# **Ngern Tid Lor**

# **TIDLOR**

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# 3Q24: Miss on ECL, loan growth, fee income

With a miss on ECL, loan growth and fee income, 3Q24 reflected easing NPL inflow but a continued rise in credit cost, stagnant loans, larger NIM and a seasonal rise in cost to income ratio. We cut TP to Bt18 from Bt22 as we cut our earnings forecast by 5% for 2024F and 11% for 2025F. We maintain our Outperform on expectation of a moderate recovery in 2025 earnings.

**3Q24: Miss on ECL, loan growth and fee income.** 3Q24 earnings fell 9% QoQ and 2% YoY to Bt991mn, below INVX forecast by 6% and consensus by 7%, missing on ECL, loan growth and fee income.

# **Highlights:**

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**Public Company Limited** 

- 1) Asset quality: NPL ratio rose 3 bps QoQ to 1.92% in 3Q24. NPLs rose 1% QoQ (+48% if write offs are added back), slower than +19% (+69% if write-offs are added back) in 2Q24, suggesting NPL inflow is easing Worse than expected, credit cost rose 35 bps QoQ (+88 bps YoY) to 3.97% in 3Q24 to accommodate larger write-offs. LLR coverage slipped to 222% from 227% at 2Q24. We raise our 2024F credit cost by 15 bps to 3.85% (+46 bps), expecting a QoQ rise in credit cost in 4Q24.
- 2) Loan growth: Flattish QoQ, +12% YoY, weaker than expected, reflecting its stricter credit policy. We cut our loan growth forecast to 8% from 11% in 2024F and 10% from 11% in 2025F.
- 3) NIM: Better than expected, +32 bps QoQ (+26 bps YoY) to 16.21% as a result of a 42 bps QoQ rise in loan yield from a hike in lending interest rates of ~200 bps since 4Q23. Cost of funds rose 14 bps QoQ to 3.41%. We expect a further rise in NIM in 4Q24 and 2025 due to a hike in lending interest rates to reflect higher credit risk.
- 4) Non-NII: Lower than estimated, -2% QoQ (+6% YoY) in 3Q24 due to a QoQ slip in insurance brokerage income. We cut our assumption for fee income growth to 12% from 17% in 2024 and 10% from 15% in 2025.
- 5) Cost to income ratio: As expected, +157 bps QoQ (-39 bps YoY) to 54.98% in 3Q24 due to seasonality. We maintain our 2024F cost to income ratio at 54.95%, expecting a seasonal rise in 4Q24.

**Cut earnings forecast.** We cut our 2024F by 5% and 2025F by 11% after raising our assumption for credit cost and cut our loan and fee income growth assumptions. We now expect earnings to rise 8% in 2024 (5% for EPS). 9M24 earnings accounted for 78% of our 2024F. We expect 4Q24F earnings to fall QoQ (due to a rise in credit cost and opex) and grow slightly YoY. In 2025, we forecast earnings growth of 14%, underpinned by moderate loan and fee income growth of 10%, better NIM and a small slimming in credit cost.

**Maintain Outperform with a cut in TP.** We maintain our Outperform rating with a cut in TP to Bt18 (at 1.5x PBV or 11x PE for 2025F) as we expect a moderate earnings recovery in 2025.

**Key risks:** Key risks: 1) Asset quality risk from an uneven economic recovery, 2) credit cost risk from falling used vehicle prices, 3) rising competition from banks, 4) regulatory risk and 5) ESG risk from market conduct.

### **Forecasts and valuation**

FY Dec	Unit	2022	2023	2024F	2025F	2026F
Net profit	(Bt mn)	3,640	3,790	4,111	4,691	5,257
EPS	(Bt)	1.46	1.35	1.41	1.61	1.80
BVPS	(Bt)	10.18	10.12	10.91	12.23	13.72
DPS	(Bt)	0.29	0.27	0.28	0.32	0.36
PER	(x)	10.91	11.79	11.27	9.88	8.81
EPS growth	(%)	6.67	(7.45)	4.60	14.11	12.06
PBV	(x)	1.56	1.57	1.46	1.30	1.16
ROE	(%)	15.22	14.08	13.66	13.92	13.91
Dividend yields	(%)	1.84	1.70	1.77	2.03	2.27

Source: InnovestX Research

# **Tactical: OUTPERFORM**

(3-month)

Stock data	
Last close (Nov 12) (Bt)	15.90
Target price (Bt)	18.00
Mkt cap (Btbn)	46.32
12-m high / low (Bt)	23.6 / 12.5
Avg. daily 6m (US\$mn)	8.35
Foreign limit / actual (%)	100 / 25
Free float (%)	53.4
Outstanding Short Position (%)	0.82

Share price performance							
(%)	1M	3M	12M				
Absolute	(12.2)	16.9	(21.9)				
Relative to SET	(10.6)	5.0	(25.0)				
Relative to SET	(10.0)	5.0	(4				

20245	
2024F	2025F
4,286	4,989
(4.1)	(6.0)
	4,286

INVX core earnings vs consensus

Earnings momentum	YoY	QoQ
INVX 4Q24 core earnings	Up	Down

# 2023 Sustainability/2023 ESG Score SET ESG Ratings No

# Bloomberg ESG Score and Rank in the sector ESG Score and Rank 1.90 6/41 Environmental Score and Rank 0.25 5/42 Social Score and Rank 1.17 5/42 Governance Score and Rank 4.19 3/42

Source: SET, InnovestX Research, Bloomberg Finance L.P.

