS, III, ILINK, ILM, INET, INOX, INSURE, INTUCH, IRPC, ITEL, IVL, JAS, JKN, JR, JTS, KASET, KBANK, KBS, KCAR, KCE, KGEN, KGI, KKP, KSL, KTB, KTC, L&E, LANNA, LHFG, LHK, LPN, LRH, M, MAJOR, MALEE, MATCH, MBAX, MBK, MC, MCOT, META, MEC, MEEC, MILL, MINT, MONO, MOONG, MSC, MST, MTC, MTI, NATION, NCAP, NEP, NKI, NOBLE, NRF, NWR, OCC, OGC, OR, ORI, PAP, PATO, PB, PCSGH, PDG, PDJ, PG, QTC, RABBIT, RATCH, RML, RS, RWI, S&J, SAAM, SABINA, SAK, SAPPE, SAT, SC, SCC, SCC, SCG, SCGP, SCM, SCN, SEAOIL, SE-ED, SELIC, SENA, SGC, SGP, SIRI, SITHAI, SKR, SMIT, SMK, SMPC, SNC, SNP, SORKON, SPACK, SPALI, SPC, SPI, SPRC, SRICHA, SSF, SSP, SSSC, SST, STA, STGT, STOWER, SUSCO, SVI, SYMC, SYNTEC, TAE, TAKUNI, TASCO, TCAP, TCMC, TFG, TFI, TFMAMA, TGE, TGH, THANI, THCOM, THIP, THRE, THREL, TIDLOR, TIPCO, TISCO, TKS, TKT, TMD, TMILL, TMT, TNITY, TNL, TNP, TNG, TOP, TOPP, TPA, TPCS, TRT, TRU, TSC, TSI, TSTE, TSTH, TTA, TTB, TTCL, TU, TVDH, TVO, TWPC, UBE, UBIS, UEC, UKEM, UOBKH, UV, VCOM, VGI, VIH, WACOAL, WHA, WHAUP, WICE, WIIK, XO, YUASA, ZEN, ZIGA

#### Declared (ประกาศเจตนารมณ์)

ACE, ADB, ALT, AMC, ASW, BLAND, BTG, BYD, CAZ, CBG, CV, DEXON, DMT, EKH, FSX, GLOBAL, GREEN, ICN, IHL, ITC, J, JMART, JMT, LEO, LH, MENA, MITSIB, MODERN, NER, NEX, OSP, PEER, PLUS, POLY, PQS, PRIME, PROEN, PRTR, RBF, RT, SA, SANKO, SCB, SENX, SFLEX, SIS, SKE, SM, SVOA, TBN, TEGH, TIPH, TKN, TPAC, TPLAS, TQM, TRUE, W, WPH, XPG N/A

