# **Thai Life Insurance**

Thai Life Insurance Public Company Limited

# TLI

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TLI.BK

## 2Q24: Beat on margin, miss on investment loss

TLI's 2Q24 results reflected a better-than-expected underwriting margin and lower-than-expected ROI from investment loss. VNB inched up YoY in 1H24 on a better VNB margin but lower APE. We keep TLI as Neutral with a trim in TP to Bt8.4 on the back of peaking VNB margin and pressure from a downtrend in bond yield in the long term.

**2Q24: Beat on margin, miss on investment loss.** TLI reported 2Q24 earnings of Bt2.77bn (-12% QoQ, +10% YoY), 11% above our estimate, with a beat on underwriting margin partly offset by a miss on investment loss.

## **Highlights:**

1) Net earned premiums: -9% QoQ (-6% YoY) in 2Q24. New business premiums fell 34% QoQ (-1% YoY), comprising -13% QoQ (-17% YoY) in first year premiums and -44% QoQ (+14% YoY) in single premiums. Renewal premiums inched up 1% QoQ (-7% YoY).

2) Underwriting margin: +758 bps QoQ (+462 bps YoY) in 2Q24, on a sharp fall in life policy reserve and benefit payment ratio (-666 bps QoQ, -227 bps YoY), due to a release of reserve on matured policies.

3) ROI: -157 bps QoQ (-50 bps YoY) to 3.13%, due to recognition of investment loss. Yield on investment rose 10 bps QoQ (+5 bps YoY) to 3.56% in 2Q24.

4) Value of new business (VNB) rose 1% YoY to Bt3.33bn (Bt0.29/share) in 1H24 as VNB margin rose to 63.67% in 1H24 from 57.57% in 1H23, despite an 8% YoY fall in annual premium equivalent (APE).

5) Embedded value (EV) decreased 1.5% to Bt158bn (Bt13.82/share) at 2Q24 from Bt161bn (Bt14.03/share) due to payment of a dividend.

**2H24F earnings outlook.** 1H24 earnings accounted for 54% of our 2024F. We expect 2H24 earnings to fall HoH but rise YoY, with a seasonal HoH rise in net earned premiums but HoH lower underwriting margin. We expect an HoH rise in VNB in 2H24 from rising APE.

**Maintain Neutral.** We maintain our Neutral rating with a cut in TP to Bt8.4 (based on 0.8x PBV for 2025F) in recognition of a peaking VNB margin and pressure from a downtrend in bond yield in the long term.

**Risk considerations.** Key risks: 1) pressure on customer purchasing power from inflation headwinds, 2) capital market volatility, 3) bond yield movement, and 4) the implementation of new accounting standards.

#### Forecasts and valuation

Year to 31 Dec	Unit	2022	2023	2024F	2025F	2026F
Net profit	(Btmn)	9,265	9,707	10,967	11,394	11,818
EPS	(Bt)	0.81	0.85	0.96	1.00	1.03
BVPS	(Bt)	8.56	9.13	9.80	10.46	11.14
DPS	(Bt)	0.30	0.50	0.34	0.35	0.36
EV/share	(Bt)	12.68	14.02	14.67	15.33	16.02
1-year VNB/share	(Bt)	0.64	0.67	0.69	0.73	0.78
P/E	(x)	8.77	8.38	7.41	7.13	6.88
EPS growth	(%)	2.19	4.77	12.99	3.89	3.72
PBV	(x)	0.83	0.78	0.72	0.68	0.64
ROE	(%)	10.04	9.58	10.12	9.82	9.56
Dividend yields	(%)	4.23	7.04	4.72	4.91	5.09
P/EV	(x)	0.56	0.51	0.48	0.46	0.44
P/VNB	(x)	11.10	10.53	10.34	9.73	9.15

Source: InnovestX Research



## **Tactical: NEUTRAL**

## (3-month)

#### Stock data Last close (Aug 14) (Bt) 7.10 Target price (Bt) 8.40 Mkt cap (Btbn) 81.30 Mkt cap (US\$mn) 2,321 Beta М Mkt cap (%) SET 0.51 Sector % SET 1.32 11,450 Shares issued (mn) Par value (Bt) 1.00 12-m high / low (Bt) 13.4 / 6.6 Avg. daily 6m (US\$mn) 3.88 Foreign limit / actual (%) 49 / 27 Free float (%) 20.4 )ividend policy (%) ≥ 31

Share perform	ance							
(%)	1M	3M	12M					
Absolute	(6.6)	(22.0)	(33.0)					
Relative to SET	(4.1)	(17.3)	(21.2)					
Source: SET, InnovestX Research								

2023 Sustainability/2022 ESG								
Score								
SET ESG Ratings	No							
ESG Bloomberg Rank in the sector								
ESG Score Rank	3/18							
Environmental Score Rank	3/18							
Social Score Rank	3/18							
Governance Score Rank	3/18							

#### **ESG** comment

TLI has a good ESG score with a decent board of directors and management. *Source: Bloomberg Finance L.P.* 

#### Analyst

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## Our view on ESG

TLI commits to protect the environment for a sustainable society with initiatives in social issues. We view its management and governance as satisfactory, reflecting a decently sized and diverse board of directors and transparency with stakeholders.