#### **Analyst**

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### **Our view on ESG**

We view that TIDLOR provides concrete targets on environmental issues with a committed timeline and actual performance relative to its targets. We view its management and governance as satisfactory, reflecting a decent size and a diverse board of directors and transparency with stakeholders.

# ESC Datings and Indiasa

E30 Ratings and mulces						
Bloomberg ESG Financial Materiality Score	1.9 (2023)		<b>CG</b> Rating	DJSI	SETESG	SE
Rank in Sector	6/41	TIDLOR	5	No	No	

## Environmental Issue (E)

- Within five years, TIDLOR aims to reduce our energy consumption and greenhouse gas emissions by 10% as well as to increase waste recycling for 10%.
- TIDLOR has measured its greenhouse gas emissions in three scopes since 2021 and developed the carbon footprint.
- TIDLOR collectively reduced CO2 emissions by 3,585,563 kgCO2e, equivalent to the absorption of CO2e by 398,395,937 trees.

	<b>CG</b> Rating	DJSI	SETESG	SET ESG Ratings
TIDLOR	5	No	No	No

Source: Thai Institute of Directors and SET

#### Social Issue (S)

- In 2023, TIDLOR had an employee turnover rate at 14.6%; employee satisfaction at 92.7%; 205,724 total training hours; 29.07 training hours per employee; 65 disabled and/or underprivileged employees; customer satisfaction at 97%.
- Its CSR activities can be categorized as follows: 1) Creating Sustainable Value and Giving Back to Society, 2) Employee Development Activities, 3) Environmental Conservation, and 4) Financial Support.

## Governance Issue (G)

As of December 31, 2023, its Board of Directors had 11 members. The board comprises 4 independent directors,10 non-executive directors and 2 female directors.

	2022	2023
ESG Financial Materiality Score	1.76	1.90
Environment Financial Materiality Score	0.45	0.25
Emissions Reduction Initiatives	No	No
Climate Change Policy	No	Yes
GHG Scope 1 ('000 metric tonnes)	1.96	2.92
GHG Scope 2 Location-Based ('000 metric tonnes)	5.19	6.00
GHG Scope 3 ('000 metric tonnes)	0.53	0.73
Total Energy Consumption ('000 megawatt hours)	18.70	21.38
Electricity Used ('000 megawatt hours)	8.91	10.30
Total Waste ('000 metric tonnes)	0.07	0.21
Water Consumption ('000 cubic meters)	20.68	_

**ESG Financial Materiality Score and Disclosure** 

Social Financial Materiality Score	1.05	1.17
Consumer Data Protection Policy	Yes	Yes
Community Spending	_	_
Women in Workforce (%)	73.56	72.56
Disabled in Workforce (%)	_	_
Total Recordable Incident Rate (per 100 employees)	_	_
Employee Turnover (%)	_	14.60
Employee Training (hours)	309,9792	05,724

Governance Financial Materiality Score	3.82	4.19
Board Size (persons)	12	11
Number of Executives / Company Managers (persons)	9	9
Number of Non Executive Directors on Board (persons)	11	10
Number of Female Executives (persons)	5	5
Number of Women on Board (persons)	1	2
Number of Independent Directors (persons)	4	4

Source: Bloomberg Finance L.P.

## Disclaimer

Bloomberg ESG Scores rate companies on their level of management of financially material industry-specific ESG issues. Bloomberg offers four financially material scores, for overall ESG, as well as Environmental, Social, and Governance. Values range from 0 to 10; 10 is best. To review the fully transparent methodology, see ESG Financial Materiality Score Model in Bloomberg.