24CS, 3K-BAT, A, A5, AAV, ABM, ACAP, ACC, ACG, ADD, ADVICE, AEONTS, AFC, AGE, AHC, AIT, AJA, AKR, AKS, ALL, ALLA, ALPHAX, ALUCON, AMARC, AMARIN, AMR, ANAN, ANI, AOT, APCO, APEX, APO, APP, APURE, AQUA, ARIN, ARIP, ARROW, ASAP, ASEFA, ASIA, ASIMAR, ASN, ATP30, AU, AUCT, AURA, B52, BA, BBIK, BC, BCT, BDMS, BEAUTY, BEM, BGT, BH, BIG, BIOTEC, BIS, BIZ, BJC, BJCHI, BKD, BKGI, BKIH, BLC, BLESS, BLISS, BM, BOL, BPS, BR, BRI, BROCK, BSM, BSRC, BTNC, BTW, BUI, BVG, CCET, CCP, CEYE, CFARM, CGD, CH, CHAO, CHARAN, CHASE, CHAYO, CHG, CHIC, CHO, CI, CITY, CIVIL, CK, CKP, CMAN, CMO, CMR, CNT, COCOCO, COLOR, COMAN, CPANEL, CPH, CPR, CPT, CRANE, CRD, CREDIT, CSP, CSR, CSS, CTW, CWT, D, DCON, DDD, DHOUSE, DITTO, DOD, DPAINT, DTCENT, DTCI, DV8, EASON, ECL, EE, EFORL, EMC, ETL, EURO, EVER, F&D, FANCY, FE, FLOYD, FM, FMT, FN, FORTH, FTI, FVC, GABLE, GENCO, GFC, GIFT, GL, GLAND, GLOCON, GLORY, GRAMMY, GRAND, GSC, GTB, GTV, GYT, HEALTH, HFT, HL, HPT, HTECH, HUMAN, HYDRO, 12, IIG, IMH, IND, INGRS, INSET, IP, IRC, IRCP, IT, ITD, ITNS, ITTHI, JAK, JCK, JCKH, JCT, JDF, JPARK, JSP, JUBILE, K, KAMART, KC, KCC, KCG, KCM, KDH, KEX, KIAT, KISS, KJL, KK, KKC, KLINIQ, KOOL, KTIS, KTMS, KUMWEL, KUN, KWC, KWI, KWM, KYE, LALIN, LDC, LEE, LIT, LOXLEY, LPH, LST, LTS, MAGURO, MANRIN, MASTER, MATI, MCA, M-CHAI, MCS, MDX, MEB, MEGA, METCO, MGC, MGI, MGT, MICRO, MIDA, MJD, MK, ML, MORE, MOSHI, MTW, MUD, MVP, NAM, NAT, NC, NCH, NCL, NCP, NDR, NEO, NETBAY, NEW, NEWS, NFC, NL, NNCL, NOK, NOVA, NPK, NSL, NTSC, NTV, NUSA, NV, NVD, NYT, OHTL, ONEE, ORN, PACO, PAF, PANEL, PCC, PEACE, PERM, PF, PHG, PICO, PIN, PJW, PLE, PLT, PMTA, POLAR, PORT, PPM, PRAKIT, PRAPAT, PRECHA, PRI, PRIN, PRO, PROUD, PSG, PSP, PTC, PTL, QTCG, RAM, RCL, READY, RICHY, RJH, ROCK, ROCTEC, ROH, ROJNA, RP, RPC, RPH, RSP, S, S11, SABUY, SAF, SAFARI, SAFE, SALEE, SAM, SAMART, SAMCO, SAMTEL, SAUCE, SAV, SAWAD, SAWANG, SBNEXT, SCAP, SCGD, SCI, SCL, SCP, SDC, SE, SEAFCO, SECURE, SFT, SGF, SHANG, SHR, SIAM, SICT, SIMAT, SINGER, SINO, SISB, SJWD, SK, SKN, SKY, SLM, SLP, SMART, SMD, SMT, SNNP, SO, SOLAR, SONIC, SPA, SPCG, SPG, SPREME, SPVI, SQ, SR, SSC, STANLY, STARK, STC, STEC, STECH, STHAI, STI, STP, STX, SUC, SUN, SUPER, SUTHA, SVR, SVT, SWC, SYNEX, TACC, TAN, TAPAC, TC, TCC, TCJ, TCOAT, TEAM, TEAMG, TEKA, TERA, TFM, TGPRO, TH, THAI, THANA, THE, THG, THMUI, TIGER, TITLE, TK, TKC, TLI, TM, TMC, TMI, TMW, TNDT, TNH, TNPC, TOA, TPBI, TPCH, TPIPL, TPIPL, TPOLY, TPP, TPS, TQR, TR, TRC, TRITN, TRP, TRUBB, TRV, TSE, TTI, TTT, TTW, TURTLE, TVH, TVT, TWP, TWZ, TYCN, UAC, UBA, UMI, UMS, UNIQ, UP, UPF, UPOIC, UREKA, UTP, UVAN, VARO, VIBHA, VL, VNG, VPO, VRANDA, WARRIX, WAVE, WELL, WFX, WGE, WIN, WINDOW, WINMED, WINNER, WORK, WORLD, WP, YGG, YONG, ZAA

#### Explanations

Companies participating in Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) under Thai Institute of Directors (as of November 1, 2023) are categorised into: companies that have declared their intention to join CAC, and companies certified by CAC.