## **ESG Disclosure Score**

Bloomberg ESG Score	27.56 (2022)		CG Rating	DJSI	SETESG	SET ESG Ratings			
Rank in Sector	3/18	TLI	5	No	No	No			
		Source	Source: Thai Institute of Directors (IOD), SET						

#### Environmental Issue (E)

- In 2023, energy consumption increased by 33.46% and waste decreased by 19.40% compared to 2022.
- Greenhouse Gas Emissions in 2023: Scope 1 Emissions of 429 tons of carbon dioxide equivalent; Scope 2 Emissions of 5,924 tons of carbon dioxide equivalent; Scope 3 Emissions of 3,178 tons of carbon dioxide equivalent.
- 2024 goals: 1) Reduce electricity consumption by 2% compared to the base year of 2023; 2) Receive Green Building Certification (LEED); 3) 100% LED lighting replacement for new areas (Bangna Branch building and Thonburi Branch building); 4) 100% LED lighting replacement in case of damaged light bulbs within 5 years; 5) 100% LED lighting replacement for newly constructed buildings; 6) Install solar cell panels in 13 areas (3 solar rooftops and 10 solar garden lampposts).
- 2027 L-T goals: Disclose the Company's benefits from environmentally friendly products/services or environmentally developing processes.

#### Social Issue (S)

- In 2023, number of employee training 3,006 persons. Total hours of training 117,553.44 hours. Average hours of training per full-time employee 39.11 hours/employee.
- 2027 L-T Goals: 1) Continuous policy applications through TL Pro Plus to increase access to comprehensive life insurance services; 2) Number of Thai Life Insurance Application users is constantly increasing; 3) Expand the customer base to cover all groups, increasing opportunities to access insurance products; 4) Follow up with customers, communities, and societies that have joined the financial literacy and insurance literacy program to ensure they can build on such knowledge to continuously make a positive impact on society.

## Governance Issue (G)

- As of 31 December 2023, the Board of Directors was comprised of 12 directors. The 12 directors consisted of 4 executive directors and 3 non-executive directors, with at least one of them having work experience related to the Company's business. The Company has 5 independent directors. The independent directors shall not be less than one third of the total number of all directors. In addition, the Company has 3 female and 9 male directors.
- TLI is listed in the ESG100 Index for the year 2024 by Thaipat Institute, recognizing listed companies with outstanding performance in environmental, social, and governance (ESG).

#### **EGS Disclosure Score**

	2021	2022
ESG Disclosure Score	25.59	27.56
Environment	1.60	1.60
Emissions Reduction Initiatives	No	No
Climate Change Policy	Yes	Yes
Biodiversity Policy	No	No
Energy Efficiency Policy	Yes	Yes
Waste Reduction Policy	No	No
Water Policy	Yes	Yes
Social	17.38	17.38
Human Rights Policy	Yes	Yes
Equal Opportunity Policy	Yes	Yes
Business Ethics Policy	Yes	Yes
Health and Safety Policy	Yes	Yes
Training Policy	Yes	Yes
Fair Remuneration Policy	No	No
	sclosure Score25.59nment1.60ons Reduction InitiativesNoe Change PolicyYesersity PolicyNoefficiency PolicyYesReduction PolicyNoPolicyYesReduction PolicyYesPolicyYesItalian17.38a Rights PolicyYesOpportunity PolicyYesss Ethics PolicyYesg PolicyYesg PolicyYesmuneration PolicyNonance57.68the Board12er of Board Meetings for the Year8Meeting Attendance Pct99er of Female Executives5	
Governance	57.68	63.58
Size of the Board	12	12
Number of Board Meetings for the Year	8	8
Board Meeting Attendance Pct	99	97
Number of Female Executives	5	4
Number of Independent Directors	5	5

Source: Bloomberg Finance L.P.

#### Disclaimer

Bloomberg ESG Disclosure Scores rate companies on their level of disclosure of ESG data. Bloomberg offers four disclosure scores, for overall ESG, as well as Environmental, Social, and Governance. To review the fully transparent methodology, calculate disclosure scores for any company, and compare a company's scores vs its peers, see ESG Disclosure Score Model in Bloomberg.



## **Financial statement**

## **Profit and Loss Statement**

FY December 31	Unit	2019	2020	2021	2022	2023	2024F	2025F	2026F
Net earned premium	(Btmn)	91,732	91,214	90,104	87,636	89,712	89,298	88,413	89,816
Net investments income	(Btmn)	15,152	15,749	16,016	17,202	17,698	18,814	19,476	20,155
Gains (losses) on investment in sec.	(Btmn)	1,144	221	2,673	1,817	1,154	1,700	1,700	1,700
Other Income	(Btmn)	360	459	453	498	195	208	223	238
Total revenue	(Btmn)	108,389	107,642	109,246	107,153	108,759	110,020	109,812	111,909
Total underwriting expenses	(Btmn)	94,106	92,649	92,087	90,457	90,446	90,029	89,137	90,551
Life policy reserve & benefit payment	(Btmn)	79,517	80,387	81,683	79,905	79,656	79,288	78,503	79,748
Commissions and brokerages	(Btmn)	12,236	10,422	8,678	8,672	8,725	8,684	8,598	8,735
Other underwriting expenses	(Btmn)	2,353	1,841	1,726	1,880	2,066	2,056	2,036	2,068
Total operating expenses	(Btmn)	5,956	5,314	6,131	5,106	6,185	6,164	6,313	6,467
Other expenses	(Btmn)	(218)	357	1,284	(194)	687	521	521	521
Corporate income tax	(Btmn)	1,767	1,893	2,408	2,157	2,300	2,740	2,847	2,953
Net profit	(Btmn)	6,777	7,692	8,394	9,265	9,707	10,967	11,394	11,818
EPS	(Bt)	0.64	0.73	0.79	0.81	0.85	0.96	1.00	1.03
DPS	(Bt)	0.13	0.21	0.25	0.30	0.50	0.34	0.35	0.36