2 Wed, Nov 13, 2024



# **Financial statement**

# **Profit and Loss Statement**

FY December 31	Unit	2019	2020	2021	2022	2023	2024F	2025F	2026F
Interest & dividend income	(Btmn)	7,635	8,735	9,825	12,532	15,545	18,525	20,754	23,149
Interest expense	(Btmn)	1,006	1,178	1,121	1,235	1,842	2,413	2,527	2,652
Net interest income	(Btmn)	6,630	7,557	8,704	11,297	13,703	16,112	18,227	20,497
Non-interest income	(Btmn)	1,823	1,824	2,222	2,742	3,427	3,828	4,209	4,590
Non-interest expenses	(Btmn)	5,168	5,772	6,559	7,923	9,401	10,957	12,436	13,964
Pre-provision profit	(Btmn)	3,284	3,609	4,367	6,116	7,729	8,983	10,001	11,122
Provision	(Btmn)	531	582	414	1,583	2,986	3,844	4,137	4,551
Pre-tax profit	(Btmn)	2,753	3,027	3,953	4,533	4,743	5,139	5,864	6,571
Tax	(Btmn)	551	611	784	893	953	1,028	1,173	1,314
Equities & minority interest	(Btmn)	0	0	0	0	0	0	0	0
Net profit	(Btmn)	2,202	2,416	3,169	3,640	3,790	4,111	4,691	5,257
EPS	(Bt)	1.04	1.15	1.37	1.46	1.35	1.41	1.61	1.80
DPS	(Bt)	0.90	0.00	0.27	0.29	0.27	0.28	0.32	0.36
Balance Sheet									
FY December 31	Unit	2019	2020	2021	2022	2023	2024F	2025F	2026F
Gross loans	(Btmn)	47,639	50,807	60,339	79,898	96,020	103,664	114,056	125,485
Loan loss reserve	(Btmn)	2,702	2,763	2,611	3,199	3,981	5,523	7,389	9,669
Net loans	(Btmn)	45,277	48,568	58,847	78,067	93,475	99,578	108,103	117,253
Total assets	(Btmn)	48,411	53,336	66,526	84,727	100,148	106,509	115,387	124,915
Total borrowings	(Btmn)	37,094	39,695	41,894	56,613	68,980	71,980	76,980	82,180
Total liabilities	(Btmn)	39,065	41,587	44,120	59,305	71,724	74,732	79,741	84,951
Paid-up capital	(Btmn)	7,800	7,800	8,580	9,240	10,395	10,780	10,780	10,780
Total Equities	(Btmn)	9,346	11,749	22,405	25,422	28,424	31,777	35,646	39,964
BVPS	(Bt)	4.43	5.57	9.66	10.18	10.12	10.91	12.23	13.72
Key Financial Ratios									
FY December 31	Unit	2019	2020	2021	2022	2023	2024F	2025F	2026F
YoY loan growth	(%)	20.08	6.65	18.76	32.42	20.18	7.96	10.02	10.02
Yield on earn'g assets	(%)	17.49	17.75	17.68	17.87	17.67	18.55	19.06	19.33
Cost on int-bear'g liab	(%)	2.95	3.07	2.75	2.51	2.93	3.42	3.39	3.33
Spread (%)	(%)	14.54	14.68	14.93	15.37	14.74	15.13	15.67	15.99
Net interest margin	(%)	15.19	15.35	15.66	16.11	15.58	16.14	16.74	17.11
Cost to income ratio	(%)	61.15	61.53	60.03	56.44	54.88	54.95	55.43	55.66
Provision expense/Total loans	(%)	1.22	1.18	0.75	2.26	3.39	3.85	3.80	3.80
NPLs/ Total Loans	(%)	1.29	1.67	1.21	1.61	1.47	1.91	1.99	2.06
LLR/NPLs	(%)	438.85	325.07	356.57	248.90	282.07	278.70	325.99	374.70
ROA	(%)	4.98	4.75	5.29	4.81	4.10	3.98	4.23	4.38
ROE	(%)	26.38	22.91	18.56	15.22	14.08	13.66	13.92	13.91
D/E	(x)	4.18	3.54	1.97	2.33	2.52	2.35	2.24	2.13



# **Financial statement**

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Profit and Loss Stateme	ent								
FY December 31	Unit	4Q22	1Q23	2Q23	3Q23	4Q23	1Q24	2Q24	3Q24
Interest & dividend income	(Btmn)	3,520	3,567	3,744	4,000	4,233	4,374	4,566	4,727
Interest expense	(Btmn)	367	395	426	484	537	557	590	623
Net interest income	(Btmn)	3,154	3,172	3,317	3,517	3,696	3,818	3,976	4,104
Non-interest income	(Btmn)	847	778	786	834	1,029	935	898	884
Non-interest expenses	(Btmn)	2,339	2,120	2,270	2,409	2,602	2,569	2,604	2,742
Pre-provision profit	(Btmn)	1,662	1,831	1,833	1,941	2,123	2,183	2,270	2,245
Provision	(Btmn)	646	635	670	681	1,000	809	905	1,005
Pre-tax profit	(Btmn)	1,016	1,196	1,164	1,260	1,123	1,374	1,365	1,241
Tax	(Btmn)	199	241	236	253	223	270	274	250
Equities & minority interest	(Btmn)	0	0	0	0	0	0	0	0
Net profit	(Btmn)	817	955	927	1,007	901	1,104	1,091	991
EPS	(Bt)	0.33	0.38	0.33	0.36	0.32	0.39	0.37	0.34
Balance Sheet									
FY December 31	Unit	4Q22	1Q23	2Q23	3Q23	4Q23	1Q24	2Q24	3Q24
Gross loans	(Btmn)	79,898	81,693	85,882	90,506	96,020	98,666	101,463	101,024
Loan loss reserve	(Btmn)	3,199	3,364	3,573	3,678	3,981	4,244	4,356	4,461
Net loans	(Btmn)	78,067	79,676	83,672	88,210	93,475	95,889	98,686	98,238
Total assets	(Btmn)	84,727	88,840	90,391	94,522	100,148	103,825	105,294	106,550
Total borrowings	(Btmn)	56,613	59,872	61,527	64,664	68,980	71,460	72,828	73,245
Total liabilities	(Btmn)	59,305	62,477	63,820	66,957	71,724	74,317	75,440	75,736
Paid-up capital	(Btmn)	9,240	9,240	10,395	10,395	10,395	10,395	10,780	10,780
Total Equities	(Btmn)	25,422	26,363	26,571	27,565	28,424	29,508	29,854	30,814
BVPS	(Bt)	10.18	10.56	9.46	9.81	10.12	10.50	10.25	10.58
Key Financial Ratios									
FY December 31	Unit	4Q22	1Q23	2Q23	3Q23	4Q23	1Q24	2Q24	3Q24
YoY loan growth	(%)	32.42	26.58	23.71	21.38	20.18	20.78	18.14	11.62
Yield on earn'g assets	(%)	18.23	17.66	17.87	18.14	18.16	17.97	18.25	18.68
Cost on int-bear'g liab	(%)	2.69	2.71	2.81	3.07	3.21	3.17	3.27	3.41
Spread (%)	(%)	15.54	14.95	15.06	15.08	14.94	14.80	14.98	15.26
Net interest margin	(%)	16.33	15.71	15.84	15.95	15.85	15.69	15.89	16.21
Cost to income ratio	(%)	58.46	53.66	55.32	55.38	55.06	54.06	53.42	54.98
Provision expense/Total loar	ns (%)	3.35	3.14	3.20	3.09	4.29	3.32	3.62	3.97
NPLs/ Total Loans	(%)	1.61	1.53	1.56	1.54	1.47	1.63	1.89	1.92
LLR/NPLs	(%)	248.90	269.72	265.95	264.44	282.07	264.10	227.31	230.57
ROA	(%)	3.99	4.40	4.14	4.36	3.70	4.33	4.18	3.74
ROE	(%)	13.07	14.76	14.01	14.88	12.87	15.25	14.71	13.06
D/E	(x)	2.33	2.37	2.40	2.43	2.52	2.52	2.53	2.46



Figure 1: Quarterly results

P & L (Bt mn)	3Q23	2Q24	3Q24	%YoY ch	%QoQ ch	9M23	9M24	% YoY ch	% full year	
Net interest income	3,517	3,976	4,104	17	3	10,007	11,897	19	74	
Non-interest income	834	898	884	6	(2)	2,398	2,717	13	71	
Operating expenses	2,409	2,604	2,742	14	5	6,799	7,915	16	72	
Pre-provision profit	1,941	2,270	2,245	16	(1)	5,606	6,699	20	75	
Provision	681	905	1,005	47	11	1,986	2,719	37	71	
Pre-tax profit	1,260	1,365	1,241	(2)	(9)	3,620	3,980	10	77	
Income tax	253	274	250	(1)	(9)	731	793	9	77	
Net profit	1,007	1,091	991	(2)	(9)	2,889	3,186	10	78	
EPS (Bt)	0.36	0.37	0.34	(5)	(9)	1.03	1.09	6	78	
B/S (Bt mn)	3Q23	2Q24	3Q24	%YoY ch	%QoQ ch	9M23	9M24	%YoY ch	% full year	
Gross loans	90,506	101,463	101,024	12	(0)	90,506	101,024	12	NM.	
Total liabilities	66,957	75,440	75,736	13	0	66,957	75,736	13	NM.	
BVPS (Bt)	9.81	10.25	10.58	8	3	9.81	10.58	8	NM.	
Ratios (%)	3Q23	2Q24	3Q24	%YoY ch*	%QoQ ch*	9M23	9M24	%YoY ch	% full year	
Yield on loans	18.14	18.25	18.68	0.53	0.42	17.70	18.50	0.79	NM.	
Cost of funds	3.07	3.27	3.41	0.35	0.14	2.87	3.32	0.45	NM.	
Net interest margin	15.95	15.89	16.21	0.26	0.32	15.66	16.10	0.44	NM.	
Cost to income ratio	55.38	53.42	54.98	(0.39)	1.57	54.81	54.16	(0.65)	NM.	
Credit cost	3.09	3.62	3.97	0.88	0.35	2.93	3.97	1.04	NM.	
NPLs/ Total Loans	1.54	1.89	1.92	0.38	0.03	1.54	1.92	0.38	NM.	
LLR/NPLs	264	227	231	(33.87)	3.26	264.44	230.57	(33.87)	NM.	
D/E	2.43	2.53	2.46	0.03	(0.07)	2.43	2.46	0.03	NM.	