FY December 31	Unit	2019	2020	2021	2022	2023	2024F	2025F	2026F
Cash and deposits at financial institutions	(Btmn)	8,448	10,498	7,326	7,686	7,696	9,083	9,275	9,916
Total investments in securities	(Btmn)	402,688	434,332	480,691	501,281	517,259	535,259	554,259	573,259
Total loans - net	(Btmn)	30,346	30,551	29,936	29,403	30,054	30,054	30,054	30,054
Total Assets	(Btmn)	457,638	494,045	533,706	556,042	572,793	592,487	612,001	631,978
Life policy reserve	(Btmn)	374,175	404,855	433,492	447,116	458,130	470,207	482,164	494,311
Total Liabilities	(Btmn)	387,225	416,260	447,275	457,974	468,214	480,291	492,248	504,395
Paid-up capital	(Btmn)	10,600	10,600	10,600	11,450	11,450	11,450	11,450	11,450
Total Equity	(Btmn)	70,413	77,785	86,431	98,068	104,579	112,197	119,752	127,582

#### **Key Financial Ratios & Assumptions**

FY December 31	Unit	2019	2020	2021	2022	2023	2024F	2025F	2026F
YoY net earned premium growth	(%)	6.67	(0.56)	(1.22)	(2.74)	2.37	(0.46)	(0.99)	1.59
YoY new business premium growth	(%)	10.59	(25.38)	(12.82)	6.76	22.41	2.32	3.33	3.45
YoY renewal premium growth	(%)	5.13	9.46	2.52	(4.91)	(2.83)	(1.42)	(2.54)	0.88
Combined ratio	(%)	109.08	107.11	107.83	109.46	107.08	107.27	107.51	107.57
Underwriting net profit margin	(%)	(9.08)	(7.11)	(7.83)	(9.46)	(7.08)	(7.27)	(7.51)	(7.57)
Life policy reserve & benefit payment/Net earned premium	(%)	86.68	88.13	90.65	91.18	88.79	88.79	88.79	88.79
Commissions and brokerages/Net earned premium	(%)	13.34	11.43	9.63	9.90	9.73	9.73	9.73	9.73
Other underwriting expenses/Net earned premium	(%)	2.57	2.02	1.92	2.15	2.30	2.30	2.30	2.30
Underwriting margin	(%)	(2.59)	(1.57)	(2.20)	(3.22)	(0.82)	(0.82)	(0.82)	(0.82)
Opex/Net earned premium	(%)	6.49	5.54	5.63	6.24	6.26	6.45	6.69	6.75
Yield on investment	(%)	3.95	3.76	3.50	3.50	3.48	3.58	3.58	3.58
Return on investment	(%)	4.25	3.82	4.08	3.87	3.70	3.90	3.89	3.88
Cost to income ratio	(%)	5.56	4.71	4.76	5.19	5.22	5.32	5.47	5.50
Net profit margin	(%)	6.26	7.16	7.68	8.65	8.93	9.97	10.38	10.56
ROA	(%)	1.55	1.62	1.63	1.70	1.72	1.88	1.89	1.90
ROE	(%)	10.32	10.38	10.22	10.04	9.58	10.12	9.82	9.56
Capital adequacy ratio	(%)	395.01	357.68	355.22	420.18	397.95	NA.	NA.	NA.



## **Financial statement**

#### **Profit and Loss Statement**

FY December 31	Unit	3Q22	4Q22	1Q23	2Q23	3Q23	4Q23	1Q24	2Q24
Net earned premium	(Btmn)	20,929	25,874	18,762	20,309	24,197	26,444	20,934	19,006
Net investments income	(Btmn)	4,524	4,252	4,293	4,436	4,548	4,421	4,540	4,726
Gains (losses) on investment in sec.	(Btmn)	238	(862)	872	163	523	(404)	1,642	(569)
Other Income	(Btmn)	222	100	116	49	49	(25)	43	45
Total Revenue	(Btmn)	25,913	29,364	24,043	24,958	29,317	30,435	27,159	23,208
Total underwriting expenses	(Btmn)	21,495	26,498	19,171	20,493	24,794	25,988	21,745	18,301
Life policy reserve & benefit payment	(Btmn)	18,885	23,503	16,612	17,895	22,338	22,811	19,365	16,317
Commissions and brokerages	(Btmn)	2,156	2,412	2,125	2,081	2,003	2,517	1,912	1,550
Other underwriting expenses	(Btmn)	455	583	435	517	454	660	469	435
Total operating expenses	(Btmn)	1,694	1,307	961	1,383	1,874	1,967	1,423	1,541
Other expenses	(Btmn)	292	(189)	(308)	56	491	447	122	216
Corporate income tax	(Btmn)	485	283	759	546	524	471	842	582
Net Profit	(Btmn)	2,208	1,246	3,129	2,512	2,088	1,978	3,132	2,770
EPS	(Bt)	0.19	0.11	0.27	0.22	0.18	0.17	0.27	0.24