Source: TIDLOR and InnovestX Research

Note: \* Percentage points

Figure 2: Valuation summary (price as of Nov 12, 2024)

	Rating	Price	Target	ETR	P/E (x)		EPS g	EPS growth (%)			P/BV (x)			ROE (%)			Div. Yield (%)		
		(Bt/Sh)	(Bt/Sh)	(%)	23A	24F	25F	23A	24F	25F	23A	24F	25F	23A	24F	25F	23A	24F	25F
AEONTS	Outperform	126.50	158.0	29.2	9.7	10.5	9.8	(15)	(8)	7	1.3	1.2	1.1	14	12	12	4.3	4.3	4.7
KTC	Underperform	46.50	39.0	(13.7)	16.4	16.2	15.6	3	2	4	3.4	3.0	2.7	22	20	18	2.4	2.5	2.6
MTC	Outperform	46.75	54.0	16.1	20.2	17.0	14.3	(4)	19	19	3.1	2.7	2.3	16	17	17	0.4	0.6	0.7
SAWAD	Underperform	38.50	41.0	7.8	10.6	11.1	10.8	12	(5)	3	1.9	1.7	1.6	19	17	16	0.0	1.4	1.4
TIDLOR	Outperform	15.90	18.0	15.0	11.8	11.3	9.9	(7)	5	14	1.6	1.5	1.3	14	14	14	1.7	1.8	2.0
THANI	Underperform	1.75	1.6	(5.2)	7.7	12.0	11.0	(27)	(36)	9	0.8	0.8	8.0	10	7	7	1.1	3.3	3.6
Average					12.7	13.0	11.9	(6)	(4)	9	2.0	1.8	1.6	16	14	14	1.7	2.3	2.5

Source: InnovestX Research

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#### CG Rating 2024 Companies with CG Rating

#### Companies with Excellent CG Scoring

AAV, ABM, ACE, ACG, ADVANC, AE, AF, AGE, AH, AIT, AJ, AKP, AKR, ALLA, ALT, AMA, AMARIN, AMATA, AMATAV, ANAN, AOT, AP, ASIMAR, ASK, ASP, ASW, AURA, AWC, B, BAFS, BAM, BANPU, BAY, BBGI, BBL, BCH, BCP, BCPG, BDMS, BEC, BEM, BEYOND, BGC, BGRIM, BJC, BKIH, BLA, BPP, BR, BRI, BRR, BSRC, BTG, BTS, BTW, BWG, CBG, CENTEL, CFRESH, CHASE, CHEWA, CHOW, CIMBT, CIVIL, CK, CKP, CNT, COLOR, COM7, CPALL, CPAXT, CPF, CPL, CPN, CPW, CRC, CRD, CREDIT, CSC, CV, DCC, DDD, DELTA, DEMCO, DITTO, DMT, DOHOME, DRT, DUSIT, EASTW, ECF, ECL, EGCO, EPG, ERW, ETC, ETE, FLOYD, FN, FPI, FPT, FVC, GABLE, GC, GCAP, GFC, GFPT, GGC, GLAND, GLOBAL, GPSC, GRAMMY, GULF, GUNKUL, HANA, HARN, HENG, HMPRO, HPT, HTC, ICC, ICHI, III, ILINK, ILM, INET, INSET, INTUCH, IP, IRC, IRPC, IT, ITC, ITEL, ITTHI, IVL, JAS, JTS, K, KBANK, KCC, KCE, KCG, KEX, KKP, KSL, KTB, KTC, KTMS, KUMWEL, LALIN, LANNA, LH, LHFG, LIT, LOXLEY, LPN, LRH, LST, M, MAJOR, MALEE, MBK, MC, M-CHAI, MCOT, MFC, MFEC, MINT, MODERN, MONO, MOONG, MOSHI, MSC, MST, MTC, MTI, MVP, NCH, NER, NKI, NOBLE, NRF, NSL, NTSC, NVD, NWR, NYT, OCC, OR, ORI, OSP, PAP, PB, PCC, PCSGH, PDJ, PEER, PG, PHOL, PIMO, PLANB, PLAT, PLUS, PM, PORT, PPP, PPS, PR9, PRG, PRIME, PRM, PRTR, PSH, PSL, PTT, PTTEP, PTTGC, Q-CON, QH, QTC, RATCH, RBF, RPC, RPH, RS, RT, RWI, S, S&J, SA, SAAM, SABINA, SAK, SAMART, SAMTEL, SAT, SAV, SAWAD, SC, SCAP, SCB, SCC, SCCC, SCG, SCGP, SCGP, SCM, SCN, SDC, SEAFCO, SEAOIL, SELIC, SENA, SENX, SGC, SGF, SGP, SHR, SICT, SIRI, SIS, SITHAI, SJWD, SKE, SKR, SM, SMPC, SNC, SNP, SNP, SNP, SSP, SSP, SSSP, SSSP, SSSC, STA, STEC, STGT, STI, SUC, SUN, SUTHA, SVI, SYMC, SYNEC, TASCO, TBN, TCAP, TCMC, TEGM, TEGH, TFPP, TPS, TQM, TQR, TRP, TRUBB, TRUE, TRP, TRUB, THE, THREL, TIPH, TISCO, TK, TKS, TKT, TLI, TM, TMILL, TMT, TNOT, TNITY, TNL, TOA, TOG, TOP, TPAC, TPB, TPIPP, TPS, TQM, TQR, TRP, TRUBB, TRUE, TRY, TSC, TSTE, TSTH, TTA, TTB, TTCL, TTW, TU, TVDH, TVO, TVT, TWPC, UAC, UBE, UBIS, UKEM, UPF, UPOIC, UV, VARO, VGI, VIH, WACOAL, WGE, WHA, WHAUP, WICE, WINNER, ZEN