Balance Sheet									
FY December 31	Unit	3Q22	4Q22	1Q23	2Q23	3Q23	4Q23	1Q24	2Q24
Cash and deposits at financial institutions	(Btmn)	5,660	7,686	11,062	7,000	3,482	7,696	3,168	4,495
Total investments in securities	(Btmn)	493,700	501,281	504,920	508,837	513,579	517,259	534,886	528,460
Total loans - net	(Btmn)	29,341	29,403	29,150	29,481	29,765	30,054	30,116	30,423
Total Assets	(Btmn)	549,003	556,042	563,358	561,073	564,753	572,793	587,026	580,126
Life policy reserve	(Btmn)	441,703	447,116	447,570	449,557	454,221	458,130	462,395	463,260
Total Liabilities	(Btmn)	459,382	457,974	461,305	460,467	465,820	468,214	476,940	475,654
Paid-up capital	(Btmn)	11,450	11,450	11,450	11,450	11,450	11,450	11,450	11,450
Total Equity	(Btmn)	89,621	98,068	102,052	100,606	98,932	104,579	110,086	104,472

#### **Key Financial Ratios and Assumptions**

	Unit	3Q22	4Q22	1Q23	2Q23	3Q23	4Q23	1Q24	2Q24
YoY net earned premium growth	(%)	4.20	(12.89)	(2.97)	(5.53)	15.62	2.20	11.58	(6.42)
YoY new business premium growth	(%)	25.90	(0.03)	(3.71)	(9.05)	79.56	24.37	71.43	(1.43)
YoY renewal premium growth	(%)	(1.96)	(6.45)	(1.70)	(4.45)	(2.52)	(2.63)	(4.36)	(7.04)
Combined ratio	(%)	109.56	108.32	109.06	107.56	108.34	104.16	110.18	103.35
Underwriting net profit margin	(%)	(9.56)	(8.32)	(9.06)	(7.56)	(8.34)	(4.16)	(10.18)	(3.35)
Life policy reserve & benefit payment/Net earned premium	(%)	90.23	90.84	88.54	88.11	92.31	86.26	92.50	85.85
Commissions and brokerages/Net earned premium	(%)	10.30	9.32	11.32	10.25	8.28	9.52	9.13	8.15
Other underwriting expenses/Net earned premium	(%)	2.17	2.25	2.32	2.55	1.88	2.50	2.24	2.29
Underwriting margin	(%)	(2.71)	(2.41)	(2.18)	(0.91)	(2.47)	1.73	(3.88)	3.71
Opex/Net earned premium	(%)	6.86	5.91	6.88	6.66	5.87	5.89	6.31	7.06
Yield on investment	(%)	3.71	3.42	3.41	3.50	3.56	3.43	3.45	3.56
Return on investment	(%)	3.91	2.73	4.11	3.63	3.97	3.12	4.70	3.13
Cost to income ratio	(%)	5.59	5.05	5.57	5.45	4.93	5.05	5.17	5.64
Net profit margin	(%)	8.52	4.24	13.01	10.06	7.12	6.50	11.53	11.94
ROA	(%)	1.63	0.90	2.24	1.79	1.48	1.39	2.16	1.90
ROE	(%)	10.64	5.31	12.51	9.91	8.37	7.78	11.67	10.33
Capital adequacy ratio	(%)	358.00	420.18	449.56	398.20	372.52	397.95	391.13	351.06