## Companies with Very Good CG Scoring

2S, AAI, ADB, AEONTS, AHC, AIRA, APCO, APCS, APURE, ARIP, ARROW, ASIAN, ATP30, AUCT, AYUD, BA, BBIK, BC, BE8, BH, BIZ, BOL, BSBM, BTC, CH, CI, CIG, CM, COCOCO, COMAN, CPI, CSS, DTCENT, EVER, FE, FORTH, FSMART, FSX, FTI, GEL, GIFT, GPI, HUMAN, IFS, INSURE, JCK, JDF, JMART, KGI, KJL, KTIS, KUN, L&E, LHK, MATCH, MBAX, MEGA, METCO, MICRO, NC, NCAP, NCL, NDR, ONEE, PATO, PDG, PJW, POLY, PQS, PREB, PROUD, PSG, PSP, PSTC, PT, PTECH, PYLON, QLT, RABBIT, RCL, SAPPE, SECURE, SFLEX, SFT, SINO, SMT, SPCG, SPVI, STANLY, STPI, SUPER, SUSCO, SVOA, SVT, TACC, TAE, TCC, TEKA, TFM, TITLE, TKN, TMD, TNR, TPA, TPCH, TPCS, TPLAS, TPOLY, TRT, TURTLE, TVH, UBA, UP, UREKA, VCOM, VIBHA, VRANDA, WARRIX, WIN, WP

#### Companies with Good CG Scoring

A5, ADD, AIE, ALUCON, AMC, AMR, ARIN, ASEFA, ASIA, ASN, BIG, BIOTEC, BIS, BJCHI, BLC, BVG, CEN, CGH, CHARAN, CHAYO, CHIC, CHOTI, CITY, CMC, CPANEL, CSP, DEXON, DOD, DPAINT, DVB, EASON, EE, EFORL, EKH, ESTAR, ETL, FNS, GBX, GENCO, GTB, GYT, ICN, IIG, IMH, IRCP, J, JCKH, JMT, JPARK, JR, JSP, JUBILE, KBS, KCAR, KIAT, KISS, KK, KWC, LDC, LEO, MCA, META, MGC, MITSIB, MK, NAM, NOVA, NTV, NV, OGC, PACO, PANEL, PHG, PIN, PRAPAT, PRI, PRIN, PROEN, PROS, PTC, READY, ROCTEC, SABUY, SALEE, SAMCO, SANKO, SCI, SE, SE-ED, SINGER, SISB, SKN, SKY, SMD, SMIT, SORKON, SPG, SST, STC, STOWER, STP, SVR, SWC, TAKUNI, TC, TFI, TMC, TMI, TNP, TOPP, TRU, UEC, UOBKH, VL, WAVE, WFX, WIIK, XO, XPG, YUASA, ZAA

#### Corporate Governance Report

The material contained in this publication is for general information only and is not intended as advice on any of the matters discussed herein. Readers and others should perform their own independent analysis as to the accuracy or completeness or legality of such information. The Thai Institute of Directors, its officers, the authors and editor make no representation or warranty as to the accuracy, completeness or legality of any of the information contained herein. By accepting this document, each recipient agrees that the Thai Institute of Directors Association, its officers, the authors and editor shall not have any liability for any information contained in, or for any omission from, this publication. The survey result is as of the date appearing in the Corporate Governance Report of Thai Listed Companies. As a result, the survey result may be changed after that date. InnovestX Securities Company Limited does not conform nor certify the accuracy of such survey result.

To recognize well performers, the list of companies attaining "Good", "Very Good" and "Excellent" levels of recognition (Not including listed companies qualified in the "no announcement of the results" clause from 1 January 2023 to 28 October 2024) is publicized.