## Figure 1: Quarterly results

P & L (Bt mn)	2Q23	1Q24	2Q24	%YoY ch	%QoQ ch	1H23	1H24	% YoY ch	% full year	
Net earned premium	20,309	20,934	19,006	(6)	(9)	39,071	39,940	2	45	
Net investments income	4,436	4,540	4,726	7	4	8,730	9,265	6	49	
Gains (losses) on investment	163	1,642	(569)	(448)	(135)	1,035	1,073	4	63	
Other Income	49	43	45	(8)	4	165	88	(47)	43	
Total Revenue	24,958	27,159	23,208	(7)	(15)	49,000	50,366	3	46	
Total underwriting expenses	20,493	21,745	18,301	(11)	(16)	39,665	40,047	1	44	
Total operating expenses	1,352	1,320	1,342	(1)	2	2,642	2,662	1	46	
Corporate income tax	546	842	582	7	(31)	1,306	1,424	9	52	
Net Profit	2,512	3,132	2,770	10	(12)	5,640	5,902	5	54	
EPS (Bt)	0.22	0.27	0.24	10	(12)	0.49	0.52	5	54	
				%YoY						
Ratios (%)	2Q23	1Q24	2Q24	%101 ch*	%QoQ ch*	1H23	1H24	YoY ch*	% full year	
Ratios (%) Yield on investment (%)	<b>2Q23</b> 3.50	<b>1Q24</b> 3.45	<b>2Q24</b> 3.56		% <b>QoQ ch*</b> 0.10	<b>1H23</b> 3.46	<b>1H24</b> 3.54	<b>YoY ch*</b> 0.09	% full year NM	
				ch*						
Yield on investment (%)	3.50	3.45	3.56	<b>ch*</b> 0.05	0.10	3.46	3.54	0.09	NM	
Yield on investment (%) Return on investment (%)	3.50 3.63	3.45 4.70	3.56 3.13	<b>ch*</b> 0.05 (0.50)	0.10 (1.57)	3.46 3.87	3.54 3.95	0.09 0.09	NM NM	
Yield on investment (%) Return on investment (%) Life policy reserve ratio (%)	3.50 3.63 10.21	3.45 4.70 23.66	3.56 3.13 4.58	ch* 0.05 (0.50) (5.63)	0.10 (1.57) (19.08)	3.46 3.87 8.59	3.54 3.95 14.58	0.09 0.09 5.99	NM NM NM	
Yield on investment (%) Return on investment (%) Life policy reserve ratio (%) Benefit payment ratio (%)	3.50 3.63 10.21 77.90	3.45 4.70 23.66 68.84	3.56 3.13 4.58 81.26	ch* 0.05 (0.50) (5.63) 3.36	0.10 (1.57) (19.08) 12.42	3.46 3.87 8.59 79.73	3.54 3.95 14.58 74.75	0.09 0.09 5.99 (4.98)	NM NM NM NM	
Yield on investment (%) Return on investment (%) Life policy reserve ratio (%) Benefit payment ratio (%) Commission ratio (%)	3.50 3.63 10.21 77.90 10.25	3.45 4.70 23.66 68.84 9.13	3.56 3.13 4.58 81.26 8.15	ch* 0.05 (0.50) (5.63) 3.36 (2.09)	0.10 (1.57) (19.08) 12.42 (0.98)	3.46 3.87 8.59 79.73 10.76	3.54 3.95 14.58 74.75 8.67	0.09 0.09 5.99 (4.98) (2.10)	NM NM NM NM	
Yield on investment (%) Return on investment (%) Life policy reserve ratio (%) Benefit payment ratio (%) Commission ratio (%) Underwriting margin (%)	3.50 3.63 10.21 77.90 10.25 (0.91)	3.45 4.70 23.66 68.84 9.13 (3.88)	3.56 3.13 4.58 81.26 8.15 3.71	ch* 0.05 (0.50) (5.63) 3.36 (2.09) 4.62	0.10 (1.57) (19.08) 12.42 (0.98) 7.58	3.46 3.87 8.59 79.73 10.76 (1.52)	3.54 3.95 14.58 74.75 8.67 (0.27)	0.09 0.09 5.99 (4.98) (2.10) 1.25	NM NM NM NM NM	

Source: TLI and InnovestX Research

Note: \* Percentage points

## Figure 2: Valuation summary (price as of Aug 14, 2024)

	Rating Price		Target	ETR	P/E (x)		EPS growth (%)			P/BV (x)			ROE (%)			Div. Yield (%)			
		(Bt/Sh)	(Bt/Sh)	(%)	23A	24F	25F	23A	24F	25F	23A	24F	25F	23A	24F	25F	23A	24F	25F
BLA	Outperform	17.30	21.0	24.3	11.6	8.5	6.7	(21)	36	27	0.7	0.6	0.6	6	8	9	2.8	2.9	3.7
THRE	Outperform	0.56	0.8	45.1	11.3	8.9	7.7	n.M.	26	16	0.7	0.6	0.6	6	7	8	0.0	2.2	3.9
THREL	Underperform	1.72	1.6	(7.0)	16.9	n.m.	19.0	(60)	n.M.	n.M.	0.8	0.8	0.8	4	(3)	4	4.1	0.0	3.7
TLI	Neutral	7.10	8.4	23.0	8.4	7.4	7.1	5	13	4	0.8	0.7	0.7	10	0	0	7.0	4.7	4.9
TQM	Neutral	27.00	28.0	8.6	19.8	18.2	16.5	1	9	10	6.0	5.6	5.3	31	32	33	3.7	4.9	5.5
Average					13.6	10.8	11.4	(18.8)	21.0	14.3	1.8	1.7	1.6	11	9	11	3.5	3.0	4.3

Source: InnovestX Research



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#### CG Rating 2023 Companies with CG Rating