\*บริษัทหรือกรรมการหรือผู้บริหารของบริษัทที่มีข่าวด้านการกำกับดูแลกิจการ เช่น การกระทำผิดเกี่ยวกับหลักทรัพย์ การทุจริต คอร์รัปชัน เป็นต้น ซึ่งการใช้ข้อมูล CGR ควรตระหนักถึงข่าวดังกล่าว ประกอบด้วย

# Anti-corruption Progress Indicator

# Certified (ได้รับการรับรอง)

2S, AAI, ADB, ADVANC, AE, AF, AH, AI, AIE, AIRA, AJ, AKP, AMA, AMANAH, AMATA, AMATAV, AP, APCS, AS, ASIAN, ASK, ASP, ASW, AWC, AYUD, B, BAFS, BAM, BANPU, BAY, BBGI, BBL, BCH, BCP, BCPG, BEB, BEC, BEYOND, BGC, BGRIM, BLA, BPP, BRI, BRR, BSBM, BTG, BTS, BWG, CAZ, CBG, CEN, CENTEL, CFRESH, CGH, CHEWA, CHOTI, CHOW, CI, CIG, CIMBT, CM, CMC, COM7, CPALL, CPAXT, CPF, CPI, CPL, CPN, CPW, CRC, CSC, CV, DCC, DELTA, DEMCO, DIMET, DMT, DOHOME, DRT, DUSIT, EA, EASTW, ECF, EGCO, EP, EPG, ERW, ETC, ETE, FNS, FPI, FPT, FSMART, FSX, FTE, GBX, GC, GCAP, GEL, GFPT, GGC, GJS, GLOBAL, GPI, GPSC, GSTEEL, GULF, GUNKUL, HANA, HARN, HEALTH, HENG, HMPRO, HTC, ICC, ICHI, IFS, III, ILINK, ILM, INET, INOX, INSURE, INTUCH, IRPC, ITEL, IVL, JAS, JR, JTS, KASET, KBANK, KCAR, KCC, KCE, KGEN, KGI, KKP, KSL, KTB, KTC, L&E, LANNA, LH, LHFG, LHK, LPN, LRH, M, MAJOR, MALEE, MATCH, MBAX, MBK, MC, MCOT, MEGA, MENA, META, MFC, MFC, MILL, MINT, MODERN, MONO, MOONG, MSC, MTC, MTI, NATION, NCAP, NEP, NER, NKI, NOBLE, NRF, OCC, OGC, OR, ORI, OSP, PAP, PATO, PB, PCSGH, PDG, PDJ, PG, PHOL, PIMO, PK, PL, PLANB, PLANET, PLAT, PM, PPP, PPPM, PPS, PR9, PREB, PRG, PRINC, PRM, PROS, PRTR, PSH, PSL, PSTC, PT, PTECH, PTG, PTT, PTTGC, PYLON, Q-CON, QH, QLT, QTC, RABBIT, RATCH, RBF, RML, RS, RWI, S&J, SA, SAAM, SABINA, SAK, SAPPE, SAT, SC, SCB, SCC, SCC, SCG, SCGP, SCM, SCN, SCN, SCN, SEAOIL, SE-ED, SELIC, SENA, SENX, SFLEX, SGC, SGP, SIRI, SIS, SITHAI, SKR, SM, SMIT, SMPC, SNC, SNP, SORKON, SPACK, SPALI, SPC, SPI, SPRC, SRICHAS, SSF, SSP, SSC, SST, STA, STGT, STOWER, SUSCO, SVI, SVOA, SVI, SYNC, SYNTEC, TAE, TAKUNI, TASCO, TCAP, TEGH, TFG, TFI, TFMAMA, TGE, TGH, THANI, THCD, THRE, THREL, TIDLOR, TIPCO, TIPH, TISCO, TKN, TKS, TKT, TMU, TMILL, TMT, TNITY, TNL, TNP, TNR, TOG, TOP, TOPP, TPA, TPCS, TPLAS, TRT, TRU, TRUE, TSC, TSI, TSTH, TTB, TTCL, TU, TURTLE, TVDH, TVO, TWPC, UBIS, UEC, UKEM, UPF, UV, VCOM, VGI, VIBHA, VIH, WACOAL, WHA, WHAUP, WICE, WIIK, WPH, XO, YUASA, ZEN

#### Declared (ประกาศเจตนารมณ์)

ACE, ALT, AMARIN, AMC, ANI, APCO, ASAP, B52, BLAND, BYD, CFARM, CHASE, CHG, DEXON, DITTO, ECL, EVER, FLOYD, GREEN, HL, HUMAN, ICN, IHL, IP, ITC, JDF, JMART, K, KJL, LDC, LIT, MITSIB, MJD, MOSHI, NEX, NTSC, PLE, PLUS, POLY, PQS, PRI, PRIME, PROEN, PROUD, PTC, RT, S, SAWAD, SCAP, SCGD, SFT, SHR, SINGER, SINO, SJWD, SKE, SNNP, SOLAR, SONIC, SUPER, TBN, TMI, TPAC, TPP, TQM, UOBKH, UREKA, VNG, WELL, WIN, XPG

#### N/A

24CS, 3K-BAT, A, A5, AAV, ABM, ACAP, ACC, ACG, ADD, ADVICE, AEONTS, AFC, AGE, AHC, AIT, AJA, AKR, AKS, ALLA, ALPHAX, ALUCON, AMARC, AMR, ANAN, AOT, APO, APP, APURE, AQUA, ARIN, ARIP, ARROW, ASEFA, ASIA, ASIMAR, ASN, ATP30, AU, AUCT, AURA, BA, BBIK, BC, BCT, BDMS, BEAUTY, BEM, BGT, BH, BIG, BIOTEC, BIS, BIZ, BJCH, BKD, BKGI, BKIH, BLC, BLESS, BLISS, BM, BOL, BPS, BR, BROCK, BSM, BSRC, BTC, BTNC, BTW, BUI, BVG, CCET, CCP, CEYE, CGD, CH, CHAO, CHARAN, CHAYO, CHIC, CHO, CITY, CIVIL, CK, CKP, CMAN, CMO, CMR, CNT, COCOCO, COLOR, COMAN, CPANEL, CPH, CPR, CPT, CRANE, CRD, CREDIT, CSP, CSR, CSS, CTW, CWT, D, DCON, DDD, DHOUSE, DOD, DPAINT, DTCENT, DTCI, DV8, EASON, EE, EFORL, EKH, EMC, ESTAR, ETL, EURO, F&D, FANCY, FE, FM, FMT, FN, FORTH, FTI, FVC, GABLE, GENCO, GFC, GIFT, GL, GLAND, GLOCON, GLORY, GRAMMY, GRAND, GSC, GTB, GTV, GYT, HFT, HPT, HTECH, HYDRO, I2, IIG, IMH, IND, INGRS, INSET, IRC, IRCP, IRCYAL, IT, ITD, ITNS, ITTHI, J, JAK, JCK, JCKH, JCT, JKN, JMT, JPARK, JSP, JUBILE, KAMART, KBS, KC, KCG, KCM, KDH, KEX, KIAT, KISS, KK, KKC, KLINIQ, KOOL, KTIS, KTMS, KUMWEL, KUN, KWC, KWI, KWM, KYE, LALIN, LEE, LEO, LOXLEY, LPH, LST, LTS, MAGURO, MANRIN, MASTER, MATI, MCA, M-CHAI, MCS, MDX, MEB, MEDEZE, METCO, MGC, MGI, MGT, MICRO, MIDA, MK, ML, MORE, MPJ, MST, MTW, MUD, MVP, NAM, NAT, NC, NCH, NCL, NCP, NDR, NEO, NETBAY, NEW, NEWS, NFC, NL, NNCL, NOK, NOVA, NPK, NSL, NTV, NUSA, NV, NVD, NWR, NYT, OHTL, OKJ, ONEE, ORN, PACO, PAF, PANEL, PCC, PCE, PEACE, PEER, PERM, PF, PHG, PICO, PIN, PJW, PLT, PMC, PMTA, POLAR, PORT, PPM, PRAKIT, PRAPAT, PRECHA, PRIN, PRO, PSG, PSP, PTL, QTCG, RAM, RCL, READY, RICHY, RJH, ROCK, ROCTEC, ROH, ROJNA, RP, RPC, RPH, RSP, S11, SABUY, SAF, SAFARI, SAFE, SALEE, SAM, SAMART, SAMCO, SAMTEL, SANKO, SAUCE, SAV, SAWANG, SBNEXT, SCI, SCP, SDC, SE, SEAFCO, SECURE, SEI, SGF, SHANG, SIAM, SICT, SIMAT, SISB, SK, SKN, SKY, SLP, SMART, SMD, SMT, SO, SPA, SPCG, SPG, SPREME, SPVI, SQ, SR, SRS, SSC, STANLY, STC, STECH, STECON, STHAI, STI, STP, STPI, STX, SUC, SUN, SUTHA, SVR, SWC, SYNEX, TACC, TAN, TAPAC, TATG, TC, TCC, TCJ, TCMC, TCOAT, TEAM, TEAMG, TEKA, TERA, TFM, TGPRO, TH, THAI, THANA, THE, THG, THMUI, TIGER, TITLE, TK, TKC, TLI, TM, TMAN, TMC, TMW, TNDT, TNH, TNPC, TOA, TPBI, TPCH, TPIPL, TPIPP, TPL, TPOLY, TPS, TQR, TR, TRC, TRITN, TRP, TRUBB, TRV, TSE, TTA, TTI, TTT, TTW, TVH, TVT, TWP, TWZ, TYCN, UAC, UBA, UBE, UMI, UMS, UNIQ, UP, UPOIC, UTP, UVAN, VARO, VL, VPO, VRANDA, W, WARRIX, WAVE, WFX, WGE, WINDOW, WINMED, WINNER, WORK, WP, YGG, YONG, ZAA, ZIGA

#### **Explanations**

Companies participating in Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) under Thai Institute of Directors (as of October 14, 2024) are categorised into: companies that have declared their intention to join CAC, and companies certified by CAC.