#### **Companies with Excellent CG Scoring**

7UP, AAV, ABM, ACE, ACG, ADB, ADD, ADVANC, AEONTS, AF, AGE, AH, AHC, AIRA, AIT, AJ, AKP, AKR, ALLA, ALT, AMA, AMARIN, AMATA, AMATAV, ANAN, AOT, AP, APCO, APCS, ARIP, ARROW, ASEFA, ASK, ASP, ASW, ATP3O, AUCT, AWC, AYUD, B, BA, BAFS, BAM, BANPU, BAY, BBGI, BBIK, BBL, BC, BCH, BCP, BCPG, BDMS, BEC, BEM, BEYOND, BGC, BGRIM, BH, BIZ, BJC, BJCHI, BKI, BLA, BOL, BPP, BRI, BROOK, BRR, BTS, BTW, BWG, BYD, CBG, CENTEL, CFRESH, CHASE, CHEWA, CHG, CHOW, CIMBT, CIVIL, CK, CKP, CM, CNT, COLOR, COM7, COTTO, CPALL, CPAXT, CPF, CPI, CPL, CPN, CPW, CRC, CRD, CSC, CV, DCC, DDD, DELTA, DEMCO, DMT, DOHOME, DRT, DUSIT, EA, EASTW, ECF, ECL, EE, EGCO, EPQ, ECK, ETC, FEE, FE, FLOYD, FN, FPI, FPT, FSX, FVC, GBX, GC, GCAP, GENCO, GFPT, GGC, GLAND, GLOBAL, GPSC, GRAMMY, GULF, GUNKUL, HANA, HARN, HENG, HMPRO, HPT, HTC, ICC, ICHI, ICN, III, ILINK, ILM, IMH, IND, INET, INTUCH, IP, IRC, IRPC, ITC, ITEL, IVL, JAS, JTS, KBANK, KCC, KCE, KEX, KKP, KSL, KTB, KTC, KTMS, KUMWEL, KUN, LALIN, LANNA, LH, LHFG, LIT, LOXLEY, LPN, LRH, LST, M, MAJOR, MALEE, MATCH, MBK, MC, M-CHAI, MCOT, MEGA, MFC, MFEC, MILL, MINT, MONO, MOONG, MSC, MST, MTC, MTI, NC, NCH, NCL, NDR, NER, NKI, NOBLE, NRF, NTV, NVD, NWR, NYT, OCC, OISHI', ONEE, OR, ORI, OSP, OTO, PAP, PATO, PB, PCSGH, PDG, PDJ, PG, PHOL, PIMO, PJW, PLANB, PLAT, PLUS, PM, POLY, PORT, PPP, PPS, PR9, PRG, PRINC, PRR, PSH, PSL, PT, PT, CPT, PTTEP, PTTEC, Q-CON, QH, QTC, RATCH, RBF, RPH, RS, RT, S, S&J, SA, SABIAA, SAK, SAMART, SAMTEL, SAPPE, SAT, SBNEXT, SC, SCB, SCC, SCCP, SCCP, SPI, SEAFCO, SEAOIL, SECURE, SELIC, SENA, SENX, SFP<sup>2</sup>, SFT, SGC, SGF, SGP, SHR, SICT, SIR, SIS, SITHAI, SJYM, SYNTEC, TACC, TAE, TCAP, TCMC, TEAM, TEG, TFMAMAA, THANA, THANN, THCOM, THIP, THRE, THREL, TIDLOR, TIPH, TISCO, TK, TKN, TKS, TKT, TLI, TM, TMC, TMD, TMT, TNDT, TNIT, TNL, TNA, TOG, TOP, TPBI, TPCS, TPIPL, TPIPP, TPS, TQM, TQR, TRT, TRUE, TRV, TSC, TSTE, TSTH, TTA, TTB, TTCL, TTW, TURTLE, TVDH, TVH, TVO, TVT, TWPC, UAC, UBE, UBIS, UKEM, UP, UPF, UPOIC, UV, VCOM, VGI, VIBHA, VIHAV, WACOAL, WGE, WHA, WHAUP, WICE, WINNED, WINNER

#### **Companies with Very Good CG Scoring**

2S, A5, AAI, AIE, ALUCON, AMR, APURE, ARIN, AS, ASIA, ASIAN, ASIMAR, ASN, AURA, BR, BSBM, BSRC, BTG, CEN, CGH, CH, CHIC, CI, CIG, CMC, COMAN, CSP, DOD, DPAINT, DV8, EFORL, EKH, ESTAR, EVER, FORTH, FSMART, FTI, GEL, GPI, HEALTH, HUMAN, IFS, INSET, IT, J, JCKH, JDF, JKN, JMART, JUBILE, K, KCAR, KGI, KIAT, KISS, KK, KTIS, KWC, KWM, LDC, LEO, LHK, MACO, METCO, MICRO, MK, MVP, NCAP, NOVA, NTSC, PACO, PIN, PQS, PREB, PRI, PRIME, PROEN, PROS, PROUD, PSTC, PTECH, PYLON, RCL, SALEE, SANKO, SCI, SCN, SE, SE-ED, SFLEX, SINGER, SKN, SONIC, SORKON, SPVI, SSP, SST, STANLY, STP, SUPER, SVOA, SWC, TCC, TEKA, TFM, TMILL, TNP, TPLAS, TPOLY, TRC, TRU, TRUBB, TSE, VRANDA, WAVE, WFX, WIIK, WIN, WP, XO

#### **Companies with Good CG Scoring**

24CS, AMANAH, AMARC, AMC, APP, ASAP, BCT, BE8, BIG, BIOTEC, BLESS, BSM, BVG, CAZ, CCET, CHARAN, CHAYO, CHOTI, CITY, CMAN, CMR, CRANE, CWT, DHOUSE, DTCENT, EASON, FNS, FTE, GIFT, GJS, GTB, GTV, GYT, HL, HTECH, HYDRO, IIG, INGRS, INSURE, IRCP, ITD, ITNS, JCK, JMT, JR, JSP, KBS, KGEN, KJL, L&E, LEE, MASTER, MBAX, MEB, MENA, META, MGT, MITSIB, MJD, MOSHI, MUD, NATION, NNCL, NPK, NSL, NV, OGC, PAF, PCC, PEACE, PICO, PK, PL, PLANET, PLE, PMTA, PPM, PRAKIT, PRAPAT, PRECHA, PRIN, PSG, RABBIT, READY, RJH, RSP, RWI, S11, SAAM, SAF, SAMCO, SAWAD, SCAP, SCP, SIAM, SKE, SKY, SMART, SMD, SMIT, SOLAR, SPA, STECH, STPI, SVR, TC, TCCC<sup>3</sup>, TEAM, TFI, TIGER, TITLE, TKC, TMI, TNH, TPA, TPAC, TRITN, UBA, UMI, UMS, UTP, VARO, VPO, W, WARRIX, WORK, WPH, YONG, ZIGA

#### Corporate Governance Report

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To recognize well performers, the list of companies attaining "Good", "Very Good" and "Excellent" levels of recognition (Not including listed companies qualified in the "no announcement of the results" clause from 1 January 2022 to 31 October 2023) is publicized.

<sup>1</sup>OISHI was voluntarily delisted from the Stock Exchange of Thailand, effectively on September 6, 2023

<sup>2</sup>SFP was voluntarily delisted from the Stock Exchange of Thailand, effectively on July 19, 2023

<sup>3</sup>TCCC was voluntarily delisted from the Stock Exchange of Thailand effectively on August 25, 2023

#### Anti-corruption Progress Indicator

#### Certified (ได้รับการรับรอง)

2S, AAI, ADVANC, AE, AF, AH, AI, AIE, AIRA, AJ, AKP, AMA, AMANAH, AMATA, AMATAV, AP, APCS, AS, ASIAN, ASK, ASP, AWC, AYUD, B, BAFS, BAM, BANPU, BAY, BBGI, BBL, BCH, BCP, BCPG, BE8, BEC, BEYOND, BGC, BGRIM, BLA, BPP, BRR, BSBM, BTC, BTS, BWG, CEN, CENTEL, CFRESH, CGH, CHEWA, CHOTI, CHOW, CIG, CIMBT, CM, CMC, COM7, CPALL, CPAXT, CPF, CPI, CPL, CPN, CPW, CRC, CSC, DCC, DELTA, DEMCO, DIMET, DOHOME, DRT, DUSIT, EA, EASTW, ECF, EGCO, EP, EPG, ERW, ESTAR, ETC, ETE, FNS, FPI, FFT, FSMART, FTE, GBX, GC, GCAP, GEL, GFPT, GGC, GJS, GPI, GPSC, GSTEEL, GULF, GUNKUL, HANA, HARN, HENG, HMPRO, HTC, ICC, ICHI, IFS, III, ILINK, ILM, INET, INOX, INSURE, INTUCH, IRPC, ITEL, IVL, JAS, JKN, JR, JTS, KASET, KBANK, KBS, KCAR, KCE, KGEN, KGI, KKP, KSL, KTB, KTC, L&E, LANNA, LHFG, LHK, LPN, LRH, M, MAJOR, MALEE, MATCH, MBX, MBK, MC, MCOT, META, MFC, MFEC, MILL, MINT, MONO, MOONG, MSC, MST, MTC, MTI, NATION, NCAP, NEP, NKI, NOBLE, NRF, NWR, OCC, OGC, OR, ORI, PAP, PATO, PB, PCSCH, PDG, PDJ, PG, PHOL, PIMO, PK, PL, PLANB, PLANET, PLAT, PM, PPP, PPPM, PPS, PR9, PREB, PRG, PRINC, PRM, PROS, PSH, PSL, PSTC, PT, PTECH, PTG, PTT, PTTEP, PTTGC, PYLON, Q-CON, QH, QLT, QTC, RABBIT, RATCH, RML, RS, RWI, S&J, SAAM, SABINA, SAK, SAPPE, SAT, SC, SCC, SCCC, SCG, SCGP, SCM, SCN, SEAOIL, SE-ED, SELIC, SENA, SGC, SGP, SIRI, SITHAI, SKR, SMIT, SMK, SMPC, SNC, SNP, SORKON, SPACK, SPALI, SPC, SPI, SPRC, SRICHA, SSF, SSP, SSSC, SST, STA, STGT, STOWER, SUSCO, SVI, SYMC, SYNTEC, TAE, TAKUNI, TASCO, TCAP, TCMC, TFG, TFI, TFMAMA, TGE, TGH, THANI, THCOM, THIP, THRE, THREL, TIDLOR, TIPCO, TISCO, TKS, TKT, TMD, TMILL, TMT, TNITY, TNL, TNP, TNR, TOG, TOP, TOPP, TPA, TPCS, TRT, TRU, TSC, TSI, TSTE, TSTH, TTA, TTB, TTCL, TU, TVDH, TVO, TWPC, UBE, UBIS, UEC, UKEM, UOBKH, UV, VCOM, VGI, VIH, WACOAL, WHA, WHAUP, WICE, WIIK, XO, YUASA, ZEN, ZIGA

#### Declared (ประกาศเจตนารมณ์)

ACE, ADB, ALT, AMC, ASW, BLAND, BTG, BYD, CAZ, CBG, CV, DEXON, DMT, EKH, FSX, GLOBAL, GREEN, ICN, IHL, ITC, J, JMART, JMT, LEO, LH, MENA, MITSIB, MODERN, NER, NEX, OSP, PEER, PLUS, POLY, PQS, PRIME, PROEN, PRTR, RBF, RT, SA, SANKO, SCB, SENX, SFLEX, SIS, SKE, SM, SVOA, TBN, TEGH, TIPH, TKN, TPAC, TPLAS, TQM, TRUE, W, WPH, XPG N/A

24CS, 3K-BAT, A, A5, AAV, ABM, ACAP, ACC, ACG, ADD, ADVICE, AEONTS, AFC, AGE, AHC, AIT, AJA, AKR, AKS, ALL, ALLA, ALPHAX, ALUCON, AMARC, AMARIN, AMR, ANAN, ANI, AOT, APCO, APEX, APO, APP, APURE, AQUA, ARIN, ARIP, ARROW, ASAP, ASEFA, ASIA, ASIMAR, ASN, ATP30, AU, AUCT, AURA, B52, BA, BBIK, BC, BCT, BDMS, BEAUTY, BEM, BGT, BH, BIG, BIOTEC, BIS, BIZ, BJC, BJCHI, BKD, BKGI, BKIH, BLC, BLESS, BLISS, BM, BOL, BPS, BR, BRI, BROCK, BSM, BSRC, BTNC, BTW, BUI, BVG, CCET, CCP, CEYE, CFARM, CGD, CH, CHAO, CHARAN, CHASE, CHAYO, CHG, CHIC, CHO, CI, CITY, CIVIL, CK, CKP, CMAN, CMO, CMR, CNT, COCOCO, COLOR, COMAN, CPANEL, CPH, CPR, CPT, CRANE, CRD, CREDIT, CSP, CSR, CSS, CTW, CWT, D, DCON, DDD, DHOUSE, DITTO, DOD, DPAINT, DTCENT, DTCI, DV8, EASON, ECL, EE, EFORL, EMC, ETL, EURO, EVER, F&D, FANCY, FE, FLOYD, FM, FMT, FN, FORTH, FTI, FVC, GABLE, GENCO, GFC, GIFT, GL, GLAND, GLOCON, GLORY, GRAMMY, GRAND, GSC, GTB, GTV, GYT, HEALTH, HFT, HL, HPT, HTECH, HUMAN, HYDRO, 12, IIG, IMH, IND, INGRS, INSET, IP, IRC, IRCP, IT, ITD, ITNS, ITTHI, JAK, JCK, JCKH, JCT, JDF, JPARK, JSP, JUBILE, K, KAMART, KC, KCC, KCG, KCM, KDH, KEX, KIAT, KISS, KJL, KK, KKC, KLINIQ, KOOL, KTIS, KTMS, KUMWEL, KUN, KWC, KWI, KWM, KYE, LALIN, LDC, LEE, LT, LOXLEY, LPH, LST, LTS, MAGURO, MANRIN, MASTER, MATI, MCA, M-CHAI, MCS, MDX, MEB, MEGA, METCO, MGC, MGI, MGT, MICRO, MIDA, MJD, MK, ML, MORE, MOSHI, MTW, MUD, MVP, NAM, NAT, NC, NCH, NCL, NCP, NDR, NEO, NETBAY, NEWS, NFC, NL, NNCL, NOK, NOVA, NPK, NSL, NTSC, NTV, NUSA, NV, NVD, NYT, OHTL, ONEE, ORN, PACO, PAF, PANEL, PCC, PEACE, PERM, PF, PHG, PICO, PIN, PJW, PLE, PLT, PMTA, POLAR, PORT, PPM, PRAKIT, PRAPAT, PRECHA, PRI, PRIN, PRO, PROUD, PSG, PSP, PTC, PTL, QTCG, RAM, RCL, READY, RICHY, RJH, ROCK, ROCTEC, ROH, ROJNA, RP, RPC, RPH, RSP, S, S11, SABUY, SAF, SAFARI, SAFE, SALEE, SAM, SAMART, SAMCO, SAMTEL, SAUCE, SAV, SAWAD, SAWANG, SBNEXT, SCAP, SCGD, SCI, SCL, SCP, SDC, SE, SEAFCO, SECURE, SFT, SGF, SHANG, SHR, SIAM, SICT, SIMAT, SINGER, SINO, SISB, SJWD, SK, SKN, SKY, SLM, SLP, SMART, SMD, SMT, SNNP, SO, SOLAR, SONIC, SPA, SPCG, SPG, SPREME, SPVI, SQ, SR, SRS, SSC, STANLY, STARK, STC, STEC, STECH, STHAI, STI, STP, STX, SUC, SUN, SUPER, SUTHA, SVR, SVT, SWC, SYNEX, TACC, TAN, TAPAC, TC, TCC, TCJ, TCOAT, TEAM, TEAMG, TEKA, TERA, TFM, TGPRO, TH, THAI, THANA, THE, THG, THMUI, TIGER, TITLE, TK, TKC, TLI, TM, TMC, TMI, TMW, TNDT, TNH, TNPC, TOA, TPBI, TPCH, TPIPL, TPIPP, TPL, TPOLY, TPP, TPS, TQR, TR, TRC, TRITN, TRP, TRUBB, TRV, TSE, TTI, TTT, TTW, TURTLE, TVH, TVT, TWP, TWZ, TYCN, UAC, UBA, UMI, UMS, UNIQ, UP, UPF, UPOIC, UREKA, UTP, UVAN, VARO, VIBHA, VL, VNG, VPO, VRANDA, WARRIX, WAVE, WELL, WFX, WGE, WIN, WINDOW, WINMED, WINNER, WORK, WORLD, WP, YGG, YONG, ZAA

#### Explanations

Companies participating in Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) under Thai Institute of Directors (as of November 1, 2023) are categorised into: companies that have declared their intention to join CAC, and companies certified by CAC.